FINANCIALTIMES

World News Lithuanian delegation is ignored by Moscow

The Soviet Union refused to meet a Lithuanian delegation in Moscow as it continued the pressure of its energy blockade on the rebellious Baltic repub-

Professor Brunius Kuzmickas, deputy chairman of Lithua-nia's Supreme Council, and six colleagues had tried to con-tact Mr Vadim Bakatin, Soviet Interior Minister, and Mr Anatoly Lukyanov, Chairman of the Supreme Soviet, but said he could persuade no one in the Soviet Government to talkto him. Page 24

Sudan coup crushed Sudan's military leaders have crushed an attempt to over-throw their nine month rule. according to President Omar Hassan Ahmed el-Bashir, who said on state-run Radio Omdurman that the Government was fully in control. Page 6

US 'gesture' urged Iran and its supporters in Lebanon called for a reciprocal gesture from the US for the freeing of an American hostage amid fresh talk of the imminent release of a second hostage. Page 6

Nepal protest

Name of the Company o

Police opened fire on demonstrators as Kathmandu and other Nepalese towns were affected by unruly demonstrations just a few days after the first multi-party government in 30 years took office. At least seven people have been reported killed, Page 8

Shamir blocks Peres Leaders of Israel's Labour Party conceded that the month-long struggle by Mr Shimon Peres to form a government committed to peace talks with the Palestinians appeared doomed. Page 6

US agency head The Bush Administration has removed Mr Craig Fields, head of the Pentagon's Defence Advanced Projects Agency (Darpa) and a leading propo-nent of developing an indus-trial policy to meet the economic challenge of Japan and

Polish recovery soon Economic recovery in Poland should begin to appear in the second half of this year, Mr Leszek Balcerowicz, the country's Deputy Premier, told delegates to Solidarity's trade union congress. Page 3

Romania trial appeal Four close associates of executed Romanian dictator Nicoae Ceausescu appealed against life sentences imposed for "coauthorship of genocide" in Romania's December revolution, Rompress news agency

Nigeria coup 'over' President Ibrahim Babangida's government has resumed full authority after Sunday's failed coup attempt. Lagos airport

is expected to be open for international flights soon. Page 6 Xinjiang open

China said the far western corner of Xinjiang bordering the Soviet Union had reopen to foreign tourists after what now appears to have been serious trouble. Rebels had report-edly formed Islamic death squads. Page 8.

Britain presses Nato Nato must redouble its efforts to secure a treaty this year on conventional force reductions in Europe after a recent "stiffening" of Soviet attitudes, Mr Douglas Hurd, British For-eign Secretary, said. Page 2

Colombian rebels die Colombian army said its new-ly-created Mobile Brigade num-ber one, a 2,500-member rapid deployment force, had killed 16 leftist guerrillas in a week-end offensive and had captured seven rebels and seized arms, radios and ammunition.

Business Summary Eurotunnel needs extra £2.5bn to

Plans to raise as much as another £2.5bn (\$3.26bn) to cover the increased cost of building the Channel tunnel were amounced by Eurotunnel, the Anglo French Channel

cover costs

group. Page 24 SKLLAFIELD nuclear plant in north-west Britain has won a contract worth £225m (\$369m)to reprocess 450 tonnes of spent fuel from West Germany. Page 24

EXXON, world's largest oil company, has reported flat first-quarter profits, with aigher oil earnings abroad offsetting lower US earnings and a worldwide decline in chemicals. Page 26

FRAMATOME, France's leading nuclear plant builder, launched a counter-attack against attempts by CGE, the French telecommunications and engineering group which is its largest shareholder, to take control. Page 28

HAMBRO Magan and the Blackstone Group, leading independent corporate advisers in the UK and US, have formed an alliance to work on trans-Atlantic mergers and acquisi-tions. Page 31

BURMESE military government has formed a joint venture with the Daichi group of Japan, for five projects, includ-ing two airports. Page 4

AVON Products, world's biggest manufacturer of cosmetics and toiletries, reported a strong improvement in firstquarter earnings, to \$15.2m against \$6.2m for the same period last year. Page 27

SOLIDARITY'S Economic Fund, a company owned by the Polish trade union, has signed a letter of intent with Equitable Life Insurance, US life insurance company, for a joint venture. Page 4

MARKETS: Concerns about rising interest rates kept pressure on the US equity market.

MKXICAN press will be free to import newsprint, after a decision to end the monopoly over distribution by the stateowned Productora e Importa dora de Papel. Page 4

ECONOMIC reform in eastern Europe could add 10 per cent to world trade, according to American Express Bank. Page 4

SPANISH Government plans to introduce a new mergers law to discourage companies from merging simply to gener ate tax breaks on the capital gains that normally result from revaluing merging assets.

AERITALIA, Italian aerospace company, has won its first full contract from Airbus Industrie. the European four-nation manufacturer. Page 4

VISA International, associa-tion of banks issuing Visa credit cards, is to launch a business card for the first time in its Europe, Middle East, and Africa regions. Page 4

GRAND Metropolitan and Courage, UK brewery groups, have amended their breweries for-pubs swap in an effort to get the deal cleared by British and European Community reg-

EUROBOND market enjoyed rare profitability, with two issues performing well amid widespread demand. Page 31

LIKELIHOOD of the European Development being set up in London under a French direc tor strengthened after a meeting of European Community finance ministers in Luxembourg. Page 2

RENOWN Incorporated, Japan's biggest clothing group, made a recommended cash offer for Aquascutum Group which valued the British clas sic clothing company at £73.8m (\$120m.) Page 25

Bonn offers E Germans parity in currency rates

THE WEST GERMAN
Government yesterday subbed the Bundesbank by offering East Germans a more bonds shed up to 70 pfennigs.

Mr Dieter Vogel, a Bonn Government spokesman, said East Germans would be able to offering East Germans a more favourable conversion rate for currency union than the cen-tral bank had recommended.

Bonn announced that wages, pensions and a large proportion of savings will be converted on the basis of one East German Mark for one D-Mark in a move designed to soothe propert Vect Comman ages over recent East German anger over suggestions of a less generous conversion rate,

The news, however, prompted sharp falls in German equity and bond prices. Recent Bundesbank warnings that a one-for-one conversion rate might force it to step sharply on the monetary brakes were partly behind a sharp fall of about 2.5 per cent on the Frankfurt stock market. Dealers said, however, that the market's fall owed more to an absence of buying than a

wave of selling. Government

MORE than six hours after the

Bonn Government's long-

awaited decision on how East German wages, pensions and savings will be converted into

D-Marks under monetary union, Dr Walter Romberg, the

East German Finance Minis-

ter, had still not been informed by the West Ger-

mans, writes Leslie Colitt in

East Berlin.
"I cannot really say much as

"I cannot really say much as
I have only seen the agency
reports," he remarked apologetically. His state of imperfect knowledge was telling of
the relationship between West
Germany and East Germany
on the road to unification.

By Anthony McDermott in London

Norwegian petroleum group, yesterday signed a contract

with the Soviet Union to lead

the team planning the develop-

ural gas field in the Soviet sec-

The Norwegian group may also take a share in the field,

which could come on stream in

the year 2000. Yesterday, Mr Hans Kraft

cial, said: "We hope to become part-owners in the field so that

we can become partners in its

en, a Norsk Hydro offi-

ment of the world's larg

tor of the Barents Sea.

NORSK HYDRO, the development." He said it was

convert savings of up to 4,000
East Marks into D-Marks on a
one-for-one basis – twice the
sum recommended by the
Bundesbank. Savings above this level would be convertible

Wages and pensions would

at two-for-one.

also be converted at a one-forone rate. There would, however, be no compensation for the removal of the current range of East German subsidles on rents and goods, although the timing for their removal has yet to be clarified. For the average East Ger-man, the proposals would mean an immediate and sub-

stantial upvaluation of their pay and savings — enabling them to buy West German consumer goods, although at West German prices.

In recommending a two-for-one exchange rate, however, for the economic and social sit-uation in both Germanys and

disagreement with Bonn's

decision to convert only savings up to 4,000 East Ger-

man Marks at the rate of one to one and amounts exceeding this at two to one. He said that

this would hit retired East

Germans particularly hard and was unacceptable.

depend on their savings. They must get another ruling," he

Dr Romberg, the leading Social Democratic figure in the

conservative-dominated gov-

erning coalition, warned that West Germany would in the end have to pay for the high

participation in a Soviet field.

Mr Kraft Johanssen said var-ious development proposals

would be prepared this year, and in 1991 the development

plan and timing of the project

Norsk Hydro, DuPont Services of Holland, and the Finnish companies Wärtsilä, Ima-

tran Voima and Neste will all

participate in a study for devel-oping the gas field, according to a report by NTB, the Norwe-

would be decided.

"The elderly in this country

Fear of steamroller effect persists

Norsk Hydro signs gas deal with Soviets

the first-time western compa-nies had been allowed such believed to be four times larger

port itself.

that this would not mean that incomes would be halved, since wages and pensions could then be increased separately. In a step evidently aimed at

staving off a collapse of the East German economy, Bonn also agreed that corporate debt to the former state banking monopoly, some 260bn Marks, should be converted at two-

Economists and industrialists have repeatedly pointed out that a one-for-one conver-sion would put an intolerable load on East German industry's shaky finances and weak competitiveness.

The statement from Bonn said the coalition was determined to bring in currency and economic union with East Germany by July. It said the West German

offer took account of the Bonn Government's responsibility

social costs of East Germany if

the latter could no longer sup-

The Finance Minister also

expressed displeasure with Chancellor Helmut Kohl's "full

steam ahead" approach to ach-

ieving economic unity by July 1, which he called "problem-atic". He also called the pros-

pect of political unification next year potentially de-stabi-

Dr Romberg noted that sud-

denly exposing highly subsi-dised East German industry to

the full force of western com-

petition - as some West Ger-

mans were advocating - could

produce seven-figure unem-

gian news agency. The arctic field, 600km from land, is

than Norway's Troll natural

reserves of 1,288bn cubic

meters of natural gas, plus oil, was considered the world's largest offshore gas field until the Soviet field – named

Stockmanovaskoje - was dis-

field strengthens the estimates

of the viability of Soviet off-

shore gas fields, this could lead

If the feasibility study of the

recoverable

gas field in the North Sea.

Trou.

covered in 1988.

the Bundesbank had stressed for the stability of the D-Mark Reaction from the East German Government to the proposed conversion rate was mixed. Mr Mathias Gehler, the Government spokesman, said the conditions for monetary union conformed with propos als last week from Mr Lothar de Maiziere, the Prime Minis-

ter, in his programme. He added that the 4,000 Marks ceiling on savings qualifying for the one-to-one conver-sion rate could be accepted as a basis for negotiations on monetary union. Mr de Maiziere is to hold talks today in Bonn with Chancellor Helmui Kohl of West Germany.

Chancellor Kohl's offer of currency union, made in February, was intended to stem the steady flow of refugees across the border into the west. This has slowed considerably in the past few weeks. Other reports, Page 2; Editorial comment, Page 22; Curren-

ployment. It was already clear

that living standards would

East Germany, he said, was being flooded with West Ger-man products, threatening

Dr Romberg disclosed that artificially low prices for food, services, transport and hous-ing would be the first to be raised after monetary union in

July. Rents, however, would

continue to be subsidised to a considerable degree. He placed the current deficit

in the East German budget at about 20bn Marks, which he

said was not high by western

to further joint ventures

between western companies and the Soviet Union.

However, the future price of

natural gas will play a central

of the project. The field's devel

opment will also depend on

whether sufficient markets

Environmental concerns

may also affect the project's

The field is likely to supply military installations and towns on the strategic Kola

e in the loi

fall in the short term.

jobs in all sectors.

Chinese Premier may sign trade pact in Moscow

Chinese Premier Li Peng (right) is met by his Soviet counterpart

By John Lloyd in Moscow and Colina MacDougall in London

LI PENG, China's Prime Minister, arrived in Moscow yesterday for a three-day visit reciprocating the trip by Soviet President Mikhail Gorbachev in May last year which ended 30 years of Sino-Soviet freeze. The Chinese Premier - who

was met by Mr Nikolai Ryzhkov, the Soviet Prime Minister, and Mr Eduard Shevardnadze, Foreign Minister – is expected to have talks with President Gorbachev and other Soviet

On his arrival, Li said: "We are confident that improvement of Sino-Soviet relations not only meets the basic interests of the people of both countries but also promotes the cause of peace and development in Asia and throughout the whole world."

The visit should clear the way for agreement on troop cuts along the 7,500km border between the two countries, the scene of clashes in the 1960s and 1970s

A trade agreement, calling for the substitution of cash for harter exchanges, is also expec-

Li's visit marks the decision taken by Peking and Moscow to pursue pragmatic relations despite a sharpening of ideological differences over the past year as the Soviet Union struggles to reform and China

to tighten up in the wake of the Tiananmen Square massacre in June last year. Mr Gorbachev's visit to Peking became a focus for pro-

democracy protesters seeking a form of glasnost in China. The presence of hunger-strikers and demonstrators in Tiananmen Square forced the can-cellation of all official ceremonies scheduled for the

square and humiliated the Chinese leadership. Li helped to mastermind the suppression of demonstrating

students and is unlikely to be personally welcome since Mr Gorbachev made an appeal during his Peking visit for a political solution to the crisis.

Li's visit to the Soviet Union is an indication of the effects. is an indication of the efforts being made by the Chinese regime to emerge from diplomatic isolation after the clampdown on the students which resulted in western Europe,

Japan and the US mainly boycotting high-level exchanges.

The trade agreement is expected to put flesh on proposals to increase economic and technical co-operation, especially in power engineer ing, metallurgy, transport and consumer goods production. Sino-Soviet trade reached a level of Rbs 2.4bn last year.

China reopens border area,

Hoylake consortium abandons £13bn bid for BAT Industries

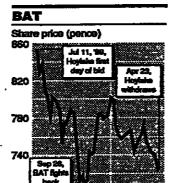
By Andrew Hill and Clay Harris in London

James Goldsmith's Hoylake consortium yesterday abandoned its attempt to take over BAT Industries, but claimed victory in the "intel-lectual battle" for the future of the UK tobacco-based conglom-

Hoylake ended the struggle. launched last July as the largest bid in British corporate history, with a 27-word statement, ed after the London stock market had closed. It read: "Hoylake announces

that it will not renew its offer for BAT. The directors of Hoylake wish BAT and its unbundled offspring great success within their new structures." Sir James, who is in the Far East, was not available to comment on the statement, but Hoylake later added: "We have won the intellectual battle, but lost the commercial war."

The Anglo-French financier launched the audacious and complex £13.5bn (\$22bn) offer last July with Mr Jacob Rothschild, the British financier, and the Australian businessman Mr Kerry Packer. In the attempt, the trio added the



700 Jul 1989 concept of "unbundling" —
"liberating" parts of a conglomerate to benefit shareholders - to the financial vocabu-

Hovlake claimed a moral victory because BAT, under fire, was moving to realise value for shareholders by selling and demerging peripheral busi-nesses. Mr Patrick Sheehy, BAT's chairman, yesterday did not deny this.
"The value was always there," Mr Sheehy said. "We could have got it -- it might have taken a bit longer. But [after Hoylake's bid] shareholders said they wanted it released, not in three or five years, but as quickly as possi-

Mr Sheehy said BAT would pursue the path for which it had received a "ringing endorsement" from shareholders. The company's strategy is to concentrate on tobacco and financial services.

Argos, the UK catalogue retailer, was demerged earlier this month and the similar flotation of Wiggins Teape Apple-ton, its worldwide paper busi-ness, is scheduled for June 1. BAT shareholders are receiving shares in both companies.

BAT is selling its US stores chains outright. Chicago-hased Marshall Field has been sold for \$1bn; bids for Saks Fifth Avenue close this week. The bid also prompted a hefty increase in dividend and a share buy-back scheme, both Continued on Page 24 Lex, Page 24; Background, Page 25

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Spring thaw in prospect for US-Iran relations

In the minds of western officials in Damas cus there is no doubt that Iran's President Ali Akbar Hashemi Rafsaniani has made an emphatic gesture towards the west in general and the US in particular.

Page 6 -London

43 Chief price changes yesterday: Page 25

New York: Comex Jun \$381.8 London \$376.0 (375.25) N SEA Oil (Argus) Brent 15-day Jun \$17.775 (17.125)

SFr1.4945 (1.4905) Y157.54 (157.5) DM1.697 (1.6885) SFr1.493 (1.491) Y157.65 (157.8) \$ Index 68.5 (68.3) Tokyo close: 157.55 LIS kuschtime rates Fed Funds rates

DM1.6987 (1.688) FFr5.700 (5.669)

DOLLAR

Long Bond: 95¹4 yield: 8.951%

3-mo Treasury Bills: yield: 7.968%

29,679.07 (-158.37) LONDON MONEY closing 15% (15%) Liffe long gift futur June 79 4 (79%)

STOCK INDICES

2,159.2 (-27.9)

1,692.7 (-19,9)

1,074.1 (-1.1%)

New York close

2,666.67 (-29.28)

331.23 (-4.89)

Tokyo: Niidei

Fi Ordinary:

FT-A Ali-St

S&P Comp

Y258.0 (258.0)

MARKETS

New York close \$1.6355 (1.638)

\$1.8365 (1.8355)

DM2.7775 (2.7625) FFr9.32 (9.2725)

STERLING

EUROPEAN NEWS

London moves up in race to host E Europe bank

By David Buchan in Luxembourg

THE likelihood of the pitched strongly for the bank European Bank for Reconstruction and Development being a three-language brochure set up in London under a French director strengthened yesterday after a meeting of

European Community finance ministers in Luxembourg. Soundings taken by the Irish presidency of the EC revealed that, in the opinion of most member states expressing a clear view, only London and Paris were in the running as the site for the bank, which some 42 western and eastern countries are to set up to help

rebuild the post-communist economies of Eastern Europe.

Mr Pierre Bérégovoy, French finance ministry, disclosed that, given a choice, his country would prefer to field the backly chief grountly rather bank's chief executive rather than host the institution.

This leaves Mr Jacques Attali, President François Mit-terand's economic adviser, strongly placed in his contest with Mr Onno Ruding, the for-mer Dutch Finance Minister, for the job.

The UK government has

vaunting the financial logic of it being in or near the City of

Yesterday, Mr John Major, UK Chancellor of the Exche-quer, merely reminded his EC partners that the 30 non-EC countries involved in the bank looked to the Twelve to set a

Other key issues, including capitalising the bank at Ecus 10bn and the extent of lending-powers to the Soviet Union. have been or are near being

Final EC decision on the bank's site and president could come at next Saturday's EC summit in Dublin. The Community's views are unlikely to be resisted by those outside Europe, though the US has made known its clear preference for a known monetary conservative like Mr Ruding, one-time chairman of the International Monetary Fund

Bill to lift Soviet tax thresholds moves ahead

By John Lloyd in Moscow

A BILL designed to lift the tax thresholds for the low-paid and help lay the foundations of a "regulated market" was passed by the Council of Nationalities, one of the two houses of the Supreme Soviet, yesterday. It raises the minimum wage

exempt from tax to Roubles 100 (£100) a month from Rbs70, reduces the amount paid on incomes of up to Rbs150, and leaves unchanged the rates on salaries of between Rbs150 and

The official Soviet poverty level is defined as a wage Rbs75 a month, with the average wage Rs220-Rbs230 a month. Taxes will rise sharply on incomes above Rbs1,500, and reach 60 per cent on incomes of Rs 3,000 and over. (Mr Nikolai Ryzhkov, the Prime Minister, has an official salary of Rbs1,400).

breaks to some privileged pro-fessions, but will give a two-year tax holiday to families set-

ting up their own farm. Smaller taxes will be levied on families with three or more children, and on authors' fees. A separate bill abolishes the tax on unmarried men and childless families.

The Supreme Soviet is considering two variants of company tax: one, from the Government, proposes a company tax rate of 55 per cent; the other, from Deputy Viktor

Yaroshenko, a 35 per cent rate.
The tax inspectorate is being expanded from 40,000 to 100,000 Mr Vladimir Panskov, First Deputy Finance Minister, said a new tax law will lay out fines for evasion, and prepare ground for all citizens to make individual tax returns.

Bundesbank shrugs off monetary union terms

By David Marsh and Andrew Fisher in Frankfurt

much-vaunted independence has clear limits. After the Bonn Government's decision in favour of a general 1 for 1 exchange rate for the D-Mark against the East German Mark, in contrast to the 2 for 1 conversion suggested by the central bank, the limits of that independence now seem pub-

licly evident. In fact, the economic fundamentals behind yesterday's offer by Bonn are more in line with the Bundesbank's recommendation than appears at

first sight.
The Bundesbank may have lost out psychologically in the battle of words over the terms of monetary union. But — assuming the Government's conversion suggestion is accepted by East Berlin - the central bank does not seem to have suffered undue damage in its anti-inflation strategy. In the words of one Bundesbank official yesterday, "This is not

official yesteroay, this is not a catastrophe."

Mr Pöhl was wrong-footed from the beginning by Chancellor Helmut Kohl's surprise announcement in February that he was seeking immediate talks on monetary union.

alks on monetary union.

Relations between Frankfurt and Bonn have not been helped by several recent warnings from Mr Helmut Schlesinger, the Bundesbank vice president that a 1 for 1 conversion rate would cause the central bank to "step hard on the monetary

Mr Schlesinger warned at the weekend of a "wage-price spiral" in case of a 1 for 1 con-

NATO MUST redouble its

efforts to secure a treaty this year on conventional force

year on conventional force reductions in Europe in the face of a recent "stiffening" of Soviet attitudes, Mr Douglas Hurd, the British Foreign Secretary, said here yesterday.

After a meeting of foreign and defence ministers from the price countries of the Western

nine countries of the Western

European Union, Mr Hurd warned that progress in the Vienna talks had slowed and

that it was "no longer so over-whelmingly probable" that a

Bundesbank's president, Mr Karl Otto Pohl, well understands that the central bank's much-vanuated indeated with the central bank's much-vanuated indeated with the central bank's much vanuated with the central bank vanuated with the central bank vanuated win the central bank vanuated with the central bank vanuated with t

side him. It is no secret that Mr Karl Otto Pöhl, the Bund-

esbank president and a mem-ber of the Social Democrats, regards Mr Tletmeyer as some-

thing of a rival. Mr Tietmeyer, like his for-

mer boss, Mr Theo Weigel, the Finance Minister, has become a fervent proponent of German unification. At the end of last

year, he took the western allies to task for failing to give Bonn enough support in the matter — something the

relations, has emerged as the éminence grise behind the preparations for German mon-etary union. He is also a key figure in the conflict of personalities which has emerged

A member of Chancellor

version - a statement which money supply. Under the Bundesbank's premust have added to ifters on the German bond markets yesvious suggestion of 1 for 1 up to 2,000 East Marks, the additerday. But the three main strands to yesterday's decision may be less distasteful to the tion to the money supply would have been only Bundesbank than Mr Schesinger has been suggesting.

• East German savings will

the 2 for 1 suggested by the Bundesbank. However, the Government made clear yester-day that wages would be held at their present East Mark lev-

During his years as second-in-command at the Finance Ministry, Mr Tietmeyer was responsible for everything from Bonn's privatisation poli-cies to preparing West Ger-many's position at the annual economic summits.

He predicted at the end of

laconic Mr Pohl would never

Even though Mr Pohl and

Mr Kohl have gone out of their way, in public, to praise each other in recent weeks, rela-

tions between the two have

been under strain sporadi-

cally. Mr Kohl has resented

occasional assertions by Mr

Pohl that the Chancellor is an

economic lightweight.

have done.

last year that his move to the Bundeshank would allow him to throttle back on his heavy work load. Instead, he has found himself at the centre of the thrust to introduce the

under the old suggestion.

Corporate debts to the previously state-owned banking sector – 260bn East Marks will be converted into D-Marks at 2 for 1. To make up for the banks' shortfall in assets, the new united German govern-ment will have to issue and pay interest on "compensation bonds" to the banking sector, which will cost the public sec-

tor extra interest of perhaps as much as DM8on a year. Everything will now depend on whether East German wage levels are adjusted flexibly in

Brussels to unveil plan on investment firm backing

THE EC tomorrow unvails its long-awaited proposal on the capital backing of investment firms, after one of the most protracted drafting sagas in

 $x = \sqrt{\log x}$

الله المراجعة المراج المراجعة ال

- 1

mean Di

recent Brussels history.

The final text, reached after six attempts and 18 months of negotiation with member European market in financial

services. It has been the subject of flerce lobbying by representa-tives of firms in the City.

Council of Ministers.

The new draft directive will be discussed for the first time in June. Progress is hoped for, simultaneous with a separate

ment managers will be covered by the new rules, which Brussels says are needed to provide a level playing field and complete the framework provided for banks by the EC's new sol-

will be able to exempt banks'

have to show greater liquidity.
On the initial capital required for investment furns, the directive fixes three tiers: Ecu500,000, Ecu100,000, and Ecu50,000. Firms not holding customers' money or acting as market makers will qualify for the Ecu50.000 band.

An article in the financial Times of April 5 1990 referred to Fabiola, the wife of King Bandouin, the Belgian monarch, as Italian. She was, in fact, born in Spain.

MR HANS TIETMEYER, the 58-year-old Bundesbank direc-tor in charge of international leagues as a workaholic. He has recently visited Mr Lothar de Maizière, the East German Prime Minister, to explain Mr Kohl's thinking behind the monetary conversion plan.
"I wouldn't like to have him as an enemy," is one comment from a Bonn government offi-cial who once worked alongbetween the Government and the Bundesbank, writes David

Helmut Kohl's Christian Democrats, Mr Tietmeyer (pictured right) held the powerful job of State Secretary in the Bonn Finance Ministry from 1982 before moving to the Bundes-bank at the end of last year. Mr Kohl chose him at the end of last month to act as his

personal adviser on forging monetary links with East Ger-many. Mr Tletmeyer, a dour Westphalian, has a formidable reputation as a negotiator and

be converted at a rate of 1 for 1 up to 4,000 East Marks, and 2 for 1 thereafter. In view of East German cash and savings of 170bn-180bn East Marks, this will mean that a sum of East German savings of around DM120bn will be added to potential West German liquid-ity, amounting to roughly 10 per cent of the West German

treaty between the 23 Warsaw Pact and Nato nations could be

But he said Nato partners had to "harvest" the gains made in the talks so far. They

could then tackle "imaginative decisions" about follow-up talks. The ministers yesterday

discussed possible inter-Euro-

pean co-operation on means of verifying arms control agree-

Mr Hurd welcomed the

concluded in the autumn.

DM100bn - hardly a significant difference in view of the size of the West German economy of more than DM2,000bn. Wages and pensions will be converted at 1 for 1 rather than

els before the conversion,

four" talks on the future of

Germany, between the two German governments and the

four wartime allies, at the end of next week. "It is good news that the show is on the road,"

wider forum.

line with market conditions in rather than being increased individual sectors. As Mr Her-first by roughly 30 per cent mann Remsperger, chief econo-Britain presses Nato on European force reductions

> nuclear weapons. The concept of multinational forces in the place of troops now stationed by different countries in West Germany

He added, however, that questions such as the future size of German armed forces would need to be discussed in a The WEU ministers skirted around a disagreement on the agreement to hold a first min-isterial session of the "two plus" A communique reaffirmed the proper forum for this.

organisation's so-called Hague platform of 1987 but without specific reference to the platform's clear commitment to

was discussed, but without conclusions, and Britain and other members insisted that the US should be brought into Nato, not the WEU, was the

The ministers underlined in their communique the need for a continued US and Canadian military presence in Europe.

• Foreign ministers from the two Germanys and the four-World War Two allies will meet in Bonn on May 5 to dismeet in Bonn in May 5 to us-cuss the security aspects of German unification, the West German Foreign Ministry said yesterday, Reater reports from

D-Mark east of the Elbe. After

the Bundesbank's psychological setback over the 1 for 1 conversion plan, Mr Tletmeyer could find that his influence as

Mr Kohl's man at the Bundes-bank may now increase fur-

mist at the BHF-Bank in

mist at the BHF-Bank in Frankfurt put it yesterday:
"The big question is how East Germans will behave — what they will do with their newly converted savings — whether they go on a spending spree, or keep them in the bank."
The Government's suggestion vesterday was an attempt.

tion yesterday was an attempt to "square the circle between the Bundesbank's pure anti-in-flation preoccupations and the political and social needs of

East Germans, and the competitive and financial situation of East German industry." Mr Remsperger said. "Only a magician could satisfy all these conflicting requirements."

A spokesman said the talks, would go shead now Moscow had agreed to the date.

By Tim Dickson in Brussels

states, is meant to bridge the gulf between widely-differing UK and West German tradi-tions, and advance the single

EC officials believe they have found a formula to satisfy both sides, but know the issue will be fiercely debated in the Council of Ministers.

simultaneous with a separate investment services directive during Italy's EC Presidency in the second half of this year. A wide range of dealers, bro-kers, stockbrokers and invest-

vency ratios.

Member-state supervisors

trading departments from qualifying under these stricter solvency ratios and subject them to the more flexible capital adequacy requirements.

While this will require them

to have less capital, they may

Correction Queen Fabiola

And the second s

An article in the Financial

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Eta declares 'war'

on Seville world fair

THE BASQUE terrorist organisation Eta has begun a demonstrate its ability to strike at the hated Spanish state, writes feter Bruce.

It has formally declared "war" on the World Exhibition planned in Seville in 1992, claiming in a published message on Sunday that it had sent a letter bomb which blew off the hands of an Expo func-

EUROPEAN NEWS

Credit crunch seen as threat to global growth

By Andrew Marshall, Economics Staff

A WORLD credit crunch is threatening to slow economic growth, a leading forecasting group warned yesterday. The warning came as West German bond yields rose in reaction to news of a one-to-one exchange rate for East German wages, pensions, and some savings into

srussels to

anveil plan

are packing

German unification was picked out by the WEFA group, a leading international economic forecaster, as one

planned in Seville in 1992, claiming in a published mes-sage on Sunday that it had sent a letter bomb which blow off the hands of an Expo func-

reason for rising interest rates worldwide.

"The OECD countries are in danger of slowly drifting into a credit crunch as the monetary authorities are either tighten-ing or are maintaining a tight monetary stance," according to the WEFA group. "While the risks of a full-blown world recession are still small, they have risen recently."

The Bundesbank has warned

that it could be forced to tighten monetary policy if the

wrong monetary union exchange rate is set. Interest rates have also been forced up by fears about the rising inflation in the US. Japan and Britain. This has taken place "against a backdrop of a surprising lack of any obvious co-ordination among the monetary authorities of the Group of Seven countries," which met last month but failed to reach any substantive

yields rising in most markets. Rising bond yields in the US last week helped to upset the stock market, which lost 2 per cent of its value. These were caused by poor figures for monthly inflation and fears that Japanese investors were retreating from the US bond

Aside from German unification, WEFA picks out four financial uncertainties: Bonds have been falling, and of the Japanese stock market savings.

member national executive after re-electing Mr Lech Wal-

esa by an overwhelming major-

ity as the movement's chair-man at the weekend.

Mr Balcerowicz said that, with inflation falling and the economy free of the wide-spread shortages of the past, recovery depended on the abil-

ity of factory managements to reduce costs and to learn how

to market their goods.

and real estate bubble; • the possibility of a credit squeeze resulting from the new capital requirements for banks and savings and loan institu-

• the risk that foreign lenders wil reject US capital markets as a result of creditworthiness

• the extent to which the growing need for capital from eastern Europe competes with existing drains on world

Recovery forecast for Poland

By Christopher Bobinski in Gdansk

SIGNS OF economic recovery in Poland should begin to appear in the second half of this year, Mr Leszek Balcerow-icz, the country's Deputy Pre-mier told delegates to Solidar-ity's trade union congress here

yesterday. He was defending the Government's austerity programme, approved by the international Monetary Fund (IMF), which has brought monthly inflation rates down to single figures at the cost of a 30 per cent drop in industrial sales and a growing threat of imemployment.

Mr Balcerowicz, who spent an hour responding to dele-gates' questions, appealed to the 2m-strong union to co-oper-

ate with the Government "in Jan Rulewski, the Solidarity leader in Bydgoszcz, a medium realising the difficult pro-gramme of building a market economy." sized industrial centre, charged had "completely paralysed the He spoke as the congress completed elections to the 96economy." Mr Rulewski said he knew of

no factory in his region which had been able to adapt to the economic conditions created by the Government's policies, and he appealed for "a life-belt" for farmers who were facing bankruptcy.
Other delegates also ques-

tioned the Government's social and economic policies but the end of the session brought applause for Mr Balcerowicz's performance suggesting the However, he made no concessions on easing the rigours of the programme which Mr dovernment's programme.



Mr Milan Kucan (above), the Communist reformer and first freely elected president of the Yugoslavian republic of Slovenia, has turned in his party card for the four years he will be in office as a goodwill gesture toward his opponents, AP-DJ reports from Ljubljana. It was his first action after his victory became clear in Sunday's election, with partial returns giving him more than 58 per cent of votes. "I want to be the president of all...citizens of Slovenia," said Mr Kucan, who is 49 and the

son of a Protestant pastor.

Meanwhile, a nationalist party took a big lead over the ruling reform Communists in parliamentary elections in Croatia, according to unofficial partial results yesterday. The strongly separatist Croatian Democratic Union, led in 61 of the 105 areas where almost a fifth of the ballots had been counted from Sunday's vote.

Hurd prods Nato on troops pact

By David White in Brussels

NATO MUST redouble its efforts to secure a treaty this year on conventional force reductions in Europe in the face of a recent "stiffening" of Soviet attitudes, Mr Douglas Hurd, the British Foreign Sec-

retary, said yesterday. After a meeting in Brussels of foreign and defence ministers from the nine Western European Union countries, he warned that progress in the Vienna talks had slowed and that it was "no longer so overwhelmingly probable" that a treaty between the Warsen treaty between the Warsaw Pact and Nato could be con-

cluded in the autumn.

But Nato partners had to "harvest" the gains made in the talks so far. They could then tackle "imaginative decisions" about follow-up talks.
The ministers yesterday discussed possible inter-European
co-operation on means of verifying arms control agreements Mr Hurd welcomed the agreement to hold a first ministerial session of the "two plus four" talks on the future of Germany, between the two German governments and the four wartime allies, on May 5.

"It is good news that show is on the road," he said. But ques-tions such as the size of Ger-man forces would need to be discussed in a wider forum.

on the mains of an expo func-tionary in the city last week. Yesterday, another letter bomb, almost certainly the work of Eta, blew off the fin-gers of a prison official in Madrid, Earlier this month, Eta terrorists tried unsuccess-Spanish town fights over its dying palms

By Peter Bruce in Eiche

THE best way to kill a palm tree, they say in Elche, is to climb to the top and pour heavy fuel oil on the crown, where the youngest leaves sprout. This leaves no marks and the tree keeps quiet as it

chokes to death.

The locals know about palms. A bustling footwear centre near Alicante on Spain's Costa Brava, Elche is also Europe's biggest palm grove.

The trees, though, are now either dying themselves, being killed or illegally uprooted as a low-level guerrilla war rages between a council determined to preserve them and local farmers and cultivators demanding the right to sell the trees or to get rid of them alto-

European Diary



Spain

The tall, restful, palms have been the focus of attention in Elche ever since the Phoenicians, who came here more than 2,000 years ago, found the dates they had brought with them as animal feed were also sprouting near-perfect trees. By the 13th century, date

palms were so thick around the city they even held up the Christian re-conquest of Spain. A century ago there where still more than a million date palms in Eiche. But it was early in this cen-

tury that the seeds of the Elche date palms' destruction were sown. The trees, once useful for what they produced, became desirable as orna-

The palms that line the streets of Cannes and Nice come from Elche. By the 1960s, Elche's palms were in great demand at new property developments, hotels or corporate headquarters in Spain.

But the market was for "instant palms" - big, mature, trees - and householders and rmers in Elche were only too

Today a large date palm (Phoenix dactylifera) would cost about \$1,500, which partly explains why there are only 200,000 (plus about 100,000 recently planted trees) left in Elche. "It is easy money," says

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the mayor, Mr Manuel Rodri-guez. Or rather, it was easy

sender of exploding letters, has been forced exclusively into this lower level of terrorism for the time being by the discovery and rout, in just a

few days at the start of this month, of probably its most

In 1986 a Palm Trust was set up by the regional government. Headed by the mayor it has strictly forbidden the uprooting and sale of any mature date palm even, as most of the trees are, from private prop-

It is able to fine offenders and confiscate trees. Police mount special palm patrols at night and the trust has even recruited conscientious objectors, obliged to perform civic duties in place of military service, as vigilantes.

But if the money is not easy any more, it is still attractive. Ms Maria Rosa Verdu, a city councillor and member of the trust, says 10,000 mature tree were smuggled out of Elche

The trust has begun about 40 court actions against local farmers and palm cultivators, one of whom, Mr Ambrosio theft of trees it claims he had illegally uprooted and was try ing to smuggle out of Elche on a truck. "What they are doing is unconstitutional," he said. The cultivators (nursery owners) complain that by pre-venting the sale of palm trees the council is sentencing the grove to death. If they cannot be sold, why have them? There is no more money in basket: and the dates are now good only for animal feed.

Many people, said Mr Agullo, have either poisoned or burned the palms on their land, and buried them to make way for other crops. "There are proba bly more palms under the ground than on top of it today," he said.

The cultivators have a point. The Eiche date palms remain free of the "yellow palm" fungus that has ruined the Moroccan and Algerian groves, and new export markets for palms like Florida and Saudi Arabia

are beginning to emerge.
But while it takes just one dark night to dig up a tree, it takes between seven and 10 years for a new palm to grow just one metre of trunk and the mayor is loathe to ease the

We have to protect the trees," he says. "If we let them pull the trees it would mean the end of the grove." "But," says Mr Agullo, "no one is planting any more."

On a brief car ride through the grove it is depressing to see just how badly tended the trees are. Apart from the magnifi-cent collection in the city park and the Huerta del Cura gar-den in Elche, most of the palms stand apparently abandoned.

"There must be more than one way (selling them) to save the trees," says the mayor. The city is buying up land planted with the trees and offering indirect subsidies to farmers with palms on their land to

care for them.

A date palm liquor has been produced and the French are helping establish a research centre in Elche to study grow-

ing date palms *in outro*.

But this is all slow stuff.

"Last week," said Mr Agullo, "a ship arrived in Alicante with fifteen hundred palm trees from Egypt." That means that even Spanish buyers are having to look elsewhere for palms as the Elche restrictions

begin to bite.

And imports would not have to kill the old Elche grove with fungus. Given the mood of the local landowners, simply usurping the market might be

In 1989, BASF achieved the highest results in its 125-year

On total sales of DM 47.6 billion (+8.5%), Group pretax profits surged to DM 4.4 billion, a gain of 17.7% over the previous year. BASF Aktiengesellschaft, the parent company, lifted sales to DM 22.3 billion, an increase of 7.6%, and pretax profits were up 13.8% to DM 3.1 billion.

Sales of dyestuffs and finishing products grew substantially. Also up were sales of chemicals, plastics, and agricultural chemicals. All consumer products, especially pharmaceuticals, recorded sound growth, and

the raw materials and energy division after a loss the previous year again contributed notably to the year's excellent perform-

Consistent with its long-term objective of enhancing earnings potential through strategic investments, BASF boosted capital spending in 1989 to nearly DM 4 billion, mainly in new plant and equipment. Almost half of these investments were made outside of West Germany. Special attention was focused on North America and Belgium, For research and development, BASF spent more than DM 2 billion.

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WORLD TRADE NEWS

Integration still eludes Southern African trade

The message remains idealistic but frustration is growing on the ground, writes Mike Hall

HE COMPANY cooked Cape pilchards, canned them with a sauce made with Botswana-grown tomatoes and sold them to neighbouring Zimbabwe. It was a thriving business employing over 80 workers. But the plant closed last month because Zimbabwe suddenly declared the product did not meet the definition of 'manufactured" under the trade agreement with Botswana, even though it allowed in the company's fish fingers.

There are other cases of Bot-swana businesses being killed off by what one senior official called Zimbabwe's "absurd rules" and, in southern Africa as a whole, numerous others which illustrate the difficulties of companies seeking to export in the region. Trade between southern African countries is only about 5 per cent of their total. And of that one country, Zimbabwe, accounts for 80 per

Such frustrations, however, are unlikely to cast a shadow over the celebrations marking the tenth anniversary of the Southern African Development Co-ordination Conference (SADCC), the regional group-ing launched on April 1 1980 with the objective of reducing trade and transport links with South Africa and increasing economic co-operation between member states.

Its officials will espouse goals for the 90s, including regional economic integration, more private enterprise in productive sectors and the imposition of a formal structure

The organisation's single most important achievement has been the creation of a "regional identity," gaining acceptance among member states and understanding abroad

tions on member states. But for many with experience on the ground, the rhetoric at SADC's secretariat in Botswana's capital, Gaborone, rings hollow.

The organisation (which comprises Angola, Botswana, Lesotho, Malawi, Mozambique, Swaziland, Tanzania, Zambia and Zimbabwe, now joined by newly independent Namibia) emerged from the political grouping of "frontline" southern African states.

The magnitude of southern African countries' economic and social crisis, and hence SADCC's challenge, stems from

They face the same problems as the rest of sub-Saharan as the rest of sub-sandah Africa, but over the last decade South African destabilisation in the region has caused the deaths of an estimated 1.5m of their people, displaced 4m others and cost their economies billions of dollars hillions of dollars.

'Apart from the human suffering and misery," said a recent World Bank report, "the deaths of thousands of people, the rise in infant and child

mortality, the stunted potential from famine and malnutrition and the lack of progress in and in some cases the virtual disintegration of - education and health delivery systems have immeasurably set back development in southern

Regional politicians tend to stress South Africa's role. But SADCC is increasingly self-crit-ical. One of its recent reports said the crisis has been characterised by, among others, "seri-ous institutional and policy weaknesses and failures. including poor management of national affairs and low levels of public accountability in some cases."

The SADCC approach was based on individual projects which, over the last decade, have attracted over \$3bn worth

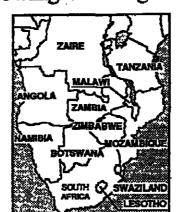
Infrastructure - transport,

communications and energy –
have been the priorities. There
were obvious common interests among members and
attractions for donors with an eye on tied aid contracts.

Mr Emang Maphanyane, SADCC's chief economist, believes there have been significant achievements. He has estimated that about half of all trade now goes through SADCC ports, while telecommunications and power links have been developed and patients sillings have better.

national airlines have better co-ordinated schedules and improved regional connections. But other analysts believe that the costs have been substantial but with few benefits.

Moreover, there has been rela-



tively little impact overall on reducing SADCC's dependence on the regional power.
Indeed some countries, like Botswana, have strengthened ties with South Africa. Most members, except for Angola and Tanzania, still depend to a great extent on South African

transport routes.

In addition they continue to trade extensively with South Africa. Remittances from migrant workers are still a significant workers are still a significant. nificant source of revenue for some SADCC states and South African corporations still con-trol key investments in most SADCC economies.

Mr Simba Makoni, a Zimbab-wean and SADCC's executive secretary based at the organi sation's headquarters in the Botswana capital of Gaborone, argues it is wrong to judge SADCC on its continuing links with South Africa.

It never was the intention to cut ties totally, he said, but to

develop its own infrastructure and facilities where it was economically viable to do so.

He said the organisation's single most important achievement has been the creation of a "regional identity," gaining acceptance among members states and understanding

This may well be the case at a high political level. But as one diplomat put it "When it comes to the whole range of functionaries - from trade offi-cials to railway technicians -who are faced with an array of pressing problems, their per-spective is often constrained by national boundaries."

Privately, aid donors are blunt about their assistance to SADCC. As one western official said: "Politically, it is a useful organisation for donors to say look what we're doing for southern Africa'. We pay lip service to it - and SADCC knows it. At the moment, regional integration is a pipe

Mr Maphanyane, SADCC's economist, is hard-pressed to think of a single SADCC project based on production for the region, even though the "investment in production" strategy is more than four

"The most we've done is stimulate debate," he says. "The political consensus has not been translated into practi-

But SADCC increasingly acknowledges the problems. A recent report presses member governments to remove excessive controls, streamline

bureaucratic procedures, change laws to reinforce individual rights, make fiscal and monetary reforms to reduce budget deficits and relax for eign exchange controls.

Officials at SADCC believe the need for change is ever more pressing as countries in other regions of the world move closer economically. Rapid political developments in the region - especially the prospect of an "acceptable" majority-roled South Africa, which will automatically become a member - also pose new and larger challenges.

But observers say SADCC has done little thinking about the possible impact of a settle-ment in South Africa. It could well mean that South Africa's relatively large and sophisti-cated economy would dominate new investment and growth throughout the whole region, pushing SADCC into a peripheral role.

Mr Makoni, however, is confident that SADCC can work with a future South Africa But present member states will need to integrate more closely to act as a counter-weight, he says. According to a recent SADCC report, it will mean far-reaching political and economic reforms, "to allow indi-vidual citizens the freedom to use their intellect and creativity to improve their own lives and consequently their societies and countries.

There are hopeful signs from some member states, but the goal of integration is still a long way off.

E Europe reform 'could add 10% to world trade'

tory structure for foreign

American Express Bank, in the lastest issue of its AMEX Bank Review, suggests that Rastern European countries trade should in the very long term come into line with aver-

term come mio line with average per capita trade in the EC.
This implies a tenfold increase in exports.

But the prospects for the next 5 years are immised by the low base from which, exports start, the Review says. In the last five years, suppris have grown by 2 per cent in real terms. With the sid of reform, Eastern Furope may be able to achieve 19-20 per cent a year export growth in real terms. After five years this would add 12.5 per cent to existing world trade, or between \$31hn (218hn) and \$76bn.

and \$76bn
Adding in the Soviet Union would double this, but the Review cantions that "the USSR's trade with the West is likely to grow calatively slowly, since it is dominated by raw materials, which probably cannot be increased as fast as manufactures.

There is limited room for the expansion of production to be

A 10% growth 13 Eastern Europe 13 Including USSR 29

8 20% growth Eastern Europe Including USSR

RISE IN EXPORTS: To OECO

ECONOMIC reform in Eastern financed by debt, the Review says. Debt burdens in Poland says. Debt burdens there is an apparent reluctance to borrow. Banks will also be

The sum

caufious in lending.

Trade finance will be one main financing route, but for-eign investment will play the key role. It would bring management expertise, technology, and market disciplines.

Using Spain's campaign to attract investment as a model, the AMEX team estimates that

the AMEX team estimates that
Eastern Europe could attract
Moin stain every year.
But the report warns, "illeralised prices and a satisfactory legal and accountancy system are essential if the foreign
investor is to be able to assess
the value of the proposed the value of the proposed investment and be able to man-

age effectively."

Assessing the reforms in Eastern Europe, the Review says that price liberalisation, and the pace at which it is undertaken, is the key element in creating a market based

economy.
Poland's shock programme appears to be working, though there are indications of a deep recession developing over the next few months. Indeed, all the reforming countries will probably face recession in the near-term, the report warns.

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Mexico reluctant to join US, Canada trade area

MEXICO'S Trade Minister Jaime Serra Puche has ruled out joining a common market with the US and Canada, on the grounds that its economic sovereignty would be lost, Reuter reports from Mexico

Reuter reports from mexico are a immediation of the character part with the US and Canada at some date.

"Mexico doesn't want a come date at some date at some date at some date.

"Mexico doesn't want a come date at some date at some date.

"Mexico doesn't want a come date at some date.

"Any the of free trade agreement would have to include strict fair trading guarantees and allowances for Mexico's current inability to compete on an equal footing with its neighbours.

Trade Minister said. But Mexico considered access to its northern neighbours' giant markets its top commercial priority.

It might be willing to negoti-ate a limited form of free-trade

Visa to issue business card for Europe and Mideast

By David Barchard

VISA INTERNATIONAL, the association of banks issuing Visa credit cards, is to launch a business card for the first time in its Europe, Middle East and Africa Region.

The move seems aimed at taking part of the lucrative travel and entertainment card

market from American Express
— main provider of business
card services in the region.

Visa said yesterday its business card, to be issued through its member banks, is designed to meet the needs of small companies and large corporations. It will offer travel and emergency services comparaemergency services compara-ble to those from American

able to put their name on the card's face. A reporting system will enable companies to moni-tor its use, including unusual

Visa's aim to enter the busivisa's aim to emer the bisi-ness-traveller market reflects the banks' desire to reclaim business from American Express and the belief that plastic-card services to busi-ness travellers are likely to grow over the next decade.

At present, only 10 per cent of company employees hold company credit cards. The potential market for business cards in Europe, the Middle East and Africa is estimated at ble to those from American over \$1500m (£88hm) - \$23bm of Express. Companies will be it in the UK.

Airbus deal for Aeritalia

By Paul Abrahams

AERITALIA, the Italian acrospace company, has wen fits first full contract from Airbus Industrie, the Emitteen Som nation manufacturer.

The deal is sorth about \$100m (260m) over 10 years.

Acritalia will design and build a section of the new Airbus AE21, which enters service in 1994.

The Italian company will build part of the front fuselage,

representing about 2 per cent of the aircraft. The group has previously only been a subcontractor for the consortium.

Airbus' decision to offer the contract to Aeritalia follows an initiative at the company to cut costs by providing open bidding for contracts from external companies and competitive bidding for new projects among existing consortium partners. tium partners.

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OVERSEAS NEWS

Washington gesture urged after hostage freed

By Tony Walker in Damascus and Kamran Fazel in Tehran

IRAN and its supporters in Mousawi told the Communist Lebanon yesterday called for a reciprocal gesture from the US for the freeing on Sunday of an American hostage amid fresh talk of the imminent release of a second hostage.

Mr Hussein Mousawi, a senior member of Ilizbollah, the umbrella organisation for pro-Iranian extremist groups in Lebanon, said a second hostage release was possible, but he made it clear that the kidnappers were expecting a goodwill

By Lionel Barber in Washington

THE RELEASE of Mr Robert Polhill,

the American hostage held captive for three years in Lebanon, follows intense behind-the-scenes contacts lasting sev-eral months between the US and Iran. It is a game of nods and winks, feints

and gestures which began on the day President George Bush took office, in January 1989. "Goodwill begets good-will," he said in his inaugural address. Since then, Washington's public mes-

sage has been clear: if the Iranians want better relations, they must secure

the unconditional release of all Ameri-can hostages. This has been conveyed

over the last few months through Swiss

and Japanese diplomats.
Yet other moves suggest a less con-

sistent tune. Last year, for example, the

gesture in return. "There should be something in return for such a step," Mr

radio station, Voice of the Peo-

The Hizbollah leader appeared to be echoing com-ments made earlier by Mr Ali Akbar Velayati, Iran's Foreign Minister, who said in New York that Iran and Shia movements in Lebanon wanted a

prompt reciprocal gesture.

Mr Velayati referred to the continued detention in Israel of Sheikh Abdul Karim Obeld, the Lebanese Shia clergyman, who was abducted by Israeli com-

mandos last July.
The Tehran Times newspa-

US consented to repay \$567m (£336m) in

frozen Iranian assets after two days of negotiations. Thus while there may not

be an explicit quid pro quo, the Admin-istration has indicated that it is pre-

pared to look kindly upon Iran's own

the unfreezing of assets, and an end to

diplomatic isolation.

The problem for Mr Bush is how to

hold the line in the emotional heat of the moment, when pictures of a gaunt

American hostage appear on millions of television screens and the familiar calls begin for some new gesture to speed the release of the remaining Americans.

Congressman Lee Hamilton, a Demo-crat known for his caution and level-

headedness, turned up the pressure on

demands; an end to the trade embargo

per, which has been campaigning for a resolution of the hostage crisis, also appeared to raise the issue of reciprocity. It said in an editorial that another hostage should be freed to test President Bush's claim that "goodwill begets

this hostage".

Mr Bush yesterday, saying: "It's establishing a dialogue that's critical. There are a lot of things that could be done here, short of aid, short of normalisation, short of credits."

So far Mr Bush has held the line. He rejected the kidnappers' demand that

Mr John Kelly, the top State Depart-ment diplomat responsible for the Mid-

dle East, go to Damascus to receive the hostage. Apparently, the Administra-tion viewed such a move as a prelude to

negotiations on the remaining hostages. By refusing to budge on the Kelly mission, the Administration intended to send a clear message to Tehran: there is little point in holding up the release of

hostages in the hope of securing a higher future price. The Iran-Contra

ons, two Swiss, two West Ger-

of the four Britons who are listed among those being held

mans, and an Italian.

Mr Bush said on Sunday that he would make no gestures toward the kidnappers and their sponsors until all the hostages were free.

However, the President earlier personally expressed his gratitude for Iran's help in securing Mr Robert Polhill's free-

Bush manages to tread carefully in diplomatic minefield

dom. In a written message, Mr Bush thanked "those who had a hand in the release, particu-iarly the governments of Syria

and Iran whose efforts have contributed to the release of secure the release of hosta As many as 16 Westerners are still believed to be held hostage in Lebanon, including seven Americans, the four Brit-

In spite of the intense focus of attention on the hostage issue, no word has been heard

affair may, ironically, help the adminis-

Washington can argue that the trauma caused by revelations that Pres-ident Reagan sold arms to Iran in

exchange for hostages makes it impera-tive that the Administration avoids any

appearance of dealing with Tehran.

Mr Bush delivered his lines perfectly

Mr Bush delivered his lines perfectly last Sunday after speaking with Mr Pol-hill by telephone. "I'm not making ges-tures. I don't trade for hostages. This is mission uncompleted. I do not have for-giveness in my heart as long as one American is held against his will." Nevertheless, it seems fair to suggest

that Mr Bush would like to do some-

thing, at some stage, to bolster the for-tunes of moderate factions in Tehran.

captive in Lebanon, including Mr Terry Waite, the Anglican

church envoy.

Mr Terry Waite was kid-napped on January 20, 1987, while on a mission to by to No word has been heard of him

Meanwhile, the 55-year-old Mr Polhill arrived at the US base at Wiesbaden in West Germany yesterday for debrief-ing and medical checks follow-ing his release by the Islamic Blad for the I isometry of Rel Jihad for the Liberation of Palestine after three years in cap-

Spring thaw in prospect for US-Iran relations

Tony Walker on Tehran's overture to Washington

HEN the kidnapped
American Robert Polhill emerged, pale
and gaunt, in Damascus on
Sunday night his release signaled much more than simply the end of one hostage saga. Iran's conspicuous involveent in the freeing of Mr Polhill seems to presage more progress in securing the release of the 17 Westerners

held hostage in Lebanon. The episode has also brought within sight the possibility of a genuine start being made on thawing relations between Iran and the US after more than a decade of hostility.

who are still believed to be

How quickly that process develops depends, as President George Bush made clear, on further progress in freeing the seven remaining. American hostages in Lebanon

nostages in Lebanon.
But in the minds of Western
officials in Damascus there is
no doubt that Iran's President
Ali Akbar Hashemi Rafsanjani
has made an emphatic gesture
towards the West in general,
and the US in particular and the US in particular.

"It does seem to be an over-ture to the US," said a Western observer. "It will be interesting to see whether Rafsanjani can carry it off in the face of inter-nal opposition in Tehran. But



he must have felt his position was solid enough to come out into the open on this."

The effort expended so far this year by Mr Rafsanjani and

his supporters on securing the release of one American hos-tage is a measure of the importance he attaches to reducing Iran's isolation. Since early this year the Iranian President's representatives including his brother — have been exerting pressure on the hostage-takers.

All this activity behind the

scenes coincided with an increasingly forceful campaign waged in the Tehran Times

waged in the Tehran Times newspaper, which strongly reflects Mr Rafsanjant's views, for the release of the Western hostages.

The measure of the opposition facing Mr Rafsanjani was reflected last month in the strong negative reaction among a majority of issuan partiamentarians to resorts of secret contacts with the US on the release of hostages.

More than 170 deputies of fran's mofits backed a stringment urging the Foreign Ministry to distance itself from the lostage issua.

Mr Alt Akhar Mohashenn

ostage issue. Mr All Akbar Mohtashemi the hardline former Interior Minister who has strong links

also spoken recently against releasing the hostages in Lebanum.

But in spite of all this, Mr.
Rafsanjani is clearly intent on
pressing ahead, although the
difficulties both the Syrians and the Iranians faced in extracting Mr Pollsil from his captors over the weekend underscore the scale of the problem.

Iran has described the

with Lebanese extremists, has

release of one of the Americans as a "goodwill gesture." The clear fundication is that Teh-

thanks offered so far. Indeed, Mr Ali Akhar Velayati, Iran's Foreign Minister, has called for a prompt gesture from the US and its ally, Israel. He specified the release of Sheikh Abdul Karim Obeid, a Lebanese Shia clergyman abducted by Israeli comman-

dos last July. The Tehran Times, in an editorial welcoming the release of Mr Polhill, suggested that the freeing of Lebanese prisoners in Israel would facilitate further progress on the hostages in Lebanon.

one of the challenges for US diplomacy in this delicate period will be to continue to encourage the process without appearing to be engaged in blatant horse-trading.

"I want all those hostages out but we're not going to trade," Mr Bush said. But, in the Middle East, as one observer put it, "you don't get something for nothing."

Washington is also likely to face the problem of restraining some of Israel's more aggressive impulses. Israel's raid on Lebanon last Friday in which six Shia Moslem guerrillas were killed was cited by the group holding Mr Polhill as one of the reasons for its reinc-

tance to yield its captive.

Syria itself has every reason
to be satisfied with its role in the hostage release. Not only did it demonstrate its ability to help on a humanitarian issue, but it was conspicuously engaged as a go-between in contacts between the hostages and Iran on one hand and the

US on the other.
President Hafez al-Assad has resped something of a diplo-matic windfall. Syria has reaf-firmed its position in Lebanon, it has demonstrated that its continued links with Tehran have a diplomatic benefit and it has put the US to a degree in its debt.

Damascus may even harbour hopes that the US will lift its harrorist listing, thereby opening the way for the resumption of the supply of commodities under preferential credit

All this would be reason for self-congratulation in the Syrian hierarchy, especially at a time when Syria's Arab rival, Iraq is facing the wrath of the West over a series of revela-tions about its attempts to procure an even more substantial arsenal of weapons of mass destruction.

The hostage episode has also shown that under President Rafsanjani, Damascus and Tehran "can do business," especially on the complex issue of ran would expect a reciprocal back rival Shia Moslem groups.

Peres prepares to abandon search for 'peace' coalition

By Hugh Carnegy in Jerusalem

LEADERS of Israel's Labour Party conceded yesterday that the month-long struggle by Mr Shimon Peres to form a government committed to peace talks with the Palestinians

appeared doomed.
With Mr Peres's extended mandate from President Chaim Herzog due to expire on Thursday, senior party figures acknowledged that Mr Yiizhak Shamir the incumbent Prime Minister and leader of the Likud party, was succeeding in blocking Labour's attempts to win majority support in the 120 seat Knesset (parliament). "The situation is pretty

clear. It seems that we are unable to form a government." seld Mr Chaim Ramon, leader of Labour's Knesset caucus and a close aide to Mr Peres. The mandate will probably be transferred to Mr Shamir's hands. We should accept this

unpleasant fact," he told a radio interviewer. Weeks of brazen political bartering - unprecedented even by the fraught standards of Israeli power broking - had left Mr Peres with support

from a maximum of 60 Knes members. His hopes of at least securing an abstention among the other 60 ebbed away when Shas, an ultra-orthodox religious party which helped him defeat Mr Shamir in a no-confidence vote in mid-March, agreed on Sunday night to sup-

Such has been the see-sawing of support by small Knesset factions in the past few weeks that last-minute changes were not ruled out.
But Labour has not previously
expressed such pessimism. If
Mr Peres does fail, his 12-year
leadership of Labour is bound
to be brought into question.

Babangida is back in full control By William Keeling

in Lagos

THE government of President Ibrahim Babangida has resumed full authority after Sunday's failed coup attempt. Tanks were still in evidence in nexts of the city, but shows in parts of the city, but shops in the capital were open for busi-ness. Lagos airport is closed to international flights, but these were expected to resume today or tomorrow.

In a television interview late on Sunday, President Baban-gida described the dissidents as falling mostly within the ranks of major, lieutenant and second lieutenant. He said Dodan Barracks the second second Heutenant. He said Dodan Barracks, the government headquarters, had been "under very heavy bombardment". The exact number of casualties is not yet known.

The harracks in the suburb

of Ikela, where the coup-leader, Major Gideon Oka, is believed to have been sta-tioned, was also the scene of heavy fighting. In the north of the country, the atmosphere was tanse but order

Sudanese troops crush coup attempt

By Julian Ozanne

SOLDIERS exchanged gunfire in the Sudanese capital of Khartoum yesterday as loyalist forces crushed an attempted coup led by junior officers against the country's ruling military junta.

In a midday broadcast on state-run Radio Omdurman, President Omar Hassan Ahmed el-Bashir said that the Government was fully in control of Khartoum and that the insurgents, including retired army officers who led the coup, had been arrested

The retired military men were later identified by the Government as Maj-Gen Abdul Kader al-Kadro, former chief of the artillery corp, and Briga-dier Mohamed Osman Hamed Karar, former governor of the Eastern Region.

The abortive coup, he added, had been masterminded by "the alliance in coalition with the outlaws", a reference to the banned political parties and the rehel Sudan Beomle's Liber. the rebei Sudan People's Liberation Front.

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OVERSEAS NEWS

Arrests prompt strike at Hyundai Heavy Industries

By John Ridding in Seoul

HYUNDAI Heavy Industries. South Korea's largest shipbuilder, faces a strike after workers voted for a work stoppage over the arrest of several of trade union leaders.

The strike, which is scheduled to begin tomorrow, will be the largest so far this year, and threatens to disrupt the relative peace of the current wage bargaining round. Over the last three years South Korea's economy has been badly affected by industrial unrest.

Workers' representatives at Hyundai Heavy Industries, which is part of the Hyundai Group, Korea's second largest conglomerate, decided to strike following the arrest on Friday of Mr Woo Ki Hah, the union vice chairman. Mr Woo was standing in for Mr Lee Young Hyun, the union chairman who was himself arrested in February on the charge of organising an illegal work slowdown.

Hyundai's union said yester-day that it will go ahead with the strike unless the charges against the union leaders are dropped and the company apol-A spokesman for the Federation of Korean Trade Unions said that the arrests reflected the Government's tougher stance on industrial relations. Leaders of several other trade unions have been detained for industrial actions deemed ille-

required 15 days notice to the Labour Ministry. However, the company expressed hope that the strike could be averted.

So far the Government's tougher industrial relations policy has been successful. The number of labour disputes in the first quarter fell by almost 80 per cent over the same period, last year and pay increases averaged 7 per cent compared with 15.5 per cent in the first three months of 1989.

An analyst at the Korea

Labour Institute said that the industrial peace also reflected a loss of public support for strikes and high wage claims because of a slowdown in Korea's economic growth rate and a fall in exports.

gal under South Korea's trade union laws. Hyundai said yesterday that the threatened strike would also be illegal because the union has not given the

Kathmandu police open fire on demonstrators

By K.K. Sharma in New Delhi

KATHMANDU and other Nepalese towns were affected by unruly demonstrations yesterday, just a few days after the first multi-party govern-ment in 30 years took office. Mobs trying to stop supporters of the monarch from reversing the move towards democracy, clashed frequently with police. Police opened fire on demonstrations by such mobs, which have been beating up some members of the dissolved panchayat (assembly), in several parts of Kathmandu yesterday. Unconfirmed reports said that at least seven people were killed and more than 70

injured. At one stage, Mr Yog Prasad Upadhyaya, the new Minister for Home Affairs, and Mr Hem Bahadur Singh, the chief of police, were surrounded by the demonstrators. They were released when the Home Minister assured the people that the police chief was personally to take control of the situation.

The demonstrations are expected to force the new allparty coalition government led by Mr Krishana Prasad Bhattarai, quickly to revamp the constitution so that free elec-tions can be held as soon as

possible.

Mr Bhattarai has promised to hold elections within a year but the continuing unrest in Kathmandu could force the pace for change. At present, there is no move for abdication of King Birendra and the aim of the government remains to make him a constitutional

Political tempo builds up in Hong Kong

By John Elliott in Hong Kong

MORE THAN 16 months before its first direct elections, Hong Kong has sud-denly been hit by a rash of party political activity as business, trade union and other interests form parties which are broadly aligned according to the colony's two main policy issues of the speed of democratic reform and atti-tudes towards Peking.

Yesterday, Mr Martin Lee, the colony's arch opponent of Peking, inaugurated a liberal party and toned down his own firebrand image when he stated that the party would steer clear of China's internal affairs and concentrate on Hong Kong's own issues. This signifi-cant change of personal stance is aimed at winning acceptance among Hong Kong's population which is nervous of upsetting Peking in the run-up to Chi-na's 1997 resumption of sovereignty.

At exactly the same moment in another hall a few yards away, Mr Jimmy McGregor, an ex-civil servant and founder of another liberal party, was being implicitly censured by the right-wing governing committee of the powerful General Chamber of Commerce. He represents the chamber (where he used to be the director) on the existing Legislative Council, but her heaven to rollified and hes edye has become too political and has advo-

Communists winning votes when it announced on Sunday that it would be actively involved in the elections, backing candidates through its 82 member

For a colony which (according to the British Government) has never had any interest or time for politics, Hong Kong is building up the electoral tempo amaz-ingly fast. The target is polls in Septem-ber next year for the legislative council when 18 out of 60 seats will be directly elected from nine new constituencies. At present all the council members are indirectly elected or appointed.

Significantly after the turmoil of Peking's Tianammen Square crisis, all the parties accept the reality of what 1997 means in terms of taking China

into account.

This led Mr Lee to say yesterday that his party would concern itself with Chinese affairs "only when they affect Hong Kong". For example, he said: "We will argue for Peking to give more democracy in Hong Kong's Basic Law, but we will not talk about human rights

cated too much democracy for big business to stomach.

From the other end of the spectrum, the pro-Peking Hong Kong Federation of Trade Unions raised the spectre of Communications in Hong Kong last year.

Mry Lee's party has been born out of a virulently anti-Peking, pro-democracy alliance that organised mass demonstrations in Hong Kong last year.

Many leading members belong to both bodies

But Mr Lee and others, who have been condemned by Peking, recognise the need to cut some formal ties with the past if they are to have a political future - though that might not stop them joining alliance demonstrations.

They are consequently likely to step down at the alliance's general meeting in June. The official reason was given by Mr Yeung Sum, a vice-chairman of both bodies: "Some of us might be too busy to stay on the alliance body."

The chamber of commerce row is

important because it exposes a split in the business community on the pace of democratic reform. Mr McGregor broadly speaks for smaller businessmen who, he says, want faster democracy.

But the bigger business interests do not agree. They are represented by an organisation called the Group of 89 whose convener is Mr Vincent Lo, heir apparent to the chamber's chairman-ship. With Mr Lo's help, this group is soon to form its own right-wing politi-cal party. Mr Helmut Sohmen, the cur-

rent chamber chairman who runs Sir Yue Kong Pao's shipping empire, pub-licly rebuked Mr McGregor yesterday. But Mr McGregor replied that he would "continue to speak on political matters from conviction and conscience".

The emergence of the pro-China trade union federation was generally expected. Yesterday the federation flexed its muscles by warning that the government's budget proposals for increased indirect taxation could cause "social

that exposes another policy issue that will gradually emerge — how to pay for increased social spanding that liberals are likely to demand as democracy expands. Along with Peking, right-wing husinessmen oppose such social policies because they could end Hong Kong's low tax regime — and that is one of the reasons the businessmen resist democracy.

resist democracy.

But whatever divides the different groups on democracy, they all unite behind the word itself. While Mr Lee's group is called the United Democrats, Mr McGregor's is the Democratic Foun-dation and the right-wing businessmen's party - much to most people's amazement - is to be the Liberal Democratic Federation

Singh transfers telecoms minister

By David Housego in New

INDIA'S telecommunications minister was changed yester-day in a cabinet reshuffle that demonstrated the continuing difficulties faced by Prime Minister V.P. Singh in broadening

ister V.P. Singh in bloatering his administration.

Mr K.P. Unnikrishnan who had engaged in a highly publicised campaign against the telecommunications policy of the former government lost his portfolio. The move seems likely to pave the way for a compromise over the choice of deital switching equipment for digital switching equipment for India's main urban telephone exchanges between Mr Sam
Pitroda's Indian developed
C-DOT technology and the
Alcatel-supplied E10B

Alcatel-supplied E105
exchanges.

Apart from the departure of
Mr Unnikrishnan's the big significance of the reshuffle was
to underline the failure of Mr
Singh's Janata Dai party to
recruit new allies who would
give more substance to the
minority administration. Neither the Hindu militant BJP
party nor the Marxists – which both the support
the Government in parliament
– have accepted ministerial
posts.

posts.
The reshuffle - the first since Mr Singh took office five months ago - brings into the Government 17 new members of whom all but two are junior of whom all but two are junior or deputy ministers. The Prime Minister's main aim was to reduce the work load on colleagues who had more than one portfolio. But he has also used the cabinet expansion to give the Government a wider geographical representation.

Mr Singh was seen yesterday however to have ducked many of the difficult decisions that of the difficult decisions that faced him. He has not replaced Mr Mufti Mohammad Sayeed, the Home Minister, whose indecisiveness over Kashmir and the Punjab has contributed to the Government's image of drift. He did not fill the Defence portfolio which he the Defence portfolio which he confines to hold himself and he has left Mr Mohammad Arif Khan holding the two ministries of Energy and Civil Aviation—notwithstanding the mishandling of the Airbus A320 grounding.

China reopens border area to tourists

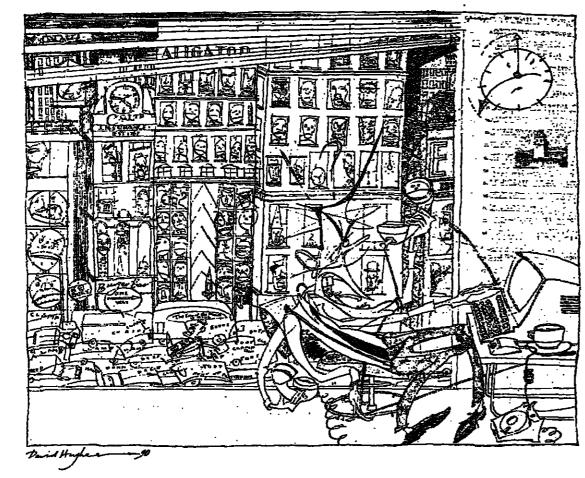
By Colina MacDougall

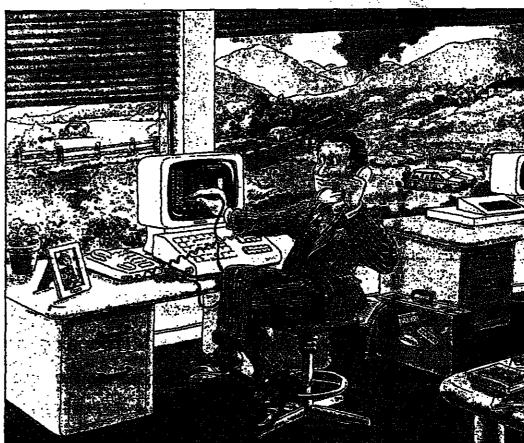
CHINA yesterday declared that the far western corner of Xinjiang, the huge region bor-dering the Soviet Union, had reopened to foreign tourists after nearly three weeks of closure after what now appears to have been serious trouble. According to official Xin-jiang television on Sunday, rebels had formed Islamic death squads, part of a previ-ously unknown organisation, the Islamic Party of East Turkestan. "This gang, under the banner of religion, incited a religious craze and wildly proclaimed the launching of a sacred war to eliminate the heathens", the TV station said. The armed revolt was sparked among the Kirghiz people in the town of Baren, near Kashgar, on China's his-toric Silk Route, on April 5 and 6, and led to the deaths of 15 rebels, six policemen and one official. Earlier this month foreign travellers quoted locals as saying that new iden-tity cards and restrictions on building a mosque had sparked the unrest.



were devastated by the worst flooding for a century. Three Citizens of Charleville in Queensland sit on a roof awaiting evacuation after their town and much of the Australian Outback people have been reported killed and 20 are missing

"If it is good to have one foot in England, it is still better, or at least as good, to have the other out of it." HENRY JAMES





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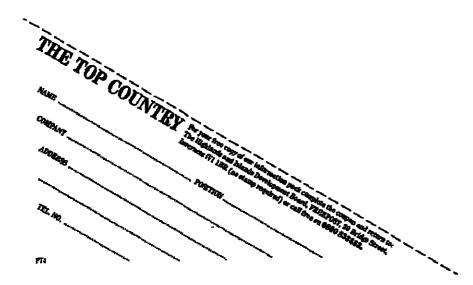
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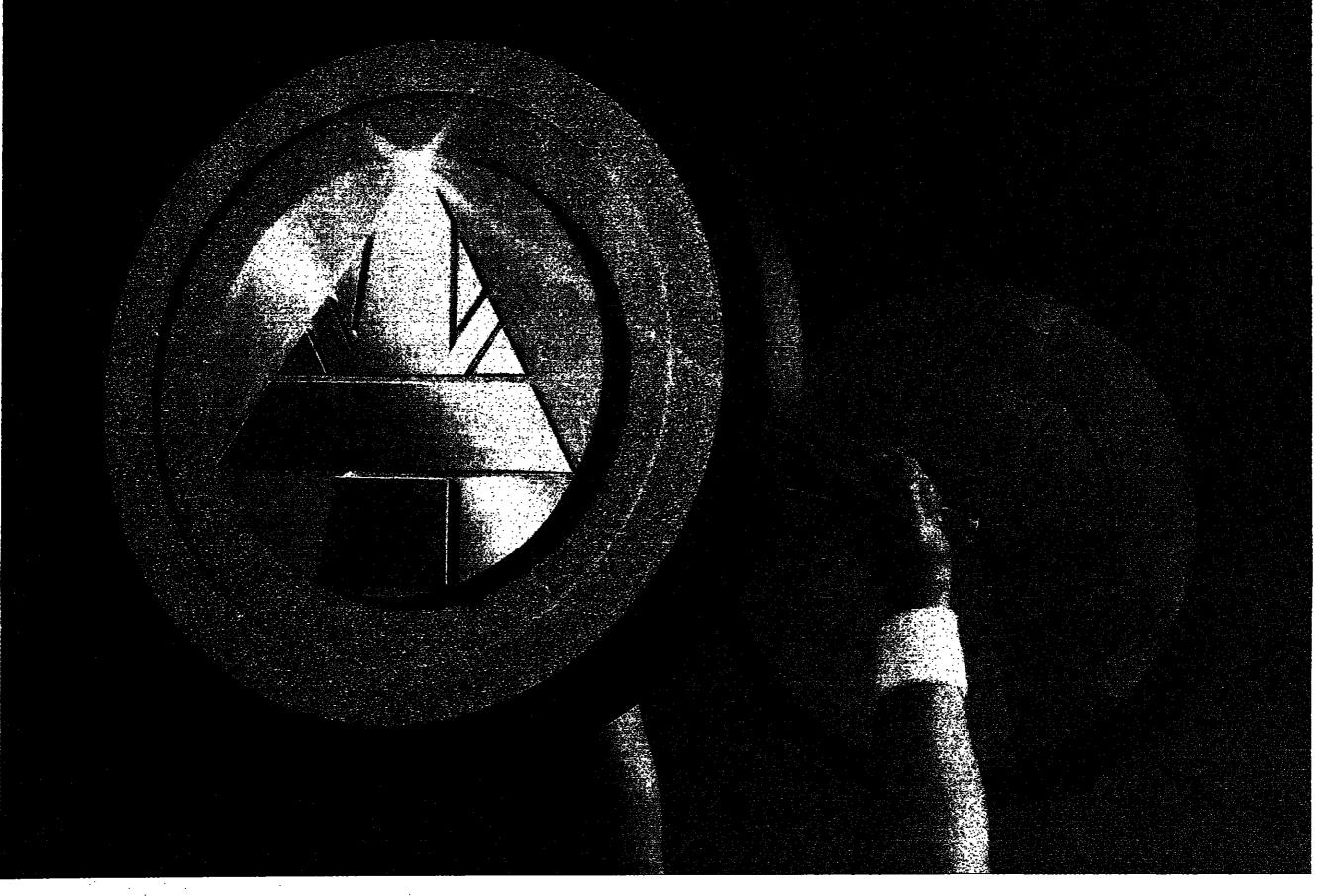
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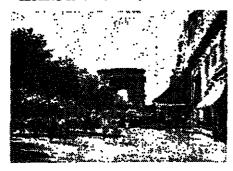
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OVERSEAS NEWS

Israel maintains grip on southern Lebanon | Kuwait to

Lara Marlowe assesses the impact of the Israeli occupation on daily life in the south

Regulations imposed by the Israelis in southern Lebanon have created a novel form of employment. In hilltop villages like Marjayoun, the seat of Israeli administrative and military power in southern Lebanon, poor people stand by the roadsides holding handmade signs which offer

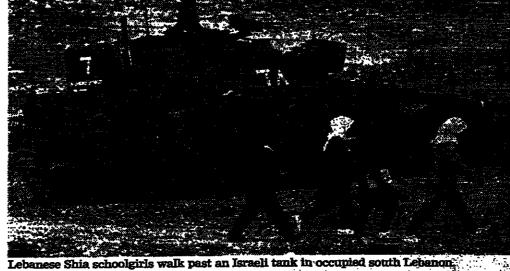
their services as passengers.
To discourage suicide car
bombers from attacking their convoys or installations, the Israelis and their allies in the South Lebanon Army (SLA) militia do not allow anyone to drive alone inside Israel's self-

drive alone inside israel's self-declared security zone, hence the freelance "passengers". Within the past year all vehicle owners in the region have also been required to pur-chase new number plates. The first three digits of the plates indicate the owner's home vil-lage. Drivers may \$10 every six lage. Drivers pay \$10 every six months for the plates.

Israeli flags fly over the handful of Israeli military comnamorul of israen mintary com-pounds which are manned by 1,000 Israeli soldiers in southern Lebanon. The Israelis are assisted by at least 2,000 militiamen from General Antoine Labad's mainly Maro-nite Christien SI A nite Christian SLA.

The 5,900-strong United Nations interim force in Lebanon (Unitil), like the Lebanese whose villages it is trying to protect, now has stronger eco-nomic links with Israel than with the Lebanese Government in Beirut.
The SLA taxes all goods

entering the Israeli-controlled enclave through its port at Nagoura and at road checksidents of the Israelicontrolled zone must obtain permits from the civil adminis-tration to travel through the



ments are printed in Hebrew, but the Lebanese fill them out in Arabic. Some 3,000 local Lebenese commute to work in

letanese commute to work in Israel every day.

The SLA clerks use their power to issue travel documents as a form of political pressure, withholding permits from those suspected of sympathising with guerrilla resistance.

But fear remains the greatest deterrent to anti-Israeli activity. With approximately 350 internees, Khiam prison, a former French colonial fortress that is visible from Marjayoun, is a constant reminder to the Lebanese inhabitants of the security zone."

There is hardly a family in southern Lebanon which has not had someone detained

up to five years. Men and women are "arrested" by plain clothes armed SLA men who arrive in Mercedes cars.

arrive in Mercedes cars.

For the past two years, the families of Khiam prisoners have been denied visiting rights. The International Red Cross has been refused permission to enter the prison. Former detainess tell of beatings, torture and appalling sanitary conditions.

The SLA militia also press-gangs young men into service and collects protection money from businesses in the region. Villages which have accepted SLA administration, sometimes receive water, electricity and road work assistance from Israel in exchange for their compliance.

Israeli efforts to install sympathetic "civil administra-

security zone have convinced many Lebanese that Israel intends to annex this forgotten occupied territory, just as it annexed the Syrian Golan Heights in 1961 by decision of the Israeli Knesset

But despite the presence of nearly 6,000 UN troops, the Israeli defence force and the SLA, the security zone is far from secure. There are an average 30 monthly attacks against SLA and Israeli targets. Every day, the sound of machine gun or shell fire echoes through the deceptively beautiful hills of south Lebanon.

In the western, Mediterra-nean, side of the Israell-occu-pied zone, attacks are usually the work of the Shia Moslem Amal militia and Palestinian groups who have infiltrated south from the refugee camps of Rashidiyeh, near Tyre, and reintroduce a form of parliament

lits gen

fo

In exchange for recent assistance to Amal in the nationalist militia's war with the more radical pro-Iramian Hizbollah, Palestinians are being given a freer hand in southern Lebanon. In an attempt to halt incursions into the south by Hizbollah, which is believed to hold most of the western hostages in Lebanon, the UN has recently allowed Amal to set up armed check-points within Unifil areas.

For its part, the pro-Israell THE EMIR of Kuwait has ordered the restoration of a national assembly in response to widespread demands for a return of parliament in the Gulf state, but former deputies

objected it would have too many appointed members, Reuter reports from Cairo. The Emir, Sheikh Jaher al-Ahmed al-Sabah, said on state radio and television late on Sunday that the new assembles main function was to Unifil areas.
For its part, the pro-Israell SLA has launched a new campaign of intimidation in the western part of the Israeli enclave. The SLA is kidnaphing anyone in the villages." a UN officer said. "Usually they let them go after a day or two, but it is creating a lot of friction. They want to frighten people, to make them obey their rule."

In the more mountainous, bly's main function was to evaluate Kuwait's previous

evaluate Kuwait's previous parliamentary record.

Kuwait's parliament, the only elected assembly in the Gulf Arab states, was dissolved by the Emir in 1936, citing threats against the unity of Kuwait and its integrity at the height of the Gulf war between neighbours Iran and Irag.

and Iraq. "I have issued an Emiri decree to set up a national assembly to serve during an interim period to evaluate our parliamentary experience," the Emir said.

their rule."

In the more mountainous, inland area to the east, most attacks are carried out by the Lebanese Communist Party. "The communists are becoming more professional." an officer in the UN's Norwegian battation said. "In the beginning, the LCP men we caught were wearing jeans and jackets. But lately they have been wearing uniforms." The assembly would have 50 members elected by secret ballot and 25 government appoin-tees, inclinding an unspecified number of cabinet ministers. Conflicts between the various groups fighting the israells have claimed more victims than has the guerrilla war against the Israells. But the anti-Israell attacks are neces-It would convene in October

It would convene in October for a four-year term.

The Emir said the new assembly's priority task was to "study the negative elements which prevented the insintenance of co-operation between the legislative and reventive outborities" a referexecutive authorities," a reference to rows with parliament over what the government termed its excesses in critici-sing ministers and its divisive debates.

The decree issued by the Emir said the new assembly would propose "rules and regulations that would ensure maintenance of stability and national unity in line with the spirit of Islamic Sharia law and the minerals of the one

spirit of Islamic Sharia law and the principle of the one Kuwaiti family."

The assembly would have power to question ministers and debate the budget and pro-posed legislation, but leaves the final say on any issue in the bands of the Emir.

Some pro-democracy activists who have been calling for a return of parliament, once the liveliest in the Arab world, criticised the decree.

anti-Israell attacks are neces-sary for propagands on both sides", the Norwegian officer said. The Israells need them to justify their deployment in southern Lebanon. The resis-tance groups need them to jus-tify their existence and provide a common cause." there without trial, some for tions" in the villages of the Indian Government allows curfew break in Kashmir

THE INDIAN Government allowed a long curiew break in the Kashmir Valley for the first time in three weeks yes-terday as part of plans to restore some semblance of normal life, Reuter reports from

Srinagar.
Unlike previous breaks in the curiew, which has been in place since mid-January, there were no immediate reports of attacks on security forces by Moslem insurgents fighting to Indian Home Minister Mufti Mohammed Sayeed announced in Srinagar, summer capital of Jammu and Kashmir state, on Sunday that business-hours curiew breaks would be per-mitted daily in a first step towards restoring normal life. He said schools and colleges, would start opening again on

At least 300 people have been killed in the insurgency in India's only Moslem-majority

Delhi has accused Pakistan of fomenting the insurgency, a charge Islamabad denies. An almost dally exchange of hot words over divided Kashmir, the cause of two of the three wars between the countries, has led to fears of a fourth.

Although there were no apparent attacks on security forces, the militants were still active. A young Hindu, Susheel Kachroo, was shot dead by suspected militants in Srinagar. No one claimed responsibility.

Paramilitary police reimposed the curiew in the immediate vicinity and conducted house to house searches in a failed attempt to capture the gunmen, officials said.

Indian security forces have used the curiew over the past three weeks to conduct which spread house to house searches for militants Delhi alleges were trained in the one-third of Kashmir that Islamabad controls.

Hundreds of people have been detained in the searches. The hunt continued in the hunt continue

Hundreds of people have sandbagged positions.

If you are a professional, you may well be interested in some of these events.

Month	Period	CONGRESSES AND EVENTS 2ND HALF OF 1990	Estimated Attendance	City
July	15 to 20	VI World Congress of Music Theropy	1000	Rio
İ	29 to 03 August	III International Congress of Shopping Centers	1000	Rio
August	06 to 13	World Moster Swimming Championship	4000	Rio
	06 to 12	IX Aftal Congress [Latin American Philology and Linavists Association)	500	
	12 to 17	XVI World Bulerings Congress	3000	Compines Salvador
	27 to 31	III international Congress of Informatics Associations	1200	Rio
September	02 to 06	IV World Congress on impotence	600	Rio
	09 to 13	XXVII World Congress of the International College of Surgeons	5000	São Paulo
٠	16 to 21	World Energy Conference	500	Rio
October	07 to 10	General Assembly of the World Teleport Association	2000	Rio
	08 to 12	XVIII World Congress on Housing	1000	Rio
	24 to 28	VCODATU: VConference on the Development and Planning of Urban Transportation	700	São Paulo

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AMERICAN NEWS

Splits develop in Argentina over pay for military

By Gary Mead in Buenos Aires

A SERIOUS split has emerged in Argentina's Peronist government over military salaries.
Under pressure from senior officers, Mr Humberto Romero, Defence Minister, has called for a general increase of 170 per cent, against a maximum offer of 40 per cent by Mr Anto-nio Erman Gonzalez, Economy

President Carlos Menem is also facing growing pressure from public sector trade unions. Mr Menem's offer of wage increases equivalent to April's rate of inflation (likely to be 15 per cent), plus 10 per cent, will be opposed. Large contingents of the

army staged three mutines in 1987-88, partly at over wages. Although most of the leaders have now been forcibly retired from the military, they retain a considerable following in the

The Government is struggling to maintain the small fiscal surplus (fluctuating between the equivalent of \$10m-\$50m monthly) it has achieved in the last few

By Canute James in Kingston

ANTIGUA is to seek the extradition of an Israell busi-

nessman to answer charges

Gacha, a drug baron killed last

December by Colombian police. The Colombian Government

advised the Antiguan Govern-

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months. This is in an effort to persuade the International Monetary Fund to unblock a stand-by credit, of \$1.4bn suspended early this year after agreed economic targets had

The IMF is monitoring Argentina's economic performance and is unlikely to renew the suspended loan before the end of May.

While Argentina's foreign currency reserves may now be as high as \$10n, that is intended for central bank inter-vention in the financial markets to maintain the recently stable exchange rates. The fund is in theory not available to back a generalised wage increase far in excess of April's relatively low inflation rate.

President Menem is thus caught between an external pressure to maintain and tighten his grip over govern-ment spending and an internal pressure from disgruntled officers to grant wage increases beyond the Government's



HUNDREDS of Earth Day demonstrators blocked Wall

HUNDREDS of Earth Day demonstrators blocked Wall Street traffic yesterday as they danced and chanted in the financial district to protest against corporate involvement in pollution, Reuter reports from New York.

Police said that by mid-morning 155 people had been arrested and charged with disorderly conduct. Financial markets, however, opened as usual. Police said that about 400 protesters gathered shortly after dawn for the "Wall Street Action", aimed at shutting down Wall Street.

Mexico records first trade gap since 1981

By Richard Johns in Mexico City

MEXICO recorded a trade deficit of \$864.8m last year, the first since 1981, the National Institute of Statistics, Geography and Information announced.

Figures were issued after a long delay, apparently reflecting the authorities' nervousness over confidence in the peso-dollar exchange rate. The merchandise trade surplus in 1988 was \$1.75bn.

The deterioration in the trade balance stems from Mexico's policy of apertura, or opening up the economy, and a more rapid than expected resumption of growth, with the expansion of gross domestic product in 1989 provisionally estimated at nearly 3 per cent. However, the deficit was less than some of the more pessi-mistic forecasts, which ranged up to more than \$800m.

Imports last year were val-ued at nearly \$23.41bn, an increase of 23.8 per cent over

per cent to \$22.76bn, according to the Ministry of Planning and the Budget. Foreign exchange receipts from petroleum sales rose from \$6.7bn to \$7.87bn, despite a reduction in the volume and thanks to higher per

barrel receipts.

They accounted for just over half of the total increase in exports with those of manfuactured goods showing a a slower growth than in recent years of 8.3 per cent and those of agriculture and fisheries one of 5 per cent.

The figures do not, however, include net receipts of Mexico's flourishing maquiladora, or in-

bond, industry.

The most recently available from the Bank of Mexico shows that earnings in terms of added value amounted to \$2.74bn last year up until the end of November, a 30 per cent increase over the same period of last year.

Most of the increase in nonmaquila imports was accounted for intermediate goods which were up from \$12.95bn to \$15.13bn. Those of consumer goods rose steeply from \$1.92bn to \$3.49bn.

congressman's efforts to achieve price stability EPRESENTATIVE flexibility to deal with external in five years, there would be shocks, such as the 1987 market crash." Secondly, the Fed per cent believable, there shocks, such as the 1987 mar-ket crash." Secondly, the Fed had doubts about the reference politician. He not only says he wants to eliminate inflation to zero inflation because the measuring tools were not pre-cise enough to measure absobut he is prepared to do some-As the Democratic chairman of the House domestic monelute zero. "Again I agreed, and we went back to price stability which will be achieved when

make US inflation illegal

tary policy sub-committee, Mr Neal has been holding hearings on his bill which would set the inflation is not a concern in economic decision-making." Mr Alan Greenspan, the chairman of the Fed, has said Federal Reserve the goal of moving over the next five inflation will be eliminated
"when the expected rate of
change of the general level of
prices ceases to be a factor in
individual and business deciyears to price stability from an inflation rate of 4.5 to 5 per

The man who would

Peter Riddell in Washington reports on one

cent currently.

Mr Neal traces his concern about inflation back to the mid-1970s, when he was a newspaper publisher in Win-ston-Salem. I ran a small busi-ness during the high inflation period and we could never keep up." Then, and after he was first elected to Congress in 1974, inflation was "the most important issue. So I wanted to understand it better. I started looking into it and was able to get on and chair the sub-com-

mittee dealing with it."
Initially, he proposed legislation "to tell the Fed how to do it - setting targets for M2 and so on. That just didn't attract any attention. It was too technical and didn't go anywhere." So he switched tactics to focus on the end of eliminating inflation rather than the means of monetary targets. This idea of establishing a goal and not the technique has more general appeal. It's more easily understood and we have

a better chance with it." "I want to give the Fed one purpose and then measure how well they're doing that. All these other goals that people want to set for the Fed are important - exchange rate stability, low interest rates etc. It's just that the best way to get these things is through zero inflation."

The first version of the Neal bill would have required the Fed to reduce inflation by one percentage point a year until it reached zero. But the Fed objected to two aspects; first, that the annual timetable was too rigid. "I agreed immediately. It was too rigid. We want zero in five years. They know how to do it. They need the

The plan has, not surpris-ingly, been endorsed by Mr Greenspan and by all the regional Fed presidents, though there have been differ-



Neal: first became concerned about inflation when he was a newspaper publisher

ing views about the cost in terms of lost growth while inflation is eliminated. Mr Greenspan has talked of a "modest loss of growth" while Mr Neal shares the views of the rational expectations school of economists in stressing the importance of credibil-

ity. The congressman argues that the cost need "not be very great. If we passed the legisla-tion, the President signed it and if everyone who made a difference - labour unions and the investing community -

would be zero cost." His sub-committee staff have conducted a survey among the 3,000 odd members of the American Economics Associa-tion, out of a total of roughly 12,000, who list themselves as fiscal and monetary econo-

Initial results show 55 per cent unequivocally in support of the bill, another 15 per cent favourable but with doubts about things already antici-pated or dealt with such as using the term zero inflation. Another 15 per cent are solidly against and the remaining 15

per cent are mixed.
Supporters include two
Nobel prize winning economists, professors Milton Fried-man and James Buchanan, as well as influential bodies such as the Farm Bureau. Some liberal economists endorse Mr Neal's goal, though they believe he is overselling the measure by under-estimating

Mr Neal's main opposition comes from within Congress and from the Bush Administration. He acknowledges that on Capitol Hill, "it'll take time. None of us want to do things that are going to be unpleasant

or unpopular." Senior Administration officials have said they regard the timetable as too rigid since it does not take sufficient account of the state of the economy.

At present, Mr Neal admits he does not have the votes to push the bill forward. "We don't want to take a chance of losing. As it is now, I think it's helping at the very least balance the argument against inflation. If it was brought up and defeated, that would just be a very bad signal."

Although his proposal is an aspiration, with no penalties for non-fulfilment, Mr Neal

faces an uphill struggle.

But he is patiently keeping the measure alive — stressing that the main beneficiaries from price stability would be ordinary working people trying believes that these guys are serious about ending inflation care and education.

connected with the tranship-ment of arms through the island to a former leading member of Colombia's Medit was suspected that he was in either the US or Israel. The arms, the nature of which have not been disclosed, inquiry should be set up. ellin drug cartel. Mr Vere Bird, Snr, Prime

were sent from Israel to Antigua, ostensibly for use by Minister of the eastern Caribbean island, alleged that the businessman, Mr Maurice the island's defence force, according to Antiguan officials. The issue has split the Safarti, was involved in the smuggling of the arms. The arms, which were sent already fractious Bird family which has led the island's gov-ernment for the past decade

to Colombia a year ago, were discovered on the property of Mr José Gonzalo Rodriguez Mr Bird's announcement of the effort to extradite the Israeli businessman followed an earlier statement by Mr Les-ter Bird, the deputy Prime Min-ister and a son of the Prime ment of the find earlier this Minister, that he would not attend any meetings of the Cabinet until the Prime Minis-Mr Safarti once operated a fruit farm in Antigua but sold ter ordered a judicial inquiry it two years ago. Government into the smuggling.

officials on the island said they did not yet know where Mr Safarti could be found but said

Mr Bird, Snr, however, has not yet agreed to this. He said that when the Cabi net received results of investi-gations in progress he would consider whether a judicial

Mr Vere Bird, Jnr. another son of the Prime Minister, and who has been in contention with his brother Lester over who should succeed their father, has denied reports on the island that he was involved in the smuggling.

"I categorically deny having any knowledge whatever about the shipment of arms to Antigua and transhipment to any other country, a local newspaper reported Mr Vere Bird, Jnr, as saying. He is the Minister of Works and Communications, as well as the Gov-

Antigua seeks Israeli arms dealer Canadians go for green

CANADA IS PLANNING a set of "green" indicators that will give the public and decisionmakers a regular report on the state of the environment. Reuter reports from Montreal.

Canadian officials said the indicators could ultimately be linked with traditional economic statistics, which would help illustrate whether an economic upturn was being made at the expense of the environ-

ment's long-term health.
The Canadian Government has established a task force to develop a set of 20 to 30 indicators and a prototype package is expected to be released by early next year.

There is such a vast array of data but people do want to know the state of the environment," said Anne Kerr, head-ing the task force for Environ-

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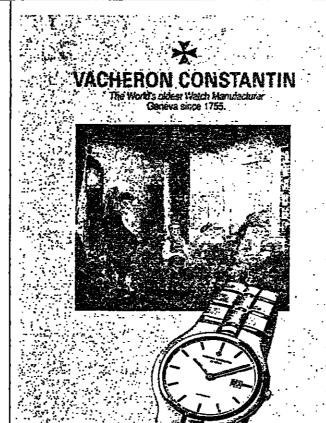
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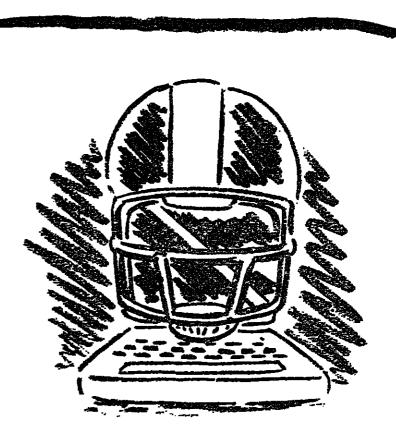
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GrandMet and Courage amend beer swap deal

By Clay Harris. Consumer Industries Editor

GRAND Metropolitan and Courage have amended their breweries-for-pubs swap in an effort to get the deal cleared by British and European Com-

munity regulators. GrandMet, the UK drinks and restaurants group, and Courage, and the British subsidiary of Australian brewer Elders IXL, are to reduce the proportion of beer which tied pubs in their jointly-owned Inntrepreneur Estates would be obliged to buy from Cour-

Mr Allen Sheppard, Grand-Met chairman, said yesterday that his company and Courage had renegotiated their deal after the Office of Fair Trading and its Brussels counterparts both raised questions about the beer supply agreement.
It is still not clear, however whether the change will be enough to allay concerns

about competition.
The deal between GrandMet and Courage, announced in March, would create Britain's second largest brewer, after Bass, and its biggest chain of

International property market

Surveyors link up to open US, **British markets**

By Paul Cheeseright, Property Correspondent

HEALEY & BAKER, one of the largest British practices of chartered surveyors, has arranged an association with Cushman & Wakefield, a real estate services company in the

United States.
The association will open up the US market to Healey & Baker and the European mar-ket to Cushman & Wakefield.

The link between the two ompanies is part of a progressive realignment among British chartered surveyors as they have sought expansion both through mergers domestically and associations with the other companies internationally companies internationally.

Last week Gooch & Wagstaff.

another British practice of chartered surveyors, announced an association with Mercuri Tavernier Conseil of

Paris.
At the same time the Healey & Baker link gives Japanese interests their first indirect stake in the British chartered surveying sector. Cushman & Wakefield is 80 per cent owned by the Rockefeller Group, but Rockefeller is 51 per cent

owned by Mitsubishi Estate. Healey & Baker has offices

in the UK and 11 other Euro-pean countries, while Cush-man & Wakefield has 53 offices in the UK. The association between the two provides for each to introduce to the other business from their respective geographical markets, and for the fees to be shared. A man-agement board is being set up to supervise the joint venture and there will be an exchange

companies reflects the growing internationalisation of the property market. Although there has been a steady flow of European investment to the US commercial property market, US investment in Europe, except for owner-occupiers has been scanty until recently. But over the last year, the weak-ness of the US market and the growing tendency of US institutions to operate a global investment policy has created, in the US, more interest in the European property markets.

The link between the two

BRITAIN IN BRIEF



British Rail offers 9.3% to unions

British Rall made a final pay offer of 9.3 per cent to leaders of the three rail unions representing 100,000 staff. The offer will run for 11

The offer will run for 11
months, enabling BR to regard
it "as adding 8.6 per cent to
our pay bill," said Mr Paul
Watkinson, director of
employee relations. Mr
Watkinson denied receiving
government instructions to
keep the increase under 9 per
cent, saying only: "Whitehall
always gives us advice."
Rail union leaders will
consider the offer later this
week. Both sides are keen to
avoid a repetition of last
year's series of damaging one
day strikes and it is likely the
offer will be accepted. Talks
on a self-financing reduction
in working hours from 39 to
37 will continue separately.

37 will continue separately.

Mr Jimmy Knapp, general secretary of the NUR, the largest union, refused to say whether the offer would be ecommended but stressed that the unions were anxious to reach a negotiated settlement. Mr Watkinson said he "was hopeful" of

Gas carrying charges cut

British Gas announced cuts of up to 40 per cent in its charges for carrying competitors' gas through its pipelines, in a bid to open up the industrial gas market to competition competition.

The move is a sign of British Gas's belief that it will have to surrender some of its industrial gas market in order to persuade the regulatory authorities to ease the present restraints on it.

Construction outlook worse

The outlook for the UK construction industry. beset by high interest rates and falling private sector demand, has worsened since the end of last year according to one of the industry's foremost forecasting hodies

forecast that UK construction output was likely to fall by 6 per cent this year and by 0.5 per cent in 1991.

Money supply beyond target

UK money supply continued to grow well outside the target range set by the government last month. There was a provisionally

estimated 6.3 per cent rise in MO, the narrowest money aggregate, in March from a year earlier on a seasonally adjusted basis, the Bank of England said. This comp England said. This compares with a 12 month rise of 6.4 per cent rise in February. On a menthly basis, M0 rose a seasonally adjusted 0.2 per cent in March, slightly less than expected by the markets.

M0, or narrow money

which consist mainly of notes and coins in circulation - is the only aggregate for which the Treasury sets a target.

Savings down The inflow of savings into the building society home loans and savings industry fell last month despite a rise in interest rates.

Figures published by the Building Societies Association yesterday show that only £363m of net new savings flowed into the societies in March, compared with £383m

March, compared with £383m in February. The March figure was the lowest so far this year. Mr Mark Boleut, Director-General of the Building Societies Association, cold the disametric information in the disametric information. said the disappointing inflow of funds was partly caused by the slow-down in housing

market activity. "The smaller number of transactions that are taking place in many regions of the country at lower prices than was the case a year upo is inevitably leading to fewer and smaller hump sums released by 'last time sellers' and available for investment in societies." Mr Boléat said.

Thatcher visits Gallipoli

The Prime Minister flies to Turkey tomorrow to pay homage to the thousands who died at Gallipoli in the bloody campaign against Turkey in

It was Winston Churchill's disastrously executed plan to destroy Germany's allies, the Turks, and to bring the First World War to a dramatic and swift conclusion.

Political and military leader from Britain, Australia, France, New Zealand and Turkey, and envoys from Canada, India, Pakistan and West Germany are expected to commemorate the campaign on Wednesdsay.

Jobs to go at musuem Natural History Museum employees yesterday reacted furiously to the news that 100 jobs will be cut in the next two years.
The staffing reductions form

corporate plan for 1990-95. approved unanimously by the Trustees last Wednesday, which takes account of likely. further cuts in government funding. Dr Neil Chalmers, the director of the museum, urged the government to grant already indicated for the Best five years, to avoid a cut in

geri

coal

grant in real terms. Scientists reacted furiously to the news, which entails a to the news, which entails a 15 per cent cut in the scientific staff. The Institute of Professionals, Managers and Specialists said that individuals were told the news yesterday morning by department heads with "no prior warning or consultation. Union representatives were barred from attending these

A meeting of all the employees' organisations involved will decide on further action at 10am this morning.

Commons TV voted success

Televising the House of Commons has been "more successful, more quickly" than broadcasting companies dared to hope, MPs were told

to hope, MPs were took
yesterday.
Arrangments similar to
those currently in place should
continue for another year
before being replaced by a
permanent structure,
broadcasting representatives
told the Commons' select
committee on broadcasting. committee on broadcasting.

Retailers may face 'green' rules for packaging goods

By David Thomas, Resources Editor

RETAILERS MAY be forced to package their goods in environmentally friendly ways, as a result of a review of green poli-cies now being undertaken by the Government,

Government departments and agencies could also be obliged to make much greater use of recycled materials fol-lowing the review, which will culminate in a White Paper on the environment in the

These early insights into the contents of the White Paper were given yesterday by Mr David Heathcoat-Amory, an Environment Minister, in a speech to the Financial Times conference on industry and the environment.

Mr Heathcoat-Amory said the Government was con-cerned about excessive packag-ing. "Several large retailers are auditing their packaging of products, but in our white paper we may have to go further and consider controls unless many more volunteer to go down that road," he told

conference delegates. The Minister later gave examples of the type of obliga-tions which might be laid on retailers and the packaging industry. These included:

material in cardboard boxes. The use of more green bot tles, rather than clear bottles, for drinks to deal with the excess supply of recycled clear

• A ban on the use of more than one type of plastic in bottles, which would make recycl-

ing easier.
Mr Heathcoat-Amory warned that the Government would be forced to act if the packaging industry did not introduce such changes voluntarily. "We want the industry to realise that the total laissez faire situ-ation in packaging may have to end," he said.

The Minister also disclosed that the use of recycled materials by Government agencies was likely to be discussed in the white paper.

"The Environment Department already was a likely to be discussed in the white paper.

ment already uses recycled

paper, but why can't every other Government department do so?" he asked. was the inappropriate quality standards used by some Gov-ernment purchasing officers,

the Minister said.

For example, the British

Army would be able to make much greater use of recycled fibres in its uniforms if specifi-

The use of more recycled

House of Commons

'Offensive' foetuses tactic angers MPs

By Alison Smith

TACTICS used by the "pro-life" lobby provoked complaints from MPs on the final day of lobbying before tonight's deci-sion in the Commons by MPs about the law on abortion.

The source of their concern were plastic models of a 20-week old foetus that were sent to each MP at the weekend by the Society for the protection of Unborn Children. Mr Frank Dobson, the oppositon Labour MP for Holborn

and St Pancras, said that it was "grossly offensive and upsetting" for MPs' staff to receive the models, and called for the organisation to be reprimanded by Mr Bernard Weatherill, the Speaker.
And Mr Roger Gale, the Conservative MP for Thanet North,

described the move as "appalling" and "idiotic."
Mr Christopher Whitehouse, the SPUC society's press offiany secretary was upset by the model "but this does rather prove the point that the child of 18 weeks is recognisa-bly...and unmistakenly

MPs face hours of voting will have to vote into the early hours of tomorrow morning on more than 20 possible changes to the 1967 Abortion Act. The long hours of voting on a series of amendments may

favour the pro-life lobby, which has organised itself with teams of whipe to ensure that it is able to can keep its supporters at Westminster and voting in the right lobbies until all the

decisions have been taken.

The votes on the maximum time limit for abortions will start at the two extremes of 18 weeks and 28 weeks (the current limit), then 20 weeks, 26 weeks, 22 weeks and then 24 weeks, in what has been called

Labour protests at report of racial choice in schools

By John Mason

THE Opposition Labour Party yesterday protested strongly over reports that the Government is to allow race to be a legitimate factor in parents' choice of school for their chil-

Mr Mr John MacGregor, the Education Secretary, was reported as agreeing to allow that a child at a school in Cleveland, north east England, could be transferred to another

school on racial grounds. Mr Jack Straw, the Labour Party's education spokesman, said this would amount to a

change in Government policy following a statement by Mr Kenneth Baker, the former Education Secretary, when piloting through the Education Reform Bill, that the Government abhored racial discrimi-

Mr Straw said this assurance was taken to mean that paren-tal choice could not be exer-cised in a racially discrimina-tory fashion.

Such a move also clashed with the Race Relations Act which such moves on racial grounds illegal, he said.

The 'phone box' we refer to is a Boeing 747.

The telephone inside it is our new satellitebased 'Skyphone.'*

To use, Skyphone is much like an ordinary phone. You simply pick it up and dial anywhere you like in the world.

In truth, of course, it's anything but ordinary. For a start, its lines of communication are different.

All speech is first converted by a British Telecom voice coder into digital speech.

Then it's compressed for transmission via a satellite into British Telecom's international direct dial network.

The benefits to business are obvious.

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By flashing data every few seconds, Skyphone can keep ground maintenance crews

constantly up to date with their aircraft engine performance.

And it surpasses eyen radar in keeping ground control permanently in touch with an aircraft's location.

Skyphone didn't happen overnight.

It took massive investment and years of research and development.

But we think it's been worth it.

Many overseas manufacturers, for example, developed voice coders. But it is ours that was adopted as the world standard by the Airlines Electronic Engineering Committee.

Of course, Skyphone isn't the only project we're working on.

But it will be the first worldwide satellite communication service of its kind in existence.

Evidence enough that for British Telecom. the sky is clearly not the limit.

Government puts How British Nuclear Fuels won the VEW contract off privatisation of coal industry

THE GOVERNMENT has significantly altered its time-table for privatising the British coal industry because of uncertainty about its future business; prospects throughout the rest

Until recently, it was committed to selling British Coal early in the next Parliament if it won the next general elec-

The Department of Rnergy, however, said yesterday that Britain had informed the European Commission that coal would not be privatised until the middle of the decade, two or three years after the next

AL Submitter

oted succes

election.

The re-scheduling is due not only to the need for complicated legislation. It also reflects the fact that the recently concluded contracts with the privatised electricity industry, British Coal's principal customer are for only pai customer, are for only-three years and that negotia-tions on subsequent sales are not likely to begin for at least

British Coal, meanwhile, is preparing to confirm that thou-sands of additional jobs will be keep its sales with the UK's privatised electricity industry. The issue is expected to be referred to in a statement on the future of the industry being discussed between Brit-iah Coal executives and the

Department of Energy. The past year has seen the number of Britain's collieries drop by 13 to 73, and the total workforce fall by 18,000 – from 105,000 to 87,000.

The rundown is expected to continue in the early 1990s. In December, a British Coal official forecast a fall of 15,000 jobs over the next three years.

That is expected to be the prelate to more losses in sub-sequent years as the power sta-tions move progressively away from British coal to imported coal and natural gas.

with little left of older pits in Wales and Scotland, that offers a bleak prospect of redundancies not only in the Yorkshire area, heartland of the National Union of Mineworkers, but in the Midlands and Nottinghamsbire coalfields Union of Democratic MineBritain's nuclear power company aims to expand business with oversea contracts, writes David Fishlock

HE reprocessing of spent nuclear fuel is a greater role, without an economically viable and publicly acceptable reprocessing industry.

in Lingen, West Germany, today, is for reprocessing capacity in the decade beginning 2004. The decade before - from 1993 to 2003 - is already booked up.
Reprocessing spent fuel is BNFL's principal business. Its customers want guarantees that their highly radioactive spent fuel will be taken care of

The man primarily responsi-ble for winning the £225m con-tract with West German power group VEW is Mr Neville

Chamberlain, 50, appointed chief executive of British Nuclear Fuels by Mr Christopher Harding, the chairman, in

In Mr Harding's view, he has "ability, great vision, commer-cial experience and a very different attitude from some of the BNFL executives. Mr Harding also wanted a chief executive young enough to see some of the long-term decisions come to fruition.

Mr Chamberlain has no doubt about the vital importance of reprocessing to the nuclear industry - and not just for BNFL's own fortunes. "I do not foresee nuclear power maintaining its existing position as a world energy

Reprocessing, Mr Chamberlain says, is the only proven and dependable way of managing the back end of the fuel cycle - the irradiated fuel elements once removed from the reactor. Reprocessing is a series of chemical operations that separates spent fuel into re-usable fuels (uranium and plutonium) and a small amount of radioactive waste. Uncertainties about the tech-

nology and its costs for oxide fuels - the kind used today by most commercial reactors - are diminishing rapidly with progress at the latest French reprocessing plant at La. Hague, UP-3, which came on-stream late last year; and with progress in completing BNFL's new plant at Sellafield, At Sellafield, the £1.85bn

thermal oxide reprocessing plant (Thorp), which started life with a public inquiry in 1977, and began construction in 1985, is scheduled for operation in 1993. But Thorp's first stages, receipt and storage of spent fuel, are in service.

Mr Harding sees Thorp as "a showplece of British construction at its best". Thorp's design and construction has been

financed by an arrangement

Aiming for Europe: Harding and Chamberlain at BNFL

with its customers - power companies - who pay BNFL to reserve storage space for their spent fuel, which will then be reprocessed during the first ten years of its working life,

Because of considerable political as well as technical uncertaintles when the project began, these contracts were cost-phis, although customers still had to be convinced of the justice of every increase required by BNFL. Overseas customers also agreed to take back their share of highly radioactive wastes, under an agreement backed by their gov-

All 7,000 tonnes of planned reprocessing capacity for the decade have been reserved by companies in the UK, Western Europe and Japan. BNFL is now negotiating contracts for reprocessing during the second decade, 2004-2013.

These are fixed-price contracts at a cost per tonne considerably lower than for the first decade, because Thorp will have been amortised.

The opportunity for substantial new orders from West Germany opened last spring when the German power industry, faced with runaway costs for its own reprocessing project at Wackersdorf in Bavaria, began talks with the French to undertake the work instead.

West Germany is more beavily dependent on nuclear power than Britain, about 40 per cent of electricity supply compared with 20 per cent. It also has a law requiring nuclear operators to show they have made provision for dis-posing of spent fuel, before they get a licence to operate. Mr Chamberlain, alerted by word of a French offer to build

a jointly-owned reprocessing plant in France for the German companies, composed an alter-native BNFL offer. This offer undercut the French proposal but asked for an Anglo-German agreement on turning the plutonium by-product into fresh reactor fuel. Mr Chamberlain wants BNFL to enter the inter-

national market for mixed-ox-Initial hopes last summer

that BNFL might win quick contracts were thwarted while operators were obliged to demonstrate they would still be complying with German law. The operators also re-examined alternatives, such as long-term

storage of spent fuel.
Mr Chamberlain is convinced that nuclear energy must become a fully interna-tional business, with multi-national ownership, if it is to achieve stability. He points to the way the once politically controversial process of ura-nium enrichment has been stabilised by the multi-national operations of the Anglo-German-Dutch group Urenco backed by inter-governmental agreements. BNFL has a one-

third shareholding in Urenco.
BNFL faces a stagnant
domestic nuclear demand for
the rest of this decade. For growth, Mr Chamberlain is looking overseas. Last month it set up International Nuclear Fuel, a vehicle through which

Fuel, a vehicle through which to expand internationally.

This subsidiary, seen by Mr Chamberlain as "our passport to the future," will separate the international nuclear busi-ness from essentially domestic

Mr Chamberlain wants to see BNFL's overseas business expand from its present 20 per cent of the group's overall sales to 30-40 per cent by the end of the century.

UK-US route provides biggest absolute profit

Inquiry call over **British Telecom** international profits

By Hugo Dixon

THE LABOUR Party yesterday accused British Telecom of "blatant profiteering" and called on Mr Nicholas Ridley, the Trade and Industry Secretary, to refer its international calls pricing policy to the Office of Fair Trading.

The call followed the disclo-

sure in yesterday's Financial Times that BT was earning a profit margin of nearly 60 per cent on international calls. Labour said British business was being badly hit by excessive charges for international

Separately, the Telecommu-nications Managers Associa-tion, which represents large business users, accused BT and Mercury Communications, its smaller rival, of overcharging

by sending faulty bills.

Mr Nigel Griffiths, Labour's consumer affairs snokesman said in a statement: "The world is shrinking and business orders become more and more dependent on international communications. These excessive prices are eventually passed on to consumers, thus forcing up the cost of goods

and services."
The DTI said there was little point in referring international phone charges to the OFT at this stage because the Office of Telecommunications, which has specific responsibility for regulating the telecommunications industry, had recently launched its own inquiry. It said it was waiting for Oftel's report and would try to act on

any recommendations it made. The FT article, based on a confidential BT document. showed that international calls generated profits of £445m from revenues of £770m in the year to March 31 1988. The biggest absolute profits were earned on traffic between the UK and the US, where revenue of £192m produced profits of £121m, a 63 per cent margin. The highest margin, 79 per cent, was on the UK-Israe

route which earned profits of 55m from revenue of 29m. BT, which admitted at the weekend that its margins were "pretty good," said yesterday it had no further comment to make on its profit margins.

The TMA's accusations were The TMA's accusations were based on a survey of its 800 members in late 1989, to which 118 replied, of whom 87 per cent said they had been overcharged by BT during the previous year. The survey also argued that Mercury's billing system was not infallible - 42 per cent of its customers said

The TMA said: "The lack of confidence in the accuracy of these hills is now so wide spread that the investigation and correction of errors is absorbing a disproportionate amount of management effort. We dread to think what the cost of this is to the UK plc effort where, in many cases, scarce senior management resource is now focussed on challenging the mistakes of a supplier rather than moving

their own companies forward.
"There cannot be many other suppliers who would be permitted to perpetrate this level of inaccuracy in billing." BT said the survey was unscientific, highly misleading and weak on facts. It said it took complaints about bills seriously and was in the pro-cess of improving its billing

Iveco-Ford workers start strike

By Diane Summers, Labour Staff

AN all-out strike by 1,100 truck assembly workers at Iveco Ford, a joint commercial vehicle subsidiary of Ford of the US and Fiat of Italy, began yesterday following the rejec-tion by unloss of a two-year pay deal. Management said there were no plans for further ere were no plans for further

The offer was for 9.25 per cent back-dated to November 1989 in the first year, plus an unconsolidated £150 bonus. The second year would have given 8 per cent or an increase equal to inflation. The com-pany had also been trying to get more flexibility into its

Unions have been looking for at least parity with work-ers at Ford's wholly-owned plants, who this year won a

10.2 per cent increase.

The company reduced the working week to four days in January and three days in March as a "very short-term measure to optimise stock" after following a 25 per cent decline in the UK truck market in the first quarter of the

At the end of last month the week was extended again to five days so that stocks could be built up to cope with any industrial action.

UK spends £2m on aid to Poland

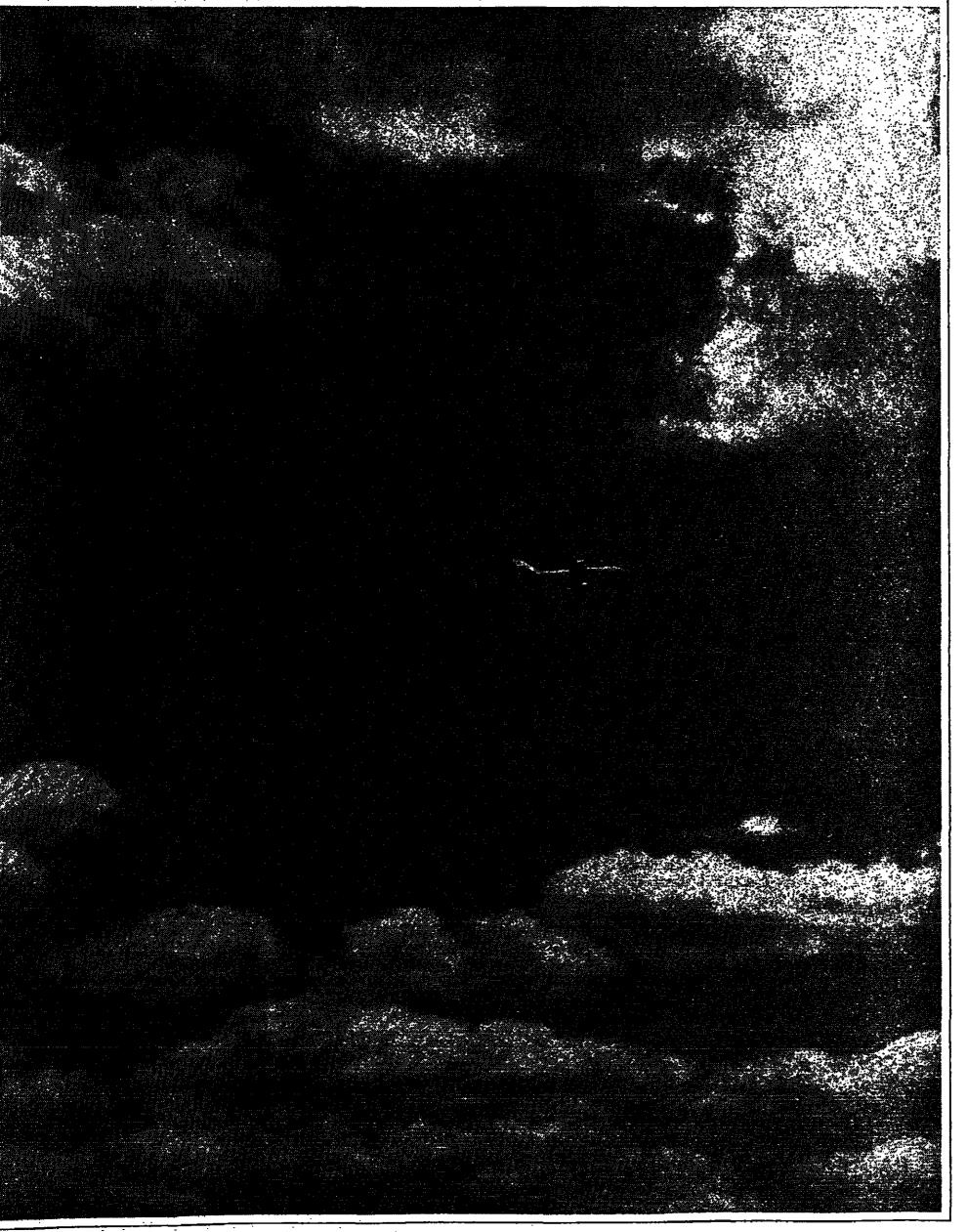
By Rachel Johnson

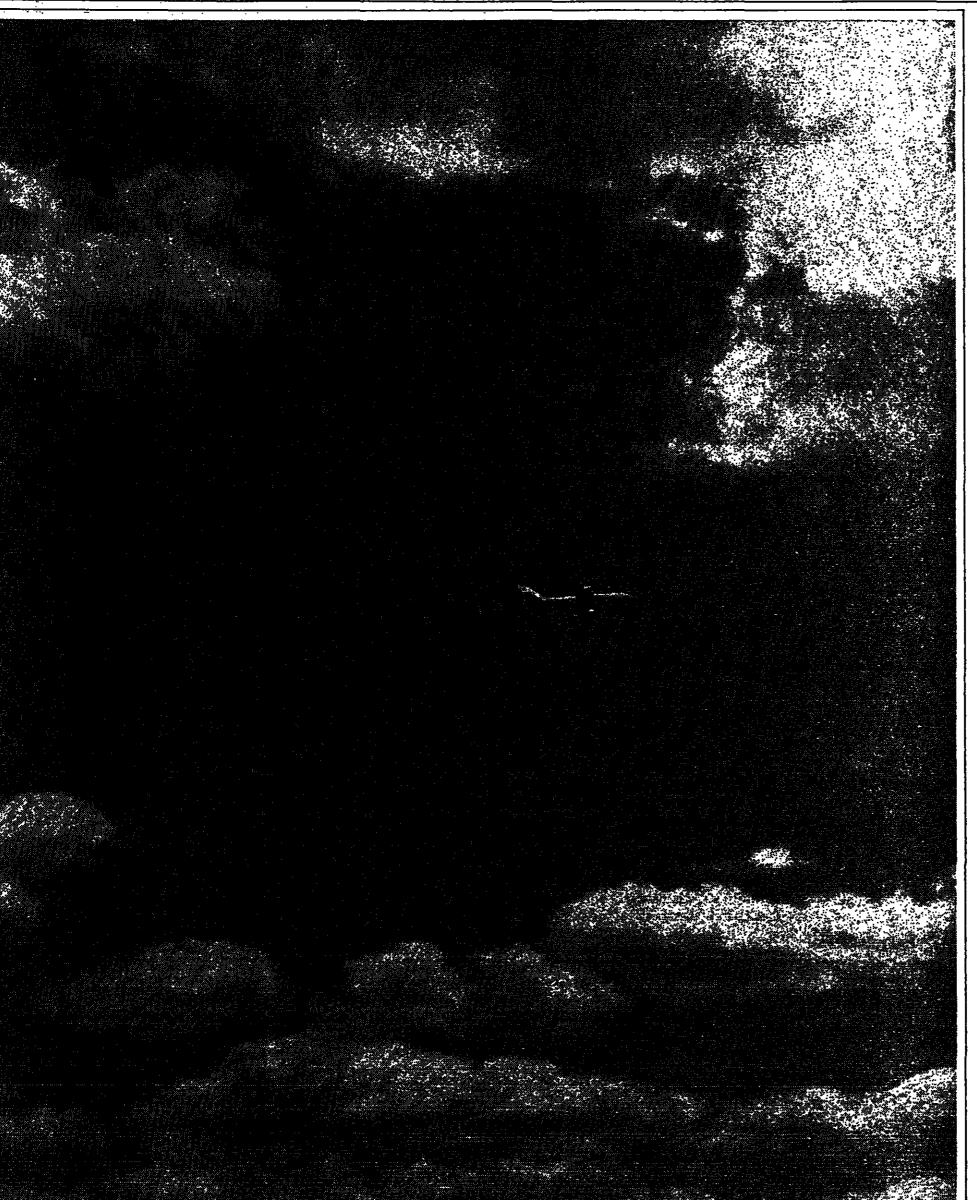
THE UK spent £2m on aid to Poland in 1989-1990 and is about to begin spending on Hungary, the Treasury announced yesterday in its clearest summary yet of economic aid to Eastern Europe. In its Economic Progress Report, the Treasury published full details of the UK's finan-cial assistance to Eastern Europe and the current state of the "know-how" fund - launched by the UK Government last year to give emerg-ing democracies advice, management and financial

training. The know-how fund has grown from a starting size of £25m to an existing provision of £75m for Poland and Hungary over the next five years.
Poland was the earliest recipient from Western aid, the Treasury explained, because of its size, needs and the fact that it made the earliest start in political reform. Poland is to receive £50m, and Hungary

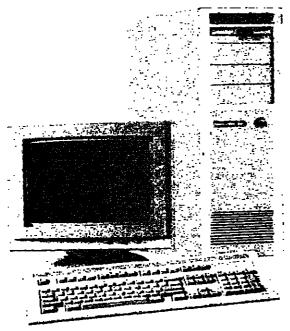
£25m, of the funds. Aid for Polish agriculture is to total £15m in 1990-1991, and the UK is also to contribute over £60m for the country's

stabilisation fund.
In Poland, more than half the allocation for spending is for banking and finance, management and accountancy and macroeconomic advice.

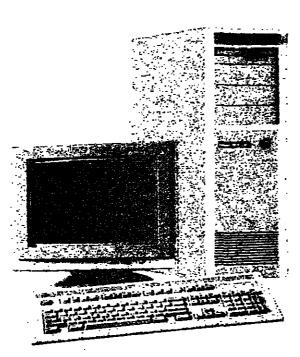




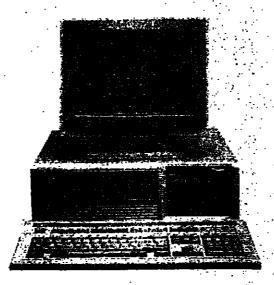
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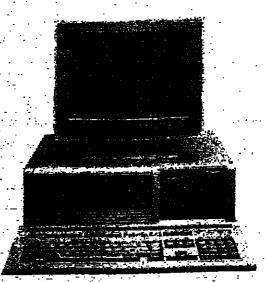
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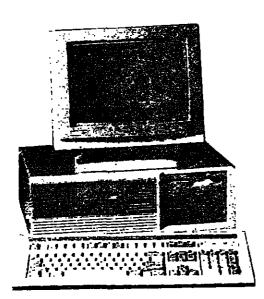
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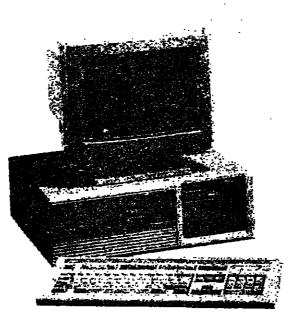
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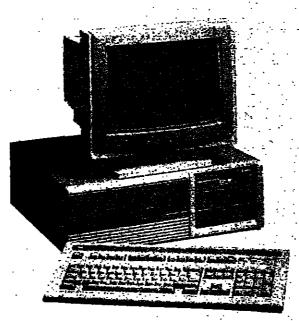
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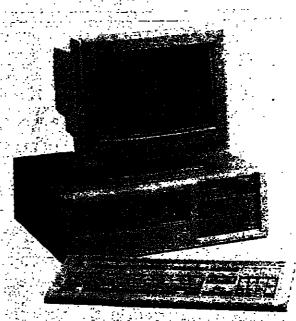
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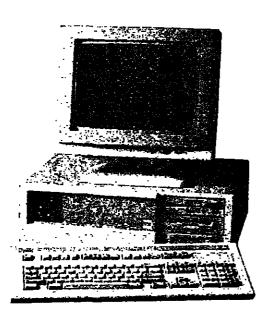
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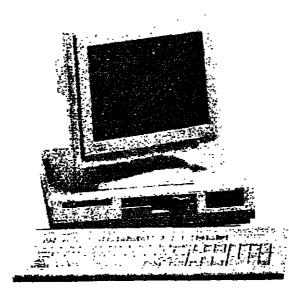
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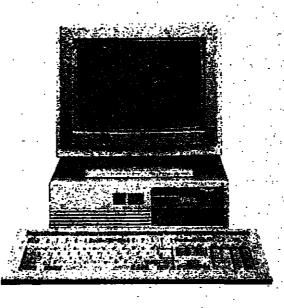
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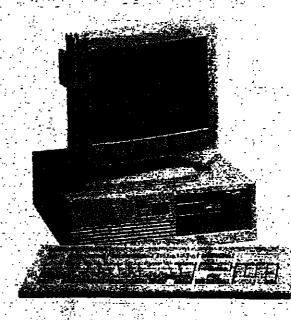


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full compatibility What will these new environments look like? In the industryhancement next three to five years, many analysts predict a tremendous growth in the area of workgroup computing. By providing high-performance network servers, inexpensive workstation

nodes and full-featured connectivity hardware, AST is fast becoming a complete solutions supplier for this rapidly growing market.

This area of business, once dominated by minicomputers, is quickly falling into the realm of powerful personal computers. In conjunction

falling into the realm of powerful personal computers. In conjunction with this trend is the acceptance and growth of personal computer operating systems. The proliferation and market share of MS-DOS® has not hindered the development of operating systems such as UNIX® and OS/2™, that take advantage of the multitasking and multiuser capabilities of the new computers.

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computing, AST will be at the forefront of new product development and will continue to provide high-performance, high-value personal computing solutions.

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FT LAW REPORTS

Digest of Hilary Term cases

FROM FEBRUARY 20 TO MARCH 7

THE KANCHENJUNGA (FT, February 26)
The main issue in the House of
Lords appeal was whether the
owners had waived their right not to comply with the charter-ers' orders to proceed to Kharg ers' orders to proceed to Kharg Island after hostlittes started in the Iran-Iraq war. The owners had complied with the orders to the extent that the vessel proceeded to the unsafe port, gave notice of readiness, but then, the master having tasted danger, had persuaded owners not to load. The crucial question therefore was whether the owners, before the vessel sailed away; had by their words or conduct, precluded themselves from rejecting the charterers' nomination ing the charterers' nomination as not complying with the con-tract. By their actions, in asserting that the vessel was available to load and that lay-time had started to run at Kharg Island, the owners waived their right to call for another nomination, it was

APRIL 24 Mg

BRITISH COAL CORPORATION v CHEESBROUGH

held.

(FT, February 21)
For the 12 weeks immediately preceding his redundancy. British Coal proposed to make a redundancy payment to Mr Cheesbrough, its calculations were made on the basis that in order to arrive at his "average hourly rate of remuneration" for the purposes of paragraphs 3 and 5 of Schedule 14 to the Employment Protection (Consolidation) Act 1978, the only adjustment to be made to the figure of his total remuneration divided by total heurs worked in the 12 weeks was the deduction from actual remuneration of the 50 per cent overtime premium. Mr Cheesbrough challenged British Coal's construction of Schedule 14 and its method of calculating his redundancy pay. Dismissing his appeal, the House of Lords (by a majority) held that on the true construction of paragraph 5(2), the calcula-tion of the average hourly rate of remuneration was in all cases to be made simply by deducting any element of overtime premium from actual remuneration.

> NEW HAMPSHIRE INSURANCE CO V STRABAG BAU AG

construct Basrah airport and entered into an insurance policy with New Hampshire through brokers who dealt with the leading underwriters in England. After paying a variety of claims, New Hamp-

shire sought to avoid the pol-icy and served a writ on Stra-bag out of the jurisdiction. Strabag issued a summons which sought to strike out the proceedings on the ground that the action had been improperly brought contrary to the Civil Jurisdiction and Judgments Convention by articles 2,7 and 11 and section 2. Accepting their argument, Mr Justice Potter stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these stated that on the face of these states are the stated that on the face of these states are the st those provisions; as an insured sued by an insurer and as a defendant domictled in West Germany, it might only be sued in West Germany. An express choice of law clause was needed to invoke article 35 which was a transitional provision for a contract before the Convention came into force

HAZELL V HAMMERSMITH AND FULHAM BOROUGH COUNCIL AND OTHERS

but, under it, the parties would have had to agree in writing that the contract was governed by UK law for the UK courts to retain the right to exercise

COUNCIL AND UTHERS
(FT, February 27)
The auditor of Hammersmith
and Fulham Borough Council
successfully applied to the
Divisional Court for a declaration that interest swap transaction tion that interest swap transac-tions by the local authority were unlawful. The banks appealed and in dismissing their appeal, the Court of Appeal stated that if a swap transaction was by way of interest rate risk management, local authority was among a local authority was empowered to enter into it; if it was not by way of interest rate risk management but was by way of trading, the authority was not so empowered. The court was satisfied that all the transactions to which the chal-lenged items of account-related up to July 1988, were tainted with the improper purpose of trading. However, the council's purpose in transactions after July 1988 was radically different from what it had been before. If a local authority had unwittingly and in good faith exceeded its powers, but with good reason was uncertain whether or not it had done so,

resolve that uncertainty and to limit and reduce the loss which its earlier conduct might cause ratepavers or community charge payers.

BERRELEY ADMINISTRA-TION INCORPORATED AND OTHERS V ARDEN C MCCLEI-LAND AND OTHERS

LAND AND OTHERS
(FT, February 28)
At first instance; the judge refused by order security for costs against the plaintiffs, resident abroad, on the grounds that Order 23 rule 1 of the Rules of the Supreme Court offended against article 7 of the Treaty of Rome. Allowing an appeal by the defendants, in Walt Wilhelm [1979] ECR 1 the European court ruled that European court ruled that article 7 was not concerned with disparities in treatment resulting from divergences between the laws of member states, as long as they "affect all persons subject to them, in all persons subject to them, in accordance with objective cri-teria and without regard to their nationality." On the basis of that ruling, Order 23 rule 1 did not offend against article 7. All persons suing in English courts were subject to the rules of procedure of those courts irrespective of nationality as Order 23 applied the objective criterion of residence.

IN RE KABYSHIKI (FT, March 2) The area of dispute in the present case was whether, for the establishment of a priority date of a product, the priority document had to contain an "enabling disclosure" - ie, whether it had to contain sufficient information to enable someone else to produce the product. Answering the ques-tion in the affirmative and dis-missing the appeal, the Court of Appeal stated that under or Appear stated that under both the Act and the Conven-tion a patent application might be filed without the enabling disclosure (see section 15 and article 80). The application would take its priority from the original date of filing, pro-vided the deficiencies were vided the deficiencies were made good within 12 months. The application could not, however, be published until amended to include claims. The date of filing a patent application which gave it priority under section 5(1), might be a date at which, under section 15(1), the specification was incomplete and did not include (FT, February 23) it had implied power for such incomplete and did not in 1981 Strabag contracted to period as it reasonably took to an enabling disclosure.

ITALIA EXPRESS (FT, March 6)

The plaintiff sought an order that the defendant, a representative underwriter serve a further and better list of docu-ments in his possession or in the possession of the under-writers that he represented. Refusing the application, Mr Justice Saville stated that it was clear from Order 24 rule 3 of the Rules of the Supreme of the Rules of the Supreme Court that the court only had power to order a party to proceedings to make discovery. It was clear from Order 15 rule 12(iii) that represented persons were not parties to the proceedings. Moreover, legal proceedings moreover, legal proceedings privilege could be claimed for documents not preclaimed for documents not pre-viously in the possession of a party to actual litigation and which had not come into existence for purposes of the littga-tion but had been obtained by his solicitor for that purpose.

REGINA V LONDON BOR-OUGH OF RICHMOND, EX PARTE MCCARTHY & STONE (DEVELOPMENTS) LTD

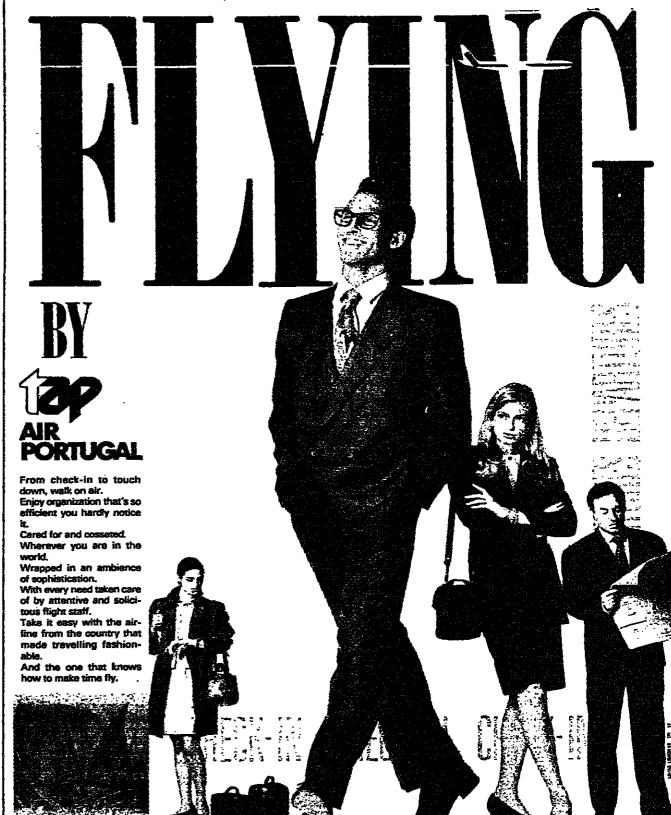
(FT, March 7)

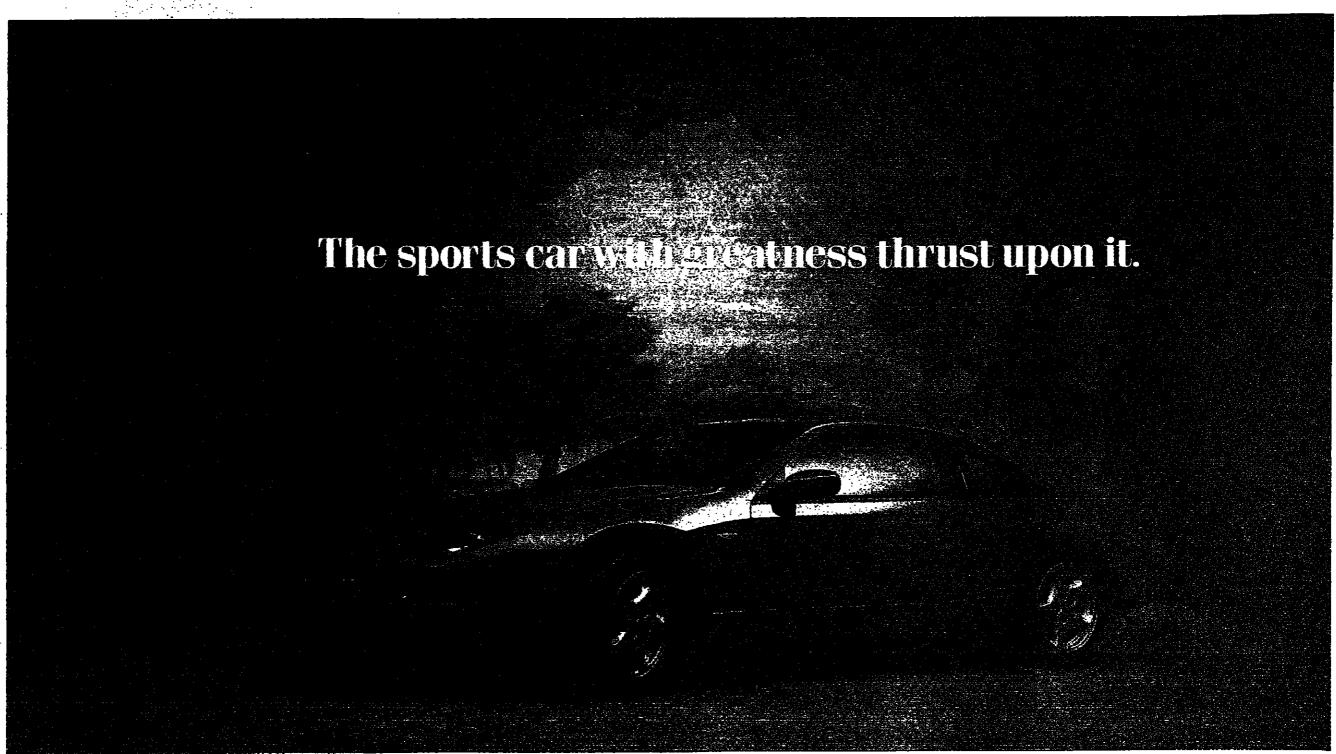
(FI, March 7)
The developers sought the informal views of officers of the planning authority for their proposals to redevelop a site within the borough. The council charged a fee for this service in accordance with a resolution passed a year ear-lier. The developers paid the fee under protest and then sought judicial review to quash the council's decision. Their appeal against the application for judicial review having been refused, the Court of Appeal stated that the legislature had specifically conferred on planning authorities neither a duty nor a power to give pre-appli-cation advice. The power to give such advice was itself merely a subsidiary power, enjoyed by the local authority by virtue of section 111(1). It arose simply because it was "calculated to facilitate" or was "conducive or incidental to" the discharge of its plan-ning functions, and was thus within section 111(1). All that the council was doing was stating, on a take-it-or-leave-it basis, that it was willing to enter into a pre-application consultation arrangement if, as part and parcel of the arrange-ment, it was paid a stated rea-sonable fee by way of reimbursement for expenses

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*Style and furnishings of the interior are superb. . . . (Fast Lane)

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"Nissan has just created a whole new culture...." (World Sports Cars)

The 3002X, a unique marriage of distinctive styling, dynamic performance, and state-of-the-art. technology. For once the motoring press are united in their praise . . . when it comes to producing a sports car in the classic tradition. Nissan know how.



TECHNOLOGY

urope's fastest-grow-ing biotechnology research and development company, Brit-ish Bio-technology, has cleared the first big hurdle in its quest to become a fully integrated pharmaceutical company. After four years of research, it has determined which of its ideas will enter the expensive development phase - £15m or more per drug - and which will be abandoned.

Clear goals all the way along the track are critical to the effective management of drug development," says Keith McCullagh, British Bio-technology chief executive. His target depends on the demands of drug regulatory authorities. "It keeps you focused. People have come unstuck."

McCullagh and Brian Richards, British Bio-technology's founding scientists, are former research managers of pharmacenticals manufacturer G.D. Searle. After Searle's UK laboratories were sold to Monsanto in 1985, McCullagh and Rich-ards sought £2.5m from the City to back their prospectus for a company to invent "sec-ond-generation" genetically engineered drugs, intended to leapfrog those already in development by earlier biotechnol-

ogy ventures. Set up in the shadow of the Austin Rover factory at Cow-Austin Rover lacinty at Cow-ley near Oxford, British Bio-technology today has a staff of 180, of which 120 are engaged in research. Another 12 are working on drug development, with plans to expand to 75.

Two further financings have

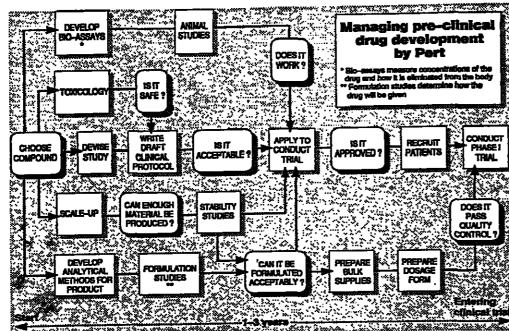
raised £30m for development and pilot production of British Bio-technology's first drugs, and the company is completing a £3.5m pilot plant to make kilogram quantities. It has four prospective products expected to enter trials this year. The company has British, US

and Japanese shareholders. "We have learned from the mistakes we made in our earlier biotechnology investments," says a shareholder. One mistake other companies made was to adapt their strategy to the results of research, says McCullagh. If an idea for a drug failed to achieve the efficacy sought in a particular situation, the tendency was to look for other uses for the substance. "Drop it" is his uncom-

promising advice. Many research managers say their most difficult problem is abandoning projects. Senior staff of British Bio-technology gathered to decide which projects had failed tests of efficacy and/or safety. One was a tissue growth factor they had hoped

David Fishlock reports on British Bio-technology's approach to managing its development programme

Survival of the fittest drugs



would promote faster rates of wound healing. It was judged insufficiently efficacious to offset the daunting complexity of clinical trials that satisfy the

regulatory authorities.
But another growth factor survives as a prospective agent for promoting bone repair and for treating the bone-wasting disease optopology. The disease osteoporosis. The company believes it has both effi-cacy and a clever patent advantage, McCullagh says.

They also abandoned a prospective AIDS drug even though their scientists could show in laboratory cultures that it stopped replication of the HIV virus. Development would have demanded a huge financial commitment, in a field where there are major players. "It just got too hot," says McCullagh. Another mistake made in the

early days of biotechnology was to think that genetic engineering offered a way of short-ening the R&D cycle. Because the targets were often genetically engineered routes to sub-

small quantities in the body, such as interferon or growth factors, it was argued that the regulatory authorities would be less demanding. "What peo-ple failed to realise is that if you give a natural substance in an unnatural way, it's just as much of a regulatory problem," Richards says. Nevertheless, he thinks Brit-

ish Bio-technology can cut the cost of drug development sig-nificantly – perhaps by a fac-tor of two – compared with the big multinational pharmaceutical groups and their sprawling R&D sites scattered across several countries. Instead of building big teams in-house to conduct phase 1 trials (in healthy volunteers) and phase 2 trials (in volunteer patients), it plans to sub-con-tract these trials to laboratories specialising in such tests, of which the UK has several. Its own small development team will provide the protocols

and manage the trials. Similarly, the company plans

to sub-contract the development of the manufacturing process, although it aims to undertake enough science in-house to "keep in touch with the chemistry."

To manage its drug develop-ment strategy the company is using the ungaramme evalua-

using the programme evalua-tion and review technique (Pert), first developed in the US to manage big military devel-opments. Its Pert critical path diagram (see above) for the development stages of a drug specifies "everything down to printing the labels," claims Richards. Progress is being reviewed every two weeks and the schedule updated monthly.
"We know very quickly if anything slips."

For a typical drug, decision points on the diagram ask whether it is sufficiently nontoxic, whether it is therapeutically useful and whether they know how to make enough of it. Failure to meet any of these targets could put the develop-

ment in Jeopardy. Richards claims that the

company will be able to mobilise development resources more efficiently than big drug companies and carry out development more cheaply. The challenge will be to spot those drugs which will not achieve the target as early as possible,

before they cost too much. British Bio-technology estimates the costs of developing a new therapy for registration in

Pre-clinical development (including research) £3m Phases 1 and 2 trials Phase 3 trials* and registration (taking two-three years) £8m-£12m

Underlying pharmacy, £2m-£3m analysis, etc. about £20m Total * Final stage, where the drug is tried on enough patients to satisfy regulatory authorities.

Phase 3 trials, at about £1,000 per patient to meet European regulations, have obliged the managers to set a limit of having no more than two major new pharmaceuticals in phase 3 trials at the same time.

Does detailed management control of this kind constrain inventiveness? Richards, who spent 14 years as an academic scientist before joining Searie, says it is a common opinion in universities that directed R&D of this kind is confining. He contends, however, that it is not. Academics are also wrong in believing that while research is creative, "anyone

can do development."

While British Bio-technology does not attempt to control research by using Pert, the company does set criteria by which it can evaluate progress of each of its research projects. Moreover, John Gordon, arch director, reviews each project every six weeks.

For a blotechnology com-

pany, it also has an unusually big research team devoted to medicinal chemistry. As McCullagh points out, the 600odd drugs which achieved worldwide sales exceeding £125m each in 1988 are compounds of small molecular weight, intended to be taken orally, and made by chemistry not biotechnology. Small mole-cules made by chemistry rather than big ones manufac-tured by blotechnology are its ultimate target.

One further target - some might see it as the most important of all - is for the privately-owned British Bio-technology to go public, at latest by 1993. The precise timing, says McCullagh, depends on the results of its clinical trials as well as the stock market.



WORTH WATCHING by Della Bradshaw

Supercomputer on the road to Rio

PROFESSOR Claudio Amorim a computer scientist at the Federal University of Rio de Janeiro (UFRJ), and a team of 13 researchers have built Brazil's first supercomputer, writes John Barham.

The machine is a parallel The machine is a parallel processor made up of 16 nodes. Each node processes information simultaneously, allowing the computer to carry out heavy duty number crunching faster than conventional maintrame computers. Each node can handle 60m operations per second.

operations per second: Amorim says the machine's architecture is similar to par-allel machines developed in Britain by Melko. Each node contains a transfilter, a sort of enhanced transistor, and an intel 860 chip. Amorim says the architecture can be

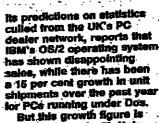
He says that were it not for budget and import restric-tions caused by Brazil's eco-nomic crisis and interminable bureaucratic delays, the UFRJ computer would have been operational last year. The project, funded by the central nent to the tune of Sim, took two years to com-

UFRJ says it is negotiating a production contract with a local company. The Brazil-lan-built 16 node processors could sell for \$500,000.

Unix systems on the rise

COMPANIES buying PCs and medium-sized computer systems in the UK this year will favour the Unix operating system, rather than Dos or OS/2. That is the conclusion of a report from Wharton Information Systems, of Twickenham.

The report, which bases



But this growth figure is small compared with Unix. in 1989 total Unix sales hardware, software and services — were worth £1,250m in the UK, a growth of more than 60 per cent on the 1988 figure. And, predict Whartons the ligure for 1990 could dou-

One reason for the disappointing sales of the OS/2 operating systems, the commy says, is growing lears of incompatibility between software from different software houses.

A convert to smali supplies

THE north Devon sesside resort of lifracombe is probably better known to the Japa-nese tourist than the Japanese electronics lecturer. But it is Japanese electronics equipment makers that are the first to

use an electronic power sup-ply unit (PSU) developed at the Vistorian resort. PSUs may sound boring, but they are an essential component in computers, tele phone exchanges and in trial process controllers to convert males electricity supplies into the various voltages needed by disk drives, com-puter screens or battery back-up units.

The advantage of the Omega PSU, developed by Coutant Lambda, part of the United Group, is its size. The nufacturers claim it is just ne third of the traditional PSU, so an obvious space-saver in today's miniature electronic equipment. The company has achieved the size reduction by building

the unit in the form of a box, and mounting the various; components on the Iriside. Many of the more traditional PSUs favour mounting the components on two locards.

Writing letters to your computer

THE latest West German entrant to the personal com-puter market, AEG Olympia, of Wilhelmsheven, has devel-oped a PC aimed specifically at the technophobic business

The keyboard-shy executive uses a light pen to put information into the system, writing in cepital letters on a table mat-sized pad on the desk. The script appears on the screen, where it can then be converted into different

types of script. This prototype PC, which will run standard IBM packages, can also take in spoken information, and can display incoming fax messages on

the screen. A ciutch of PC manufacturers from South Korea, usually considered to subcontractors rather than PC manufacturers in their own right, are launching PCs under their own name in the UK. They include Daewoo, Goldstar and Hyun-

Although Korean menufacturers are often viewed as manufacturers of cheap and cheerful products, the PC companies such as Daewoo. of Seoul, are promoting their wares on the ground of quality. Daewoo says, for example, that less than 1 per cent of its machines were returned last year because of faults.

Gentier pick of the potato crop

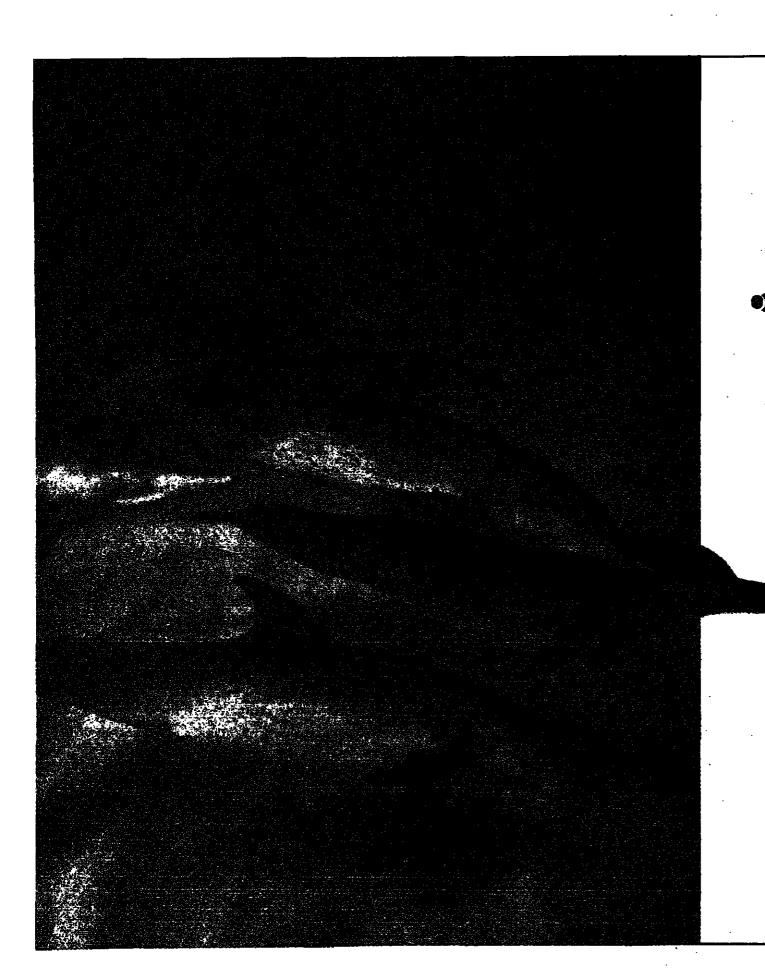
A BETTER quality potato on the supermarket shelf is the promise of a novel potato harvester which handles the potatoes more gently than today's agricultural diggers.

The machine, developed by the Scottish Centre of Agricultural Engineering, in Mid-lothian, and sold by Riecam Borselle, of Glessen in the Netherlands, combines two innovations: the first removes the potatoes from the ground and the second removes the surplus earth.

Instead of the usual crude spede-like implement that lifts the potatoes out of the ridges in the field, the Pulsar harvester uses two spinning discs, one on each side of the mound, to toss the cushion of potatoes and earth on to the machine. Once there, the polatoes are separated from the earth by agitating them from side to side, rather than bouncing them up and down on a vertical metal en — the potato's traditional bumpy ride

Costicks: UFFR.# Grazil, 21 230 9006. Whertoe: UK, 61 891 6197. Coutest Lambda: UK, 0271 983791. AEG Okyupia: West Germany, 4421 76; UK, 0733 639111. Deersoo: South Korea, 2 781 1991; UK, 01 423 7265. Recam Borsella: Netherlands, 01 832 2714.

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As they leap in the water, dolphins "speak" to one another, using sounds and frequencies that are often too high for the human ear to hear. In the language of physics, the dolphins are employing an acoustic channel to transmit a sonic code. Human beings need even more sophisticated means of communication - systems that can transmit not only words, but images and data as well. That's where Telettra comes in. As an industry leader in advanced telecommunication systems. On five continents, Telettra's engineers are building public and private network systems with the unique Telettra expertise and knowhow. In Europe and Australia. In North and South America. In Africa. Telettra is a global company with sales of over \$1,200 million. And we have another \$180 million in capital investments - to say nothing of 1,800 expert scientists – at work for us to design and build outstanding high-tech systems, including prototypes for the integrated networks of the future. Innovation and global quality to leap every barrier, to improve our way of life. Telettra - Communication in progress.

MANAGEMENT: The Growing Business

t took only minutes for the big man in teams to replace the small notice. board in the canteen at Concorde Informatics with a larger one. The simple job nevertheless marked both a lesson learned from a searching psychological study, and a turning point in the Huddersfield com-

pany's history.
Until then it had run as a loose association of people who knew their work and each other well enough to let internal communications look after themselves. Technical quality and swift service still dominated the concerns of the size. nated the concerns of the six founder-managers who, in 1985, transmuted the data-processing department of David Brown Corporation, the engineering group, into their own business, with a £100,000 contract.

Total turnover almost dou-bled that sum in the first year, and the payroll increased to The first was the state of the nine. The corresponding fig-ures for 1987, 1988 and 1989 were £960,000 sales and 11 staff, £880,000 and 13, then £1.65m and 20. "Our turnover target for the current year ending in September is £3.5m," says Bob Steventon, Concorde's 6ft 4in managing director and notice-board replacer. "The payroll's already up to 32."

Although the prime interest of the six founders were infor-

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although the prime interest of the six founders was information technology, one had qualified as a chartered secretary. "So he dealt with the financial side," the MD adds, "and marketing was something all of us did a marketing was something." all of us did as we went along. As admin work grew, we took on people who could handle it largely on their own."

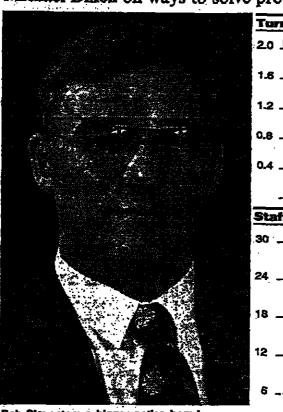
September 2 When the payroll neared 20. cohesion seemed to get lost. For example, admin staff clashed with consultant colleagues who, knowing clients well, tended to mingle professional advice with general chat over the telephone, without noting how much of the call should be invoiced as work.

The founders began to suspect that there was more to managing people than their common sense policy of show-ing that employees loyal to Concorde's aims could be sure its bosses would be loyal to them. The technical director mentioned the issue to a friend who worked at Huddersfield Polytechnic with Nicky Hayes, a psychologist interested in

organisational cultures. Her experience told her the company was suffering from a problem that besets many growing businesses, especially those run by technical specialists: "Early on, staff/manage out weakening the company's ment troubles are rare. Every commitments to technical

When growth needs an ordered structure

Michael Dixon on ways to solve problems caused by expansion



Bob Steventon: a bigger notice board

one's part of the team. Communicating with bosses and colagues is done face to face.
"But a firm can quickly

reach a size where informal links aren't enough. Estab-lished staff keep them up to some degree, although manag-ers are busier and less accessible. On the other hand, later recruits feel distant from workmates who joined earlier, as well as from bosses, and often neither know nor seek out information the longer servers take for granted.

"The need then is for a structure with formal lines of com-munication. But, typically, founder-managers don't see it." Soon Hayes, Steventon and his technical director were discussing how the polytechnic researchers could help to correct the structural flaw with-out weakening the company's

quality and all-round loyalty. An immediate danger was the "us-and-them" partitions formal systems tend to create. The challenge was to ensure that distinctions between Concorde and its competitors were seen by staff as more important than internal divisions.

Equipped with the broad light according to the first disease.

plan agreed in the first discussion, the researchers carried out half-hour interviews with 16 assorted employees before returning to the poly to thrash out their proposals. "We did our best to avoid prescribing anything, because we wanted the company's people to feel they were the owners and not the mere objects of the actual changes," Haves explains, "The directors helped in that by distributing our report to

quent. Later recruits saw them everyone working for them. as virtually non-existent. "Even when we went into detail, we suggested options So the polytechnic advised the directors to promote social

A variety of suggestions was tabled for strengthening the company's identity. One was that its commitment to technical quality and all-round loy-alty should be enshrined in a formal statement of values. Another was to pick out inci-

dents in Concorde's brief history that might be assembled into a company "folklore." For example, when it won its first big contract — for £250,000 — Bob Steventon photocopied the cheque and sent a replica to everyone on the payroll. A third identity-builder

emerged from the interviews with employees. When describ-ing how their working methods differed from those used else-where, several had spoken of "The Concorde Way." The researchers advised that the phrase should be made into the company watchword by using it, for instance, as the title of an internal newsletter. "But apart from discussing

the report for an hour and a half with the managing director and his marketing and technical colleagues, we went away and left them to it." Hayes adds. "You see, the poly's aim was to develop a programme for improving staff management that small busi-nesses will pay for. Since they count every minute as pre-cious, we couldn't afford to dally. The total working time Concorde put into our inqui-rles was 15% staff-hours."

Bob Steventon, for his part, thinks the exercise was well worthwhile, especially since, in return for acting as a guinea pig in the development of the programme, the company was not charged for the polytechnic team's services. "It certainly highlighted an area of management we hadn't previously been aware of," he says.

"Whereas I gave little or no consideration to people issues before, I now spend a good 25 per cent of my time on them. And of the options the researchers suggested, the ones we took up have proved largely beneficial even though not all of them have worked as

An example is the internal newsletter, which the MD is scrapping because it fosters only one way communication. Instead he is going to set up regular office hours meetings. The enlarged notice board, on the other hand, is staying. "That's definitely earned its keep because, even though peo-ple don't make all that much use of it, at least they don't

come to me complaining

they've nothing to pin things up on."

Ethnic entrepreneurship events outside of office hours.

Working in a Chinese way

Catering is no longer an automatic first choice says David Spark

or Winnie Yao, originally from Hong Kong, being in business in the UK is not the fulfilment of an ambition; it is the natural course to take. "Just as children in Britain grow up wanting to be prime minister, we grow up wanting to own businesses," she says.

Chinese people are beginning to apply in Britain the commercial energy which made Hong Kong exhilarating. They are switching from the restaurant trade into other fields. They see hard work as a prerequisite to achieving any business success and suggest that service is the hallmark of

that service is the hallmark of the Chinese approach. Many however doubt whether Chinese people turn more naturally than others to running businesses. Rather, they feel that traditionally in Hong Kong, the alternatives

Hong Kong, the alternatives have been unappetising.
Yao, who once worked for American Express, but now runs a Kall-Kwik print shop in Victoria, London, says that, since she has three young children, she decided definitely not to go into catering. She had no printing experience, but chose it because businesses always need cards, letterheads and sales leaflets. She borrowed money on the established Kall-Kwik franchise name and now invests her profit in new equip-

Her accountant husband, Peter, has joined her full-time and they have a staff of five. Yao says she has a lot of respect for English business people, "I don't think there is a division by nationality in approaches to business. It depends what you want out of life. If you work for someone, you can look forward only to a pension. If hard work is no bother, it is obvious you should own your own busi-

Another advocate of hard work is John Man, a former laboratory technician and civil servant who has launched Britain's first Chinese building society office - based in London's Soho, and operating in association with Britain's big-gest society, the Halifax. He had two partners and borrowed money from his mother, friends and "anyone who was prepared to listen. It was a hard struggle."

He stresses the Chinese com-mitment to hard work. "In the Chinese community, if the company you work for is busy, you stay behind to do the work. You know that, if the company prospers, you are likely to earn more next year. Whatever field a Chinese person is in, he is going to be very much committed to it.

"The way we manage busi-nesses is more on a family basis. The staff would treat us as an elder brother or father, someone to look up to, not simply someone sitting behind a desk in another room.

"UK managers tend to stay where they are. I remember, in the civil service, promotion was very much a case of inheriting dead men's shoes. But I train people to manage the building society and open new branches, rather than being just another pen-pusher."

Alex Tien believes another

characteristic of Chinese busi-ness people is that they are

more aggressive.

Tien helped with a hamburger business while training in Britain as a chartered accountant. He then ran a travel agency in Los Angeles. Now he runs Sevencell, a London clothing importer, for his mother, a former teacher who set up factories making women's wear in Hong Kong and China. Business has tre-bled in the two years since he

In Hong Kong, he says, everybody works aggressively "and you are bound to be affected. In Hong Kong they don't have any don't fay you don't mark you don't fat."

don't work, you don't eat."
It is typical of Chinese business people to work in more than one field. Alex Tien's Sevencell owns property worth a few million pounds while John Man is part-owner of a restau-rant and aims to have one in every European capital.

Laurence Lee is a dentist with a surgery upstairs from John Man's building society. But when he lays down his drill every night at six, he walks round to a basement in Dean Street and becomes sales director at Gees wine ware-house. "I find it very stimulating to go out and meet people and forget all about dentistry,

can be seeing a client at mid-night. Chinese wives are very tolerant. But Sunday is definitely free. I am a church-goer,

and it's a family day."

Gees is run by Jacky Leung, who arrived in Britain from Hong Kong 11 years ago and spotted an opening for a wine import and delivery service tailor-made for Chinese restaurants. For three years he worked as a chef and his wife as a secretary. They saved to buy a van and some wine.

Leung and Lee have now opened a restaurant in Tottenham; they thought one was needed there that working-class people could afford.
Tony Shang, an ex-Home
Office researcher born in Singapore, is producer/director for Orientations, which began as a community group and now makes a regular Chinese magazine for Channel 4. Starting with a grant from the Commission of the Comm sion for Racial Equality, it made Goodbye Chop Suey, a film advising young Chinese

not to work in restaurants. Shang questions any assumption that the Chinese are naturally qualified to be business people. He points out that Northern China, where the emperor looked down on traders, produced few. "The majority are from the south, not because they are a different type but because. I think, the way of life was more open to trade.

The whole history of Hong Kong is based on trade. A poor man might begin as a coolle or cleaner, make good and start his own business. Only those who went to English language schools had any chance of a white-collar job. For most Chinese families, the choice was between going into business or the sweat shop.

"We also have common traits with the Koreans and Japanese. We don't compartmentalize our lives. We don't say I'm here nine-to-five' but 'I'm part of this enterprise.' I am part of this village, family, business, rather than an exploited proletarian.

At Orientations, I feel we

all work very hard. Once committed to a project, we know that what we lack in resources and money we can make up for by our own effort and time. We "I probably work about 15 go in to work on Saturday and hours a day, sometimes 16. I Sunday and get the job done."

BUSINESS OPPORTUNITIES

1988

rather than making a specific

The report outlined a two

pronged strategy to neutralise the threat of us-and-them divi-

sions. Moves to build social cohesion internally needed to

be combined with measures to

mark off Concorde from other organisations by giving it a

To improve cohesion, the

polytechnic team suggested

that procedures be designed so

that administrative, technical

and sales staff met one another often. But the researchers

believed working-day contacts alone would not be enough.

The interviews had shown

that the longer serving staff

felt that purely social meetings between employees were fre-

clear identity.

1989

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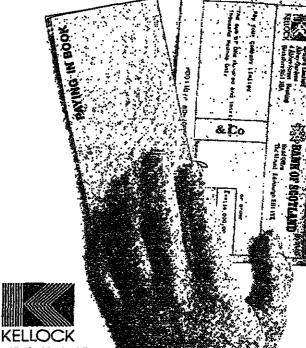
We'll buy your invoices from you. You get paid at once. The pressure's off. Your cash flow is healthier. Your relation-ship with your customer is happier.

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Our Corporate Special Services Department has a network of offices throughout the UK, offering guidance on corporate care to companies in distress, as well as comprehensive services to creditors and bankers. Contact any of the people at our main offices listed below to find out how they can

ChristopherMorris Arthur Boyd Robert Ellis Robin Wilson

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 10 refurbished and 8 newly built flats together with a bungalow, some of which are now completed, and standing on a self-contained site within the development.

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Enquiries in relation to the Hotel only should be addressed to the Receivers' sole agents, 25 Grosvenor Street, London W1X 9F3,

Humberts Leisure

phone 01-629 6700. ative Receiver, P.R. Copp FCA, FCCA or to G.S. Kinlan FTPA (ref: CJ) All other enquirles to the Joint.

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- Poole based distributors of machine tools
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offer for sale the business and assets of GB Textiles Ltd.

The joint administrative receivers

Vandacuser of differvents: sport shirts and lessnewear Nottingham & Rhymney, South Wales

The company produces underwear from its Nottingham factory mainly for export to the Middle East and For East, and rugby shirts in Rhymney, South Vales, selling mainly to high street retailers.

- Two leasehold factories, 24,000 sq. ff. in Notlingham, 14,000 sq. ff.
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- Highly skilled workforce of approximately 180 Valuable kind names held under licence
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in Wales-Richard Smort or Stephen Holl, Coopers & Lybrand Defailte, Tador House, 16 Cr Carelli (2F) 6791, 1gt: 0222 239944 For: 0222 23898 or of the Company's premises. T



Moonlight Foods Ltd (In Receivership) 27.04

The above company's main activity is manufacture and wholesale of high quality sandwiches and other chilled foods.

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43 Queen Square, Bristol BS1 4QR Tel: 0272 268901 Fax: 0272 265458

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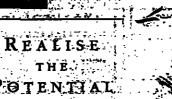
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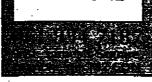
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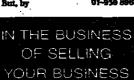
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EDUCATION CY ECONOMIS

Good jokes on thin ice

William Packer reviews current exhibitions in London

"Art: a Poem on the Ice" is the title of a collage in the exhibition, The End of Words, that now occupies the corridor and upper galleries of the Institute of Contemporary Arts (The Mail, SWI: until May 27 — supported by Visiting Arts and the Albemarle Gallery). It is one of Albemarle Gallery). It is one of many such, wry and ironical in concept as in image, in a celebration of the work of the distinguished Czech artist, Jiri Kolar, who is now 75. But this is no simple retrospection for is no simple retrospective for the period covered, from 1947 until 1970, is of Czechoslovakia under communism up to the Soviet repression of 1968 and

its immediate aftermath.
Kolar is a surrealist, and an intellectual in the classic European sense, avant garde, political, engagé. Surrealism is as literary as it is visual a genre. and Kolar was always a poet, and always worked closely with writers and publishers. He seems not to have suffered undue suppression, able to travel and show his work, at east since the 1960s - how awful that sounds, as though even a little suppression were ever tolerable. But to be drawn into his work is to begin to comprehend the narrowness of the path he has trodden, and the necessary lightness and delicacy of his step — thin ice

indeed. Collage, the child of Dada and mother of Surrealism, so often seems the easiest, the most facile, of media. Once shown the way, anyone can fol-low, and what is the point? In truth it is the most naturally subversive, its very simplicity and directness, of means and application, the best cover of all. It only needs a master, with the wit to see it, to take the opportunity. Kolar is evidently such a master, with the nerve to make the simplest and, once made, the most obvi-ous of statements, and call them Art. This too is very thin

time and again no more than one element laid upon another are necessary to establish the image and make his point. Sometimes, as in his running series of rapportages he does no more than offer the simplest lay-out, setting one element against another. The choice is all.

all.

His jokes are always good, often very good, so many of them teased out of art history. Judas' kiss from Glotto becomes a rose; Manet so nicely travestied in "Dejeuner sur la vache." The effect of such nicety is only to make the more poignant images the sharper and more affecting, the front the more wicked in the irony the more wicked. In the work of the later 1960s, most of work of the later 1960s, most of all the extended Diary sequence of 1968, such feeling, for all its apparent detach-ment, is at its most intense. "How will things be tomer-row?/ Bad, Mama, Bad" runs the caption to the fashion plate, the model close up, her face become a mask across which Breughel's blind man leads the blind.

Perhaps the ice should always be thin enough for the artist to feel the danger and sometimes, perhaps, even fall in. The German neo-expressionist painter, Georg Baselitz, has been pushing his luck for a long time now, and while it may yet be too early for the splash, we might hear some creaking and cracking if we listen carefully. His recent paintings and some drawings now fill Anthony d'Offay's three



"Dêjeuner sur la Vache," 1967, by Jiri Kolar

galleries (9, 21 & 23 Dering Street, New Bond Street W1: until May 15). He continues with his con-

recommends with his convention, long ago become his personal cliche, of inverting the particular image — in this instance flocks of birds and disembodied heads or masks. His lock has been to make his reputation among the inno-cent, be they critic, curator or collector, by persuading them of the profundity of what was ever and only a studio trick to test the formal quality of a composition. "If it is any good, it will work as well upside down," said the teacher, which is true, up to a point. Good luck to Baselitz.

But his early work had a certain integrity and formal dently, the paint thick and strength, and beneath the later delusive hype there would too, rich and intense. With so

seem to be a truly interesting painter still wildly signalling to be let out. The drawings are beneath any consideration, but these large recent canvasses are as interesting as anything of his in a long time. It is a back-handed compliment, unfortunately, for this very virtue, with its concomitant expectations expectations, serves perversely to sharpen disappointment in

them as they stand. The figurative element is now so vestigial, or off-hand in its statement, as to be all but irrelevant, which condition frees the surface at last, as was perhaps always intended, from any straight-forward represen-tational purpose. That surface is handled freely and confilittle figurative commitment, the imagery, such as it is, is spread more broadly across the pictorial field, which achieves a certain compositional coher-ency that is all to the good. But then how perfunctorily

it is done: with confidence, yes, but also a positive lack of finesse in the handling that bespeaks a cursory contempt not so much for whoever might confront, even buy the master-piece, as for paint itself and the act of painting. It is as though he cannot bring himself to care. On it goes, freely and confidently enough, but with a trowel, and where it sticks, it

stays.

And yet how beautiful paint can be. Baselitz may still hint at it beneath the crassness, but two current shows by British

general reputation though of long experience, make the full demonstration. Fred Pollock, at Vanessa Devereux (11 Blenheim Crescent W11: until May 5) is the more abstract, his canvases smaller than those of Baselitz but quite as simple and no less monumental, his elements of rich, bright colour laid upon each other with a true sense of physical celebra-

Terry Shave, at Anderson O'Day (255 Portobello Road Wil: until May 5) is the more figurative, making romantic Turnerian reference to fire and flame, specific enough but yet abstracted and simplified. He handles his paint with a delicacy and discretion that a Baselitz might learn from, even

Verdi, Szymanowski

Sunday's Verdi Requiem, played by the London Philharmonic (unevenly) and sung by the LP Choir (very well indeed), was conducted by two people, both of them called Zubin Mehta. The first was a sensitive director of voices, particularly of solo voices since Sunday's performance was led by a somewhat oddly selected quartet of soloists, this was particularly evident in the duets, trios, and quartets, which Mehta supported with

great sureness and a natural feeling for vocal drama. The second was a chromium-plated vulgarian who drove the "Dies irae" into a horrid drum-loud noise, and who generally went for all the most obvious show-biz effects (crudely semaphored tempo changes, rubatos etc.) in all the Big Places. The one con-ductor tended to take over from the other without warn-ing, it was most disconcerting. In the ideal Requiem quartet, the four solo lines are chosen for their matching characteris-

tics in style and vocal timbre, so that a balance between Verdi's devotional and theatrical aspects is truly struck.
With the huge-voiced Paata
Burchuladze lurching around
the bass line (trying hard, but with unequal success, to keep in tune) and the dapper light-lyric Keith Lewis smoothly shaped to the tenor, there was not much chance of such bal-

Between the two female voices - Florence Quivar, the steady, confident mezzo, and Alessandra Marc, the soprano - one detected greater stylistic concord, and so the "Recor-dare" at least was a tenderly turned passage. The enormously promising Miss Marc (replacing her fellow American, Susan Dunn, at short notice) proved far more in her

element singing with orchestra than she had with piano in a recent Wigmore recital: in spite of one or two (excusable) accidents on high the voice soared, freely and glowingly. If only she could be persuaded to sing words, rather than verbal

The previous evening there was in the same hall a different sort of drama created in music — brilliantly coloured, in great splashes of folk idiom enmeshed in fine, rich webs of exotic orchestration and elaborate harmonic patterns. This was Szymanowski's 1931 ballet score Harnasie, given complete with tenor soloist (Neil Jendine) kins) and chorus (the BBC Symphony's): it formed the contribution of the BBC Phil-harmonic Orchestra under Edward Downes to the South Bank's current Szymanowski

It is a marvellous score, frresistibly fresh and exhilarating, which marks one of the high points of the Polish composer's achievement in later, "nation-alist" vein. The debt to the Stravinsky of *Petrushka* and Bartok of The Wooden Prince is clear, so, no less, is the success with which Szymanowski makes up his narrative – sophistication and naivety exactly mixed, tautness and economy of means underpinning all the colouristic revelry. The orchestra, which had ear-lier given honest, rather sober accounts of Ravel (Mother Goose Suite) and Sibelius (Seventh Symphony), warmed to Szymanowski excellently well. Why Harnasie is not more reg-ularly played, by the big ballet companies not least, seems to me a total mystery.

Max Loppert

Orfeo ed Euridice

GRAND THEATRE, LEEDS

On paper there can have been few compelling reasons for Opera North to revive Philip Prowse's 1984 production of Gluck's opera: it was not much liked then, and time has not been kind to it. But the availability of Sally Burgess, some of whose greatest successes have been with the company (Amneris, Julie in Show Boat), for the leading role must have looked like reason enough, and so it has proved: her performance is of such piercing beauty and truthfulness that passing irritations with the

staging are almost forgotten. For a start, she is one of those singers - and they are alarmingiy few nowadays - to whom words matter. Every consonant is there, pungently placed, yet without ever disturbing her feel for unbroken musical line that is as valuable here as it was with her Minerva in the ENO's Ulysses. What is more, she sings words

 in this case Alison Truefitt's English version - as though they mean something, which they often do in opera. Indeed, the total fusion of word-and-note that she achieves so instinctively and effortlessly conveys with ideal immediacy one of the things that Gluck and Calzabigi were aiming at: the communication of the most profound human feelings by the simplest of means.

Miss Burgess's mezzo, a highly individual and sometimes controversial instrument (at least to those to whom smoothness and beauty is all), is currently in lustrous state. Her first, disembodied cry of "Euridice!" gripped the imagi-nation with its suggestion in those mere five syllables (or four - the cast never quite made up its collective mind) of unimaginable pain. She is also

developing a fascinating way of using miniscule variations of pitch to colour tone and so heighten expressivity, rather after the manner of Janet Baker (there are worse mod-els), and the thrilling vibrancy of her tone at the top of the stave put one in mind more than once of an earlier Orpheus, Kathleen Ferrier (ditto ditto), especially in an account of "Che faro" that was at once a towering climax to a powerfully sustained interpre-tation and firm indication that she both understood and was wholly worthy of Gluck's

But this was no one-woman show. Jane-Leslie Mackenzie's Eurydice fielded a soprano of equal lustre and purity and only marginally less verbal point: would that she had been allowed to sing the Blessed Spirit's Air as well. Both she, one of two Eurydices (the other a figurante, leading to the impression that the tensions of the third act were a simple case of mistaken identity), and Claire Daniels's accomplished Cupid fell victim to the over-busy production of a work whose whole point is its "beautiful simplicity." Ideally the staging should have been fined down within Prowse's handsome set, the extras and the "ideas" jettisoned, and the chorus brought down-stage where they were needed: neither they nor the orchestra struck their expected form until well into the third act (conductor: Clive Timms). The version used is based on Berlioz (there is no interval), but with a central performance as thrilling as Miss Burgess's, problems of text pale into insignificance.

Rodney Milnes

Gluck cannot help winning.

Alice's

BUSH THEATRE

Improvisation is a tool of the actor's trade which, barring accident or amnesia, is nor-mally left behind in the rehearsal room. There is some thing faintly disconcerting about -seeing 1 it -- soattered Allice's Diner Theatre Com-pany, a group that has risen from the long cold ashes of the Royal Court-based Theatre Machine.

There is also something immensely endearing about watching the grizzled Theatre Machine stalwarts Ben Benison and Roddy Maude-Roxby opening themselves up once again to the perils of such an apparently unstructured form. They work here with two younger recruits, Michael Mulkerrin and Jeremy Stockwell, within the scenario of a restaurant preparing for the evening's business. Through a dizzying process of free associ-ation, the tables, chairs, cloths and cutlery are whisked into significances far beyond the confines of the eponymous Alice's Diner, evoking the for-mainties of samurai, or signalling the spontaneity of jazz per-cussion in a mixing routine of measuring spoons, whisk and squeaky plastic potatoes.

The show is at its best when

its elements are given time to



Ben Benison, Roddy Maude-Roxby, Michael Mulkerrin and Jeremy Stockwell

infuse and develop. A vaguely suggested rivalry between two ng waiters, for instance, is hilariously sublimated in a Chaptinesque "aggression session" in which one persecutes the other with the subliminal sadism of table service, scrunching plates down on his fingers or, in a later variation, practically killing him with waiterly kindness.

There are echoes of Monty Python's "Spam" sketch in this absurd subversion of the ordi-

nary, and indeed the Python's shadow loops itself round many of the most cruel and quirky ideas — a dead elephant air vents, or a masked intruder from whose coat-sleeves pour gallons of stolen cutlery.

fashioned from five aluminium But there are also times when the associations do not come so freely, and the evening limps from sketch to sketch without a backbone to give co-ordination or any sense

of direction, leaving the thea-

ing a process rather than a product, or of having happened on an in-joke the point and punchline of which are known to everyone but oneself.

tre-goer with a sense of watch-

Aficionados of Theatre Machine will find much to amuse, but for most I suspect the absence of script will merely serve to make the heart

Claire Armitstead

Not Fade Away

THEATRE ROYAL, STRATFORD EAST

Grace, who is 79, leaves the torpid old-people's home in which she has been confined Gate area she knew in childhood and long married life. A staunch believer in the brotherhood of man, she befriends a black family, becomes-its "gran" and feels herself – after 18 years in the home – reborn. Barrie Keeffe's new play is

shrewd to make all this comic. It is also a play with music; Bonner (Paul Barber), the man of the family which adopts her, is the singer of a black band. Grace, a pub singer of old, gamely joins in. She's the kind of resilient, optimistic, liberal, bawdy old girl in whom we're only too happy to believe. The role is an appropriate vehicle for Miriam Karlin. Her tones are as abrasive, (nasel and chesty), her spirit as gutsy, as ever. But the play soon becomes soft-centred. It wants to make Grace not real, merely

adorably amazing. And it uses its music as just another means to give us good vibes about its characters. So forward-looking is Grace that she seems to know no song older than the Beatles' "Money Can't Buy Me Love," and, of course, her choice of songs is entirely liberal. Blithely she leads Bonner's band in Joan Armatrading's "I'm Lucky."

The play's story leads Grace into trouble but then tritely dissolves it at the end, when and returns to the Forest all the characters - policemen Gate area she knew in and all - return to sing "You Can Get it If You Really Want." Too comforting, folks, too easy.

It is, however, worth waiting as the houselights rise at the end, when the instrumentalists carry on playing that last song. Then, for the first time, we're in musical terms. Elsewhere, we're never sure what music means to these people. Paul Barber's Bonner, singing or speaking, is slack and under-powered. If the play's realism was

sharper and its characterisation more acute, it would be both more stirring and more funny. For this, Philip Hedley's direction deserves some blame. There's a hint of caricature about Grace. Karlin sings the way she speaks, and as she hangs relentlessly on to the notes, she sounds like a contralto Dame Edna and you want to laugh at that. But Not Fade Away just wants you to rejoice in her and to leave the theatre in a cosy, sentimental

Alastair Macaulay

April 20-26

Don Giovanni with Carol Vaness and Samuel Ramey, Karita Mat-tila and Jerry Hadley. Julius Rudel conducts John Cox's production of *Il Barbiere di Sinigi* with Kathleen Battle and Jon-Henrik Rootering. The Opera

(362 6000). New York City Ballet. With a repertory still heavily steeped in Balanchine, the company fer tures a festival of Jerome Rob-

Washington

Rudolf Nureyev Farewell Tour. Charles Jude and members of the Paris Opera Ballet and Royal Ballet join Nureyev in a mixed programme (Mon). Kennedy Cen-ter Concert Hall (467 4600). **SALEROOM**

Once again Phillips was caught out yesterday by offering wildly optimistic estimates. It had persuaded David Howery, who had accumulated by far the largest archive of material relating to Buddy Holly, to sell it through its London W2 auction room, by forecasting an anticipated total of £500,000. In the event there was minimal interest and the sale brought in just £33,000, a depressing start to the week of pop memo-rabilia auctions in London. There were hopes of selling

Buddy Holly's stage suit after the sale for around £15,000 (as against a top estimate of £40,000), but there were no takers for the guitar that Holly had given to comedian Des O'Connor and which carried an estimate of up to \$60,000. The actor Paul Hipp, who plays the role of Buddy in the musical of that name currently on in London, paid £1,650 for a postcard that the singer sent to his sis-ter from London in 1958 in which he complains of the cold weather. The top price was the \$5,050 paid by the Hard Rock Cafe of London for a handwrit-ten contract signed by Buddy Holly and dated 1954. Another buyer was Warwick Stone representing Hard Rock Cafe, Los Angeles, who secured a Buddy Holly postcard sent from Hawaii for £1,480. Hard Rock is opening a restaurant in Hawaii

Pop forecast over the top The tribal art market has marked time for much of the last decade. What it needed was the appearance for sale of a really good collection to stimulate the few big buyers. This happened at Sotheby's in New York on Saturday when one of the finest collections of African art ever assembled, by Harry A. Franklin, was dispersed. It made a record \$7.14m, and also achieved a record for an indi-vidual item of tribal art when the "Bangwa Queen" sold for \$3.41m (twice its estimate) to a

private collector. This is a very famous plece It was acquired early, in the late 1890s, by the German explorer Gustav Conrau, one of the first white men to encounter the grasslands people of the Bangwa kingdom in the Cameroons. In the 1930's it belonged to the great tribal art collector Helena Rubinstein and was famously photo-graphed by Man Ray being clutched by a naked model, emphasising the sexual power in the dancing figure. In con-trast the male figure, which is reckoned to be carved by the same hand and to represent its counterpart, only made \$330,000, at its low estimate, to a Japanese dealer. Both are royal ancestor memorials.

Antony Thorncroft

ARTS GUIDE

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FINANCIAL TIMES

Some business travellers will change neither hotel nor newspaper. That's why they are particularly happy to find compli-mentary copies of the Financial Times at the following hotels in the Principality of Monaco: Hotel de Paris, Hotel Hermitage, Hotel Mirabeau, Hotel Beach Plaza, Monte Carlo Beach, Metropole Palace Hotel, Hotel du Siècle, Hotel Abela.

FINANCIAL TIMES

OPERA AND BALLET

Paris . Paris Opera. Stoon Loke in Nureyev's choreography after Petipa and Ivanov with the Paris

Opera Orchestra conducted by David Coleman and Michel Queval (47425371).
Théâtre de la Ville. Carolyn Carlson dances in Light, which is performed for the first time. She uses mythology to describe her quest for spiritual serenity (42742271).

Teatro alla Scala. Liliana Cavani's production of *La Traviata* opens this week, with Tiziana Fabbricini as Violetta and Roberto Alagna as Alfredo, con-ducted by Riccardo Muti. (80.91.26). Testro Nuovo. Luciana Savig-

nano and the Scala Ballet Co nano and the Scale Railet Com-pany dancing Robert North's La Jeune Fille e la Mort. Ben Stevenson's Three Preludes and Fokine's original version of Les Sylphides, adapted by Lynn Wal-lis (78.12.19).

Teatro dell'Opera. Franz Lehar's Merry Widow in a new and lav-ish production by Mauro Bolog-nini conducted by Daniel Oren. Raina Kabaivanska and Daniela Mazzucato lead the cast. (46.17.55).

Barcelona

Gran Teatre del Liceu. Friedrich Strauss's Ariadne auf Naxos in

a production by the Oper der Stadt Koln. Cast includes Mechthild Gessendorf, Edita Gruberova and Trudeliese

Opera. Katja Kabanowa is conducted by Jirl Kout with Karan Armstrong, Ruthild Engert, Patricks Johnson, Warren Ellsworth and David Griffith. Hoffmanns Erzhhungen in Gian Carlo del Monaco's production has fine interpretations by Fays Robinson, Neil Shicoff and Michael Burt. Fidelio stars Gwyneth Jones.

Hamburg

Opera. Romeo et Juliet has John Neumeier choreography. Ara-bella, expertly conducted by Heinrich Hollreiser, has a strong cast led by Lucia Popp, Olive Fredricks, Hellen Kwon, Dieter Weller and Knut Skram. Harry Kupler's controversial new Tunn häuser production is well sung by Guenter Neumann in the title role, Linda Piesch, Waltraud Meiar and Andreas Schmidt. Fur-ther performances of Faust's Verdammnis, sung in French with Delores Zeigier, Keith Lewis, Jean-Philippe Lafont and Hawaid Stamm

Cologne

Opera. Manon Lescout has Linbov Kazarnoskaya in the title role. The Deutsche Oper Am Rhein ballet dances Giselle.

Frankfurt Opera: William Forsythe's suc-

ressful hallet Limb's Theorem is again offered this week. Schoenberg's Moses and Aron, produced by Herbert Wernicke, conducted by Frankfurt's musi cal director Gary Bertini, will

have its premiere this week, with Gerhard Faulstich as Moses and William Cochran as Aron. Ariadne auf Naxos convinces thanks to Helena Doese, brilliant in the title role.

Stuttgart

Opera. Philip Glass's opera Achmeton, composed for the Stuttgart Opera, is a deliberate break from the American tradition, not only in its choice of the young Egyptian pharaoh as main figure but also in the corresponding use of African and Asian musical forms. The title role is excelently sung by the counter-tenor lently sung by the counter-tenor Paul Esswood. Also offered Tosca. Lohengrin with Eva Ran-dova and Toni Kraemer, as well as a Ulrike Sorintag Lieder

Munich

Opera. Sciome in August Everd-ing's production has first-rate cast led by Brigitte Fassbaender, Josephine Barstow, James King, John Broecheler. Von Kinem's rarely played Dantons Tod proved a sensation when it opened in Johannes Schaaf's opened in Johannes Schaar's production with Amegeer Stum-phius, Maria Hausmann, John Broecheler and Alejandro Rami-rez. Guest ballet performance of the Lausanne Béjart group. Also a Tchaikovsky gala to com-memorate the 150th anniversary of his hirth with choreographies

by Cranko, Balanchine and Petipa. New York

Metropolitan Opera. The week includes a complete series of performances of James Levine conducting Otto Schenk's production of the Wagner Ring Cycle, but starts with Götterdämmerung, completing the first of the three cycles this season, and starts over with the second performances of Des Rheingold, Die Walkire and Siegfried, James Levine also conducts the last seasonal performance of Franco Zeffireili's new production of Don Giovanni with Carol Vaness House at Lincoln Center

bins's ballets in the middle of the season, which lasts till July 1. New York State Opera House, Lincoln Center (870 5570). Paul Taylor Dance Company. A month of mixed repertory from this classic and popular modern company. City Center (246 0102).

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Tuesday April 24 1990

The triumph of politics

IN WHAT is the opening round in the campaign for the all-German election, Mr Helmut Kohl's Government appears to have conceded to East German pressure almost across the board. But appearances are deceiving. There is less to these concessions than meets the eye. They are neither as large as the East Germans hope nor as expensive as the

West Germans fear. Chancellor Helmut Kohl's coalition government is offer-ing to convert personal cash and to convert personal cash and savings of up to 4,000 East German Marks (£1,450) at one-to-one, this being twice the amount proposed by the Bundesbank several weeks ago. Savings above 4,000 East German Marks are to be swapped the force one while the debts at two-for-one, while the debts of East German companies are

to be converted at two-for-one. Wages are to be converted at one-for-one, but they will no be raised to compensate East Germans for the higher prices of basic necessities. Meanwhile, pensions are to be related to East German wage levels, with workers getting a maximum of 70 per cent of

More demands

These proposals will not be the end of the debate. The East German Government will demand more, including the exchange of all savings at onefor-one and compensation for the increased prices of necessities that will follow unification. It may obtain more generous treatment than that now offered. Provided it does not, the proposed outcome should

be no catastrophe.

At the end of 1989, the savings of East German house. holds were worth 176bn East German Marks (from which their borrowings, amounting to some 26bn East German Marks, should be deducted). Against these liabilities must be set East German government assets, the most valuable of which are state enterprises and the land itself. It should be noted, in this context, that the rate at which enterprise debts are converted is unimportant. except as financial engineering, since their entire value will accrue, in any case, to the German successor state.

If all East German savings were converted at par, they

would be worth DM176bn. Under Mr Pöhl's proposal of a few weeks ago they would have been worth around DM100bn Under the proposals announced yesterday they would be worth around DM120bn, which would at worst increase West German central government debt by a quarter, or around 5 percentage points of gross national product.

DM120bn is less than 10 per cent of the West German money supply and itself no great inflationary threat. Fur-thermore, this sum would amount to no more than DM10,000 for each adult East German. Since this represents virtually all their wealth (except for that in their pensions) and is to be made safe against inflation, East Germans are most unlikely to spend it all.

Wage adjustment

Far more important than tidying up the balance sheet of the East German state is the future level and structure of East German wages. But, here too, the defeat for the Bundes-bank is less significant than may appear. The Bundesbank had suggested that East Ger-man wages should be adjusted upwards for the coming price increases, before the conversion. The Government now proposes conversion at a higher rate, but without adjust-

What will prove decisive is not where East German wages start, but how they adjust to market forces. The Bundesbank felt, probably rightly, that the adjustment would occur more easily if there were wages from a low base, rather than the other way round.

Converted at one-to-one East German wages would start at around 60 per cent of West German levels, when their productivity appears to be considerably less than that.
If nominal wages prove as have long been in West Germany, the one-to-one conversion may lead to permanent unemployment for a significant proportion of unskilled East German workers. That would be no triumph for politics, but a disaster born of populism and shortsightedness.

Predators in retreat

THE DECISION by Sir James Goldsmith's Hoylake consortium to abandon its assault on BAT Industries may not come as a surprise. But like the appearance of former Drexel Burnham junk bond trader Mr Michael Milken in Manhattan Federal Court today, it raises questions that will not go away in a hurry. Do these events mark the symbolic conclusion of an exceptional, and unrepeatable, episode in financial history? Or have the predators and junk bond financiers of the 1980s so changed the world that things will never be the

same again? Financial excess has always been a cyclical phenomenon. What occurred in the junk bond market in the 1980s will inevitably find an outlet in other markets at some point in the future. But there seems little doubt that the political cli-mate has shifted significantly in the United States against contested takeovers and that a change of government in the UK would bring about a similar change in attitudes. The tested hid for the US industrial group Norton are symptomatic. So much the better, will be the attitude of many on both sides of the Atlantic. Even for those who are convinced of the merits of contested bids it has always been much easier to fathom what Sir James Goldsmith and his kind will take out of a company than what they are likely to put in. More-over, frenetic takeover activity involves high transaction costs and heavy disruption. The West German and Japanese experience, meantime, suggests that there is no correlation between an active takeover market and high rates of economic growth.

Compelling case

The case for financial engineering is at its most compelling in relation to the very specific problems of cash-rich declining industries. It seems probable that the sudden vulnerability of companies like BAT, Allied Lyons and RJR Nabisco in the late 1980s has subjected all management in the brewing and tobacco sectors to a much greater degree of accountability to shareholders. The trend towards a tighter focus on core businesses is by now well estab-lished in these industries.

There are other sectors such as commercial banking where predatory activity might provide an antidote to abysmal management were it not for the entrenched opposition of central bankers to contested takeovers. More generally, the system has provided greater incentives for building conglomerates than dismantling them. That is equally true of the much vaunted West German system; and it remains to be seen whether such conglomerate moves as Daimler-Benz's leap from automobiles into aerospace will prove any more manageable than comparable takeovers in the US and UK. As for the predatory activity that currently surrounds Vickers it serves as a reminder of the common strategic problem that faces victims of nationalis-ation that choose not to hand back the cash proceeds -though it is not clear that con-glomeration, whether at Vickers or anywhere else, necessar-ily entails poor management or inadequate returns.

Ownership discipline

The big problem for industry in the English-speaking econo mies is a loss of competitive ness in world markets. The key to regaining competitive advantage must lie in the creation of a healthy climate for innovation and investment. Yet the linkage between own-ership discipline in open capital markets and innovation is exceptionally imprecise and there are grounds for suspecting that the discipline is indeed dangerously short term. A striking feature of many of the more significant technological advances and their financing in post-war Britain is how often success has been achieved under the umbrella of private or restricted voting ownership structures - witness Pilkington's float glass process, Reuters' dealing systems or 31's dominant posi-

tion in venture capital. One conclusion might be that growth industries require different forms of ownership discipline than declining industries. But if that is true, the anti-takeover legislation that is now sweeping the United States is too crude by half as a remedy for takeover excess.

FT writers examine the long and painful process of restructuring at International Business Machines

Small earthquake: HE sleepy hamlet of Armonk in upstate New York is the unlikely home of Interna-"Big Blue", the world's largest com-IBM slightly hurt puter manufacturer. Situated on the crest of a low hill, the modest, three storied building hardly lives up to the name "Galactic Headquarters" by which it is known to IBM watchers around the week around the world. Yet Armonk is the epicentre of a corporate earthquake shaking up the way IBM does business and challenging the assumptions of IBM staff in every one of the more than 130 countries where the countries where th

high growth and profitability.

Yet in some ways, IBM's problems are unique. Its revenues from infor-mation technology last year topped \$60bn, almost \$50bn more than its tries where the company operates.

For several years IBM's corporate well-being has been in need of both nearest competitor. Its pretax profits at \$6.6bn, down 26 per cent on the previous year, were still greater than Apple Computer's sales for the year. So is IBM just a giant among com-

self-examination and radical surgery.

This had been precipitated by the feel-ing that the world's most self-suffi-

cient company had become bloated, bureaucratic and arrogant. Add to

that IBM's disappointing results over the past four years, and the task fac-ing Mr John Akers, the company's chairman and chief executive, when he assumed control in 1985, was wast.

The Akers initiative involved five

restructuring measures, each of which has resulted in upheaval and

Cutting total staff without redun-

dancy.

Eliminating bureaucracy

World-wide decentralisation

More collaboration with software

companies, systems houses and cus-tomers in solving business problems

Concentrating on particular mar-

ket specialisations
This year, IBM's top executives are
hoping to see the first real signs of
healing, a process which has involved

tackling the company's deeply conser-

By Alan Cane, Roderick

Oram, Louise Kehoe and

vative corporate culture and ulti-

mately making it more responsive to

The early indications are encourag-

ing: worldwide revenue for the first quarter of this year totalled \$14.2bn, up 11.4 per cent on the same period last year, while pre-tax earnings were

\$1.827bn, up 12.4 per cent on the first quarter of 1989. Mr Akers remains cautiously optimistic: "Our strategy

of listening to our customers and improving the competitiveness of our products and services is working."

This minor upturn must be set

against the disappointing performance of the previous four years. In

1989, sales growth was a mere 5 per cent, for example, about half the

industry average, compared with 28 per cent between 1983 and 1984. Earn-

ings per share in 1984 totalled \$10.77;

last year, the figure was \$6.47.

This was a far cry from the heady early 1980s, when Mr Akers' predecessor, Mr John Opel, vowed that the

company would grow at the same rate as the industry in every sector in

which it had competition, and that it should aim to become a \$100bn com-

IBM's poor record between 1986 and

90 must also be judged in the context of an industry undergoing structural changes more profound than any

since its emergence in the 1950s. All traditional mainframe and minicom-

puter manufacturers have seen their

margins eroded by technological

advances which are changing the cost structure of the industry. Wang of the

US, Nixdorf of West Germany and

Norsk Data of Norway are the best

It has been left to young and nimble

turer Sun Microsystems or software publisher Oracle Corporation, to

that high technology can still mean

pany by 1990.

its customers and the market.

trauma. They are:

Ian Rodger

puter makers, but an increasingly slow moving one? The implications of IBM's lacklustre performance go well beyond the fate of just one company, however large; the measures it is taking have a significance well beyond a business school study of a turnsround strategy. its personal drama is being played out against a backdrop of globalisation of trade, deregulation and the continued rise of the industrial powers of the

IBM has been the bell-wether of the US computer industry, its success tled to its well-honed ability to dictate the terms and conditions on which the data processing market operates world-wide. Now that omniscience is under threat from three directions. First, the traditionally homoge-

neous computer market is fragmenting into a series of niche markets

each with its own market leader.
Second, the Japanese drive into computers is continuing to eat into IBM's market share in mainframe systems and undermine its credibility as market leader. The Japanese understand well that computers and semiconductors are not only important as industries in their own right but as the driving force behind the technical growth of many other industries. That is why excellence in information technology is one of their principal industrial targets. IBM has been the US information technology industry's chief bulwark against Japa-nese computer manufactures' increasingly powerful penetration. In 1971, Japanese manufacturers held less than 4 per cent of the world computer market. Today, Japanese companies occupy third, fourth and sixth posi-

tions in the world league.

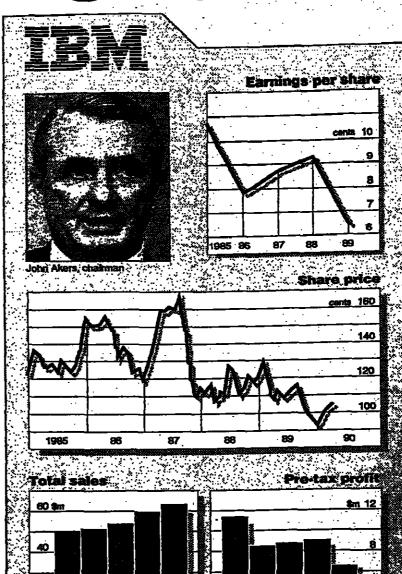
Third and most important, the customer has changed irrevocably. Much of IBM's success in the past has been due to the close ties it built with company data processing managers, individuals whose career advancement often depended on IBM's approval and who were thus in thrall

With the emergence of departmental computing and personal comput-ers, data processing has become a business tool, an opportunity for competitive advantage, as much as a utility. A consequence has been that decisions about data processing investment are examined much more

closely by company boards whose members owe no allegiance to IBM. IBM's response to this challenge has been to attempt to turn itself from a blue whale into a lean but friendly octopus, with the Armonk headquar ters at the centre of a complex network of relationships with customers, enfluore and service and even with competitors.

It has implemented over the past four years a programme of reform and reorientation that goes far beyond conventional business turnround strategies; in the process it has changed the company from a technology-driven to a customer-driven orien-

This has involved some changes of



perception that would have been unthinkable a decade ago. In short, IBM, more used to setting the pace than following the herd, is talling its staff that it may be the higgest company in the world, but that it is not the best, and that many of its products and services are mediocre. Most unsettling of all, staff are being asked to come to terms with the notion that IBM, virtually a byword for discretion and self-sufficiency in the past, now needs not only to create synergy through partnerships and associations with other companies but

welcomes the opportunity to commu-nicate with the non-blue world. Thus, Mr Jack Kuehler, IBM President, says: "We are trying to take advantage of other people's ideas in a way we have never done before."

IBM's reluctance to listen to outside ideas had been reinforced in the early 1980s by years of record sales and profits. IBM, for instance, had been benefitting from its entry into the personal computer business where it quickly became market leader, solid growth in revenues from software and services, and a policy of persuading customers to buy rather than lease their computers.

1985 86 87 88 89

When Mr Akers took over as chair-When Mr Akers took over as chairman, in 1985, it quickly became appayent that "things were going south," as Mr Douglas Sweeney, IBM's chief corporate strategist put it. When the conventional response of corporate belt-tightening proved inadequate, Mr Akers began the larger job of restructuring the company for the 1996s.

Understanding what had gone wrong involved a prolonged period of analysis in which IBM asked its own staff, outside consultants and its larger customers to tell if where it was failing.

ing Applications software software to solve business problems, was in poor supply, methods for automating the development of application software were inadequate, computers were proving difficult to connect or integrate and systems were hard to use. Most significant, customers were finding it hard to justify their investment in information technology.

Introspection came to an end abruptly on December 31 1987 when Mr Akers apparently told his colleagues: "No more diagnoses, Now let us focus on execution." His initiative involved several measures designed to restricture IBM from top to bottom.

First TOM is reductor its workforce

First, IBM is reducing its workforce gradually from 407,000 in April 1986 to a planned 373,000 by the middle of this year. It will achieve this through a combination of attrition and and incentions to account a contract. incentives to encourage early retirement. Some 58,000 administrative jobs have been eliminated as a result of the retirement programmes and the redeployment of administrative offi-

cers into line jobs, IBM says.
Second, it is creating a line-of-business (LOB) structure within the organisation under a new division. IBM United States, aimed at eliminating bureaucracy and to provide logi-cal groupings for IBM's huge range of

Third, IBM is devolving power away from Armonk. IBM branch managers have been given a new and unfamiliar responsibility for dealing with cus-

tomers and setting prices.

IBM Europe, which has been devolving power to individual countries, provided the model; IBM Italy, the workvided the model; IBM Italy, the working example. Mr Sweeney says: "In Mr Ennio Presuiti who runs IBM Italy you will find somebody measured on his revenue and profit performance. He has been in the job 10 or 12 years and that trings continuity and perspective." IBM managers used to loke that the company's initials stood for "I've Been Moved."

Fourth it has between a broad-

Fourth, it has lainched a broad-based campager to collaborate with software companies, systems houses and customers to help them develop applications software to solve busi-ness including. The previous him ness problems. The partnerships involve a raing of commitments from equity states (for instance in Intel which builds the main incroprocessor in its personal computers) through to providing facilities to test their produces.

Finally, IBM has introduced a policy of concentrating on particular market specialisations. It has established a small working group to identify and help finance projects which offer outstanding commercial potential. One example is a retail banking system which TBM is building in collaboration with National Westminster Bank involving IRM's new proprietary database system DB2. To date, competitors, never short of

respect for IBM's marketing muscle, say they have noticed little change apart from heavy pressure on margins as IBM salesmen — freed from control from Galactic Headquarters - disfrom Galactic Headquarters — dis-count heavily to win business. Some are openly doubtful of IBM's ability to take on, say, Andersen Consulting or Electronic Data Systems, as a systems integrator, putting together hardware and software from different manufacturers to meet their custom-

But the Bine Whale has begun its metamorphosis. Mr Pierre Hessler, director of marketing and services, says three serious questions remain:
The first is, how well are we going to
do what we have set out to do. The
second is how we compete with the Japanese manufacturers. And the third is how we position ourselves in prefessional services and our relationships with the big consultants."

IBM's competitors will be watching the struggle anxiously but with some resignation: Mr Vittorio Cassoni, manonce an IBM executive, points out that the problems in the industry are the same for all the big computer companies: "The difference between IBM and the rest of us is that IBM has more time to resolve the problems from which we are all suffering." This article is the first in a series which will continue on tomorrow's

Management Page

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A Section

A view of Tunisia

known victims.

■ We went to Tunisia for a week, basing ourselves at Djerba ia Douce, the garden island just off the coast to which the Romans long ago built a causeway from the mainland. It is a gentle place, as its name suggests, but now giving way to tourism. I was just thinking that the country had handled this well, when I read a stern article in the Tunisian press complaining

that the island was being destroyed by development. Since the Tunislan press is fairly strictly controlled, there must be an argument going on in the background. As an outsider, it seems to me that the practice of cutting off small parts of the island for hotels with their own grounds and beaches is infinitely preferable to allowing higgledy-piggledy growth, and that there is noth-ing wrong with replacing some

the confines of the place where they are staying. Others simply make the occasional excursion on a bicycle, so there is no question of the tourists overrunning Djerba. On the other hand, one or or two developments may be getting out of hand. A Go-Kart track is being built on one of the tips of the island, next to the lighthouse. Thus perhaps it is just as well that a few warning signals are being sounded. Djerba should not become a mini-Daytona

We stayed at the Club Mediterranée, not least because it provides one of the best ways of visiting a developing country on holiday. If you want to go for a ride on a camel, the Club will produce the camel. And if you want to go off to the interior, it will be arranged, Land Rovers, drivers

Suitably equipped, we took the children to the fringes of the desert, to show that it exists just as the geography

OBSERVER

books say. As it happened there was a series of April showers throughout, some of them quite heavy, like there used to be in England. At the end of the day, there was a huge rainbow all across the sky. Perhaps the geography books are wrong.

French success ■ The Club Med is one of the

great French international suces. It seeks to carry French standards, mainly of cuisine, to a wider audience. Nevertheless, there can still be national frictions. For the winter sea-son, the Club in Djerba said that the two languages were French and German. The Germans complained strongly that German was not being taken seriously. By this time of year, English and Italian have been added to the list. The Germans are still unhappy that hardly anyone speaks their language properly and prefer English to French. The French tend to regard the Germans as killjoys. But since the latter were outnumbered by about nine to one, the French were content. The Italians keep to them-

Market economy

■ The discovery in Tunis was the size of the informal econ-omy. A friend who took me round the city explained that most of the official statistics are now wildly wrong because they do not take account of it. Street after street is now taken up with outdoor stalls selling all kinds of goods, very few of them really trashy. Peo-ple cross the border from Algeria both to buy and sell. Strictly speaking, these markets are illegal. When they started over 10 years ago, the

police would have got away with it if they had knocked

them down. They might have



"If it's Eurotunnel again, I'm not here."

got away with it five years ago, but if they tried now there would be riots, even though the police force has been sing in numbers. My friend has an ingenious

theory. He says that the people have recognised that the state has failed to deliver and have decided to create their own economy. One way of showing this is to look at the statistics on house-building. The official figures are quite low, but are belied by the plumbing statistics and the installation of electricity meters. There are about three times as high and sug-gest that people have taken to building houses on their own. The visible evidence

bears this out. In Tunis there is a marketplace for second-hand cars. Again this is illegal (all cars in Tunisia are imported), but nobody dares close it down. On Sundays there is also a flourishing pets market, which the authorities have chosen to leave alone.

According to my friend, the key question now is how to turn the informal economy into the real economy, so that

there will be some tax-take for the state and some guaran-tee for the consumer. No one wants to buy a dud car, for instance, or a sick puppy with-out the possibility of redress. If this happens, there will have been an economic revolution.

Taped message Another development that

is eroding the authoritarianism of the state is the spread of tapes. Whether pop music, reli-gious or even political propaganda, these sell in great pro-fusion in the markets. Some of them are snapped up almost as soon as they appear. The authorities scarcely have the time or the means to keep up with them. And since the press is muzzled, it is the tapes which provide a sort of piural-Indeed the most interesting

section of the press, my friend points out, is the small ads. A French language Tunisian newspaper tends to stick to a fairly rigid formula: news of the Government, for the Government and by the Government, phis sport and enter-tainment. It is the small ads alone that reflect the vitality of the informal economy.

Philosophy

8 We dined with the headmas ter of a private Paris lyces, which even in a bad year gets at least 85 per cent of its leav-ers into university. He said he attributed the success to insisting on teaching the elder pupils philosophy, a subject that has always passed us by.

What then was such a wise man doing at the Club Med, where any intellectual light is better kept under a bushel and even to mention the name Mitterrand is to provoke a shocked silence? "Everyone needs a period of banality," be replied. Now that is a truly philosophical remark. It may 🛎 even be true.

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LETTERS

Referendum needed on European political union

MARX, FREUD, KEYNES & WITTGENSTEIN

ARE ALL VERY WELL IN THEORY BUTTHEY

HAVEN'T WRITTEN A MEMORABLE 30-SECOND

COMMERCIAL YET

From Mr J.G. Bellak Sir, The suggestion in your

editorial comment ("Europe's road to union," April 20: that "practically everything is negotiable including the precise definition of a political union" is naive

The reality is that monetary union must ultimately lead to political union and that political union is, however it starts, bound to mean what it says.
When the United Kingdom joined the European Commu-nity this was rightly seen as a sufficiently fundamental con-

to a referendum. Should we not now recognise that "political union" is an even more fundamental constitutional issue and must be referred to a referendum? I make no judgment as to what the outcome should be but if

stitutional issue to be referred

be consulted on a policy by referendum, then surely this is it. J.G. Bellak, Tittensor Consultants Tittensor Chase, Staffordshire

From Mr Patrick Crowley. Sir, Mr Christopher Whites ide, (Letters, April 6) in responding to Joe Rogaly's article ("Taking refuge on the world stage," March 30) appears to be confusing the

That politics distorts the assessment of major economic issues is irrefutable: the only me for the present Conservative Government is whether the economic benefits of joining the exchange rate mechanism (ERM) of the European Monetary System (EMS)
can be achieved before the next general election. To think that the decision would be taken on any other basis would

be pure folly.
It is in this sense that Mrs Thatcher is not an enthusiastic European: to deny that the EMS has benefited its participants (as Professor Walters recently did) is to dispute the economic evidence. Mrs Thatcher has never disputed the evidence publicly. So once inflation becomes within reach of the European Community average, the decision can only be delayed on political

Another area where Mr Whiteside's logic appears to have deserted him is in relation to the sequential nature of the steps towards European mone-tary integration (EMU). Since the publication of the Delors report, the ERM is virtually unanimously accepted as the first step towards eventual monetary integration. If the ERM, suddenly failed to work,

rently proposed for achieving EMU would be immediately put in question. Whether EMU is desirable or not should be a ferent issue.

he "gallant little coun-tries" brizade is having a field day over Lithua-

nia. Armchair warriors from

Copenhagen to Carshalton are polishing their airguns and calling upon the West to "take action" to defend the Baltic

country's decision to become

independent and overcome the

economic sanctions imposed by Moscow. Cries of "Munich"

One can only envy the sim-

ple-minded conviction with which those who castigate

President George Bush and the

European Community for their measured response to the

events in Lithuania pursue

their arguments.
But the Soviet Union versus

Lithuania is not just a football match in which you support either one side or the other. It is part of a highly complex and interrelated set of circumstances which, if ineptly and insensitively handled, could handled, could handled to the could handled.

bring down the whole stadium.

The fight by the Lithuanians for the independence of their

country is unquestionably both courageous and at least as his-

torically justified as that of several other east European

In the 14th century, Lithua-nia was a great empire stretch-

ing all the way from the Baitic to the Black Sea, whose ruler became King of Poland in 1336

after being baptised as a Christian. It is true that, by the end

of the 18th century, Lithuania, together with the other Baltic

ands, had passed into Russian

hands, where they stayed for more than 100 years.

Yet in 1920, after being occupied by the Germans in the First World War, Lenin signed

not responsible for incorporat-

ing the Baltic states in the

Soviet Union. He has inherited

a far-flung and heterogeneous empire which, thanks to his

own relatively liberal policies.

is now beginning to disinte-grate. That process, as the Brit-

ish and French should cer-

tainly be the first to

rend the air.

The point is that member-ship of the ERM is envisioned as a stepping stone towards whatever EMU eventually turns out to be. Hence I fail to be in favour of EMU and against the ERM.

To use a simple analogy, it is like saying you like milk produc's but hate yoghurt — this is illogical. It is however possible to like yoghurt but hate all other milk products. I suspect that Mrs Thatcher likes neither, particularly if it compro-mises her domestic policy inde-Patrick Crowley, 250 Heath Street West

Red Cross efforts for Cambodia

Toronto, Canada

From Mr Renny Nancholas. Sir, 1 would like to correct the impression given by Peter Carey (Letters, April 19) that the British Red Cross has been inactive in supporting medical services in Cambodia.

a peace treaty with the govern-ments of the three Baltic states Throughout the last 15 years our society has been giving active support, both materially and in human resources, to international Red Cross efforts to provide medical assistance both in Cambodia itself and to the thousands of Cambodia. and recognised their independence "in perpetuity."

Therein lies the legitimacy of the Lithuanian claim to independence today. No one in the West accepts the validity of the notorious Molotov-Ribbentrop pact of 1939, the secret proto-cols to which allocated the Balthe thousands of Cambodian refugees and war-wounded just across the border in Thailand. tic states to the Soviet sphere of influence and led to their During the 15 years we have sent more than 100 delegates -

annexation by Moscow in the mostly doctors and nurses following year. to work with the International Committee of the Red Cross While recognising the legality of Lithuania's claim, how-(ICRC) at the Khao-I-Dang surever, Western governments gical hospital for war-wounded and other medical institutions. can only ignore at their peril the difficulties facing President It would be pointless to list Gorbachev in dealing with it. Mr Gorbachev, after all, was

everything else that we have done. But I would like to mention just two recent examples Since the end of last year Gill Barker, an experienced BRCS theatre nurse, has been working at the ICRC hospital at Kampot in Cambodia. In December we funded the installation of a generator at the Australian Red Cross hos-pital at Kompong Speu,

south-west of Phnom Penh. Finally I would like to point out that Red Cross societies never act in isolation from each other. In the case of Cambodia we all act in close concert with the ICRC in Geneva. Renny Nancholas, Head of International Aid, British Red Cross,

Bank action on

insolvencies

From Mr R.P. Allen. Sir, Richard Waters ("Insolvencles rise as interest rates bite," April 11) reports on Grant Thornton's view that banks are taking action earlier to prevent their clients going into receivership. Would that I and other credit managers saw evidence of this.

When companies are in diffi-culties the clearing banks could do much to keep them in business simply by liaising more closely with major creditors. Yet all too often the banks appear to take the easy solution of withdrawing credit at the first sign of a problem, so accelerating decline. No one is suggesting that the

banks should expose them selves to unnecessary risks But if they took a little more effort to establish the views of others we might yet see more companies surviving the current high interest rates. R.P. Allen,

Institute of Credit Management Easton House, Easton on the Hill, Stamford, Lincolnshire

Unregulated flow of stimulating advertising

From Mr Bryn Jones.
Sir, Nice to see the frontiers of free speech being pushed back in your columns. Haif of Chris Dunkley's TV and radio guide for the purpose of the consisted of an unexplained among for the an unexplained appeal for the theories of Marx and Freud to be "thoroughly discredited," and for that night's Radio 4 (Against the State) programme on Marx and Freud to begin this process. In the same edi-tion's letters the Director of the Incorporated Society of Advertisers disinterestedly informed us that unregulated advertising needed to "flow as freely as personal ideas."

As someone who has fought largely upbill battle with student ambivalence to any criti-cal reading and assessment of the ideas of Marx and Freud, I now see the source of my diffi-

students have been so unappre-clative of big ideas because their diet of TV and radio never (to my knowledge at least) contained a single programme explaining them. No, it is just that these media did not thoroughly discredit such ideas, so that prospective stu-dents and others could know that they did not have to study and evaluate them.

After a few more half-hour programmes debunking the influence of outstanding social

and scientific theories (Wittgenstein? Keynes? Darwin?) there should be more space in the air waves, and eventually less opposition in the brain waves, for the unregulated flow of stimulating advertising. Bryn Jones, School of Social Sciences,

Telephone tariff cuts and traffic volumes

From Mr K. Cheong. Sir, Your editorial comment ("No need for phone cartels," April 17) is to be welcomed as a positive contribution towards greater competition in interna-

tional telecommunications. However, I must take issue with your assertion that many studies have concluded that any revenue last by cutting prices on international routes would be more than off-set by higher traffic volumes." In economists' jargon this

(minus) one. In my time as a telecommunications economist I have not come across any studies which clearly demonstrate such an effect.

The published studies of which I am aware – and I would be happy to confirm my references — derive a range of elasticities from: -0.1-to -0.9; These are aggregate numbers for both residential and business traffic.

I suspect that residential

price so this must mean that the business elasticities are demand must be greater than

Of course, a good applied economist treats econometric estimations with caution but what evidence there is does not support your hypothesis that cutting tariffs would increase international telephone reve-

Senior Consultant, National Economic Research Associates,

ECGD and a precipitate rush to privatisation

Sir, My council endorses fully the points made by Mr Dunford (Letters, March 22). We fear that, having failed in its full-frontal assault on the Export Credits Guarantee Department (ECGD), the Treasury is now pursuing the "zero-option" for project sup-

port by stealth.

INO A

Of equal concern is the future of ECGD's short-term Insurance Services Group. We welcome it being run more commercially and its management being granted greater flexibility and accountability. However, we are concerned at the seamingly precipitate rush towards early privatisation and believe that before making decisions, the Government should listen to the views of exporters. Mr Ridley's observation, as reported in the FT, that "exporters should refrain from comment until these decisions were made" is the sort of arrogant nanny-knows-best approach that we had hoped was a thing of the past Four

issues are crucial: • The changed ownership could profoundly affect the availability and cost of bank financing. ECGD policies,

underwritten by the Government, are "zero-weighted" by banks. Will a new owner enjoy the same rating? If not, off-balance-sheet finance will be less available and more expensive. Mr Ridley must resist a quick sale to an unsuitable buyer. ECGD's recently improved service is due partly to good commercial management. But it is also due to the existence of private sector competition encouraging better

products and flexibility.

• If the new owner were an existing UK credit insurer there could be a return to a detrimental monopoly situation. And if the new owner were a foreign company, would it have a real interest in pro-moting British exports? The Trade and Industry Depart-ment's track record in assessing the veracity of statements made by foreign interests seeking to purchase UK institu-

tions is well-documented. • Confirmed availability of political risk reinsurance is vital if we are to maintain tra-ditional less-developed country markets and take advantage of developments in eastern Europe. The Government's offer of reinsurance for three

years must not be seen as finite. Rather, Government must provide national interest cover until the new insurance services company can deliver such reinsurance from the private market - fully guaranteed, long-term and at a realis-

 What are the consequences of making ECGD's Insurance Services Group attractive for privatisation? Our fears are that premiums will inevitably rise and that cover on riskier markets will be withdrawn or priced out of existence

Effective, competitively priced export credit insurance is vital in tackling the £21hn trade deficit and encouraging small to medium companies to

If a "quick fix" sale of the Insurance Services Group (at a price which will run the National Health Service for just 75 minutes) deprives British exporters of this support, a continuation of the trade deficit and the need for high interest rates will be the pattern for the 1990s and beyond. LJ. Campbell. British Exporters Association, 16 Dartmouth Street, SW1

Turkey's human rights record 'grievously misrepresented'

article to create a so-called basis for his attack on Turrecent cases of reporters

Sir, Edward Mortimer ("Tur-key against the tide," April 12) paints an image that grossly and grievously misrepresents the human rights record of

Turkey. In the first instance Turkey's application for full membership of the European Commu-nity was in no manner whatso-ever "shelved" as such last December. On the contrary, the European Commission, in the "opinion" it submitted to the Council there and then, explicitly stated that no doubt should be cast on Turkey's eli-

gibility for membership.

Mr Mortimer quite bistantly disregards the fact that the Community is reluctant to open accession negotiations with any of the candidates, be it Turkey or another country, except in sui generis cases. The Commission went on to declare that "the fact that negotiations cannot be opened at this stage .. would not mean that our partners must abandon their aim of accession."

As for certain events Mr Mortimer dwells on in his

key's human rights record, ellow me to point out that it is always good practice not to dis-tort quotations by tearing them from their actual context and quoting only fragments of

Six opposition MPs were expelled from their party by the decision of its elected organs. This was a strictly democratic process. There are surely cases of MPs deselected by their very own local organi-sations in the UK on grounds that they embarrassed their

constituency by their actions.

A young army officer was indeed discharged from the armed forces. He had acted against rules and regulations forbidding members of the armed forces from becoming involved in politics. This is certainly a universally accepted western practice. The man is now a civilian and from what I read in the Turkish press, he thoroughly enjoys his new status by giving interviews to the

There have indeed been

injured together with police officers during riots instigated by militant elements. Surely, this is not a case against the practices of the Turkish Gov-ernment since there are numerous examples of such incidents in all democracies

including the UK.

Mr Ismail Besikei's case is one I do not want to dwell on in detail. It would not be appropriate for me to comment upon a matter which remains before

I believe, however, that the charges against him, which involve advocacy of the dismemberment of the Turkish State should speak for them-selves. It is the bounden duty of the State Prosecutor's Office to protect the majority of the people against the excesses of a handful of militants.

The mayor of Canakkale was suspended from his duties on the grounds that he behaved disrespectfully towards the seat of presidency of the republic. His case is before the independent Council of State. Legislation exists in all countries

of the world enabling authorities to take action against such behaviour involving insult to the office of the head of state. Action taken recently against certain newspapers

that published sensitive information on terrorist movements was based on laws enacted by an elected parliament. There exists today a consensus combat separatism by all means compatible with a parliamentary democracy. I believe a certain amount of censorship prevails in the UK too where the IRA is concerned.

Allow me to finish this letter the European Comment made by the European Commission in their report to the Council last December: "The system (in Turkey) set up by a series of reforms and on the occasion of or following, various elections, has resulted in a parliamentary democracy closer to Community models." Nurver Nures,

Ambassador, Embassy of Turkey,

FOREIGN AFFAIRS

No simple answers to Baltic crisis

The Soviet Union and the West must be cautious over Lithuania, warns Robert Mauthner

comprehend from their own history, is a painful one. It can also be highly disruptive, as the French experience in Algeria in the 1950s and early 1960s showed only too clearly. In France it led to a generals' revolt, and a military coup was only narrowly voided. Only someone with the exceptional qualities of General de Gaulle was able to bring the French people around to accept Algerian inde-pendence, but he had to move carefully and it took several

years to achieve his aim. The Soviet leader's position is at least equally delicate. His conservative critics, who like neither the abdication of Soviet power in eastern Europe nor the moves towards greater democracy within the Soviet Union, are ready to pounce on any policies leading to the pro-

granting immediate independence to Lithuania, Latvia and Estonia would have a domino effect and many international

Both Mr Gorbachev and the Western countries are therefore faced by an agonising dilemma. The Soviet leader cannot afford, for domestic reasons, to preside over the dis-mantling of the Soviet Empire, even though he may favour a limited degree of regional

At the same time, a brutal

observers agree with him.

Soviet U. suspended.

suppression of the Lithuanians would jeopardise the good rela-tions with the US and other Western countries which he has so painstakingly built up, as well as undermining the arms control negotiations in which he has invested so much of his energies and reputation. The Western countries have

The Soviet Union versus Lithuania is not just a football match in which you support either one side or the other

a similar interest in preserving gressive dissolution of the Union. Even some of the higher echelons of the Soviet armed forces are reported to be openly critical following the decline of Soviet military strength in eastern Europe. The Baltic states, it is argued

their supporters, are a special case, by virtue of their history and culture. They could be given their independence without affecting the unity of the rest of the country. But can this proposition really be sustained after what

has happened in Georgia, Moldavia and Azerbaijan and in the light of the growing wave of Ukrainian nationalism? Mr Gorbachev, judging by some of his pronouncements,

certainly appears to fear that

ter of supporting Mr Gorba-chev at all costs or approving everything that he dos What is at stake is that the ground should not be cut

good relations. It is not a mat-

under the feet of the only Soviet leader who has proved himself capable of laying the foundations in his own country for the kind of democratic society and market economy with which the West can live in harmony - "do business," as Mrs Margaret Thatcher would say.

He may have a long way to go, but for the moment there is no-one better in sight and there is always a risk that the Soviet Union may revert to its old habits.

What then can the West do

to support what is, after all, the democratically-expressed desire of the Lithuanian people that their country should become independent, while urging both parties to settle their differences by negotiation? There are clearly limits which Mr Gorbachev must not be allowed to transgress with-out provoking a reaction from the West. President Bush has said that

Mr Gorbachev knows what these limits are and one can only presume that they consist of the full-scale use of military force by the Soviet Union to bring the Lithuanians to heel A decision to escalate the already-existing embargo on oil and gas supplies into a total economic blockade would also, no doubt, trigger some kind of

a Western response. There is no secret about the weapons that the West could employ to express its disap-proval and persuade Moscow to adopt a more conciliatory stand. Plans by the US to grant the Soviet Union most-favoured nation status and proposals for a relaxation of Western restrictions on high technology exports to the Soviet Union could be

As a last resert, arms control negotiations in Vienna and Geneva could be postponed, as could the scheduled Soviet-American summit in Washing ton at the end of next month, although that could harm the West at least as much as the

Soviet Union. Conventional arms reductions in Europe are arguably of greater importance to the West than to the Soviet Union and the postponement of the summit could result in a serious set-back to the process of German reunification.

Yet the onus of finding a way out of the Lithuanian crisis is not entirely on Mr Gorba-chev. Mr Vytautas Landsbergis, the Lithuanian president, and his government have some responsibility in the matter. bear against the wall, where he is at his most dangerous.

Less precipitate action might have enabled them to reach a negotiated agreement leading to independence, if not immediately, at least at the end of a reasonable period.

A compromise must continue to be the aim, perhaps in the form of a two-year freeze of the independence declaration, as Mr Landsbergis finally suggested in an interview at the weekend. For, if it came to a straight choice between invoking the wrath of the West and conserving his own position at home, Mr Gorbachev is bound to choose the latter



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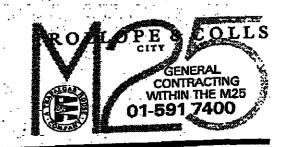
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FINANCIAL TIMES

Tuesday April 24 1990



ANGLO-FRENCH PROJECT

Eurotunnel to seek extra £2.5bn

By Andrew Taylor, Construction Correspondent, in London

PLANS to raise as much as another £2.5bn (\$3.26bn) to cover the increased cost of building the Channel tunnel were announced yesterday by Eurotunnel, the Anglo-French

Channel tunnel group.

The money would be in addition to the £6bn already raised by Eurotunnel from international banks and shareholders. The group said the cost of building the tunnel had risen by a further £500m since it esti-mated last October that it would cost £7bn to complete the project. This compares with an original estimate of 24.87bn in November 1987. The extra money to be raised by Eurotunnel includes a contingency of about £1bn to cover any further unforeseen

increases in costs.

Eurotunnel's share price yesterday rose by 10p following an enthusiastic response by that engineers digging the three 50km tunnels under the

Channel had reached the halfway point on Saturday. Eurotunnel has more than 400,000 French shareholders compared with just over 100,000 British shareholders.

Mr Alastair Morton, Eurotunnel's chief executive who has previously criticised contractors for poor performance and delays, said there had been a dramatic improvement in tunnelling rates during the first four months of this year. He said the group, which

yesterday announced its annual results, planned to raise between £2bn and £2.5bn of additional finance. Mr Andre Benard, Eurotunnel's chairman, said he expected the final amount to be "not far from the higher figure, when we finish the operation."

About £2bn is expected to be

raised from bank loans and up to £500m in new equity or quasi-equity, possibly involving some form of mezzanine finanissue was planned for the autumn, with British and French engineers due to complete the service tunnel at the end of November.

Eurotunnel said the latest estimate of the cost of completing the project of £7.5bn included £500m to meet higher tunneling costs. These had resulted from employing more construction workers to speed up digging and from higherthan-expected interest charges and inflation.

A further £175m had been added to costs to take account of fees and interest charges which will have to be met to raise the extra £2.5bn proposed by Eurotunnel.
Higher costs had been offset
by £200m of savings identified

during a cost reveiw under-taken by Eurotunnel and its Some savings will arise from a reduction in the top speed of shuttle trains using the tunnel

from 160kph to 130kph.

Eurotunnel disclosed that the value of claims for additional payments made by con-tractors had risen to £700m at 1985 prices. These claims were strongly disputed by Eurotun-nel, said Mr Morton. The group however had included an estimate of its possible liability in

the increased cost figure.

David Lascelles, Banking Editor, writes: Although bankers are worried by Eurotunnel's escalating costs, they gave a generally positive reaction to yesterday's announce-ment because it clarifies the project's needs.

More than 200 banks will have to approve the new loans, but the leading banks are expected to recommend a go-ahead on the basis of the much stronger progress now being made by the company. However, the banks will demand tougher terms because they have factored higher interest rates into their calcu-

UK wins nuclear fuel reprocessing order

By David Fishlock, Science Editor, in London

BRITAIN'S controversial Sellafield nuclear factory has won a contract worth £225m (\$367m) to reprocess 450 tonnes of spent fuel from West Ger-

The contract for the plant in Cumbria, north-west England, which has suffered a series of nuclear leaks and accidents in recent years, is the first in a batch totalling about £750m expected to be signed with West Germany in the next few

The state-owned British Nuclear Fuels, operator of the factory, is signing the contract at Lingen, West Germany

The company was also given permission to extend the life of two of its nuclear power sta-tions at Calder Hall, Sellafield and Chapelcross in southern Scotland after a review of their safety record by the Govern-ment's Health and Safety Exec-

The likely batch of repro-

substantial work for Sellafield throughout the first decade of the next century. Together with expected orders from British power companies, they represent nearly half the repro-cessing capacity of Sellafield during that decade. The plant employs about half the fuel

group's 16,000 workers. The factory specialises in chemically treating highly radioactive nuclear fuel removed from reactors to reclaim unburnt uranium and plutonium fuels.

The most recent controversy to hit the plant was a statisti-cal study published in Febru-ary which suggested that past practices at Sellafield may have exposed some workers to enough radiation to induce leukaemia in their children.

The latest West German order represents the first overseas business signed up for the second decade of operation of Sellafield's new £1.85bn reprocessing plant, still under con-struction, from the year 2003.

The first decade of operations for the thermal oxide reprocessing plant (Thorp), expected on-stream in 1993, has been reserved for power companies in Britain, western Europe and Japan, which have financed the project with advanced payments that commit all 7,000 tonnes of its reprocessing capacity. The value of this business to BNFL is estimated at about £5bn.

The second decade starts with the advantage that Thorp's capital cost will have been amortised, so reprocessing costs should be signifi-cantly less. But based on the price of the contract to be signed today, BNFL can expect to earn another £3.5bn if it again fills the 7,000 tonnes of reprocessing capacity.

Today's signing covers all reprocessing requirements for the 1,345MW pressurised water reactor at Lingen, near Dortmund for 17 years from its ommissioning in 1989. operations.

The reactor is owned by the Background, Page 13

Vereinigte Elektrizitätswerke Westfalen (VEW) and operated by Kernkraftwerke Lippe-Ems, which has negotiated the con-tract with BNFL. Mr Neville Chamberlain,

BNFL's chief executive, said he expected the company to win about 45 per cent of Germany's new reprocessing business, with the French company Cogema probably receiving the rest at a similar price.

Negotiations began between Cogema and German power companies last year following a German decision to abandon plans for its own commercial reprocessing operation at Wackersdorf, when costs of assuaging environmental objections ran out of control. BNFL also hopes to negotiate jointly-owned nuclear fuel facilities with overseas customers, including a European fac-tory making commercial fuel

from plutonium recovered from its reprocessing

White House ousts Pentagon agency chief

By Lionel Barber in Washington

THE Bush Administration has removed a leading proponent sition from powerful figures. The immediate cause of Mr forces, of developing an industrial pol-such as Mr Richard Darman, Fields' removal stems from The icy to meet the economic challenge of Japan and western

Europe. Mr Craig Fields has been abruptly removed from his post as head of the Pentagon's Defence Advanced Projects Agency (Darpa), which has funded a host of high-technology projects such as super-fast computers, lightweight satellites and small rockets.

Mr Fields, 43, a former Harvard University professor and computer scientist, was something of a hero in Congress where many politicians sup-port federal efforts to stem the erosion of America's industrial and high-technology base.

However, he attracted oppo- ence sub-committee. President Bush's Budget Director, and Dr Michael Boskin, chairman of the President's

Council of Economic Advisers. The removal of Mr Fields last Friday is intended to end the debate over an industrial policy but is certain to provoke a row with Congress, which hoosted funds to Darpa to more than \$1bn in the current fiscal year, while cutting the total

defence budget.
"Craig Fields is a national asset who had the misfortune to work for an Administration that doesn't recognise true gold from false," said Senator Al Gore, the Tennessee Demo-crat who chairs the Senate sci-

Darpa's decision to invest \$4m in Gazelle Microcircuits, a small company in Santa Clara, California, which makes special materials for computer

chips.
Mr Donald Atwood, deputy secretary of defence and a former senior executive at General Motors, objected to the investment because it smacked of industrial policy and was not directly related to military projects.

Mr Atwood has made it clear that while he supports Darpa, its research and investment must focus on weapons systems and leave civilian research and development to the private sector and market

investment failed to meet these criteria and was reportedly not cleared with higher authori-ties. Last week Mr Fields was informed that he would be fired if he did not resign, or accept a transfer effective from

While Mr Fields' removal is expected to spark a row in Congress, the turning point in the Administration's internal debate over Darpa's role came last year when Mr Robert Mosbacher, Commerce Secretary, retreated from promises to secure federal funding to promote high-definition tele Mr Fields' removal could be a devastating blow to Darpa.

Rover offers jobs and hours deal in UK

By Michael Smith, Labour Correspondent, in London months ago

ROVER GROUP of the UK is to create up to 1,200 new jobs at its Midlands plant, the biggest single expansion there for a decade. This follows its negotiation of an hours deal which union leaders say is the best for car workers anywhere in the world.

The agreement, if confirmed in plant-wide ballots, will enable Rover to become the first British car manufacturer to introduce seven-day continu-

The move is aimed at meet-ing growing demand for its newly introduced Rover 200 and 400 medium-market cars. Recruitment of 1,200 workers would mean the number of manual employees at Longbridge growing to more than

11,000, against about 8,700 18

The 1,200 increase represents the biggest expansion since the company took on extra workers in 1980 to launch the Metro. Providing Longbridge's 10,000 manual employees approve efficiency measures accompanying the deal, the standard week for day workers would fall by two hours by the middle of the year.

This would make them among the first day workers in British engineering to enjoy a 37-hour week, as most shorter-hours agreements elsewhere are being phased in over several years. They would have every Friday afternoon off. Workers employed in the Series 200 and 400 engine and gearbox production areas,

where continuous production

is being introduced, would enjoy an average week of 31½ hours. In a five-week cycle, they would work 18 days and their 17 days off would include one rest period of seven days and another of five. Existing three-shift workers

would see their hours fall by 1% to 36 with no Friday night working.
The deal is likely to be followed by other hours' cuts in arrangements at Rover's other three plants in Cowley, Swin-

don and Solihull, which employ 20,000 manual workers. It is likely to increase significantly the pressure on other car manufacturers to reduce hours, particularly Nissan, which negotiates a pay agreement later this year. Mr Jack Adams, national expected to start next week.

automotive officer for the TGWU general workers' union, said the deal set standards for other motor manufacturers to follow. His union would ensure similar claims were pursued elsewhere.

Rovers' willingness to concede a shorter week stems from the success of its 200 and 400 Series cars, launched in October and March respectively. Demand is running at unprecedented levels for a new

Despite the union negotiators' euphoria yesterday, there may be resistance on the shop floor to productivity measures

Lithuanian delegation meets wall of silence in Moscow

By John Lloyd in Moscow and Robert Taylor in Stockholm

THE Soviet Union refused to meet Lithusnian envoys in Moscow yesterday as it contin-ued the pressure of its energy blockade on the rebellious remublic.

Professor Brunius Kuzmickas, deputy chairman of the Supreme Council, arrived in Moscow with six colleagues, but said he could persuade no one in the Soviet government

to talk to him.

He said he had been trying to contact Mr Vadim Bakatin, the Interior Minister and Mr Anatoly Lakyanov, the Chairman of the Supreme Soylet man of the Supreme Soviet, but with no response.

Lithuania's position is becoming increasingly desper-ate, as the sole oil refinery at Mazeikial began to close down yesterday at midday, five days after supplies to it had been cut. Private cars have been limited to 30 litres a month,

limited to 30 litres a month, and many plants are expected to close this week.

Mr Arkady Maslennikov, President Gorbachev's spokesman, suggested that Moscow would not insist on an out-tion of independence. His comments appeared to keep alive the possibility of negotiations through the compromise of a two-year freeze on the independence declaration. ence declaration.

Considerable confusion remained yesterday over the terms of a Lithuanian compromise, reflecting the clash

between radicals and moderates in the leadership.

Over the weekend Lithuanian officials, including President Vytautas Landsbergis, mooted the possibility of a two year freeze on independence as a basis for negotiations.

However, Mr Valdemaras
Katkus, deputy foreign minister and Mr Ceslovas Stankevi-

cius, a deputy chairman of the Supreme Council, said yester-day that no such compromise was possible. Mrs Kazimiera Prunskiene,

Lithuanian Prime Minister, asserted in Stockholm that the government could not rescind its independence declaration. But she thought there was a strong chance that negotia-tions could begin shortly with Mr Maslennikov, asked

about the Soviet government's view of a two year freeze, said they can choose their own way to return to constitutional means - nullify the laws, impose a freeze, keep it for history or two years or what-ever. That is their business." He repeatedly denied there was a total blockade of the republic, saying that the

embargo on oil and gas was merely "a more justified way of redistributing scarce He said: "We are not trying to bring anyone to their knees...the reduction of oil and gas should be a telling sign for Lithuania. We could not continue to have a free for

all of such resources in Lithua-nia while tractors were at a standstill in the Ukraine for the lack of fuel." No concrete offers of aid were made to Mrs Prunskiene, who returned from a three day trip to Norway, Denmark and Sweden yesterday. Earlier reports that the European Investment bank had promised to lend Lithuania \$100,000 were yesterday denied by bank

officials. The only tangible support for the Lithuanian cause has been a promise from the Norwegian state-owned Statoil that it would be ready to sell Lithuania oil.

The Lithnanian Prime Minister added that her govern-ment had decided to establish a bank account in the Swedish capital which will be used to including increased line speeds, which are proposed as part of the deal. Ballots are No simple answers to Baltic

Hoylake abandons £13bn bid for BAT

Continued from Page 1 elements which have helped to

lift BAT's share price. The Hoylake bid suffered a serious setback two weeks ago when the California insurance department ruled against Hoylake's application to take over BAT and sell on its Los Angeles-based insurance sub-sidiary, Farmers Group, to Axa Midi Assurances of France. Axa yesterday confirmed it would drop its attempt to

acquire Farmers. Hoylake said it had baulked at the potential cost of pursuing an appeal, and winning the necessary regulatory approval in eight other states. "It's only too easy to get emotionally

involved – instead. we're talking about cold commercial logic," it explained. But critics of the bid had already cast doubt on the value of the original all-paper offer, especially after the collapse of

the US junk bond market. in BAT's nearly deserted offices late yesterday afternoon, there was no sign of cele-bration. Mr Sheehy said BAT would get together at an appropriate time with its advisers, who will also have success-related fees to celebrate.

BAT's defence costs at the end of 1989 stood at £56m, but even if they exceed £100m, this would amount to less than 10p per share.

With BAT shares at 724p, down 4p before yesterday's announcement, Hoylake is sitting on a paper profit of about £23m on its 1.25 per cent stake in BAT.

Axa was yesterday taking a philosophical view of the withdrawal of the Hoylake bid. It said it would continue to look for a large US insurer to acquire.

BAT's merchant bank advis-

ers were Lazard Brothers, S.G. Warburg, Goldman Sachs and Shearson Lehman. Hoylake was advised by Hambros. Drexel Burnham Lambert and Bankers Trust. Additional reporting by Wil-

liam Dawkins in Paris

Sir James hands in his chips

The collapse of Hoylake's bid for BAT prompts the question of whether it deserved to be taken so seriously in the first place. Certainly, Sir James Goldsmith's trumpeted return to the UK has proved an ignominious failure. But it should be recalled that the early UK reaction to the bid was one of hostility not towards Hoylake, but towards BAT; and that Sir James scored an important early victory by enlisting a respeciable ally in the form of

Aza-Midi.
The chief reason for Hoy-The chief reason for Hoy-lake's failure lay in a central flaw in its much-touted philos-ophy of management. Bureau-cratic conglomerates like BAT were supposed by their nature to be incapable of change. In fact, BAT's management showed remarkable speed and flexibility in realising for shareholders the value which Hoylake largely sought for Hoylake largely sought for itself. Ultimately, this proved more decisive than the turn of

events in the US, since it deprived Hoylake of motive.

The era of truly giant takeovers may now be consigned
with some confidence to the
1980s. The biggest within the
UK has been Gold Fields, at a
mere £3.5bn. BAT, if pushed to a conclusion, would have been worth five times that. But the UK market should have long since adjusted to this, as should the BAT share price. After hours in New York yes-terday, BAT fell by a mere 5 per cent. If the London price follows suit today, it will still have outperformed the market by 10 per cent since the day before the Hoylake bid.

There will be other repercus-sions: perhaps some speculation as to which composite insurer, for instance, will be Axa's next target. But it would take blind optimism to expect more fireworks from Sir James, who has nothing to show for his UK venture but the gratitude of BAT's shareholders and a hefty book loss on RHM.

Germany

It would be highly convenient, not least for Chancellor Kohl, if yesterday's gentle decline in the German capital markets could be explained as a reaction to Bonn's monetary union proposals. Three months ago, the merest suggestion that East German Marks would be turned into D-Marks on terms the least bit favourable to East Germans sent bonds into a sky-dive. But yesterday's 10-ba-sis point rise in German bond yields and the 2.5 per cent drop in the DAX index looked more

West Germany Benchmark Bond Yield (%) 7.5

like a response to bearish impulses from Wall Street than a considered judgment on what Bonn is suggesting.

Bonn is suggesting.

Quite apart from the risk that East Germany will simply say no, the disturbing elements in Bonn's proposals lie in what is being left unsaid. On the one to one conversion of East one-to-one conversion of East German wages and pensions and a large proportion of savings, the plan sounds clear. But there is no attempt to quantify the extra public spending West Germany will face. Doubtless this depends on just how high unsurphoyment will rise in the east. And that depends on the unanswerable estion of how the east's newly-liberated industrial combines will sort out what they can pay their workers without going bust.

The trouble is that for inves-

tors, the budgetary question is now the prime irritant. Partly, this is because commentators' expectations are fluctuating wildly from DM100hn to DM100hn Partly, it reflects the fact that the cost of reunifica-tion is the SPD's heaviest ammunition in West Ger-many's federal elections this

Eurotunnel-

It can come as no surprise to Eurotunnel shareholders that the costs of the project have increased again. After all, the latest figure 27.5bm - is precisely the level estimated, by the contractors back in October, albeit via different calculations. tions. Even now, there remains a discrepancy of around 21bin, at today's prices, between Eurotunnel and TML's estimates of the lump sum costs. expects, the project is not com-pleted on time, further costs will ensue. So the £1bn safety margin in Eurotunnel's funding proposals is not purely for decorative purposes.

The tunnelling is going well and the banks can presumably be persuaded, by the right marbe persuaced, by the right mar-gin and fees, to cough up the £2bn extra debt financing needed. Equity investors will need to pay 75p or so per share - perhaps via a one-for-four issue at 300p - to keep in the game. Those who are not irre-decemble. exthusiasts will decemable enthusiasts will now be shifting attention to the company's revenue esti-mates, which are subject to an even greater set of impondera-bles than the cost forecasts. And, on those, it will not need much to go wrong for the first dividend payment to be pushed into the 21st century.

anaton

Equities

There is a more bearish feel there is a more bearish feel to the world's equity markets than before the Easter holidays. Until a week ago the 2200 level on the FT-SE 100 appeared a solid floor, and 9 per cent US Government bond yields sounded far too high. Now the UK equity market is having to focus on new bench-

Admittedly, it has already Admittedly, it has already fallen by over 12 per cent this year while the US and Continental European markets are little more than 5 per cent of their peaks. But it is hard to see the UK moving ahead when equities are continuing to fall elsewhere. The global bond markets still hold the key Unitike in the UK the key. Unlike in the UK, the recent setback in the US and Japanese bond markets is nowhere near as severe as in 1987. Nevertheless, bond yields are rising far faster than equi-ties are falling, and traditional relationships eventually reas eert themselves.

Ratners

Going by the headline fig-ures, the market still has it in for Ratners. After last year's 41 per cent growth in pre-tax profits, strong growth is promised again this year; but the prospective multiple is around seven, well below the sector and the market. The abortive Disons deal did nothing for the management's reputation for unpredictability. More funda-mentally, there is the faint worry that Rainers' phenomenal success in taking UK jewel-lery down market might even-tually backfire. But this is to reckon without the growth Ratners' unique position in the UK market. If this year's expected earnings growth of 20 per cent materialises, the share price will take care of itself,

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NEWS REVIEW

BUSINESS

FIRMGUARD defence consortium

Privately-funded research and development by the FIRMGUARD consortium has been undertaken to provide a customised solution to the Defensive Aids System (DAS) requirements for tanks and other armoured fighting vehicles. The FIRMGUARD consortium comparing Expression vehicles. The FIRMGUARD consortium comprises Ferranti Instrumentation Manchester, Royal Ordnance Chorley, MEL. Crawley and GEC Ferranti Defence Systems Edinburgh. FIRMGUARD will carry out a comprehensive threat analysis for a customer and propose a DAS suite, from amongst a DAS suite, from amongst a series of sensors and counter-

MicroPMS launch

MicroPMS the new Ferranti system, will be demonstrated in the UK for the first time at the Control and Instrumentation Exhibition, being held at the National Exhibition Centre, Birmingham, from 1 to 3 May.

Designed to meet the process industry requirements for a small flexible process control-

ler to control or manage plant cells, MicroPMS can be integ-rated into many different Briefly...

Ferranti Computer Systems has acquired exclusive distribution rights in the UK and Eirs for the advanced personnel time recording and secure access control management systems designed by Interflex Datasystems GmbH of West Germany.

Germany,
A new,, fully dedicatedy
training and demonstration
centre for Metrology Systems
has been opened by Ferranti
Industrial Electronics at Hanmonth in Medicary. worth in Middlesex.

Oberon trials success

HMS Opossum, the first of the Royal Navy's Oberon class stion naval combat command submarines to be fitted with the Triton Type 2051 sonar and digital DCH action information and fire control system announced last year and tam has successfully completed a series of torpedo test firings.

The tests included the launches of salvos of wire guided Tigerfish Mk 2 torpedoes — a first time from an Oberon — demonstrating that the DCH system software is capable of controlling the flight' trajectory and maintaining separation so that they do not interfere with each other.

The sea trials are part of the routine for getting the submarine back into service after a major refit. The object being to carry out a thorough systems command team with a comprehensive tactical picture on certification of the crew to use the weapons. For Ferranti the tests marked the final stage

28 mg (20 1/20 2) SER

SIMULATORS

New Trainer for Nimrod Ferrantia International has is that students can be trained delivered a basic communicacost effectively on the ground tions procedures trainer to on systems which exactly repthe Royal Air Force Support resent those they will Command at Finningley in encounter in the Nimrod Vorkabite

Command at Finningley in encounter in the Nimrod Sorkshire.

The trainer, which is the first This is the first training to reflect exactly the updated system Ferranti Computer Nimrod maritime reconnaissance aircraft communications fit, will be used to train up to eight aircraft crew training base in the UK men aircraw radio operators eight aircraft airborne at any constituted radio communication training from basic, through advanced procedures for airtime to contact for aircraft elevals.

The advantage of the trainer control.



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Tuesday April 24 1990

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Framatome strikes back in war of wills

Framatome has jaunched the latest offensive in a war of wills which threatens to divide the French Government and strains relations between Paris and Bonn. The French nuclear plant builder is resisting attempts by CGE; its largest shareholder, to take majority control. William Dawkins reports. Page 28

Hard news in the free world



Things are happening in the French free newspaper industry. Spir Com-munication, (logo left) which was floated on the Paris second market in September, is aiming for a 50/50 split between

French and foreign business by seeking joint venture and acquisition opportunities outside France. Meanwhile, Comareg, the leading French free newspaper group, finally made its way onto the stock market in a flotation that valued the company at FFr2.2bn (\$393m).

Weak market with a silver lining Results from property groups have left little doubt that the UK commercial property market is weak. Hammerson, the most diversified of the major British property investment and development groups, saw its "A" share price tumble by 23p to 720p on flat results for 1989. But there are two sides to every coin and Hammerson, a strongly financed group, is looking forward to "some good buys" in a slow market.

The facts on flax

- "ACCG



Flax is staging a remarkable comeback, not least because of researcn into its nutritional qualities. This is good news for farmers on the Canadian prairies. Canada is the world's biggest producer of short-fibre flax. If the rosy predictions of some in the industry come true, flax could be one of

the stars of soft commodity markets in the 1990s, reports Bernard Simon. Page 42



Time Warner did not expect much from its movie's surprising success meant that the group recorded a sharp increase in first quar-ter film profits. However, the heavy interest burden arising from a debt of \$10.8bn meant an overall net loss of \$51m. Page 27

Market Statistics

Base lending rates Benchmark Govt bonds FT-A indices FT int bond service

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Niborbashi Ware 1480 Merck Time-Warner PARIS (FFr) **—** 160

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Spain plans mergers law to end tax break

THE SPANISH Government plans to introduce a new law to discourage companies from merging to take advantage of tax breaks on the capital gains that normally result from revaluing

normally result from revaluing merging assets.

The move comes just a few days after Madrid agreed that Banco Espanol de Credito (Banesto) would not have to pay Pta 19.2bn (\$180m) in taxes on the capital gains from a plan to merge all its industrial holdings into one unit.

A senior finance ministry offi-

cial said yesterday the Government expected a flood of new merger applications.
Under Spanish law, the state can forgive capital gains tax on up to 99 per cent of the gains that

result from revaluing assets during a merger at the time of The official, who did not wish to be named, said a new mergers law would allow merging companies merely to defer payment of

the ensuing capital gains tax until any of the merging assets

Banesto's application for tax he proved this, although by forgiveness of Pta 44bn for unit-ing its huge industrial holdings under one roof, the Corporacion Industrial y Financiera, was con-

The Government, at first, did not regard it is a legal merger as all the holdings, one way or another, were already Banesto's. Mr Mario Conde, Banesto's president, had personally to convince Prime Minister Felipe Gonzalez that the merger was in the national interest

It remains unclear quite how

JULY 11 1989:- HOYLAKE, LED BY
SIR JAMES GOLDSMITH (CENTRE), JACOB ROTHSCHILD

SEPTEMBER 26:

PATRICK SHEEHY

BAT'S CHAIRMAN,

DOWN THE

BUSINESSES-TOB-

ACCO AND FINANCIAL

SERVICES.

GROUP TO CORE

FIGHTS BACK WITH PLANS TO SLIM

(LEFT) AND KERRY PACKER, LAUNCHES

accounting for more than I per cent of gross national product, Banesto's industrial holdings are

hugely important in Spain.

Many analysts remain convinced that Mr Conde was given the tax break because he was a potential political threat to the governing Socialists and because the capital gains from the merger would strengthen the parent bank's balance sheet. "Mergers in Spain are happen-ing for financial, not strategic, reasons," said the official, who

between two of the country's big-gest savings banks, the Caixa de Pensiones and the Caja de Barcelona, was probably motivated by the potential tax break on the Ptal66bn in capital gains the merger will generate.

suggested that the merger

The merger of Banco Bilbao and Banco Vizcaya to become the country's biggest bank two years ago, was encouraged by Madrid with the help of full 99 per cent officials assume that all hanks with industrial holdings, includ-

AUGUST 23:- HOYLAKE SAYS CLAUDE BÉBÉARS AXA MIDI

WILL ACQUIRE BAT'S FARMERS

SUBSIDIARY IF BID SUCCEEDS.

ing Banco Bilbao Vizcaya, Banco Central and Banco Santander will now try to merge them under new holding companies to gain similar tax benefits to those granted to Banesto.

The finance ministry official did not say whether a new law would be retroactive, though this seems unlikely. Given that it would take at least 18 months to bring a new law into force, banks and industrial companies still have time to make merger plans to take advantage of existing reg-

SEPTEMBER 15

ORIGINAL BID

FORMALLY LAPSES

ON SEPTEMBER 29

HOYLAKE ABANDONS THE FIGHT

NOGUI NIE

TAKEOVER PANEL RULES THAT HOYLAKE

CAN EXTEND

BID TIMETABLE

When the unbundling had to stop

Nikki Tait examines Hoylake's defeat in the battle for BAT

her, yesterday afternoon, Sir James Goldsmith's Hoylake consortium declared it would not renew its takeover assault on BAT industries, it was bowing to an outcome that had increasingly seemed inevitable.

The writing has been on the wall for some weeks at least, a ct_offered eloquent testimony by the slide in the BAT share price from 809p at the start of the year to 724p ahead of yesterday's statement (adjusting for the demerger of BAT's former Argos subsidiery) subsidiary). For a start, there was the prob-

lem of how a new assault might be financed. Drexel Burnham Lambert, the now-collapsed US junk bond investment bank, fea-tured prominently in the original funding structure last summer. In the wake of Drexel's demise, the Goldsmith camp suggested that a renewed bid could still be funded. There would be equity input from consortium members and their French ally, Aza Midi Assurances; proceeds from the pre-sale of BAT's US insurance subsidiary, Farmers Group; plus a certain amount of conventional bank debt. Yesterday, there were indications that consideration was also given to the idea of

bringing in additional partners. However, even on that basis, the transaction appeared to be anything but plain sailing. A far more cautious approach is now being taken by bank lenders towards acquisition funding. The sheer scale of the BAT enterprise suggested difficulties: a renewed

assault on BAT - even after it had slimmed itself, in response to the Hoylake threat, to a tobacco and financial services conglomerate - might have necessitated

raising around £10bn.

A more immediate obstacle was provided by the US regulatory process. From the outset, it was obvious that Hoylake would nred permission from nine state insurance departments for the transfer of ownership of Farmers.

By bringing in Axa Midi Assur-ances as the potential buyer of Farmers, it hoped to ease these problems. But a damningly adverse ruling earlier this month from the authorities in Calif-ornia, where Farmers is based, suggested that these hurdles would take many months to overcome. The insurance officials had clearly absorbed the arguments raised by Farmers' lawyers.
Even if the complex Axa/Farmers transaction had been restruc-

tured, there was little guarantee California, after all, has had its

own problems with leverage and junk bonds in the form of First Executive, the local insurer which invested heavily in Drexel paper. It is also tussling with the implementation of Proposition 103, the insurance rate reform initiative. Officials did not need the additional strains which the Axa proposals, unless radically altered, might have put on the state's second largest auto-in-

And Axa/Hoylake had barely begun to tackle the problems which might be raised in other

states - such as Ohio. Texas and Oregon - where hostility was likely to be greater still.

Yesterday, one Hoylake representative summed up the final decision neatly by saying that the "risk-reward" ratio of battling on any further simply looked But if an end to the battle has

been on the cards for some time, the cessation of hostilities leaves some unanswered questions First, what does the future hold for BAT? Can it successfully combine tobacco and financial services operations? Second, what remains of Sir James Goldsmith's re-emergence on the UK stage, and his partnership with

And, finally, where does this leave the prospects for leveraged bids in the UK? prop to the BAT share price; the

On the first score, yesterday's news really changes very little. The restructuring taken on by BAT in the wake of Hoylake attack - which involved shedding the retail and paper busi-nesses, paying out higher divi-dends and buying in its shares has already been thoroughly debated. Even if there is little industrial logic in the insuranceand tobacoo combination, most institutional shareholders have professed satisfaction with BAT's

APRIL 9 1990:- ROXANNI GILLESPIE

COMMISSIONER, RULES AGAINST

AXA TAKING OVER FARMERS.

CALIFORNIAN INSURANCE

solution, at least for the time being.
Assessing the long-term success of the plan, meanwhile, has been hampered, by the regular presence of BAT's brokers in the market, and the continuing speculation about Hoylake's intentions. Both have provided some

real test has yet to come.

As for Sir James, he was on a plane to the Far East yesterday and out of contact. The message from representatives of the Rothschild camp in London was that the decision on BAT should be taken in isolation. "This doesn't impact on the Ranks Hovis McDougall situation at all," commented one spokesman. He was referring to the 29.9 per cent holding which the same Rothschild-Packer-Goldsmith combination has in the food and bakeries group, its other major foray into the UK corporate sec-

Other situations, he added. might still be examined. That said, no one pretends that the world has not changed quite significantly over the past nine months. "Junk bonds are history,

and leveraged deals are difficult - but they need not be impossi-ble," seemed to be the thinking. Just how possible – and how quickly the banking community is prepared to edge back into this arena - has yet to be demon-strated. While the UK economic situation remains shaky there is every possibility that more highly-leveraged transactions will face difficulties. Only when the general UK situations turns, and interest rates ease, does there seem much chance of this busi-

ness picking up.

How long the pause may last is a matter of lengthy debate among investment bankers. Only when it ends will it be possible to see if Hoylake has indeed, as it claims, "won the intellectual battle" even though it lost the war on the ground.

Exxon earnings steady at \$1.28bn

By Roderick Oram in New York

EXXON, the world's largest oil company, has reported flat first-quarter earnings with higher oil earnings abroad offsetting lower earnings in the US and a world-wide decline in chemicals.

Net profits for the three months ended March were \$1.28bn, or \$1.01 a share, against \$1.275bn, or 99 cents, a year earlier. A one-time gain from a change in accounting rules made the final net \$1.81bm, or \$1.41, in the year-earlier quarter. Revenues rose 20 per cent from \$22.26bn to \$26.71bn.

The results were broadly in line with estimates of analysts who are forecasting full-year earnings of about \$3.80 a share, up from \$3.65 last year.
The company made no further

provisions for the cost of cleaning up last spring's Exxon Valdez tanker spill in Alaska. Work resumes this spring and the company faces indictments

carrying some \$600m to \$700m in fines, plus a raft of civil law

First-quarter sales growth reflected increased crude produc-tion and higher sales of natural gas, petroleum products and chemicals. But operating earn-ings from most of Exxon's sectors failed to keep pace.
Earnings from petroleum and natural gas exploration and from

production in the US was flat at \$355m, against \$357m, while they rose abroad to \$730m from \$590m. Production of liquids rose by 31,000 barrels a day to 1.82m worldwide, reflecting Exxon's purchase of Texaco Canada and

parchase of Texaco Canada and higher production in the North Sea and Australia.
Gas production grew 3 per cent to 6,573m cu ft per day. Refining and marketing dropped to a loss of \$28m in the US, from an oper-cing profit of \$27m but reseating profit of \$37m but rose abroad to \$219m from \$138m.

Margins were higher, particu-larly in Europe, but US operations were affected by a loss of operating capacity at its Baton Rouge refinery after a

Worldwide, product sales grew by 3 per cent to 4.62m barrels. Earnings from chemicals fell in the US to \$120m from \$244m and abroad to \$61m from \$161m. The sector was hurt by higher feedstock prices, lower product prices and the industry's cyclical down-

 Amoco, the US oil and chemicals group, lifted first-quarter earnings to \$466m or 91 cents a share from \$458m or 89 cents a year ago. Revenues rose to \$7.1bn from \$6.5bn last time.

It said the gains in 1990 first-

quarter earnings reflected improved performance by US exploration and production operations primarily resulting from higher crude oil prices.

Aquascutum backs Renown offer

By Andrew Bolger in London and lan Rodger in Tokyo

JAPAN'S biggest clothing group, Renown Incorporated, yesterday made a recommended cash offer for Aquascutum Group which valued the British classic clothing company at £73.8m (\$120m). The Renown offer has been

unanimously recommended by the board of Aquascutum, which has been under siege from a con-sortium of dissident shareholders seeking to enfranchise non-voting shareholders. Renown is offering 556p for

each of the 3.5m ordinary shares and 200p for each of the 27m restricted voting "A" shares, with a loan note alternative. Following the bid announcement, the ordinary shares jumped by 205p to close at 545p and the "A" shares

rose by 57p to 200p.

After buying shares during the day, Renown said last night it spoke for 78.9 per cent of the ordi-nary shares and 35.5 per cent of the restricted voting "A" shares,

comprising 40.4 per cent of the total share capital. Subject to receipt of promised acceptances, the offer would be declared unconditional.

Mr Kazuya Imai, senior managing director of Renown, said the purchase of Aquascutum's top-quality brand was the first step in his group's new policy to establish a "global fashion net-work" that would involve not only licensing and design, but also production, planning and direct sales around the world. Until now, Renown has had no links with Aquascutum, which is a well-known name in Japan. Mitsubishi Corporation, the Japaness trading house, imports some Yidon (\$89m) worth of Aquascu-tum products a year and more than 10 other companies manu-

facture Aquascutum products in Japan under licence. Mr Imai said he anticipated no changes in these arrangements

as a result of Renown's expected takeover. Renown had not decided on whether to import any Aquascutum products itself.
Renown said the existing man-

agement of Aquascutum would be retained and its headquarters would remain in the UK. Mr Brian Myerson, chairman of the dissident Waterfall consortium, said he was unhappy both with the valuation put on Aquas-

cutum and the proposed price split between ordinary shares and restricted voting "A" shares. Although he accepted that Renown had won control of the company, Mr Myerson said Waterfall would continue to use its share stake to press for a bet-ter deal for the "A" share holders, who he believed should be receiving closer to 244p per share. Renown had consolidated net

current assets of Y107.8bn at the end of last year. The global network, Page 33

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INTERNATIONAL COMPANIES AND FINANCE

Framatome counters bid by CGE

By William Dawkins in Paris

FRAMATOME, France's minded Mr Leny, that he leading nuclear plant builder. planned to run a 52 per cent yesterday launched a counterattack against attempts by CGE, the French telecommunications and engineering group which is its largest shareholder, to take majority control.

This brings to a head a lingering row which has poisoned relations between CGE and. Framatome for years, threatens to divide the French Government and has prompted questions from a West German Government anxious about the future of a one-year-old joint reactor exporting venture between Framatome and a subsidiary of Siemens.

For it is less than two years since CGE merged its engineering activities with Siemens' arch rival - at least in this sector - Britain's General Electric Company.
Mr Klaus Topfer, the West

German Minister for nuclear safety, even demanded assurances from Mr Roger Fauroux, the French Industry Minister, on a visit to Bonn earlier this month, that the dispute would not jeopardise Franco-German nuclear co-operation.

The latest outbreak of hostility between Mr Jean-Claude Leny, Framatome's chairman and Mr Pierre Suard, at the head of CGE, began late last month, when CGE, owner of 40 per cent of the nuclear plant builder's shares, revealed that it planned to buy by the end of this month another 12 per cent held by willing seller Dumez, the French construction group. Mr Suard announced, to the

By Maggle Urry in London

PROFITS at Ratners have lost

none of their sparkle while

other high street retailers in

the UK have struggled. The

UK's leading jewellery group

result of £121.5m (\$198.7m) for the 53 weeks to February 3

1990, a 41.2 per cent rise over

its £86m for the previous 12

The group's shares, which

have been weighed down by

issues made to finance acquisi-tions and by analysts' fears of

possible diversification, closed

ip higher at 227p.

Mr Gerald Ratner, chairman

owned Framatome as a direct subsidiary.

Framatome's other big shareholders are CEA, France's atomic energy authority, with 35 per cent plus EdF, the public electricity utility, holder of 10 per cent, giving public sector shareholders — so far loyal to the plant builder's management — a com-

bined 45 per cent stake. The CGE-Dumez deal was the last straw for Mr Leuy, who has never got on with Mr Suard, since his arrival at CGE in 1986. Mr Suard has criticised the way Framatome has handled its attempt to diversify into electrical connectors beyond the shrinking market for nuclear plant and the terms of its link-up with Siemens.

CGE thinks Framatome needs a powerful industrial partner to help it through the downturn in demand facing the nuclear plant industry, say "It would give us a complete

catalogue of civil engineering in the nuclear industry," adds CGE, whose products include electrical equipment for nuclear plant. Framatome has not had an

export order for four years and it now has only 11 plants under construction, six to seven less than in 1987. Framatome, which last year reported a turnover of FFr20bn (\$3.53bn), simply wants to be left alone to pursue its alliance with Siemens until nuclear plant demand picks up, as it expects, towards the end of the decade. alarm of an independent- said its directors yesterday.

> and chief executive, said he was "delighted" with the fig-ures, achieved in a difficult

retailing environment. He said

the group had shown eight

years of solid growth and that earnings per share had risen by 40 per sent per annum com-

pounded over the last five

The group's stores achieved like-for-like sales gains ranging

from 7 per cent in the US to 24

per cent in the UK Zales chain during the 53-week period. In the first few months of the new

year, comparable store sales

gains were running at more

Ratners up 41% despite difficult climate

Moreover, it privately suspects CGE of wanting to get its hand on Framatome's FFr7bn cash

This is a sensitive problem for the French Government, because it is largely thanks to Framatome's reactors that France is the world's most nuclear dependent country, in which more than 70 per cent of the nation's electricity is nuclear generated.

Mr Suard is viewed with less than complete trust by the Socialist establishment because of his close links to the Gaullist party, to which the CGE is an industrial figurehead of the French right-wing. It was, after all, the previous Gaullist Administration that privatised the formerly public CGE three years ago.

Framatome's counter-plan, devised by the London-based merchant bank, Salomon Brothers, would oblige CGE and Dumez to sell their stakes, worth an estimated FFr4bn to FFr5bn, to a mixture of public shareholders, other French industrial companies, among which Schneider, the engineering group, has shown interest and individual investors, including Framatome's own

"We think an amicable divorce is the best response. It's not out of animosity against Mr Suard - rather its a question of strategy," said Mr Marcel Chabrillac, Framatome's director of nuclear engi-neering. The scheme, pres-ented to the Finance and Industry ministries, would lift the public sector's stake to just over 50 per cent, leaving two or

than 20 per cent in the group's

Ratner said.

medium term.

three UK jewellery chains, Mr

He added that the group's

aim was to increase its share of

the UK market for jewellery -

currently worth about £2.7bn

in total - from 31 per cent to 50 per cent within three years, and to gain 10 per cent of the

\$20bn US market in the

This would give the group

the potential to make profits of "hundreds of millions of

pounds." It did not need to

issue shares to make the small

acquisitions in the US, he said.

three private industrial investors with up to 45 per cent, and the remainder with outside individuals and staff.

This plan is competing against an alternative power sharing proposal concocted by the free market-minded Mr Roger Fauroux, the Industry Minister and favourably viewed by Mr Michel Rocard, the Prime Minister. They are both understood to be irked by Mr Leny's refusal to see eye to eye with Mr Suard, who, hav-ing started the controversy, is now thought unlikely to reject the compromise out of hand. The idea is to set up a holding company owning 97 per cent of Framatome - the

remaining 3 per cent is already held by its staff - which would be split down the middle between CGE and public sector shareholders. To complicate matters further, President François Mitterrand turned down a similar

peace plan devised by Mr Fau-roux last autumn, on the grounds that it was unwise to let a company so important to French public interests pass into the control of a single private sector shareholder. Framatome directors do not see why he should change his Mr Rocard's is are now

busily seeking a consensus between the rivals in this complex debate. Whatever the end result, the contest indicates that, despite the Government's attempts to keep a hands-off approach to companies in which it holds a stake, French politics and business are still inextricably mixed.

Mr Andrew Coppel, the

finance director, expected income from property disposals to be much lower in 1990.

share rose 14 per cent to 30.2p, held back by share issues, but the total dividend is being

increased by 26.7 per cent to 9.5p with a proposed final of

Lex, Page 24

Fully-diluted earnings per

The pre-tax profit figure includes £13.3m income from property disposals and profit on sale of investments. Excluding that income, profits were up by a third to £108.2m.

■ Convex Computer, a rising star in the market for high-powered supercomputers. announced record revenues and operating profits for the first quarter, writes Louise Kehoe in San Francisco.

reported revenue of \$48.6m, an increase of 46 per cent from \$33.3m in the same quarter last

NEW ISSUE

Comareg achieves FFr2bn flotation at third attempt

By George Graham in Paris

COMAREG, the leading French free newspaper group, finally made its way on to the stock market last week in a flotation that valued the company at FFr2.2bn (\$388m). The flotation of 10 per cent

of the shares of Comareg, which is controlled by the Havas media group through its Avenir posters and direct marketing subsidiary, was originally planned for April 4 at a price of FFr250 a share.

former owners, but lost_\$50m in 1989. The loss was attributed to management mistakes and an inability to understand the US candy market. The com-pany's poor performance led to

the FTZ request. Suchard said in its petition to the Commerce Department that it would relocate produc-tion outside the US if the FTZ status was denied.

NEWS IN BRIEF

JACOBS Suchard USA, formerly E.J. Brach and the third largest US confectionery maker, has been denied its

petition for Foreign Trade Zone

status, according to US Con-gressional aides, writes Bar-

The company asked for the

FTZ status to buy sugar at the

low world market price instead

of the domestic support price. Jacobs Suchard USA had been

profitable until 1987 under its

Suchard

petition

rejected

bara Durr.

■ Norsk Data, the Norwegian computer maker, said its orders rose slightly to NKr592m (\$90.8m) in the first quarter of 1990 from NKr585m a year earlier in the same period of 1989, despite staff cuts aimed at stemming losses, Renter reports.

■ Matra, the French defence, telecommunications and transport group, plans to boost its 1989 net annual dividend to FF18 a share from FF16 following a 78 per cent surge in its 1989 net profit, AP-DJ reports.

■Gevaert, a Belgian portfolio holding company, plans to raise about BFr3bn (\$86m) in new capital in a one-for-10 share issue, AP-DJ reports. The issue, which will be proposed on Thursday at an extraordinary meeting, will more than double Gevaert's share capital to some BFr5.4bn.

The Texas-based company nine are in Aquitaine, share. Once again, the offer was swamped. A third attempt at FFr300 a share, though still 20 times oversubscribed, was at last successful.

Comareg, whose 140 titles distribute 14m copies a week and cover two thirds of France, ranks first in free newspapers, with around a third of the market, well ahead of its closest rivals, Carillon, Spir and S3G.

It has a striking profits
record over the last three

years, advancing from FFr20m net profits in 1987 to FFr34m in The offer was 150 times oversubscribed, and Comareg tried again a week later at FFr290 a 1988 and FFr82m in 1989. This

year, it is expecting to reach FPri10m on turnover of FFr19.5bn

ebt-me.

The group has begun to experiment with freesheets in Spain and in Italy, and will decide on the basis of these experiments whether to invest in these two countries.

Mr Philippe Santini, manag-ing director of Havas and vicechairman of Comareg, says, however, that he is not interested by the UK or West Germany, which offer much lower growth prospects than southern Europe.

Spir seeks joint venture abroad

SPIR COMMUNICATION, the SPIR COMMUNICATION, the French free newspaper publisher which was floated on the Paris second market in September, is seeking joint venture and acquisition opportunities outside France after nearly in its 20 years of strong growth in its domestic market.

Spir, founded in 1971 by Mr Claude Leoni, the chairman and major shareholder, has been holding talks with a number of publishers in the UK and

continental Europe.

The company is the third largest French free newspaper group, and also has seven local radio stations and distribution interests, but has no foreign business. Mr Leoni's ultimate aim is to achieve a 50/50 split between French and foreign

Mr Leoni, in London earlier this month, said discussions with UK companies were not yet "ripe," and Spir was concentrating on making contacts which would allow it to get its foot in the door if acquisitions were available.

He was attracted to the UK and West German markets by their high professional stan-

their high professional stan-dards, and to Spain, Italy and Portugal by their untapped opportunities.

Spir has 40 newspaper titles in Normandy and south-east France, but the term newspa-per is really a misnomer. Unlike their UK counterparts: which often include varying quantities (and quality) of local news, the French papers con-centrate exclusively on com-mercial publicity material and

small ads. The industry has been growing at about 20 per cent a year in France, and had total sales in 1988 of FFr3.72bn (\$656.1m), or 40m copies a week of 575

ties. forecast, on turnover of
The big three groups have FFr524m.

55-60 per cent of the market, but Mr Leoni sees scope for acquisitions among the smaller, less well managed

companies.
Spir raised FFr92m in the mittal public offering of 10 per cent of its shares last year the remaining shares are held by Mr Leoni or a holding com-pany which he owns. With FFri30m cash in hand and the ability to raise total credits of EFr500m, Mr Leoni indicated he had pienty of financial fire power to grow organically or hy acquisition.

UK institutions featured heavily among the buyers of the issue, and Mr Leoni said a further increase in capital would be no problem.

The company had net profits last year of FFr60m, up 35 per cent on 1988 and 10 per cent higher than the prospectus

BP France activities Elf to buy

BP France, a unit of British

ELF AQUITAINE, the French state-controlled oil group, has agreed to purchase the exploration and production activities of BP France for an undisclosed sum, the companies announced yesterday, agencies

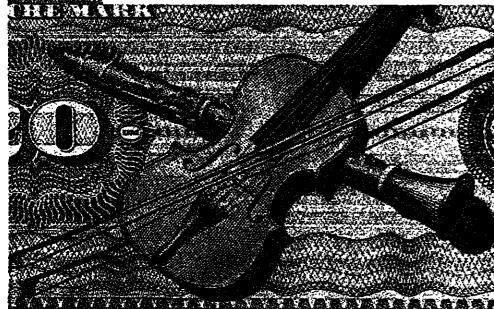
BP France had indicated earlier this month that it had received an offer from Elf for the assets. These consist of 28 exploration permits, of which

day that its decision to sell these upstream activities southern France, and 19 in the Paris Basin, and nine production wells, one in Aquitaine and eight in the Paris Basin. reflected its new strategy of concentrating on refining and The acquisition will take effect on July 1, pending service-station business. Until the completion of the

approval from the appropriate French authorities. Elf said BP sale, BP France remains the country's fifth-largest oil pro-France personnel affected by ducer. the transaction have the option of remaining in the new Elf For the first half of 1990, the company has targeted a production rate of 4,400 barrels a

day, up from 4,000 barrels in

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operations.

All of these securicies having been sold, this announcement appears as a matter of record only.

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INTERNATIONAL COMPANIES AND FINANCE

Debt-burdened Time-Warner in \$51m loss

By Martin Dickson in New York

DRIVING Miss Daisy, which recently won four Hollywood Oscars, helped Time-Warner record a sharp increase in first quarter film profits, but the group's heavy interest bur-den meant an overall net loss Of \$51m.

The world's largest media and entertainment company was created through the merger last year of Time and Warner Communications, but the deal also gave the group a \$10.8bn debt burden. The first-Quarter loss compared with a \$50m historic profit in the first-quarter for Time and a pro-forma loss of \$81m for the combined group, assuming it had been in existence for all of last

The figures were struck after \$275m of net interest payments and \$262m of depreciation and amortisation, much of it stemming from the merger. The

loss per share was \$3.25. However, Time-Warner said that at a pre-interest, tax and amortisation level its operating units recorded a 16 per cent increase in earnings to \$536m, against \$461m in the same period of last year. Revenues rose to \$2.74bn from \$2.55bm.

The film division saw profits rise from \$68m to \$92m, helped by Driving Miss Daisy, a low-budget film about the relationship between an elderly Southern woman and her black chauffeur, which has been a surprise hit in the US. The company said the film's box office revenues had topped

However, the magazines division produced profits of \$54m, down from \$70m, hit by the the start-up costs of the new Enter-



Steven Ross: figures reflect

tainment Weekly magazine. Advertising revenues fell because of a softer market. mainly for cars and tobacco products, while circulation revenues were up modestly.

The records and music publishing side saw a 12 per cent rise in profits to \$149m, helped by hits from pop stars Phil Col-lins, Chris Rea, Rod Stewart

The cable division increased profits by 29 per cent to \$179m, while the Home Box Office domestic entertainment busi ness was slightly ahead at \$45m, against \$44m.

The books segment saw profits rise from \$7m to \$17m. The figures reflected broad strength across the company's mix of businesses and the benefits of its worldwide distribution system, claimed Mr Steven Ross and Mr Richard Munro,

Renown moves into the global fashion network

Ian Rodger on the Japanese apparel manufacturer which has made an agreed bid for Aquascutum

ans must by now be getting used to waking up to learn that some huge, but hitherto little known, Japanese company has snapped up a famous Western business or

property.
The £74m (\$121m) agreed bid yesterday by Renown, Japan's largest apparel maker, for Aquascutum of the UK is a

ic of the genre. In common with many Japa-nese consumer goods compa-nies, Renown has, until recently, been content to grow along with Japan's growth, following the evolution of its cus-tomers' tastes from practical clothing in the 1350s and 1960s to high fashion designer goods in the 1970s and 1980s. Virtually all of the group's Y291.2bn (\$1.84bn) in sales last year were made at home. In some ways, Renown could

be described as the Marks and Spencer of Japan. It is in virtually all areas of clothing for men, women and children and seeks high standards in all aspects of the trade.

Last year, women's readymade wear accounted for a quarter of sales, men's outer-wear and women's outerwear

Renown farms out most of its production to a huge network of subcontractors.

each another fifth and under-

wear and hosiery 11 per cent

although about a quarter of production is done at wholly owned factories, including units in Korea and Taiwan. Downstream, the differences with M and S multiply. Renown has no single house label, but uses dozens of

brands, many of them, such as invented in house, others, such as Nino Cerutti, imported, and all promoted through media advertising. It has no wholly owned shops, distributing instead to 12,700 retailers.

occasionally in keeping in touch with its customers' tastes and the volatile market and economic conditions of the 1980s caught its managers wrong-footed more often than not. In the early 1980s, it

Renown has had trouble thought the Japanese market was maturing and explored the possibilities of developing south-east Asian markets with little noticeable success. That left it unprepared for the yen revaluation-induced slump of the mid 1980s and the subse-

While competitors were cashing in on Japanese young people's willingness to spend freely on clothing to create a personal style. Renown was wrestling with a management restructuring aimed at estab-lishing more flexible production and distribution systems

quent consumer spending

spree of the past three years.

to meet consumer demands for differentiated products. Consolidated operating prof-its tumbled from Y9.3bn in 1984 to Y3.9bn in 1987 and to Y2.5bn last year.

Despite this dismal performance on the operating front, Renown managers turned out to be dab hands at "zaitech," or financial engineering, that new speciality that grew explo-sively with the Tokyo stock market in the mid to late 1980s. Thanks to timely issues of convertible and warrant bonds and shrewd investment of net liquid assets, consolidated pretax profits remained relatively stable for most of the decade, going from Y12.9bn in 1984 to Y9.5bn in 1987 and Y10.7bn last

dent, Mr Yasuo Kaneda, took control, the group decided that one way to improve its fortunes might be to create what one executive called yesterday global fashion network. Aquascutum is the first step to implementing that policy.

Paris defaults on estimated Y70bn debt

By Michiyo Nakamoto in Tokyo

THE COLLAPSE of the Tokyo stock market, which has lost more than 10 per cent in value since the beginning of the year, claimed its first significant victim at the end of last week.

Paris, a small Osaka-based clothing and

sewing material company, has defaulted for the second time on loans amounting to an estimated total of Y70bn (\$442.5m). The company, which had been an active investor on the Tokyo stock market, was mable to repay loans it had taken out to finance its stock transactions, according to Telkoku Data Bank, a private research group in Tokyo.

The default of Paris is the most serious

case of financial failure reported in con-nection with stock trading since Nihon Land, a big stock speculator, was declared bankrupt with debts of Y156m two years ago. Nihon Land had run into financial trouble after it had tried unsuccessfully to greenmail Konica, the camera company, into buying back its shares at inflated

Paris was not a greenmailer, however, but a company that had simply tried to augment profits from its lacklustre clothing business through "zaitek," or finan-cial arbitrage, that became popular among Japanese companies with the rapid surge in the past few years of the Japa-nese stock market. None the less, Paris has been known since the mid-1980s, when zaitek became popular, for its aggressive trading on the market.

Additionally the company, headed by Mr Nobuyoshi Tanaka, was not a particu-larly speculative investor. Unlike many of the speculators who jump from issue to issue in the hope of making quick profits and who are now thought to be under substantial financial strain due to the market's sharp fall, Paris invested mainly in solid blue-chip companies, such as Sony

Ever since share prices plunged on the Tokyo stock market there have been many rumours of investors defaulting on their debts to securities firms. The Nikkei average, the leading index on the Tokyo Stock Exchange has lost 23 per cent since it reached a peak of 38.915 at the end of

The Japan Securities Dealers Association recently issued a letter to member firms asking them to be sure that they collect a deposit from their investors before they conduct a trade.
Of all the companies thought to be

inder severe financial strain due to the fall in share prices, Paris is so far the biggest known casualty. The company, which is capitalised at Y45m, and was also involved in airplane leasing, made most of its profits from stock transac-tions. Its operating profits in the year to August, 1989 totalled Y4.5bn on sales of In order to finance its stock trading

activities, Paris borrowed heavily from Japan's large city banks as well as some regional banks, according to Teikoku Data Bank. Among Japan's big four brokers, a Nikko Securities official said he had no knowledge of his firm having dealings with Paris. An official at Nomura Securities said that although it had had business relations with Paris in the past, its default would have no damaging effect



Strong rise at Avon despite flat revenue

By Karen Zagor in New York

AVON Products, the world's iary hit the company's stock, biggest manufacturer of cosmetics and toiletries, yesterday reported a strong improvement in first-quarter earnings, although sales were flat.

In the three months ended March 31, the New York-based company posted net income of \$15.2m on sales of \$703.8m, against \$6.2m on sales of \$704.9m a year earlier. Primary earnings per share were 11 cents in the 1990 marter compared with a loss of 5 cents after paying preferred stock holders.

The company said a small gain from the sale of its Par-fums Stern business was largely offset by takeover defence costs. Avon has fought off a series of takeover advances in the past 12 months.

Mr James Preston, chairman and chief executive, said the company expected a good year in 1990.

Although earnings were in line with expectations, uncer-tainty about the sale of Avon's

trading on the New York Stock

Exchange yesterday.

A Tokyo group, which had agreed to buy Avon's stake for \$450m in cash and royalties, said late on Friday that they would not close the deal by April 27.

Avon has pared down its operations in the last year, using the proceeds to reduce debt. As of March 31 it had debt of \$695.9m compared with \$1.13bn a year earlier, while interest expense fell 13 per cent

The company's door to door seiling business saw pre-tax profits rise 14 per cent in the period on sales which were vir-

tually unchanged.

The threat of another takeover bid still exists. Although the company recently settled a pending proxy battle with Chartwell Associates, a partnership including the wealthy Getty and Fisher families, the settlement has not stopped Chartwell from increasing its

McDonnell Douglas disappoints market

MCDONNELL Douglas, the US military and civil aircraft manufacturer, said its combat aircraft segment reported sub-stantially improved earnings in

the first quarter. But the results disappointed the market, agencies report.

The improvement was offset by a large loss in transport aircraft and by lower earnings in the control of the missiles, space and electronic

The group's share price: dropped sharply after several Wall Street analysts lowered their ratings and earnings esti-mates on the aerospace concern following its disappoint-ing first quarter. Early yesterday the shares dropped

Net profit amounted to \$2m for the quarter, compared with a loss a year ago of \$10m, while per share earnings stood at 5 cents against a loss of 25 cents before a gain. The figure for the year-ago quarter excludes a

 $e^{i \frac{1}{2} \delta^{1/2}}$

gain of \$179m, or \$4.68 per share, for an accounting

First-quarter revenues were \$3.83bn up from \$3.22bn in

Lower development costs in the advanced tactical fighter programme boosted earnings in the F-15 and F/A-18 programmes, but the gains were moderated by lower earnings in the AH-64 Apache helicopter

programme.

Those gains were countered by a loss in the transport aircraft segment, primarily from higher development costs in the MD-11 programme, McDon-nell Douglas said. It added that costs were higher in other programmes and the MD-80 pro gramme lost money in the

McDonnell completed production of 28 MD-80's during the quarter but delivered only 25. In the year-ago quarter, 27 were produced and delivered.

IRC hit by \$2.4m net loss

By Kenneth Gooding, Mining Correspondent

INSPIRATION Resources or 88 cents a share from \$42m or 63 cents. Full year revenues American natural resources group which is 56 per cent owned by Minorco, part of Mr Harry Oppenheimer's South African empire, suffered a 1989 fourth-quarter net loss of \$2.4m or 4 cents a share compared with a net profit of \$2.6m or 4 cents a share in the same 1988. months the previous year.
For the year to December 31

totalled \$1.4bn for both 1988

and 1989. IRC's 1988 net income included a \$26.7m gain on the sale of its US copper assets to Cyprus Minerals and their \$10.3m contribution to earnings in the first six months of

In 1989 IRC's income tax provision jumped from \$9.9m to IRC's net income fell to \$25.2m \$17m.



Shopping in Europe. Is it really this easy?

With barriers of all kinds being removed throughout Europe, the real estate market is already seeing a dramatic increase in International activity. But to what extent can retailers develop a truly pan-European presence?

The Healey & Baker view is that the emergence of a single European market paves the way for a significant expansion in multiple retailing for those who properly research and develop a thorough market understanding.

1992 will not instantly bring common trading conditions. Any serious retailer should be working closely with real estate consultants who have both impeccable local knowledge and a truly international perspective.

In the words of James Hollington of Healey & Baker:

"I believe we are uniquely equipped to help retailers cross the borders of Europe. We can advise on everything from Initial feasibility research through to definition of property needs and the implementation of specific client instructions.

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Merck may cut Medicaid drug prices Carrefour

MERCK, the leading US pharmaceuticals group, has offered to cut prices of pre-scription drugs bought under government-run medical insurance programme

The proposal is an attempt by Merck to defuse growing concern by federal and state governments about the escalating cost of Medicaid plans, which cover the medical needs of the poorest 23m people in

Merck and other drug com-panies have long resisted discounts because of a desire to maintain profit margins and the complexities of administering lower prices. Under Medicaid, drugs are sold by tens of

lift spending

despite fall

By Kenneth Gooding, Mining Correspondent

\$1.63 a share to \$35.8m and 86

cents on sales down 16 per cent

However, Mr Richard Osborne, chairman, said the

results were in line with the group's expectations, given the lower prices of copper, zinc and

He said demand for the metals was good in the quarter and strengthened significantly in March. Supplies of the products were tight and the outlook for demand was good.

from \$618.2m to \$521.2m.

Asarco to

around the country.

Although prescription drugs account for only 7 per cent of the \$50bn annual budget of Medicald, a growing number of states have tried to curb costs by drawing up list of drugs doctors can prescribe under the programmes. These lists, called formularies, have often excluded newer and typically

expensive drugs.

Merck says it will offer each state's Medicald programme the lowest prices it offers bulk buyers if the state drops the formularies. The prices would only apply to drugs for which is the sole source. Mr Viren Mehta, of Mehta

thousands of pharmacists and Isley, financial analysts of pharmaceutical companies, said: "It is a very creative and useful proposal by the industry leader to overcome the biggest problem of the drug industry today." He added, however: "I have some doubts they will make this stick without fur-

> State governments might feel, for example, that they would lose more on sales of newly approved drugs than they would save on discounted

There was no immediate response from other drug com-panies. They might find it hard to follow Merck's lead as they have generally offered larger

discounts than it has to big

buyers.
The other critical consideration for each company would be the number of new drugs it had in the pipeline, Mr Mehta

Companies could afford to discount well-established drugs if they gained the right to sell new, highly profitable pharma-ceuticals which were excluded from the formularies or would be when they were launched.

Thus a company like Pfizer might welcome the plan while SmithKline Beecham would be at a disadvantage because of its paucity of new drugs and its existing heavy discounts of

Higher margins buoy Cummins

CUMMINS Engine, the leading

US diesel engine manufacturer which has lost money in three of the past four years, yester-day reported net profits of \$8.9m in the opening period.
This compares with a \$9.8m ASARCO, the US group which is changing from a metal smelting and refining organisa-tion into a fully integrated mining company, saw first-quarter earnings fall by nearly net loss in last year's fourth quarter and a \$19.5m profit in the first period of 1989. Earn-ings per share were 41 cents against \$1.45 fully diluted at half. But the company is to increase spending from the previously announced \$260m to \$350m to boost copper output.

Earnings fell from \$68.6m or the same time last year. Sales dropped to \$861m from \$921m.

The company's prime market for US heavy duty truck engines declined in the middle of last year and Cummins noted that first-quarter truck production was down 23 per cent on a year earlier. However, it said that higher margins on its B and C series engines, increased interest income and reduced warranty expenses had enabled it to make a first-quarter profit.

The profits outlook for the

rest of the year would depend heavily on market conditions and no immediate recovery was expected in the heavy duty trucks sector. It estimated that demand would remain level in the summer, with a gradual improvement later in the year.
The company has faced strong criticism over its performance from Industrial Equity (Pacific), Sir Ron Brierley's investment vehicle which holds a 149 per cent stake.

Hafnia steps up payout after modest rise

HAFNIA, Denmark's second largest insurance-based finance group, lifted 1989 net profits to DKr1.5bn (\$234m) from DKr1.4bn and is to raise the dividend from 8 per cent to 10 per cent, writes Xueling Lin in Commbages.

Copenhagen. Mr Per Villum Hanen, administrative director for Hafnia Holding, said the positive results showed a general improvement in group operations, particularly in the insurance side. Capital gains resulting from a change in investment policy regarding securities also helped.

The group took a large step towards internationalisation of its activities last year by investing in property in Paris and acquiring Prolific, the UK unit trust, life assurance and pension fund group, and Cambio + Valorenbank in Zurich.

Goodwill of DKr1bn acquired through Hafnia's investments in other companies in 1989 was written down in full under shareholders' equity.

The only sector of the group which did not meet expectation was Hafnia Merchant Bank, the investment banking arm which posted a profit of DKr33m against DKr138m. The drop was blamed on a delay in reshaping the bank's activities.

leaps to FFr1.18bn for year

By George Graham in Paris

CARREFOUR, the French hypermarkets group, has reported 1989 net profits of FFr1.18hn (3208m), up 30 per cent on sales 14 per cent higher at FFr73.9hn.

Mr Denis Defforey, chair man, said sales in 1990 should advance by about 10 per cent and profits by 10 to 15 per

Mr Michel Bon, group man-aging director who will take over from Mr Defforey shortly, said the results showed an advance in all six countries in which the group operates, despite a surge in investments to FFr3.9bn.

correfour's gross trading margin rose by 16 per cent to FFr11.4bn, with salary costs up 12 per cent to FFr5.7bm. Pre-tax operating income climbed 35 per cent to FFr2.1bn.

The main French operations

boosted net trading profit by 41 per cent to FFr662m on ar per cent to Friedlin on sales 8 per cent higher at FFr50.3bn. In Spain, where Carrefour operates the Pryca retailing change, net trading profits rose 19 per cent to FFr377m on sales of FFr377m on sales of FFr12.7bn, up 20 per cent from 1988 in local currency terms. Carrefour made FFr267m net trading profits in Brazil, up 44 per cent in deflated local currency terms, with sales

ahead 45 per cent in volume to FFr8bn. In Argentina the group made FFr32m profits, on sales up 26 per cent in vol-ume to FFr826m. The group's Philadelphia store in the US broke even before depreciation in its second year of trading. Last year Carrefour opened its first store in Taiwan.

Farley's troubles mount as Pepperell writes off \$450m

WEST POINT-Pepperell, the big US textile company acquired last year by Mr William Farley, has been forced to the second to the s take a \$450m write off, adding to the financial troubles of the Chicago industrialist.

The charge was for the wri-tedown of assets West Point-Pepperell has sold or is trying to sell. Proceeds from the disposals are turning out lower than expected because some of the businesses have suffered "disappointing operating results." The collapse of the unk bond market is also mak-

ing it harder for buyers to finance the acquisitions. Mr Farley, who made extensive use of junk bond finance to build up his industrial hold-

debt and has missed interest payments on bonds Mr Farley floated to finance his \$1.56bn takeover of the company. He has yet to round up the finance

for the last 5 per cent of the stock outstanding.
It is thought likely he will have to offer creditors a significant, if not majority, stake in West Point Perparell to pull off a renegotiation of the compa-ny's debt and bonds. The write-off deepens the gloom surrounding the talks. The charge was taken in the nine months ended December 31 1989, results for which were

released over the weekend. The company reported sales of \$962.1m and a net profit from continuing operations of \$12.4m. The write-off, net of a \$69m tax benefit, resulted, though, in a net loss of \$428.8m or \$15.24 a share.

The company offered no figures for the period a year ear-lier because it has changed the date of its financial year end to the calendar year end from late September. In the 12 months ended September 1988 it had a net profit of \$84.4m on sales of

The latest results shed no light on West Point-Pepperell's operations under Mr Farley nor on his negotiations with banks and bond holders.

Abitibi-Price slips to loss in first quarter

By Bernard Simon in Toronto

ABITIBI-PRICE, one of the world's leading newsprint suppliers, slipped to a first-quarter loss, joining a string of other Canadian forestry companies which have been hit by weakening markets.

Abitibi suffered a C\$2.6m (US\$2.24m) loss, equal to five cents a share, in the three months to March 31, compared with income of C\$26.3m or 35 cents a year earlier. Sales dropped to C\$784.8m from C\$810.1m.

The loss does not include a

C\$13.7m extraordinary charge stemming mainly from the write-off of a Florida-based office products business which is being liquidated. Excluding the extraordinary item, operat-ing profit totalled C\$7.8m,

The dividend has been halved to 12.5 cents a share. Abitibi ascribed the reversal to weak newsprint prices, "poor performance" of its groundwood and coated papers businesses, and a rise in short-term interest payments from virtually zero to C\$5.2m. These factors more than off-set higher earnings from building products and a diverse group of value added products, such as distribution of indus-

trial and printing papers.

The poor performance of the forest products sector has been a feature of Canada's firstquarter corporate earnings. Several producers have announced austerity me

to deal with the deteriorating business climate, including dividend cuts, reduced capital spending and mothballing of production facilities. Canadian newsprint producers are also trying to push through a 5 per cent price increase for the US and Can-

ada, from June 1, but are meeting customer resistance.
Mr Bernd Koken, Abitibi's chairman, said that even with the price increase, newsprint earnings were expected to remain "below acceptable lev-els" until additions to capacity

machines were shut down.

Kao profit advances to Y38.7bn

By lan Rodger in Tokyo

KAO, the Japanese household KAO, the Japanese household products group that has been expanding rapidly overseas in the past year in the floopy disk business, has reported a 10.6 per cent rise in pre-tax profits to 738.70m (\$245m) in the year Sales grew only 4.6 per cent to Y545.4bn, reflecting the maturing of the Japanese market for household products and intensified price competition, especially in laundry deter-

Turnover on personal care products rose 4 per cent to Y183.7bn while laundry and cleansing products gained 4.3 per cent to Y220.2bn.

Hygiene products increased
7.5 per cent to Y69.5bn and

sales of chemical products advanced 4.5 per cent to Y72bn. Net income was Y19.8bn or Y38.91 per share, up 29.4 per cent. Consolidated net income rose 1.6 per cent to Y17.8bn or Y34.85 per share on net sales of Y620.4bn, up 8.4 per were reduced or more

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EUROACTIVIDADE AG Vaduz

Invitation to the 13th ordinary General Meeting

The shareholders of Euroactividade AG, Vaduz, are hereby convened to attend the 13th ordinary General Meeting, which will be held on

Friday, May 11 1990, at 15.00 p.m.

in the Hotel Savoy, Zurich, with the following

AGENDA

- Approval of the minutes of the 12th ordinary General Meeting of shareholders held on May 10, 1989.
- Submission of the report of the Board of Directors, the balance sheet and the profit and loss statement as per December 31, 1989
- Submission of the report of the statutory auditor
- Approval of the report of the Board of Directors, the balance sheet as well as the profit and loss statement as per December 31, 1989
- Discharge to the Members of the Board of Directors in respect of the carrying out of their duties during 1989
- Determination concerning the profit as per December 31, 1989
- Resignation from the Board of Directors
- Election into the Board of Directors
- Election of the statutory auditor
- 10. Sundries

The business report containing the balance sheet, the profit and loss statement, the report of the statutory auditor as well as the proposal of the Board of Directors how to utilize the profit as per December 31, 1989, is at the disposal of the shareholders at the head office of the company as from April 30, 1990.

The shareholders who wish to attend the ordinary General Meeting or wish to be represented by another shareholder can get their entry card either at their depository bank until May 7, 1990, or directly at Fides, Elisabethenstrasse 15, 4010 Basel, against presentation of a bank certificate stating that their shares are blocked,

Vaduz, April 24, 1990

On behalf of the Board of Directors: The President: Klaus H. Moeller

INTERNATIONAL CAPITAL MARKETS

lount a Korea fund comes at difficult time

By Deborah Hargreaves

THE LAUNCH of a new Korea now bailed out, leaving the fund by Barclays de Zoete share prices in the funds to plummet. gle country funds have entered one of their most difficult trad-

ing periods.

BZW yesterday launched the BZW yesterday launched the Korea Equity Trust, a \$50m fund to invest in the Korean stock market. According to Mr Anthony Stranger-Jones at BZW, it is a good time to be putting money into Seoul, since the stock market's recent decline offers a good having decline offers a good buying

opportunity.

investors will also not have to pay the sort of high premiums at which country funds have traded As recently as last November, the Korea fund listed in New York was trading at a premium of 120 per cent to

net asset value

Country funds have ridden a
wave of popularity in recent
years. They present an easy
and cheap way for investors to and cheap way for investors to gain exposure to some of the world's fast-growing stock markets and have proved a useful way for fund managers to diversify their portfolios.

But, after hidding some of the country funds up to huge premiums on their net asset values, many investors have

138.7

EUROPEAN

INVESTMENT

LOCATIONS

The Financial Times

proposes to publish this

survey on:

5TH JUNE 1990

For a full editorial:

details, please contact:

FIDDIMORE

on 071-873 4152

or write to her at:

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FINANCIAL TIMES

. . .

synopsis and advertisemen

share prices in the funds to plummet.

This has been most marked in the US, where premiums were much higher than among the UK-listed funds and where Japanese investors had bought sizeable chunks of equity. Political events in Europe last year fuelled much of the interest in country funds — particularly those offering a play on eastern Europe — and investors had been interested in the European Community in the European Community in the run-up to the single market

from the end of 1992.

The fall from grace of country funds is demonstrated clearly by the trading record of funds such as the Spain and Portugal funds.
The US-based funds invest-

ing in Spain had been trading at premiums of over 100 per cent to their net asset value around the beginning of the year, and have now dropped to a slight discount on net asset value.

The drop in the share prices of country funds has been a reflection of the increasing introspection of the Japanese who, concerned at the volatility in their own stock market, are backtracking on their over-seas diversification.

The proliferation of country funds has also tended to push prices down - in recent

Country Funds



Korea Europe 1990 Apr 20

months, barely a week has gone by without the announcement of a new fund. However, BZW has some reason to be sanguine about its new Korea fund, since foreign

investors' activity in the Korean stock market is still extremely limited and one of the few ways to gain exposure is through the auspices of a

There has been less justifica-tion for some of the huge pre-miums on funds investing in open stock markets such as

"A premium of more than 30 per cent on a market you can easily get into is crazy," says Mr Charles Lillis at Merrill Lynch. Institutional investors should be investing in those

markets directly, he says.

Nevertheless, country funds have a remarkably volatile trading history, and their proponents have often pointed out that cash should be invested in them for the long haul without the risk of having to recall it during a market downturn.

European-based funds enjoy reduced volatility partly because they have tended to attract a more sophisticated and broader-based clientele. UK investors often dislike funds as trading vehicles, as they are more used to the unit trust structure, but funds are preferred by their Far Eastern

Shake-up boosts German bank

By Katharine Campbell in Frankfurt

PARTIAL operating profits at Schröder Münchmeyer Hengst, the German private bank controlled by Lloyds Bank of the UK, climbed by more than 60 per cent last year, in sharp contrast to the 22 per cent slump in earnings that took place in 1988. place in 1988.

SMH has been restructuring after five partners bought a 5 per cent share in the business from Lloyds, a stake they intend to increase in coming years. While the turnround contribed increases in administration entailed increases in adminis-tration costs of 13 per cent during the past 12 months, the bank was able to ride with the booming domestic stock market and produce results which it thinks vindicate its increas-

ing specialisation in securities.
While the bank chooses not to reveal precise profit figures, Mr Jochen Neynaber, co-chair-man, said that commission income improved almost 50 per cent on 1988, with interest income up 14 per cent. Like several other banks, it lost money on bond trading as interest rates rose sharply. The first quarter of 1990 has seen a further rise in earnings, but Mr Neynaber was careful to stress that the steep increase in stock exchange turnover which facilitated the increase – daily relumes three

increase - daily volumes three times those of the London market - was unsustainable.

SMH almost doubled the value of its assets under man-

agement to more than DM4hn last year, and hopes for further increases, targeting in particu-lar West German corporate funds. It has also made a large commitment to the new options exchange, the Deut-sche Terminbörse, where it makes markets in seven blue-chip stocks. Around 70 per cent of its in-house turnover results from market-making, the bank says, adding that institutional investors have so

far held back from the market. Mr Neynaber downplayed the immediate attractions of the lending business in East Germany, and hinted that the office in West Berlin would focus as much on investment

Sanwa opens subsidiary in Ireland ahead of 1992

SANWA BANK, a leading Japanese bank, has opened a wholly owned subsidiary in Dublin to meet administrative needs of the unit trust market in Ireland, Reuter reports.

et in Ireland, Reuter reports.

ability to respond effectively to diverse client needs," the bank said.

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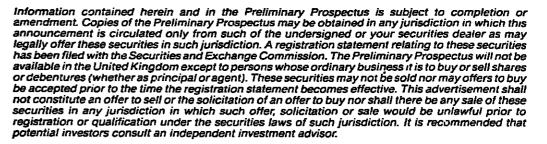
Initial Public Offering of Common Stock

Expected Offering Date: May 1990

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Total	1502	+ 11.3 %
 Abroad 	977	+ 14.0 %
• France	525	+ 6.3%
(FRF million)	1990	1990/1989

At equivalent exange rates, the increase in foreign sales would be 18.4 %.

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Notes due July 1997 In accordance with the terms and conditions of the Notes, we hereby give notice that the next interest data will be July 24, 1990.

Annual interest rate for the period from April 24, 1990 to July 24, 1990 will be 8 13/16%.

Interest payable will be:

- USS 222.78 per US\$ 10,000 nominal principal amount for registered notes.

US\$ 222.76 per coupon for US\$ 10.000 conomination bearer notes USS 1.569.01 per coupon for USS

U.S. \$75,000.000 **SWEDBANK** (Sparbankernas Bank) Subordinated Floating Rate Notes due 1997

Notes due 1997

Notes is hereby given that for the three months interest Period from April 24, 1990 to July 24, 1990 the Notes will carry an interest payable on the relevant inferest payable on the 1990 will be U.S. 95,589.01 and U.S. \$222.76 respectively for Notes in denominations of U.S. \$222.76 will be payable per U.S. \$10,000 principal amount of Registered Notes Sy: The Chase Manhattas Bank, N.A.
London, Agest Bank

RED NACIONAL DE LOS FERROCARRILES ESPAÑOLES ECU 100,000,000

The Kingdom of Spain Holders of Notes of the above issue are nereby notified that for the interest period from 24th April, 1990 to 24th July, 1990 the following will apply: 1. Rate of interest: 10%% per annum

2. Interest Amount payable on Interest Payment Date: ECU 267 per ECU 10,000 nominal or ECU 2,669.97 per ECU 100,000 nominal 3.Interest Payment Date: 24th July, 1990 Agent Bank Bank of America International Limited

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At the 115th Annual General Meeting of the Society held on Monday 23 April 1990. the President, Mr. Victor Watson reported on the financial year to 31st December 1989. "Another record year with £458 million advanced on mortgages - 24% up on 1988."
"Assets increased by 27.9% to £1,489,225,000 the eighth successive year when growth exceeded

20%."
"Pre-tax profits £21 million - up by 19%."
"After-tax profits up by 20% to £13.7 million."

BEEN RELIGING SOCIETY

Bank of Greece US \$150,000,000 Floating Rate Notes

Notice is hereby given that the Rate of interest relating to the above issue has been fixed at 9% per cent for period 24th April 1990 to 24th

July 1990 . Agent Bank: Morgan Guaranty Trust Company of New York FIRST CITY BANCORPORATION OF TEXAS, INC. US\$100,000,000 Floating Rate Notes due January, 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period 24th April, 1990 to 24th July, 1990, has been fixed at 814 per cent per annum. Interest will therefore be payable at US\$221.00 on 24th July, 1990.

MANUFACTURERS HANOVER TRUST COMPANY Agest Bank

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, April 23,1990 . In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY			c) we mon	ii to be dilier									D. 11471V	ven
COUNTRY	£ STG	US S	D-MARK	YEN CK 1001	COUNTRY	£ STG	US \$	D-MARK	YEN CX 1000	COUNTRY	£ STG	US \$	D-MARK	CK 1003
Afghanistan (Afghani)					 	-4					76.00	21,9961	12.9612	13.9534
	99.25 10.0625 13.08	60 6477 6.1487 7.9926	35.7335 3.6228 4.7092	38.4689 3.9001 5.0697	Gabos (CFA Fr) Gambia (Dalasi)	<u> 13.6109</u>	284,7540 8.3170 1.6972 1,6972	167.7767 4.9004	180.6201 5.2755 1.0765	Pakistan (Pak Rupee) Panama (Barboa)	36.00 1.6365	0.9699	0.5891 0.5714	0.6343
Algeria (Dinar) Andorra (Fr Fr)	9.3200	7.9926 5.6950	4.7092 3.3555	5.0697 3.6124	Germany East (Ostmark) Germany West (DMark)	2.7775 2.7775	1.6972	ì	1.0765	Papus New Guines (Kina) Paragusy (Guarani)	2023.74	1236.6260	728 6192	784,3953 8117,5193
(Sp Peseta)	174.85	106.8438	62.9522	67.7713	Ghana (CedD Gibrahar (Gib D	515,497 5 1.00	31 K	185.5976 0.3600	199.8052 0.3875	Peru (lati) Philippines (Peso)		12797.5857 21.9981	12.9612	13,9534
Angola (Kwanza) Antigua (E Carr 5)	49.8405u 4.4153	29.9180 2.6980	17.9443 1.5896	19.31 80 1.7113	Greece (Dractima) Greenland (Danish Kroot)	270,95	0.6110 165.5667 6.4527 2.6980	0.3600 97.5517 3.8019 1.5896	105.0193 4.0930	Pitcaira is (£ Sterilog) (NZ \$)	1.00 2.8042	0.6110 1.7135	0.3600 1,00%	0,3875 1,0868
Argentina (Australi) Aruba (Florin)	4,4153 8251,10 2,9772	5041.9187	2970,6930 1,0538	3198.1007 1.1345 0.8273	Grenada (E Carr S) Guadaloune (Local Fr)	4.4153	2.6980 5.6950	1.5896	17113	Poland (Zluty)	15435 00	9431,7140	5557,1557	5982 5581
Australia (Aus \$)	2.9272 2.1345 19.545	1.7886 1.3043	1.0538 0.7684 7.0369	0.8273 7.5755	Goam (US S) Goatemala (Quetzal)	1.6365	1	3.3565 0.5891 2.3007	3.6124 0.6343 2.4865	Portugal (Escudo) Puerto Rico (US S)	245.00 1.6365	149.7097 1	88.2088 0.5891	94.9612 0.6343
Austria (Schilling) Azores (Port Escudo)	245.00	11.9431 149.7097	88,2088	94.9612	Gulnea (Fr)	490.59 1062.94a	3.9200 299.7800	2,3097 176,6300 382,6966	190.1511 411.9922	Onter (Riyal)	5.96	3.6419	2.1458	2.3100
Bahamas (Bahama 5)	1.6365	0,3771	0.58 9 1 0.2222	0.6343 0.2392	Guyana (Guyasese S)		33	19.4376	20.9255	Reunion is, de la (F/Fr)	9,3200	5.6950	3.3555 12.3724	3.6124
Bahrain (Dinar) Balearic Is (Sp Peseta)	0.6172 174.85	106.8438	62.9532 19.6219	67.7713	Haiti (Gopde)	8,1765a 7,229a	5	2.9438 2.6027	3.1691	Romania (Leu) Rwanda (Fr)	34.42i	21.0326 78.4295	12.3924 46.2106	13.3410 49.7480
Barbados (Barb S)	54.50 3.2891	33,3027 2,0098	1.1841	21.1240 1.2748	Honduras (Lempira) Hong Kong (HK \$)	12.7485	4,4250 7,7901	4.5899	2.8019 4.9412	St. Christopher (E. Carr S)		2.6980	1.58%	17113
Belgium (Belg Fr)	57.35	35.0443	20.6480	22, 2286	Hungary (Forint)		65.3264	38.4902	41.4367	St Helena (£)	1.00	מווגח	0.3600	0.3875
Belize (B S) Benin (CFA Fr)	3.2706 466.00	1.9985	1.1775	1.2676	lceland (Icelandic Krona) India (Indian Rupee)	99.80 29.50	60.9838 18.0262	35.9315 10.6210	38.6821 11.4341	St Incla (E Carr S) St Plerre (French Fri	4,4153 9,3200	2.6980 5.6950 2.6980	1.58% 3.3855	0.3875 1.7113 3.6124 1.7113
Benin (CFA Fr) Bermuda (Bermudian S)	466.00 1.6365	284.7540 1	167,7767 0,5891		indonesia (Ruglah) Iran (Riai)	2996.69	1831,1579 70,4000	1078.9162 41.6921 0.1834	1161.5077 ·· 44,8837	St Vincent (E Carr \$) San Marino (Italian Lira)	4.4153 2037.50	1245.0351	1.58% 733.5733	789.7286
Bhutan (Ngritrum) Bolivia (Boliviano)	29.50 5.0613	18.0252 3.0927	10 6210 1.8222	11,4341 1,9617	Iraq (Iraqi Dinar) Irish Rep (Punt)	0.5096 1.0350	0.3113 0.6324	0.1834 0.3726	0.1975 0.4011	Sao Tome (Dobra) Saudi Arabia (Riyai)	172.39 6.1396	105,3406 3.7516	62.0666 2.2104	66.8178 2.3796 180.6201
Botswana (Pula) Brazil (Cruzado)	3.10 97.3125	3.0927 1.8942 59.4637	1 1161 35.0360	1.2015 37.7180	Israel (Shekel)	3,305	2.0195 1245.0351	1.1899 733.5733	1.2810 789,7286	Senegal (CFA Fr) Seychelles (Rupee) Sierra Leone (Leone)	466.00 10.00	284.7540 6.1106	167,7767 3,6003	180.6201 3.8759
British Virgin is (USS)	1.6365 3.07	1.8759	0 5891 1.1053	0.6343	italy (Lina) Jamaka (Jamakan S)		6.8779	4.0524	4,3626	Sierra Leone (Leone)	193.05 3.0700	117.9651 1.8759	69.5049 1.1053	74.8255 1.1899 1.5813
Bulgaria (Lev)	1.3122	0.8018	0.4724 167,7767	0.6343 1.1899 0.5086 180 6201	Japan (Yen)	258.00	157.6535	92 8892 6.3933	100 0.4234	Singapore (S) Solomon is (S) Somali Reo (Shliling)	4.0798 670.47	2,4930 409,6975	1.4689 241.3933	1.5813 259,8720
Burking Faso (CFA Fr) Burma (Kyat) Burundi (Burundi Fr)	466.00 10.7780	284,7540 6.5860 179,4989	3.8804 105.7605 128.4464	4.1775 113.8565	Jordan (Jordanian Dinar)		0.6675			South Africa (Rand)	4.3475€	2.6565	1.5652 2.3322	1.6850
Burundi (Burundi Fr) Cambodia (Riel)	10.7780 293.75 356.760	218 284.7540	128.4464 167.7767	138.2790 180.6201	Kenya (Kenya Shifiling) Kiribati (Australian S)	37.69 2.1345	23.0308 1.3043 0,9 6 92	13.5697 0.7684	14.6085 0.8273 0.6148	Spain (Peseta)	6.4778 ₉ 174.85	3.9583 106.8438	2.3322 62.9522	2.5107 67,7713
Cameroon (CFA Fr) Cameda (Canadian \$)	1.8990	1 1A04	0.6837 62.9522	0.7360 67.7713	Korea North (Won) Korea South (Won)		706.1717	0.5710 416.0756	447,9263	Spanish Ports in N Africa (Sp Pesata)	174.85	106,8438	62,9522	67.7713 25.1937
Castary is (So Peseta) Cp. Verde (CV Escutio)	174.85 120 16	106.8438 73.4249	43.2619 0.4886	46.5736 0.5260	Kuwaiti (Kuwaiti Dinar)		0.2933	0.1728	0.1860	Sri Lanka (Rupee) Sudan Reo (£)	65.00 19.7242	39.7189 11.4416	23,4023 6,7413	25,1937 7,2574 1,1282
Cayman is (CLS) Cent_Afr, Rep (CFA Fr)	1.3573u 466.00 466.00	0.8300 284.7540 284.7540	167.7767	180.6201	Laos (New Kip) Lebanon (Lebanese S)	976.17	719.4744 596.4986	423.9135 351.4563	456.3643 378.3604	Surinam (Guilder)	2.9108	1.7786	1,0479 1,5652	1.1282 7.4850
Chile (Chilean Peso)	486.57	297.3235	167.7767 175.1827 2.7921	180.6201 188.5930	Lesotho (Maiuti) Liberia (Liberian S)	4,3475 1,6365 0,4811	2.6565 1	351.4563 1.5652 0.5891	378,3604 1,6850 0,6343	Carrier (Venno)	10.0400	6.1350 1.4925	3.6147	1.6850 3.8914 0,9467
Chisa (Resminbi Yuan) Colombia (Col Peso)	7.7553 776.48	4.7389 474.4760	2.7921 279.5607 167.7767	3.0059 300.9612	Liechenstein (Swiss Fr)	2.4425	0.2939 1.4925 35.0443	8.1732 9.8793	0.1864 0.9467 22.2286	Switzerland (Fr) Syria (D)	34.3413	21	0.8793 12.3641	13.3105
Comoros (CFA Fr) Congo (Brazz) (CFA Fr)		284,7540 284,7540	167.7767 50.8989	180.6201 180.6201	Luxembourg (Lux Fr)	57.35		20.6480		Taiwan (5) Tanzania (Shilling)	43.15 315.90	26.3672 193.0339	15.5355 113.7353	16.7248 177 4418
Côte d'hoire (CFA Fr)	141.3717 466.00	86.3866 284.7540	167.7767	54,7952 180,6201 0,5050	Macao (Pataca) Madeira (Port Escudo)	13,1965 245,00	8.0638 149.7097	4.7512 88.2088	5.1149 94,9612 802,6162	Taxzania (Shilling) Thelland (Baht) Togo Rep (CFA Fr)	43.50 466.00	74 E011	15.6615 167.7767	122,4418 16,8604 180,6201
Cuba (Cuban Peso) Cyprus (Cyprus E)	1.3030 0.7850	0.7962 0.4796	0.4691 0.2826	0.3042	Melagasy Rep (MG Fr) Malawi (Kwacha)	2070.75 4.6990 4.4457	149.7097 1265.3528 2.8713 2.7165	745_5445 1.6918 1.6006 5.5332	1 8213	Tonga is (Pa Anga) Trinidad/Tobago (S)	2136	284,7540 1,3043 4,2468	0.7684 2 5022	0.8273 2.6937
Czechoslovakia (Korona)	27,13c 50,96a	16.5780 31.13%	9,7677 18,3474	10.5155 19.7519	Malaysia (Ringgit) Maldive is (Rufiya) Mali Rep (CFA Fr)	4,4457 15,3685	2./165 9.3910	5.5332	1.7231 5.9567	Tunişla (Disar)	6.95 1.4872 41.33.67	0.9087 2525,9211	0.5354	0.5764
					Malta {Maltese £)	0.5430	9.3910 284.7540 0.3318	167,7767 0,1954 3,3555	180.6201 0.2104 3.6124	Turkey (Lirz) Turks & Caleos (USS) Tuvalo (Australian S)	1.6365	1.3043	1488.2700 0.5991 0.7684	1602,1976 0.6343 0.8273
Denmark (Danish Kroner) Djibouti Rep (Djib Fr)	10.5600	6.4527 174.1521	3.8019 102.6102	4.0930 110 4651	Martinique (Local Fr) Mauritania (Ougulya) Mauritius (Maur Rupee)	9,3200 136,6293 24,7348	5.6950 83.4887 15.1144	3.3000 49.1914 8.9054	52,9570		623.03	380.7088	224,3132	241.4844
Dominica (E Carrib S)	4.4153 13.7817	2.6980 8.4214	1.5896 4.9619	110.4651 1.7113 5.3417	Mexico (Mexican Peso)	4581.00a	2799.2667 2746.9844	1649.3249 1618.5202	9.5671 1775.5813	UAE (Dirham) United Kingdom (E)	44110	3.6736 0.6110	2.2645 0.3600	2.3301 0.3875 0.6343
					Miguelog (Local Fr)	9.3200	2746,9844 5 4950		1742,4186 3.6124	United States (US 5)	1.00 1.6365 1615.29 0.9911	1 987,0394	0.5891 581.5625	0.6343 626.0813 0.3841
Ecuador (Sucre)	1180.960 1278.18a	721.6376 781.04 <u>49</u>	425.1881 460.1 <u>908</u>	457.7364 495.41 <u>86</u>	Magazin /Emach Erl	9 3200	5.6950 5.6950 3,3555	3.3555 3.3555 1.9755	3.6124	Ursgody (Peso) USSR (Rouble)		0.6056	0.3568	
Egypt (Egyptian D El Salvador (Colon)	4.36 10.3901	2.6642 6.3489 284.7540	1.5697 3.7408	1.68 99 4.0271	Montserrat (E Carr \$) Morocco (Dirham)	5.4872a 4.4153 13.0265 1506.13	2.6980	1.58% 4.6900 542,2610	2 1268 1 7113 5.0490	Vanuatu (Vatu) Vatican (Lira)	197.19 2037.50 72.7821	120,4949 1245.0351	70.9954 733.5733	76.4302 789.7286
Equat Gulara (CFA Fr)	466 00 3.3615	284.7540 2.0540	167,7767 1,2102	180.6201 1.3029	Mozambique (Metical)	1506.13	7.9599 920.3360	542,2610	583.7713	Venezuela (Bollvar) Victoria (Dong)	735R 95	44,4742 4496,7002	26.2041 2649,4509	28.2101 2852 2674
		04110	0.7400	0.3875	Namibia (S.A.Rand) Namu is (Apstraliae S)	4.3475 2.1345	2.6565 1.3043	1.5652 0.7684	1.6850 0.8273	Virgin is-British (US\$) Virgin is-US (US\$)	1 6365	ì	2649,4509 0.5891 0.5891	0.6343 0.6343
FILE (FILS)	1.00 10.5600 2.5008	6.4527 1.5281	3.8019 0.9003 2.3572 3.3555	4.0930 0.9693	Nepal (Nepalese Rupee) Netherlands (Guilder)	46.4425 3.1225	28.3791 1.9080	0.7684 16.7209 1.1242 1.0538 1.0096 30148.5508	18 1.2102	Western Samoa (Tala)		2.2783	1.3423	1.4451
Finland (Markka) France (Fr)	6.5473 9.3200	4 5,6950	2.3572 3.3555	2.5377 3.6124	IN'nd Antilles (A/Gulider)	2.9272u 2.8042	1.7900 1.7135	1.0538	1.1345 1.0868	Yemen (Rial)	19.3292	11.8113		
Fr. Cty/Africa (CFA Fr) Fr. Gulara (Local Fr)	466.00 9.3200	284.7540 5.6950	167.7767 3.3555	180.6201 3.6124	Nicaragua (Cordoba)	83737.60	51168,7137 284,7540	30148.5508 167.7767	32456.4342	Yemen PDR (Dinar) Yugoslavia (Dinar)	0.5560s 19.3161	0.3400	6.9592 0.2001 6.9544	7.4919 0.2155 7.4868
Fr. Pacific is (CFP Fr)	166.00	101.4359	59.7659	64.3410		12.8862	7.8742 6.3627	4.6394	180.6201 4.9946 4.1627	Zaire Rep (Zaire)		530.9807	312.8532	336,8023
					Norway (Nor. Krone)	10.7400	0.202/	3.8667	7.1027	Zambia (Kwacha)	64.45	39.3828 3.4228	23,2043	24,9806

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ne: (a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential Imports; (g) Financial rate; (f) Exports; (f) Non commercial rate; (g) Business rate; (i) Norts rate; (ii) Financial rate; (g) comercible rate; (g) comercible rate; (g) Comercible rate; (g



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Stora Kopparbergs Bergslags Aktiebolag

Notice of Annual General Meeting

Notice is hereby given that the Annual General Meeting of the Company will be held on Wednesday, May 9, 1990 at 3.00 p.m. in the Kristine Hall, Bergmästaregatan 32 in Falun, Sweden.

Motification of Participation

To be entitled to take part in the Meeting, shareholders must:

- be recorded in the share register no later than April 27, 1990 - notify their intention of participating in the Meeting no later than 4.30 p.m., May 4, 1990.

Notification of participation in the Meeting can be made by telephone, +46-23 80 561, +46-23 801 72, or by post to STORA, S-791 80 Falun, Sweden.

The STORA share register is maintained by the Swedish Securities Register Center (VPC) AB. Shareholders in STORA are either registered as owners or through a trustee. Only shareholders registered as owners are entitled to participate in the Meeting.

To be entitled to participate in the Meeting, shareholders whose shares are held in the name of a trustee must register the shares in their own name. To ensure that shares can be registered in the name of the owner in time, shareholders whose shares are held in the name of a trustee, bank or brokerage firm should request that the shares be registered, temporarily, in their own name prior to April 27, 1990.

Agenda

- 1. The transaction of business that shall normally come before the Meeting, in accordance with the provisions contained in the Company's Articles of Association, including the presentation of the Parent Company's annual report and the report of the auditors for 1989, together with the Croup accounts and Croup auditors' report, approval of the Parent Company's income statement and balance sheet and of the Group income statement and balance sheet, release of the members of the Board of Directors and President from liability for the year, the disposition of profit in accordance with the approved balance sheets, and the election of the Company's Board of Directors and auditors.
- 2. The Board of Directors' proposal that the share capital in the "Jacob Wallenberg Research Foundation" be raised by SEK 10 m. 3. Business raised by shareholders in respect of the reindeer grazing

rights of Laplanders.

Dividend

The Board of Directors has proposed that May 14, 1990 be the record date. If the Meeting votes to approve the record date proposed, it is expected that dividends will be distributed on May 21, 1990 by the Swedish Securities Register Center.

⊗ ESSELTE AB

Notice of Annual General Meeting Notice is given to the shareholders of Esselte Aktiebolag that

the Annual General Meeting of the Company will be held at 4.30p.m. on Thursday, May 10th, 1990 at the offices of the Company at Sundbybergsvägen 1, Solna, Sweden.

General Meeting in accordance with the Swedish Companies Act and the Articles of Association It is proposed to amend the Articles of Association so that each person authorized to vote at a shareholder's meeting shall be entitled to vote, without restriction regarding the number of votes, for the full number of shares represented by him/her and further that a firm of authorized auditors also may be appointed auditor of the

The Board of Directors will also propose a resolution that the record date by which shareholders in the Company must be registered by VPC in a register of shareholders or a list maintained in accordance with the 3rd Chapter 12th Section of the Swedish Companies Act in order to participate in the dividend authorized by the Annual General Meeting will be Tuesday, May 15th, 1990. Should the Annual General Meeting adopt this resolution the date for dispatch of dividends by VPC to those shareholders who are registered with VPC on the record date is estimated to be Tuesday, May 22nd, 1990.

In order to be entitled to participate in the Annual General Meeting a shareholder must have been registered with VPC not later than Monday, April 30th, 1990. A shareholder who has had his/her shares registered in the name of a nominee must have temporarily registered those shares in his/her own name with VPC not later than Monday, April 30th,1990 in order to be entitled to vote at the Annual General Meeting.

Further, in order to take part (whether in person or by proxy) in the Annual General Meeting, a shareholder must give notice to the Company not later than 4.00p.m., Monday, May 7th, 1990, in writing to Esselte AB, Box 1371, S-171 27 Solna, Sweden, or by telephone: Stockholm 27 27 60. If by the aforementioned time a shareholder has provided the Company with a power of attorney, giving authoriy to exercise the voting rights of the shareholder at the Annual General Meeting in accordance with the 9th Chapter 2nd Section of the Swedish Companies Act, the shareholder shall be deemed to have duly given notice for participation in the Annual General Meeting.

Solna, April, 1990 **Board of Directors**

SOCIETE GENERALE USD 372.000.000 SUBORDINATED FLOATING RATE NOTES

For the period April 23, 1990 to October 23, 1990 the rate has been fixed at 9,3% P.A.

DUE 1998

Next payment date: October 23, 1990

Coupon nr: 5 Amount: USD 47275

The Principal Paying Agent SOCIETE GENERALE ALSACIENNE DE BANQUE 15, avenue Emile Reuter

LUXEMBOURG

ASLK-CGER IFICO

¥4,000,000,000 Floating Rate Nikkei

Average Notes Due 1992 Unconditionally and intevocably guaranteed by

Algemene Spaar- en Lijfrentekas/Caisse Générale d'Epargne et de Retraite

Period from 24th April, 1990 to 24th October, 1990 is 8.90% per annum. Interest payable on 24th October, 1990 will amount to ¥446,219, per ¥10,000,000 principal amount of the Notes.

Notice is hereby given that the Rate of Interest for the Interest

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

INTERNATIONAL COMPANIES

Capital Markets bids for Fay, Richwhite bank arm

CAPITAL MARKETS Ltd., which bought a 30 per cent controlling stake in the Bank of New Zealand (BNZ) last year, is seeking to acquire the merchant banking business of Fay, Richwhite, it announced

Fay, Richwhite - best known internationally for its protracted battles on the water and in court to gain control of the America's Cup - has been controlled till now by its founders Mr Michael Fay and Mr David Richwhite. They floated Capital Markets as a finance and investment susidi-ary in 1987, but it was a lacklustre company till used as the vehicle to buy control of the HNZ.

Under the proposed merger Capital Markets will pay NZ\$225m (US\$130m) for Fay, equities and futures trading operations. This will comprise a payment of NZ\$110m in cash and the issue of 115m Capital Markets shares at NZ\$1, a little under yesterday's market price of NZ\$1.05, although the shares have eased in recent weeks

from NZ\$1.55 coinciding with a sizeable cash issue to help fund the BNZ purchase and a weaker New Zealand share

market.
Capital markets is to be renamed Fay, Richwhite and Co. If approved by shareholders the purchase will see Fay Richwhite Holdings increase its ownership of Capital Markets from 62 to 75 per cent.
Excluded from the arrangement are a number of Fay, market.

ment are a number of Fay. Richwhite associated share and property companies and non merchant banking activities, including the substantial funding involvement for the America's Cup challenge.

Fay, Richwhite was started in humble circumstances in 1975 by Mr Fay, a lawyer, and 1975 by Mr. Pay, a lawyer, and Mr. Richwhite, an accountant, who had both worked for Securitibank, a company which crashed spectacularly soon after. Fay, Richwhite began slowly, but showed phenomenal growth in the early 1980s under the controlled financial government set up financial environment set up by former Finance Minister Sir

After the financial freedoms following the election of the Labour Government in 1985 it became a significant player in the Eprokiwi market.

R has developed a strong international presence with more than half its 220 staff working overseas. Earnings sourced from Australia and Britain last year exceeded

Britain last year exceeded those from New Zealand, Mr Fay said yesterday.

The company's merchant banking operations have earned an average NZ\$38m before tax over the past four before tax over the past four years; with a peak of NZ\$52m on revenue of NZ\$92.7m in 1968. Profit before tax for 1991 is budgeted at NZ\$42.8m on revenue of NZ\$92m. The prospective price earnings ratio on projected 1991 earnings is 5.25 pre-tax and 7.8 after tax.

Mr Fay said Capital Markets' directors took independent advice on the sequisition, and an independent valuation is expected to be sent to share holders in early June. He said directors saw long-term benefits from higher dividend flows and growth in asset value.

Taiwanese cement group buys US bank

CHINA REBAR, a leading Taiwanese cement and steel producer, has acquired the Los Angeles-based Omni Bank for \$20m, writes Peter Wickenden in Taipei.

It is the first buy-out of a US financial institution by a non-financial Taiwanese company. Rebar is one of more than a dozen local groups planning to set up new private banks in Taiwan next year. new consultative board of real estate. directors to plan the bank's

Mrs Wang Ching She-ying, has assets of about \$45m and Rebar executive director, said on equity last year, according the domestic operation to act as a conduit for the increasing flow of Triwanese capital late than the state, Omni was not sadout mew consultative holder of the state, Omni was not sadout with bad loans related to the state of t

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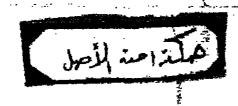
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INTERNATIONAL CAPITAL MARKETS

Advisers from UK and US form transatlantic link

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FVICE

HAMBRO MAGAN and the Blackstone Group, two successful independent corporate advisers in the UK and the US, have formed an alliance to work on transatlantic mergers'

and acquisitions.

The arrangement, based on fee-sharing, is the first for fee-sharing, is the first for Hambro Magan, which was formed in London two years ago by Mr George Magan, formerly of Morgan Grenfell, and members of the Hambro merchant banking family. For New York-based Blackstone, formed five years ago by executives five years ago by executives from Lehman Brothers, it adds to a network which extends to Japan, Canada and France.

Mr Magan said yesterday that the concept of small finan-cial houses was now well established, and that the creation of relationships enabled them to access the global mar-kets without having to set up

"This gives us tremendous opportunities for UK clients who are looking at the US," he said. "But at the same time it enables us to retain our iden-

tity." Mr Stephen Schwarzman, Europe.

president and chief executive of Blackstone, said there was very strong demand in the US for mergers and acquisitions advice about Europe, and the relationship with Hambro Magan would improve his firm's ability to meet this demand.

Blackstone is 20 per cent owned by Nikko Securities, one of the big four Japanese securities houses.

It also has alliances with

Banque Indosnez in France and Toronto-ominion Bank in

Hambro Magan has been involved in last year's acquisi-tions by Ford of Jaguar and by Deutsche Bank of Morgan

Blackstone's deals include Sony's acquisition of CBS Records and Columbia Pic-tures, and Bridgestone's merger with Firestone. Yesterday's alliance adds to an increasing number of inter-

national relationships among advisory firms. Both Hambro Magan and Blackstone said that they would be seeking fur-ther partners in continental

Mito to bring in further out-side institutional investors at some of its financial services The group has a joint ven-ture in fund management with Merrill Lynch dating from 1988, and last year it bought a 20 per cent stake in Ges Invest, the investment com-pany controlled by Portugal's

Espirito Santo group.
As a result, Augusta Assicurazioni, a subsidiary of the Toro insurance group, which is also linked to Flat and the Aguellis, will buy a L16.25bn stake in Prime Consult as part of a planned capital

Sumitomo

Life to buy

5% of Fiat

finance arm

By Halg Simonian in Milan

SUMITOMO LIFE, the leading

Japanese insurance company, is to pay L13.2bn (\$10.7m) for a stake of around 5 per cent in

Mito, the main financial services concern owned by Italy's

Fiat group.

The sale, which has to be

formally approved at Mito's shareholders' meeting, comes as part of a wider internation-

alisation of ownership and

alliances among financial and investment concerns owned by

Fiat or its controlling Agnelli

family.

Earlier this month, Citicorp
paid L30hn for a 2 per cent
holding in IIII, an Agnelli fam-

ily holding group, putting it alongside other foreign minor-

ty shareholders, such as Daiwa Kreditbank, of Luxembourg, and the Kuwaiti government pension fund.

According to Fist, Sumitomo

Life will use Mito, which is planning to change its name to Prime, to co-ordinate its own investment activities in Italy.

Sumitomo Life and Mito have a long-standing co-operation, including exchanges of person-nel and know-how, Flat said.

The announcement of the deal coincides with plans by

 Italian total bank lending increased by about 17.3 per cent year-on-year in March compared with 18.2 per cent in February, according to the Bank of Italy.

Lire bank lending growth was running at an estimated 17.9 per cent in March against 18.6 per cent a month ear-

Fri Thus

Wed

German yields leap on currency merger offer

By Deborah Hargreaves in London and Janet Bush in New York

THE GERMAN government union IG Metall. bond market was rocked yes-terday by Bonn's offer of a one-to-one exchange rate for East German wages and savings up to a limit of 4,000 East German Marks in the run-up to currency union in

July.

The Bundesbank had previously warned of the inflationary implications of such a swap and had advocated a two-for-one exchange.

The news shook the bund market's recent nervousness and pushed cash bunds down by 60 pfennigs. The benchmark 7% per cent 2000 bund was fixed at \$3.15 yesterday, offer-ing a yield of 8.81 per cent after Friday's level of \$3.75 with a

yield of 8.71 per cent. The two Germanys will meet to decide the details of monetary union next week. The

GOVERNMENT BONDS

market continues to be concerned about inflation and has its eye on the wage negotia-tions of the country's largest

The futures contract, which is traded in London, tumbled to a key support point yester-day at a low of 81.73 when trad-ers began to feel the market was oversold and some buying started to trickle back into the market. The futures contract then edged back upwards in later trading to 82.45 near the close, just slightly down from Friday's level of 82.51. Putures

trading was helped in late trad-

ing by the recovery of the US

Treasury market.

■ UK GILTS caught some of the pessimism of the German bond market yesterday and struggled with some less than optimistic economic figures of its own. The release of the Bank of England's M4 figure for lending did not impress the gilts market, as it showed little let-up in lending rates. With the market's current focus on inflation, this was deemed to

bode ill for the economy.

The market drooped on the release of the figures and on the poor performance in Germany, but once they had digested the figures, gilts traders decided they were not so

BENCHMARK GOVERNMENT BONDS 91-19 -01/32 13.52 13.38 13.57 87-25 -07/32 12.82 12.59 12.63 79-22 -05/32 11.70 11.52 11.52 96-29 -7/32 8.98 8.63 8.52 95-06 -06/32 8.96 8.59 8.48 8.500 02/00 8.500 02/20 No 119 4.800 No 2 5.700 7.750 02/00 93.2500 -0.400 8.79 8.63 8.48 FRANCE BTAN 9.000 02/95 95.7334 -0.285 10.14 10.02 10.38 OAT 8.500 03/00 92.3200 -0.440 9.73 9.59 9.73 9.750 05/00 85.9000 + 0.450 11.74 11.43 10.80 NETHERLANDS 7,790 01/00 92.1400 -0.240 8.98 8.93 8.78 12.000 7/99 91.1639 -0.727 13.70 13.35 13.44

London closing, "denotes New York closing session Yields: Local market standard Prices: US, UK in 32nds., others in decimal Technical DetailATLAS Price Sources

bad after all. This led to the long gilt futures market recovering to a level of around 79.09 from its low yesterday of 78.22.

However, the showing in the longer end of the cash market was not as favourable. The benchmark 11% per cent 2003/ 07 gilt fell 5 ticks from 96% to 96% with a yield of 12.3 per

Traders expect little activity

in the market in the run-up to tomorrow's release of UK trade

US Treasury bonds drifted lower yesterday amid continued nervousness after last week's plunge in prices on concerns that inflationary pressures will persuade the US Federal Reserve to tighten monetary policy.
In late trading, short-dated

maturities were around # lower and the Treasury's benchmark long bond was quoted 1/2 lower for a yield of 8.95 per cent.

There was little fresh economic news yesterday and virtually no important economic data are due until Friday when the preliminary estimate of first-quarter gross national product will be released and is expected to show growth of 2.2 per cent or above, compared with a gain of 1.1 per cent in the fourth quarter of 1939. The market, however,

remained on the defensive yes-terday in the wake of last week's surge in yields to their highest levels for almost a

The mood of the market con-tinued to be dominated by concerns about a possible tightening in monetary policy and the level of demand at the early May quarterly refunding. Mr Manuel Johnson, Fed vice chairman, said yesterday that he saw signs that economic activity was beginning to pick up and that he was disappointed with last week's report of a 0.5 per cent rise in consumer prices in March.

Japan poised to approve Globex trading system

GLOBEX, the automated either the Tokyo International futures trading system, is Financial Futures Exchange GLOBEX, the automated futures trading system, is expected to be approved in Japan after a year and a half of negotiations, Reuter reports.

Only technical details need to be worked out with Japan's Finance Ministry, said Mr Leo Melamed, who is overseeing the launch of Globex for the Chicago Mercantile Exchange

Chicago Mercantile Exchange. Globex, an after-hours electronic trading system developed by Reuters and the CME, is the first major attempt at global computerised futures trading and should be operational by this summer, CME

officials said.
The MoF's approval of the system would allow Japanese. futures exchanges to list con-tracts on Globex. CME officials have been attempting to enlist (Tiffe) or the Osaka Stock Exchange to Globex. Mr Melamed said he would

meet MoF officials in Tokyo this week to discuss progress. "Investor protection problems and regulatory issues have already been satisfied. I think that officials are now trying to build a consensus about allow-

ing Globex in."

Mr Melamed said the US

Treasury department had been encouraging the MoF to accept Globex as part of the US request that Japan open up its financial markets

financial markets. Globex officials could also soon reach agreement with the Chicago Board of Trade on a way to combine its planned Aurora system with Globex.

Traders surprised by favourable terms of Spain issue By Andrew Freeman

THE EUROBOND market enjoyed rare profitability yes-terday, with two issues performing strongly amid wide-spread demand. The Kingdom of Spain's

Ecu500m issue took the market by surprise when Banco Bilbao Vizcaya and Banesto, the joint lead managers, launched the bonds with a 10% per cent coupon at 100.20, instead of the previously indicated 100.90.

A Banesto official said the price modification had been influenced by the weak close last Friday of the US Treasury market and yesterday morn-

INTERNATIONAL BONDS

ing's nervous openings on the bund futures and French gov-ernment bond markets. The

official added that, in the event, markets showed unexpected resilience. The price cut made the terms, which had already been

NEW INTERNATIONAL BOND ISSUES SOFTOWER US DOLLARS Morgan stanley Int. Bank of Tokyo Cap.Mkts FRENCH FRANCS 101 1 1/2 Banque Paribas(Paris)

100.20

100.5 101.125

judged as attractive last week, irresistible to syndicate manage ers who found themselves able to sell bonds for % point clear profit. At one stage, the paper was trading a full point inside

♦Final terms. †Floating rate nots. a)Domistic issue. b)6-month libor

By the close of trading in Madrid, the lead managers were quoting the bonds at less 1.10 bid, compared with comanagers' fees of 1% per cent. Most of the early interest came predictably from interna-

tional investors, but the deal's

strong performance attracted some inquiries from Spanish institutions.

(b) 11.5

Turnover was described as heavy, as many Spanish banks sold their paper into the professional market.

The day's other success was The day's other success was a \$150m 10-year issue for Japan Finance Corporation for Municipal Enterprises (JFM), launched by Bank of Tokyo Capital Markets (BOTCM). The paper carried a 9% per cent coupon and was priced at 101%

per cent to yield 68 basis points over the equivalent Treasury. Dealers said the bonds traded comfortably inside fees from the moment they were issued. After opening at less 1% bid, the paper reached a high of less 1.60 bid, before set-tling around less 1.63 bid to yield 62 basis points over Trea-

15bp Goldman Sachs/Fuji Int. 11g/5g New Japan Secs.

suries. The lead manager said the issue, the first to carry the guarantee of the Japanese Gov-

ernment in this fiscal year, had

met wide interest. With the Treasury market in retreat last week, BOTCM considered postponing the deal, but decided to bring the deal yesterday morning and raise the coupon as a safeguard against further

Like the Spanish issue, it benefited from an unexpect-edly strong background. The issue proceeds were swapped into floating-rate yen to achieve a sub-London inter-bank offered funding rate. Swap traders said the likely rate achieved would have been around 15 basis points below dollar Libor before the yen leg of the swap.

Funding targets for Japanese government entities have long been much more aggressive and the reduced rate is a sign of the difficult conditions in the swap market.

In France, Banque Paribas brought a FFr500m three-year issue for Interfinance Credit National to a steady reception. fees at less 1.35 bid.

pushed the cash index lower.

A programme trade, executed mid-morning by a US investment

house, pushed the premium back

Wall Street undercut those gains.

By the close, the premium had widened to 22 points, helped by

lutures buying linked to pur-

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

Commence of the second of the second

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1950; Complied by the Financial Times Ltd in conjunction with the institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS		Mem	day Ap	ril 23	1990		Apr 20	Apr 19	Apr 18	ago (approx)
	& SUB-SECTIONS Figures in parentheses show number of stocks per section	index No.	Day's Change	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Act. at (25%)	Est. P/E Ratio (Net)	xd ad]. 1990 to date	Index No.	ladex No.	Index No.	index No.
_	1 CAPITAL GOODS (200)	831.38	-0.9	14.15	5.43	8.58	10.96	839.12			
	2 Building Materials (27)	1004.17	-15	15.89		-7.83					1153.70
	3 Contracting, Construction (37)	1339.64	-0.9	18.73		6.97	16.02		1352.25		1668.18
	4l Electricals (10)	J2361.89	-0.6	12.42	5.67	9.96			2372.66		2725.50
	5 Electronics (29)	11743.79	-11	10.34	4.25	12.54			1760.67		2091.51
	6 Engineering-Aerospace (8)	436.83		14,44	5.32	. 8.29	7.69				
	7 Engineering-General (43)	457.69	-0.9	12.36	5.45	9.76	7.42			463.92 481.16	
	8 Metals and Metal Forming (6)	241.40	-0.6 -0.9	25.04 16.24	6.63 6.59	4.50 7.19	0.53 8.43	472.53 344.62			533.4 <u>1</u> 305.44
	9 Motors (16)	1 541.07	-0.7	12.04	5.18	9.61	28.02				
1	U CAME INCUSTRAL MADE IAIS (24/	1170 11	-1.2	9.98	4.16	12.37	9.21	1192.49			1179.11
- 5	0 Other Industrial Materials (24) 1 CONSUMER GROUP (177) 2 Brewers and Distillers (21)	11 200 3E	-11	10.43	3.96	11.83	12.53				1286.41
- 6	5 Food Manufacturing (20)	1030 20	-1.4	10.79	4.56	11.51	14.80	1044.91			1016.64
-	6 Food Retailing (16)	2213.04	-1.0	9.59	3.55	13.46	7.94	2235.72		2241.68	
	7 Health and Household (13)	2449 61	-1.4	6.79	2.83	16.56	17.07	2485.06			2272.83
5	Oİ Lalenes (31)	II 298 88	-1.8	10.95	4.58	11.26	9.24			1338.96	1573.96
-	1 Packaging & Paper (13)	555:70	0.4	13.11	5.85	9.60	10.38	558.16	557.93	565.65	563.48
	2 Publishing & Printing (16)	3146.09	-0.6	10.68	5.70	11.82	37,24			3205.96	3466.81
	2 Publishing & Printing (16)	712.71	-10	12.30	5.15	10.49	1.89	719.77	724.56	731.20	762.68
	5 Textiles (12)	464.26	-0.9	14.43	7.67	8.72	0.59	468.41	468.52	475.89	521.85
	nimeura camuss (185)	11003 89	_1.0	11.41	5.23	10.48	8.58	1105.09		1116.76	
4	1 Agencies (17),	1557.98	-2.3	5.83	2.53	21.10	12.33	1595 44		1620.26	1254.27
4	1 Agencies (17).	1164.80	-0.6	12.24	5.66	9.54	23.59		1168.47	1180.52	
4	3 Conglomerates (14)	1535.83	-1:0	10.52	6.37	11.26	8.69	1551.13			1515.03
- 4	#IT-second (13)	DI 14 31.	-0.1	11.30	4.64	11.24	25.71		2153.77		
4	6 Telephone Networks(2)	1057.48	-1.7	12.01	4.85	10.83	0.00		1088.66		
4	7 Water(10)	1873.70	-0.8	18.60	7.23	5.95	0.00	1688.39	1857.56	1852.17	0.00
_4	8 Miscellaneous (26)	1760.38	-0.6	10.72	4.87	10.45	18.48		1757.53		
4		1078,80	-1.1	11.47	4.82	10,60	9.88	1090.52		1099.52	
5	1 Oil & Gas (18)	2211.49	-0.8	12.25	5.45	10.78	_35.53	2229.07	2225.89	2246.36	
-5		1173.16	-1:0	11.58	4.91	10.63	11,91	1185.42	1184.02	119511	1173.13
	1 ETHANCIAL COOLD (11A)	760.28	-1.7	_	5.98	_	17.48	773.63	776.30	782.81	724.06
	2 Banks (9)	793.76	-32	20.68	6.73	6.33	24.14	819.87	820 73	831.75	708.15
Ā	5) leguance () (fe) (7)	1268.28			5.79	- 1	34.46			1267.70	
ĕ	6 Incurance (Commosite) (7)	635.44	-0.7	· - 1	6.51	- !	19.43	639.60	639.59	642.95	578. 3 2
-	7 locurance (Brokers) (7)	1055.671	-0.3	8.13	6.17	16.23	26.30	1058 63	1049.00	1045.89	932.45
6	RI Marchant Banks (7)	437.29	-1.7	-::1	4.36	·!	4.85	444.76	444.76	448.01	332.14
	Ol Property (48)	1095.431	-1.4	8.46	4.06	14.97	5.62		1129.43	1139.72	1291.42
7	O Other Financial (25)	306.25	-0.6	14.34	7.27	9.22	4.09	308.10	308.27		367.43
7		1153.48	-0.6		3.28	:	8.95	1161.02	1140.79		1096.60
q	1 Overseas Traders (5)	1304,54	-0.8	10.13	7.00	11.91	42,87		1312.31	1324.97	
9	9 ALL-SHARE INDEX (682)	1074.10	-1.1]	5.03	· - ;	13.04	1086.31	1085.20	1095.00	1063,66
_		ladex	Day's Change	Day's High (a)	Day's	Apr 20	Apr 19	Apr 18	Apr 17	Apr 12	Year ago
_		No. 2159.2			2159.1				22145		
	FT-SE 100 SHARE INDEX	- 21 77 21	-61.71	اخبست	لة الاست	ا ق. الاللة		2200.71		-	

	FIX	ED I	NTE	RES	r .			AVERAGE GROSS REDEMPTION YIELDS	Mon Apr 23	Fri Apr 20	Year ago (approx.)
	PRICE INDICES	Mon Apr 23	Day's change %	20	xd adj. today	xd adj. 1990 to date	123	British Government Low 5 years Coupons 15 years 25 years	11.98 11.65 11.55	11.96 11.58 11.47	9.87 9.31 9.11
3	5-15 years Over 15 years Irredeemables,	136.18	-0.22 -0.29 -0.61	112.57 114.68 118.27 137.02	- -	4.19 4.96 4.16 1.51	16	Meditali 5 years. Compons 15 years. High 5 years. Compons 15 years. 25 years. 25 years.	13.21 12.13	13.16 12.08 11.64 13.27 12.39 11.92 11.48	10.87 9.76 9.30 10.98 9.98 9.48 9.06
6 7	Intex-Linked Up to 5 years Over 5 years	141.30 132.05 132.63	-0.16	116.17 141.29 132.26		1.49 1.38 1.38	끊	Index-Linked Inflation rate 5% Up to 5yrs. Inflation rate 5% Over 5 yrs. Inflation rate 10% Up to 5yrs. Inflation rate 10% Over 5 yrs.	4,82 4.23 3.78 4.04	4.81 4.21 3.77 4.03	3,87 3,66 2,90 3,48
	All stocks	.95.57	-0.06	95.63	-	3.12	16	Debs & 5 years Lozes 15 years 25 years	16.23 14.02 13.39	16.15 13.95 13.39	11.98 11.32 11.32
	Preference		+0.24 5: 10 an	75.03 2174.3:	11 am 21	2.07 76.4; Noo	<u>.</u>	Preference	12.30 pm 2164.3	12.33 4 pm 21 <i>6</i>	

Mines Other:								33 46	1	50 10		65 95
T	otals .						:	344	1,14	5	1	,438
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	TRADITION	L OPTIONS
First Dealings Last Dealings	April 17 May 4	
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	May 4 July 19 July 30 end of	Calls in BHH, Control Securities, Coloroll, Tuskar Res., Iceland Frozen Foods and Monks & Crans. Put and call in Stormgard.
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LONDON TRADED OPTIONS

market of 7,000 lots of the same

FT-SE series, said to be Warburg.

also lifted turnover.
Options dealers said that, as

been hedged in the lutures mar-ket, their impact on prices had

been minimal. Nevertheless, the entrance of large buyers of FT-SE

calls may send a positive signal

THE DECLINE in the UK equity market prompted brisk business in traded options, as investors purchased large quantities of FT-SE 100 index calls, hedging against the possibility of a stock-

narket recovery.
A total of 28,494 FT-SE lots changed hands yesterday, the bulk of which were calls, contrasting with 8,717 traded on Friday. The May 2,200 call series was the busiest, with 5,868 contracts hav-

ing changed hands. Trading in FT-SE options was given a late boost when Hoare Govett purchased 5,000 May 2,200 calls at 39p and 40p. The trade was not hedged in the futures market. A further buyer in the

from the derivative markets.

In the futures market, sentiment

remained negative as equities continued to silde. Friday's closing premium of the June FT-SE contract over the cash index of 22 points was quickly whittled away. By the time it reached 12 points. arbitrageurs bought the futures market and sold equities, which

Among the stock options, Asda was the busiest as a 500-lot put spread was executed. Asda equities continued to weaken after Barclays de Zoete Wedd down-graded its 1991 forecast. Asda traded a total of 1,922 contracts. The July 90 puts were the most active, trading 900 lots.

•			CALL		•	PUTS		Option		Ane	CATT		Apr	PUT: Jul		Option			CALL!			PUTS Sea	Dec
Optiez		Apr			Apr	141		Utd. Skruits	300	16	_	41	7	- 6	10	Amstrad	70	_	112	14	-4		
Altd Lyons (*430)	420 460 500	13 1 2	122	47 28 13	2 32 72	17 42 82	23 47 83	(*314) Uniter	330 600	2			17 2	20	24	(°72)	80	3	7	91,	10	1112	ŭ
ASDA (*89)	90 100	-	10	12 8	13	712	912	(*625.)	650	2	221/2	43	29	314	3314	Bardays (*519.)	500 550	38 14	52 24	- 39	7 35	15 42	42
(077	110	î	3	45	23	14 23	16 23	Ultramar (°336)	330 360	1		40 25	2 27	13 27	16 30	Blue Ci d e €214)	200 220	16 51 ₂	25 14	30 19	51. 18	8 19	10 21
Brit. Airway	200	24 5	26 11	32 19	1	3 در 10	5 12 25	Option		May	Aug	Hev	May	Aog	Nor	British Gas (*203)	200 220	ц	14 6	30 20	5 18	81 ₂ 21	10 24
Brit Com	220 50	ş	4½ -	70	17 50	24 50	50	Brit Aero	500 550	35	60	72 45	9	18 43	25	Direns (*116)	110 120	14	17 11	21 15	5 11	8½ 15	11
C1) SmKl Be		_	_	-	60	60	60	BAA (*379)	360 390	27 7	37 19	50 34	4 17	11 23	15 28	Glaso	 758	52	82	95	14	24	33
cham A (*473 J	460 500 550	15 1 2	37 17 6	52 31 15	30 BO	13 34 80	18 38 80	BAT lads (*726)	709 759	37 8	68 38	92 62	9	18 43	25 47	(*770)	775	52 37	-	-	26	-	-
Boots (*251.)	240 250	12	21 9	26 17	11 ₂	8½ 20	11 21	BTR (*417)	390 420	35 13	52 32	60 41	2 12	6 18	12 22	Hawter Sidd. (%01)	600 650	33 12	56 35	70 45	28 68	47 85	56 90
BP. (*315)	300 330	16 1	25 9	33 15	1 16	6 21	9 23	Brit. Telecom (*255)	240 260		26 125	20	1½ 8	6 145	16	Hillsdown (*24 <u>1</u>)	240 260	12 41 ₂	21 12	26 17	25 11	14 27	16 29
British Steel #139)	140	4	6	ē	1	81 ³	- 10½	Cardbury Sch	380	27	40	49	3½ 17	812	ць	Leartra (*255)	240 260	26 13	19	- 30	3 12	18	20
Bass (*910)	145 900 950	1 17 2	57 30	92 65	7 4 42	23 52	30 60	(*319)	330	8½	22	32	17	21	25	Midland 8k (*310)	300 330	25 8	32 17	45 26	. 7 24	13 29	16 32
C & Wire	460	_	48	۵.	14	12	~	Golaness (°642)	600 650	57 21	83 47	102 68	3½ 17	10 27	14 32	R. Reyce (*185.)	180	14 31 ₂ :	32	25 15	5 16	7 18	91, 20
(*485) Courtantés	500 267	28 2 37	24	43	17	33	37	6EC (*194)	180 200	肾	24 10	27 14	9	5 15	7 16	Sears	80	9	10	13	312	5	6
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Kinglister	280	20		27		19	16	Racal (*181)	180 200	91 <u>.</u> 24	17 9	24 16	2 <u>6</u>	11 24	14 26	Jua 102 Sep 150 Dec 198	- 1	50 00 37	32 -	32 59 98	21	13 33 62	8
(*299)	300 330	15	16 8 24	18	1 13 45	12 24 45	27	R.T.Z. (*530)	500 550	40 9	62 32	77 47	4 25	30 30	14 35	Mar 235 Puts		83		38		100	Ξ
Ladbroke	260	16	25	_	1	.7	_	Scot. & New (*300)	280 300	25 11	35 22	42 30	جار 10	10 19	14 22	Jun 47 7 Sep 63	- 1	05	23] [–	60	- 2	227	292
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Land Secur (*469 J	460 509	12 12	30 11	42 25	27 32	42	21 47	Thames Water (*135)	130 140	9 3	13 7½	14 9	31 ₂ 71 ₂	10 18	10 18	2150 22 CALLS			300 S			450 2	2500
M & S (*194)	180 200 220	15 112 1	19 7 2	26 14 6	1 7 27	15 28	4½ 14 29		1400 1450	80 50	120 90	140 110	40 70	110 140	120 150	May 67 4 June 90 6	4 .	42	1 14 27 45	ام 17 31	11 21	1 1/2 7 14	1 ₂ 1 4 9
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UK COMPANY NEWS

Suggestion of improper share deals without foundation say advisers | Receivers

Coal Pensions deny insider claim

BRITISH Coal Pension Funds have strongly denied allegations that they might have been acting on inside information in launching their £1.03bn bid for Globe Investment Trust last Friday.

Mr Malcolm Le May, a director of Barclays de Zoete Wedd, the funds financial adviser, said yesterday: "The suggestion that the acquisition of Globe shares by the funds was in any way improper is without foundation. The funds took great care to ensure that both the letter and the spirit of the complied with."

The focus of the dispute centres on a meeting held last Thursday between Mr David Hardy, Globe's chairman, and Mr Paul Whitney, the chief executive of CIN Management, which manages the British Coal Pension Funds.

Mr Hardy said that he asked

By Martin Dickson in New York

BTR, the British congomerate making a hostile \$1.64bn bid for Norton, the US abrasives

manufacturer, said yesterday that any federal Government review of its offer on grounds

of national security would not

The entire Congressional del-

egation from Norton's home state of Massachusetts is

urging President Bush to order

Cabinet-level review of the

be a "deal-stopper".

The Association of Investment Trust Companies is to ask the Office of Fair Trading to refer the bid for Globe Investment Trust to the Monopolies and Mergers Commission as part of a wide ranging campaign it is launching against bids from the pension fund sector, writes Terry Dodsworth.

According to the AITC, the pension funds are in a particularly privileged position in making hostile takeover offers because of their terror of the authorized the force takeover them.

their tax-exempt status, their protection from takeover them-selves, and their lack of public accountability.

"Pension fund socialism takes ownership away from the real people, and defies every democratic principle," said Philip Chappell, an adviser to the AITC.

The AFTC made a similar attempt to turn the acquisition of the TRIG investment trust by the coal board pension funds 18 months ago into a public issue. But the OFT decided at that time that there was not a case to answer.

for the meeting to update a "major institutional share-holder" shortly after finalising the company's preliminary figures for the year to March 1990. The funds represented Globe's largest shareholder with a stake of 28.8 per cent. Whether any price sensitive

information was disclosed at

under contract to the Defense

Department. A letter circulated

signed by more than 100 other

However, BTR said yester-day that if it won the bid, and if

any federal review found that

security issues were involved.

the company would divest the

Norton unit concerned. It pointed out that certain BTR

units in the US already had

the delegation has been

that meeting between the two men is a matter of dispute. But British Coal Pension Funds are adamant that no such informa-

tion was exchanged.
The funds claim that Barclays de Zoete Wedd, their financial advisers, were talking to Standard Life, the life assurance company, about the possible purchase of its 5 per cent holding in Globe over the course of several weeks and that the meeting with Mr Hardy had no impact on their decision to conclude a deal.

The acquisition of Standard Life's shareholding, which was agreed in the early hours of Friday morning, lifted the funds' shareholding in Globe to show 20 years count toleraning a above 30 per cent triggering a full takeover bid.

A spokesman for Globe said yesterday: "The Stock Exchange is looking into the matter (the meeting between Mr Hardy and Mr Whitney) and it would therefore be inap-

propriate to comment."
On the funds' side, Mr Le May, of BZW, said: "We are today contacting the Takeover Panel, the Stock Exchange and the Department of Trade and Industry with an invitation to Industry with an invitation to explain the sequence of events

BTR shrugs off Norton political moves

Shares in Norton rose on the New York Stock Exchange to \$76%, up \$1%, around lunch-time yesterday as the market responded to Friday night's announcement from the company that a third party was interested in launching a bid at a price higher than BTR's \$75m

antennae and tow cables for

sonar devices, and Stewart-Warner, making landing con-

trol devices for carrier-borne

The potential white knight

ment came just days before Norton's annual general meeting, due on Thursday, where BTR will seek to have three directors elected to the 11-person board

The British company had appeared to be in a strong position, as more than 60 per cent of the shares had been tendered to its offer. However, the possible emergence of a white knight might make shareholders think

BOARD MEETINGS				
TODAY TODAY TOURL Multitrust, Rose- Shani. urgh Investment Trust, FR, ssets Trust, Tarmer, Total- calse des Petroles, What- Finale-	1			
DIVIDENDS ANNOUNCED	1			

-	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Allied Lon Propint	1.075	July 2	1.075		3.3
CCS Group §fin	0.35	Aug 1	nil	0.55	nli
Fameli Electfin	2.7	-	2.4	4.B	4.2
Hammerson Propfin	16	June 19	14	19.5	17
Hartonsfin	0.1	-	1.09	0.2	1.7
HuntingFin	5.5	July 3	4.5	9t	6.7
Huntleich Tech §fin	1.25	July 2	1	2	1
Jones Groupfin			7	11	10
Kingston Oilfin		July 2	0.6057	1.6619	1
Lyles (S)int		June 4	1.5	-	3.75
MY Holdingsint		JUne 8	0.55	_	0.55
Power Corpnfin		June 15	3.4	5.4t	5.1
Ratnersfin		July 5	5.85	9.5	7.5
Travis Perkinsfin			5	8	6 t

bid on national security grounds, arguing that Norton produces strategic materials

Defense Deparment security clearances, including Rochester Corp, making submarine

*Equivalent after allowing for scrip issue. *On capital increased by rights and/or acquisition issues. \$USM stock. \$\$Unquoted stock. \$Third market. *For nine months. *\inftylefinish currency throughout. *\inftylefinish currency throu

proceeds retained for the benefit of the Bank.

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R G Barber

Secretary

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1989 Final Dividend

For the purpose of calculating the number of new shares to be allotted to

shareholders who have elected to receive the 1989 Final Dividend of

HK\$0.28 per share in scrip, the average of the last dealt price in the

existing shares on The Stock Exchange of Hong Kong Limited on each of

the five trading days following the closure of the Register of

Shareholders on 17 April 1990 was HK\$6.20. The number of new shares

Number of shares held $\times \frac{HK\$0.28}{}$

Shares representing fractional entitlements will be sold and the net

which such shareholders will receive will be calculated as follows:

European expansion for Alan Paul with £8.5m buv

By Jane Fuller

ALAN PAUL, the USM-quoted hairdressing and beauty prod-ucts group, has more than doubled its number of salons and launched itself into continental Europe with the acquisition of Essanelle Holdings for 28.45m.

The private company has 253 hair and beauty salons, including 130 in West Germany, 90 in the UK - where Alan Paul has 102 hairdressers - and 30 in samelle's pre-tax profit for

the 12 months to October 31 was £1.8m, compared with Alan Paul's estimated profit of £1.2m (£740,000) for the year to March 31. The Alan Paul busi-

ness includes The Body & Face Place, which has 69 outlets. To pay for Essanelle, Alan Paul is issuing more than 6m shares to the vendors, who will retain nearly 40 per cent of

them. The remaining 3.8m will be placed at 130p, which compares with yesterday's closing price of 135p, 10p down on the

A further 3.7m shares will be issued at the placing price to raise £4.8m cash for debt reduction - borrowings stand at about £1.5m - and further acquisitions. An open offer is being made to existing share-holders on a five-for-six basis, Mr Harley Muse, Alan Paul director of salons, said the acquisition would take the group into the north-east of England and into Scotland, as well as overseas.

As Alan Paul franchised about 85 per cent of its existing were franchised.

advances 45%

Polymark

salons, it would aim to extend this arrangement to the Essa-nelle outlets, of which only two

Improvements in the laundry and French divisions offset an increased loss from the techno-

increased loss from the techno-graphics side to give Polymark International a 45 per cent advance in 1989 pre-tax profits from £1.39m to £2.01m. Mr Len Weaver, the chair-man, said the group had made a good start to 1990 and the trading performance of the trading performance of the continuing operations so far this year was up to expecta-tions. He said however, that these businesses had produced disappointing profits in the second half of 1989 mainly due to operating difficulties. Cost reduction programmes

and organisational changes had been implemented which he considered would have a positive impact on profit per-formance.

Turnover in 1989 grew 36 per cent to £46.12m (£33.87m). The bulk of profits came from the French division with £1.6m (£1.07m), while laundry con-tributed £653,000 (£335,000). Technographics loss increased from £23,000 to £296,000. Net interest charges took £785,000 (£445,000) and tax £843,000 (£708,000). Earnings per share were 12p (2.41p) basic and 4.49p (3p) fully diluted. No ordinary dividends have been paid since 1981.

appointed at

By Clare Pearson

Bestwood

MR HUGH FEYERS, a director of Bestwood, said last night that the housebuilding and civil engineering group had gone into receivership.

He said an announcement would be made shortly that receivers from Price Waterhouse had been appointed. This came after Bestwood asked for dealings in its shares to be suspended at 4½p, pending the outcome of meetings

with its bankers. The company's worsening financial position has come against a hackground of the downturn in the UK housing market and it forms the latest chapter in what has been one of the Stock Market's most of the Stock Market's most

turbulent corporate stories. Bestwood's results for the six months to end-June 1989, the most recent published, showed pre-tax profits almost halving from £1.28m to £687,000. At that date the group had net assets of £4.5m, but core borrowings of £10m. The announcement of this financial deterioration came

after a summer during which Mr Tony Cole, former chairman, had mounted an attempt to depose his then-successor, Mr Anthony Holmes. In the words of Mr Jim Furlong, cur-rent chairman, Bestwood had already been "close to colapse" during the period of Mr Cole's control. Since the end of the half-

year, the subsidiary British Drilling and Freezing has been sold to its management for an initial £4m in cash. In June, the Department of Trade and Industry appointed inspectors to look at the com-

pany's affairs.

Mr Cole still holds a near-9 per cent stake in the company. Mr Furlong, who took over as chairman after Mr Cole's successor, Mr Anthony Holmes resigned last autumu, holds around 7 per cent and there is a further declarable Furlong

family holding.

The report and accounts for the year to end-December 1988, published last July, showed that it had incurred an extraordinary charge of £6.43m pre-tax, £2.29m more

than previously reported.
Other housebuilders to have gone into receivership include Declan Kelly, one of the UK's largest privately-owned house-builders which failed this year and Kentish Properties, the quoted east London developer which collapsed last summer.

Fall in trading offsets increase in rents at static Hammerson

By Paul Cheeseright, Property Correspondent

FLAT RESULTS Hammerson, the most diversified of the major British property investment and development groups, underlined the weakness of the UK commercial property market.

But the weakness of the mar-ket works two ways. It causes smaller companies financial problems but it provides strongly financed groups with the chance of expansion by acquisition. "We ought to be able to find some good buys," Mr. John Parry, Hammerson's managing director, said yester-

Hammerson, though, is less interested in companies than in individual properties or portfolios of properties. "We want to buy future opportunities, not yesterday's failed trader," Mr Parry said, referring to property companies which develop buildings and then seek to sell them on.

To this end, Hammerson is one of a number of companies

scrutinising the portfolio of Shearwater, the retail develop-ment subsidiary of Rosehaugh, a company seeking the means to increase its cashflow.

While Rosehaugh is making sales and braved unfriendly stock market conditions with a £125m rights issue to raise cash and reduce indebtedness, Hammerson's debt/equity ratio remained stable at 38 per cent during the last financial year, although it is likely to creep upwards to more than 40 per cent during 1990. All Hammer-son's sterling borrowings are fixed, with the average interest rate less than 10 per cent. This contrast between the two companies — the one with

cash, the other short of it points up a characteristic of the large property investment groups during a property industry recession. It is that their asset values may grow slowly or even decline, but that their income stream will remain strong.
This is evident from the

Hammerson figures. Its net asset value, including development surpluses, rose a modest 6 per cent in 1989 to £11.18 per share, but its operating profit, based on rental income from the properties it owns, rose 14 per cent to £60.7m. The stock market is more

interested in the net asset value than the income, so it was hardly surprising that even in a weak sector it gave the thumbs down to the figures by slicing 23p from the Ham-merson 'A' shares to 720p. During 1988 Hammerson's asset value rose more than 50 spent outside the UK.

The range of international assets should ensure at least a small increase in the asset value this year, but the overall figure seems unlikely to rise much above £12.

The estimate has to be vague. Currency fluctuations could affect it either way they accounted for 40p of the 1989 asset value flucts. Short of a

markets - are completed.

dence about the stream of gross rental income. This rose in 1939 to £156.2m (£143.8m), and there will be a similar rise this year.



Sydney Mason, chairman of Hammerson

er cent, but over the last year high interest rates, a slowing of the economy and, in some areas, an emerging surplus of property have taken their toll of the property market. Slight declines in value are now evi-dent across both the office and retail sectors, where Hammer-m is strongest

son is strongest.

This suggests that Hammer-son's asset growth in the UK this year will be slim. But its ion could be strengthened by rises in property values in France, West Germany and Spain. There will not be much help from the US or Australia, but there could be some growth in Canada. Here, of course is the argument in favour of international diversi-

About half of the Hammerson portfolio is outside the UK. Its recent purchases have been in continental Europe, notably West Germany and Spain. Of the £374m it is spending on development, £300m is being spent outside the UK.

asset value figure. Short of a catastrophic decline in values, 1991 would be better as large office developments on Fifth Avenue, New York, in the City of London and Bristons. of London and Brisbane - the strongest of the Australian city. But there can be more confi-

Hammerson Property Share price relative to the 150 130

Rimal

heart

St water

REDRA

 $100 \, \rm kg$

136

Fifteen months ago, when Hammerson was fighting off a takeover bid from Rodamco, the Dutch investment fund, it promised doubled rental income in five years. Mr Parry reiterated that promise yester-

day.

The point here is that, without taking into account any new properties, the flow of five-yearly rent reviews ensures a rising income. Espe-cially between 1985 and 1988, office and retail rents throughout the UK rose sharply. This escalation will be reflected in the rent reviews now running through the system.

Although capital values of British property have started to slip, there are still cases of rents continuing to rise. Property investment groups like Hammerson, Land Securities and MEPC can close their eyes to the asset value provided the

rents keep flowing.
For the record, Hammerson in 1989 had pre-tax profits of \$75.3m, just \$200,000 more than in 1988 and its final dividend is 16p, bringing the total to 19.5p, a rise of 15 per cent.

Prior sells 75% holding in Knobs & Knockers

By Vanessa Houlder

a London-based property group, has sold a 75 per cent stake in Jennings, Monk which trades as Knobs & Knockers, just nine months after it reversed into the USM-quoted specialist bras-sware retailer.

It has sold the stake to Mr Geoffrey Davy, who was a director of Storehouse, the

retailing combine, until last

executive of Habitat UK and BhS. "We came to the conclusion that retailers need professional hands on management," said Mr James Prior, chairman of Prior. "We did not see any upturn with us working with

Knobs & Knockers is trading at a loss after being squeezed the downturn in consumer

spending. During the six months to September 1989, Prior's retail division, which also included Beaver Architectural ironmengery, a wholesale business, incurred a loss of £218,000.

Prior is being paid 275 and is keeping the surplus assets and accumulated reserves of Knobs & Knockers, worth £1.1m. It has given a financial commit-

to support Jenning Monk for a transitional period.

Mr Prior said that the disposal would allow him to concentrate on his core business

of property investment and trading. Knobs & Knockers, which was set up 25 years ago, sells brassware and door fittings through 88 outlets.

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Member of the Board, Deutsche Bundespost Telekom
Mr PETER WHHATSCH COUNT ALBRECHT MATUSCHKA Owner, Matuschka Group

VIT HERBERT SPOREA

Chairman of the Board of Directors, Hageouk GmbH

Mr RICHARD CALLAHAN
President, US West Diversified Group Vice-Chairman, McCaw Cellular Communication Mr COLIN BUCKINGHAM

Mr BARRY MOXLEY Managing Director, Phonepoint Ltd, British Telecom Mr JOHN SATTON Director of Business Developments, Martin Dawes Communication

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Fleet Management

UK COMPANY NEWS

Travis Perkins off 16% in poor housing market

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of Travis Perkins, the timber, building and plumbing materials sup-plier, fell by 16 per cent in 1989, from £39.2m to £32.8m, as the bottom fell out of the UK hous-

ing market.
Mr Tony Travis, chairman, said it was the worst housing market he could remember. About 35 per cent of group sales went to housebuilders.

The residential repets, maintenance and imminusment mer-

tenance and improvement market, which accounted for

another 40 per cent of sales, had also been hit by the sharp rise in interest rates, but not as badly as new housebuilding.

Mr Travis said: "While it is disappointing to report a fall in profits in 1969 we draw some satisfaction from our achievement in containing the damage inflicted by the worsening marinflicted by the worsening mar-

ket.
"I do not expect results this year to match those of last year but neither do I expect them to be substantially lower."

The group, which operates Material Producers assume mainly in southern England and the Midlands, included profits of £3.74m (£2.39m) from property sales, and also bene-litted from investment income of £1:68m (£1.78m). It has no borrowings. Pre-tax profits for 1988 of

£39.2m were restated to take account of the merger between Travis & Arnold and Sandell Perkins in October 1988, Sales fell from £381.2m to £360.89m. Earnings per share dropped to to 22p. A final dividend of 5.5p makes total of 8p for the year; comparable, it was stated, to 7.5p if the two companies had been together for the whole of 1988.

O COMMENT

Tony Travis makes no secret of his view that 1990 is likely to see the worst of a housing recession which has already chalked up several casualties among housebuilders. Forecasts yesterday from the National Council of Building

Property sales, however, could contribute about £4m to Travis

Perkins profits which should limit some of the downside.

The lack of borrowing is also a

great advantage in the current interest rate climate. Pre-tax

profits of about £30m should provide earnings of about 20p leaving Travis on a prospective

p/e of 814. It deserves its rating at the top end for the sector

but do not expect the shares to do much in the short term,

given such a poor trading out-look for builders and builders

Runciman still seeks to thwart Swedish bid

By Clare Pearson

WALTER RUNCIMAN, the Scottish Amicable Investment security equipment, shipping and insurance group fighting a rearguard action against hos-tile bidder Avena, the Swedish company, yesterday said talks that had been started with one potential "white knight" were off - but it had opened discussions with another.

The company said the new talks might or might not lead to an offer being made. In the meantime, it strongly urged shareholders to hold on to

their shares. Talks are being conducted under the shadow of a hefty 42 per cent stake in Runciman held by Avena, which also claims acceptances in respect of a further 5 per cent.

Knocken

Avena moved into this posi-tion last week after it twice increased its cash offer. The second jump, from 625p to a final 690p per share, tempted

Managers to sell a long-held 8.4

per cent stake.
With dealings virtually at a standstill, the shares yesterday closed 5p down at 700p. This is 1p above Avena's offer, taking into account a 9p dividend enti-

Runciman said discussions. commenced last Thurday with the first third party, had found-ered as they had not resulted in an offer for the whole company. Talks with the new party had taken place over the weekend and it had indicated its interest in further talks.

Market speculation about

the identity of the first third party last week focussed on Scandinavian shipping companies which might be interested in Runciman's gas carriers business. Avena was originally attracted by the Tann security



Mr Gerald Ratner, the chairman and managing director of Ratners, the leading UK jewellery retail group, revealed yesterday that its UK shops sold 27 tonnes of nine carat gold last year, sufficient to build three double-decker London buses. Customers bought 8m watches, 5m pairs of earrings and 80,000 carats of diamonds, writes Maggie Urry.

Mr Ratner, who appears resigned to the lowly rating his shares receive in the stockmarket, sald that the latest fashion trend is for men to wear earrings. "You may laugh," he told male journalists at a press conference, "but you'll be wearing

male journalists at a press conference, "but you'll be wearing them in six months time." His own ears were unadorned. Presenting the group's board to the press conference Mr Ratner said his group had often been accused of being a one man
band, and, he said, "the one man has been described as a nit.
Today we have the whole orchestra here," he added.
Mr Victor Ratner, Mr Ratner's cousin, who is deputy manag-

ing director and in charge of baying for the group, said that Ratners was selling a particular bracelet for £38.95 at Christmas 1988 and had cut the price to £29.95 by Christmas 1989, with a slight reduction in the weight. By Christmas 1990 it will be cheaper again, he said. Jewellery had now become the third most popular gift item having overtaken books and records.

Defence contracts behind Hunting's 42% rise to £48.4m

A STRONG performance in defence markets helped Hunting increase pre-tax profit by 42 per cent to \$48.4m in 1989.

Nearly £26m (£18.3m) of that figure came from defence, which contri-buted £239m (£247.9m) to

group sales of £748.6m (£646.1m). Mr Ken Miller, the group's chief executive, said the margin on the JP233 airfield attack weapon had improved as the contracts matured. But this year's contribu-tion would be lower and next year it would drop right

away.
There would be no big "profit hole" after the JP233, he said. With the help of growth in non-defence areas, earnings were ex-pected to remain flat this year and to fall slightly in

Other defence developments included being appointed the prime contrac-tor for part of West Ger-many's Multi-Launch Rocket System project, and export potential for the LAW80 shoulder-launched anti-tank

weapon.
Following the merger last summer of three family-controlled companies, the group had now been organised into three divisions, the other two being aviation, and oil and

In aviation, sales shot up to £138.2m (£94m), but pre-tax profit slipped to £5.4m

Progress in the UK on fit-ting out aircraft had been held up by a poor perfor-mance from a Canadian subsidiary, since sold to management. On the oil and technology

side, a big increase in crude oil sales in Canada helped the Gibson subsidiary, which was also making progress in gas products.
The division's turnover advanced to £327.2m

(£250.6m). But pre-tax profit was flat at £9.5m Mr Miller said the contribution from specialist products had fallen because of disrup-

tion following the sale of a lubricants business coupled with difficulties in DIY markets.
As part of its restructuring, the group intended to sell a number of subsidiaries which

had made only a small contribution to 1989 profits. Mr Miller said these disposals would have reduced gear-ing from 54 per cent to single figures, were it not for planned expansion.

Net interest charges last

Other activities, such as ship broking and pension savings, added a further

25.3m profit.
Fully diluted earnings per share rose from 25.6p to 31.8p. A recommended final dividend of 5.5p makes a total for the year of 9p, up from 6.7p last time.

• COMMENT

£121.5

Although the pre-tax profit came in ahead of the forecast, this was more to do with miscellaneous benefits than growth in non-defence businesses. Similarly this year, the declining profit from JP233 is expected to be offset as much by disposals as by any imminent surge in avia-tion or oil and technology. Next year should prove more fruitful both in terms of the newer defence systems and the activities boasting greater potential. Examples are US expansion in fitting out commuter aircraft and the results of a market-ing push for branded products, such as Hammerite car care. But this is not expected to be enough to prevent an earnings fall in 1991. This year, a pre-tax profit of £48m gives a predictably undemanding prospective p/e of about six.

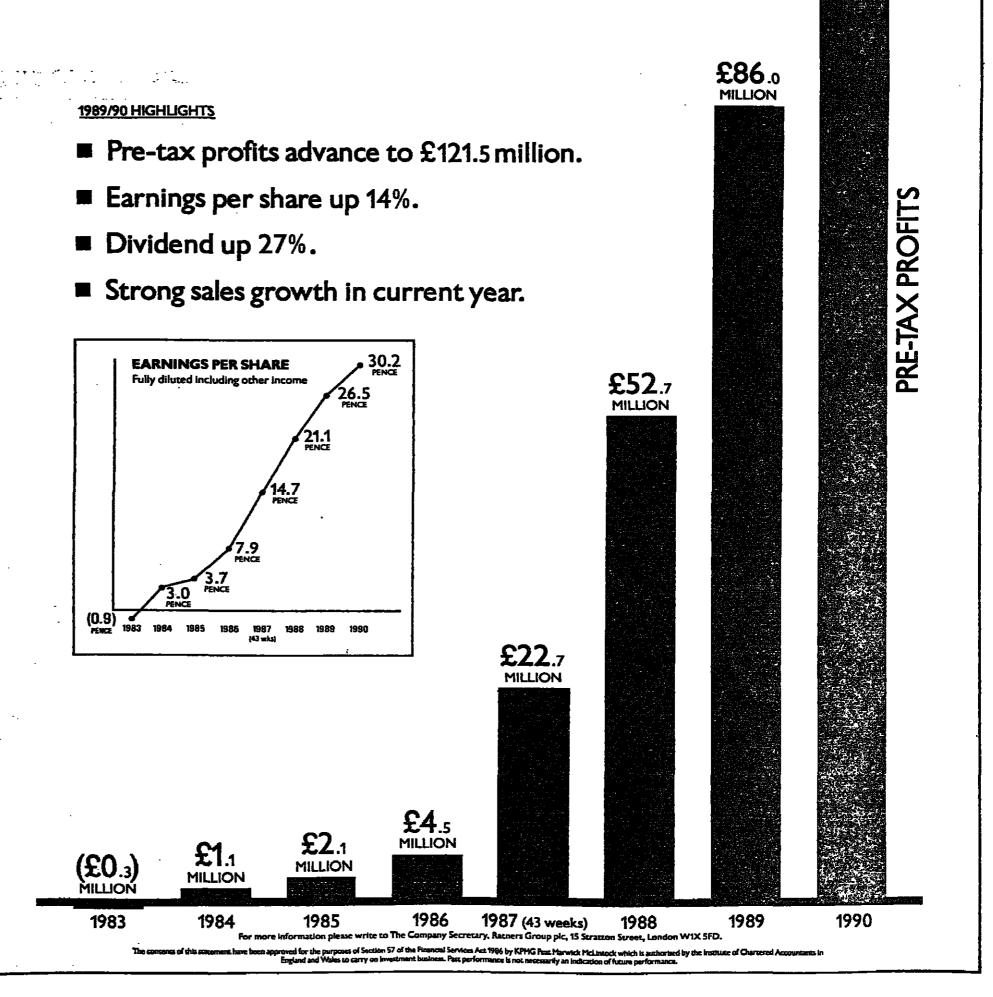
RATNERS RECORD OF ACHIEVEMENT

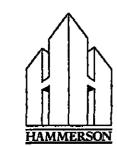
1992 REDRAWING THE MAP OF EUROPE

The Financial Times proposes to publish a Survey on the above on

25 JUNE 1990 For a full editorial synopsis and advertisement details, please contact: HENRY KRZYMUSKI or **GILLIAN KING** on 071-873 3699/4823 or write to them at: Number One, Southwark Bridge London SE1 9HL. FINANCIAL TIMES

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COMPANY NOTICES							
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HOTICE OF MEETING	NOTICE OF MEETING						
Notice is hereby given that the Ansual General Meeting of BOSTON PACIFIC GROWTH INVESTMENT FUND, SICAV shall be held at the Registered Office of the Company in Lecembourg, 41, Bud Reyal on	Notice is hereby given that the Annuel Gen- eral Meeting of BOSTON LIQUIDITY MANAGEMENT FUND, SIGAV shall be held at the Replaced Crise of the Company in Luxembourg, 41, Bvd Royal on						
Thursday, May 10, 1960 et 5-p.m.	Thursday, May 10, 1990 et 6 p.m.						
for the purpose of considering the tollowing agencia:	for the purpose of considering the following agends:						
 To receive and adopt the Management Report of the Directors and the Report of the Authorized Auditor for the year ended December 51, 1989. 	To receive and adopt the Management Report of the Directors and the Report of the Authorized Auditor for the year ended December 31, 1988.						
 To receive and adopt the Annual Accounts for the year ended December \$1, 1989. 	To receive and adopt the Annual Accounts for the year ended December 31, 1989.						
 To retease the directors and the Author- ized Auditor in respect with the performance of their duties during the facel year. 	To resease the directors and the Author- ized Auditor in respect with the performance of their duties during the flecal year.						
t. To decide the appropriation of the earn- ings.	To decide the appropriation of the earn- ings.						
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The resolutions shall be carried by a major- ty of those present or represented.	The resolutions shall be carried by a major- by of those present or represented.						
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Dividend Per Share p.	19.5p	17.0p
Net Assets Per Share (including development surpluses)	£11.18	£10.58
Net Assets Per Share	£10.68	£10.08
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TURRIEF

STRENGTH IN DIVERSITY

UK COMPANY NEWS

Profits growth held back by losses and closure costs at start-up venture

Farnell Electronics rises 13% to £30.64m

By Vanessa Houlder

FARNELL ELECTRONICS, manufacturer and distributor of electric and electronic equipment, yesterday announced a 13 per cent increase pre-tax profits from £27.11m to £30.64m for the year to January 28. Turnover increased from £138.37m to £169.67m.

Mr Henry Elstone, group finance director, said he was fairly confident about the current year. "We are miles from recession in our view."

The results reflected growth by the electronics component distribution operation and the

electronic equipment manufacturing operation, which reported operating profits of £21.33m (£18.48m) and £8.87m

(£6.88m) respectively.

Advance Power Supplies, Wallis Hivolt and Wayne Kerr, the three manufacturing companies bought in 1988, showed a strong profits improvement following restructuring.
However, the results were

held back by a £1.13m loss from FFB, a start-up venture in information retrieval. This business was closed in October, giving an extraordinary

loss). Before the extraordinary

items there was a loss of 11.2p

per share (0.7p loss). Because of the offer, the board does not

recommend payment of a final dividend.

British Empire Trust

net asset value slips

At March 31 the net asset

value of British Empire Securi-ties and General Trust had

slipped to 60.86p, from the 61.89p of six months earlier.

However, the latest value did

show a 5.56p improvement over March 31 1989.

In the half year ended March 31 earnings fell from 0.6p to 0.46p, but the interim dividend is held at 0.25p. Total revenue dropped from £2.18m to £1.9m, reflecting a

fall in interest from securities to £586,000 (£1.25m). Dividend income rose to £720,000 (£555,000) and deposit interest

and other revenue to £627,000

Bridon negotiating

Bridon, the wire and wire rope

manufacturer, is in negotiation

offer for Verto under the fol-

lowing terms: Fl 86 cash for

each Fl 20 common share

vertible bond.

Dutch acquisition

charge of £2.94m. The closure of FFB marked a reversal of its strategy of investing in start-up ventures. It sold DH Group, a joint venture in aircraft communications at the start of last year.

However, Terrafix, a start-up in automatic vehicle location, is expected to make its first sales in the next few months.

At the year end there was cash of £13m. Mr Elstone said the company was looking at purchases in Europe and the

Earnings per share increased

from 13.5p to 14.5p. A proposed final dividend of 2.7p makes 4.8p (4.2p).

O COMMENT :

As Farnell heads for its 25th year of consecutive earnings growth, its core distribution business seems to be as robust as ever. By focusing on small, rapidly delivered orders with a differentiated pricing struc-ture, it is well placed to ride out a slow-down in the econ-omy. And although its glittering margins attract competitors, its broad spread of small

customers means there are rel-atively high barriers to entry. Nonetheless, over the medium term, there is likely to be some erosion of its position. And sceptics, looking at the hapless record of the start-up ventures, sometimes doubt whether it can invest the cash it generates without dilution. Recently the enthusiasts have been driving up the share price, which closed yesterday up 4p to 162p. At that price, the shares are on a reasonably valued p/e of 9.5, assuming pre-tax profits of

NEWS DIGEST

Huntleigh advances to £936,000

HUNTLEIGH TECHNOLOGY, the maker of instrumentation and control systems for indus-trial and medical applications, lifted pre-tax profits 47 per cent from £638,000 to £936,000 in 1989. Turnover rose 13 per cent from £18.21m to £14.87m.

This USM-quoted company, which makes 80 per cent of its sales abroad, said that the finance charge had been reduced to £184,000 (£227,000) by minimising interest rates through borrowing overseas in currencies and amounts which equated to the overseas sales.

There was an extraordinary credit of £123,000 from last April's sale of Proximity Switch and further consideration from subsidiaries sold in 1983. Earnings were up 36 per cent to 7.1p (5.23p) and the final dividend is 1.25p to make 2p (1p) for the year.

The company said that

export demand was expected to increase further as both western and eastern governments reduced their military expenditure. It said that previous experience had shown that healthcare provisions increased at

Net assets decline at Berry Starquest

Berry Starquest, one of the quoted investment trusts managed by GT Management, saw its net asset value decline from 215.7p to 208.5p over the year to the end of January 1990.

Mr Dennis Nicholson, chair-man, said that following new incentives for private investors in Personal Equity Plans in the March 1989 Budget, Berry altered its investment policy towards smaller companies. Unfortunately they performed poorly in the second half of the year which resulted in the 3.3 per cent decline in asset value. Total income was down from 2558,000 to £486,000. After interest of £41,000 (nil) and manage ment expenses of £273,000 (£199,000) pre-tax profits were halved at £172,000 (£359,000) for earnings of 2.3p (4.6p) after tax of £54,000 (£118,000).

The board is proposing a single final dividend of 1.5p against last year's total of 4p, which included a final payment of 2p. Mr Nicholson said the previous year's total payment was not comparable because investment income had been boosted by substan-tial holdings in UK Government securities and cash deposits earning high rates of interest relative to equity divi-

Early's losses mount as it bids farewell

Early's of Witney, blanket manufacturer, makes a sad farewell as an independent farewell as an independent company – it is currently the subject of a recommended £13.1m takeover bid from Grovewood Securities – with a loss of £1.04m, compared with a previous loss of £11,345, for the year to January 27 last.

The board said the loss during the second half of the year was in part due to exceptional costs resulting from continued.

costs resulting from continued reorganisation of textile activi-

ties. Turnover was actually £678,000 up at £9.7m. After crediting extraordinary items of £2.69m, which consisted principally of the profit of the sale of Mount Mills at Witney, there was a profit for the period of £2.04m (£33,794

LEGAL NOTICES

NOTICE IS HEREBY GIVEN, pursuant to Section 98 of the Insolvency Act 1966, that a meeting of the creditors of the above-named company will be held at The Chartered losurance Institute, The Insurance Hall, 20 Aldermanbury. London EC2V 7H7 on Wednesday, the 2nd day of May 1990 at 11 oftook in the morning, for the purposes

applicable, must be lodged at 185 Queen Victoria Street, Lendon EG4V 400 not lass than 12.00 noon on the 1st day of May 1990.

cult period, due to reduced demand caused by high interest rates, but with a well-lo-cated land bank they said that division was well positioned to take advantage of any upturn in the market. Since the half year end,

An interim dividend of 1.075p (same) has been declared from earnings per share of 2.5p (4.3p) undiluted and 2.77p (3.62p) fully diluted. Tax charged was £975,000

Lex Service

to acquire Verto, the Dutch Sir Trevor Chinn, chairman and chief executive of Lex Serwire rope and synthetic fibre producer with operations in the Netherlands, Belgium, and Agreement is expected between the companies whereby Bridon will make an

However, he did expect prof-(including the 1989 ordinary dividend of F1 2.75), and F1 1,100 cash for each F1 1,000 con-

The offer for the common stock (net of the dividend) values Verto's net assets at F1 62.5m (£20.2m), while the terms for the bonds puts them at F1 21.8m (£7m).

In 1989 Verto made a pre-tax profit of Fl 4.1m (£1.3m) on turnover of Fl 256.3m (£82.7m). It will continue to operate under the existing names of its Bridon group.

Allied London tumbles to £3.87m

Allied London Properties pre-tax profits for the six months ended December 31 have tum-bled from £5.52m to £3.87m. Rental income was up from

25.1m to £6.1m, but trading profit was a little lower at £3.61m (£3.98m) and other income unchanged at £1.7m. Administrative expenses rose from £2.73m to £3.14m and interest payable from £2.53m to

The board said the housing division based in the Midlands and South East has had a diffi-

Elstree Tower, the group's largest office development at Borehamwood, Hertfordshire, has been let to Unitel at a pass-ing rent of £2m which will increase rental income by 16 per cent on an annualised

(£1.92m).

forecasts recovery

vice, the car and electronics group, told the recent AGM that he remained cautious on the economic environment both in the UK and the US and its effect on business.

its for the first half of this year to show "a healthy recovery" over the second period of 1989, when they reached only £19m and resulted in a reduction from £70.4m to £55.8m for the full year.



Sir Trevor Chinn: cautious on

economic environment

Operating profit from pas-senger car businesses was encouragingly higher in the

first quarter, compared with the last period of 1969.

The electronic component side, including a strong contri-bution from the joint senture in Taiwan, achieved a small lift in trading profits in the open-ing three months over the like 1989 quarter.

Power Corporation exceeds I£10m

Significant growth has been shown by Power Corporation, the Dublin-based commercial property investor and developer, in 1989.

Turnover expanded from E11.36m to E30.38m, or 230m, while the pre-tax profit increased from E56.41m to IE10.26m, equal to £9.96m. With earnings at 10.02p (8.37p) the final dividend is 3.6p for a total of 5.4p on capital increased by the March 1989 rights issue

Mr Robin Power, the chairman, said the company now had an excellent base from which to expand. At present there were no net borrowings, bank syndicate facilities had been increased and there was available increasing amounts of non-recourse finance for

new purchases.
"In a market where sellers now outnumber buyers, structive acquisition opportunities are available, he said

The company operates in Ireland, the UK and the US. At the year-end its net tangible asset value, following independent valuation, was 244p-against 35p at end 1988. That excluded the interest in Ambassador Hotel development site of 23.5 acres in Los Angeles and the Town Centre in Blackpool, both taken at

cost.
Trocadero Centre continued its good progress and the trad-ing properties in Kensington High Street performed satisfactorily. Following the establishment of new rent levels disposals were made for substantial

Apart from the Ambassador interest, other purchases were

Consumer downturn hits S Lyles The difficult conditions in the home domestic carpet market meant reduced turnover and

profits for S Lyles in the half year ended December 31 1989. This Dewsbury-based yarn spinner and dyer saw sales fall to £9.82m (£11.42m) and the pre-tax profit, exacerbated by high interest charges, drop to

£301,000 (£491,000). However, turnover in the current six months was running at a higher monthly level, and exports were performing well, said Mr John Lyles, the

chairman That should lead to a satis-

factory outcome for that period, especially when viewed in the context of the trade as a In the first half, exports were

higher by volume and value; turnover rose to £4.4m (£4.01m). Earnings fell to 2.51p (4.18p) but the interim dividend is held at 1.5p.

Acquisitions help lift CCS to £177,000

The enlarged CCS Group, supplier of a broad range of specialist subcontract services and building materials, lifted its pre-tax profit from £144,000 to £177,000 in the year ended nber 30 1989.

But had the largest acquisi-tion, G Blagg, been wholly-owned throughout the year, the profit would have been 2354,000, said Mr Chris Wilson, the chairman.

The group came too the USM a year ago following the reverse takeover of Bluemel Brothers, the cycle accessories group. It made three acquisitions and expanded into several new areas of

activity. Mr Wilson was confident that the enlarged trading base would provide a solid foundation for strong growth.

Tunover for the year expanded to 26.55m (£3.78m). Earnings were 1.18p (0.92p) and the final dividend is 0.35p for a total of 0.55p.

Children's Medical

. net asset value rises Net asset value at Children's Medical Charity Investment Trust stood at 98.8p per share on December 31, compared with 95.9p a year earlier. Fully diluted for the warrants, the value increased from 96.5p to

99p.
The trust had a surplus of £71,402 (£52,952) for 1989, before tax of £43 (£41).



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UK COMPANY NEWS

Central TV buys 49% of US producer's UK arm Equity &

By Raymond Snoddy

CENTRAL Independent Television announced yester-day it had agreed to acquire a 49 per cent stake in Chris Bearde Entertainment, the new UK-based international arm of the Los Angeles producer. The Central deal which will

call on finance and creative skills from both sides of the Atlantic to produce television programmes for the international market is the latest sign that Britain's ITV companies are becoming more interna-

The agreement comes days after Granada Television announced at the MIP-TV programme market in Cannes the formation of a European con-sortium with Hachette Interna-tional Television of France and Norddeutscher Rundfunk of Foreign acquisitions and

West Germany to produce and . decided as a conscious policy distribute films for television to concentrate on retaining its on a worldwide basis,

Mr David Piowright, chairman of Granada Television believes the European television market has been transformed by deregulation and that there is a new will among European producers to be European producers to be major suppliers to the world

on the heals of the creation last month of Tango.a joint venture between Yorkshire Television and NBC, the lead-ing US network, to develop television projects for the international market

COMPANY NEWS IN BRIEF

AITCH HOLDINGS is and Mr Phillip Gunn. Initial proposing to reduce its share consideration is £70,000 cash capital by cancelling 5p on and 80,000 Lincoln shares. Depending on profits the Depending on profits the deferred consideration can be and share premium account by equal to the net asset value at end 1991, or 1.5 times profit subject to a maximum £2.5m. NORMAN REEVES (Motors) 23.14m in order to eliminate the deficit on reserves and facilitate the payment of divihas accepted the offers from Estates & General Investments

CITYVISION agm told that opening 20 weeks of current year had been more than satisfactory. Current cash balance exceeded £15m and no bank borrowings, leaving company set to take number of video rental stores to well over 1,000 (at present 670) without bor-

rowing.
COWIE (T): Trading conditions continued to be difficult, Mr Tom Cowie, chairman, told the annual meeting, and there would not be a significant improvement in profits until interest rates came down. How-ever, he added that trading in the first three months had held

will be redeemed at par on April 30. A final interest payment of £1.58 per £100 of stock for the period from February 2 1990 up to the redemption date will be made. In addition, the 7½ per cent debenture stock 1987/92 will be redeemed early at par plus a meanium of I per up reasonably well.
EUROMONEY PUBLICATIONS is buying Camrus Airport Publishers for a maximum £700,000 cash. Mr Jeremy Richardson, the controlling shareholder, will receive a £500,000 down payment, plus a further maxi-mum £150,000 related to turnover, Mr Christopher Surgenor, who holds 5 per cent of the shares, will get a turnover-re-lated consideration of up to £50,000. Camrus publishes peri-Europa, of Belgium, from 40 per cent to 73 per cent. The previous principal shareholder was Societe Regionale D'In-vestment de Wallonie. That odicals covering airport sup-plies and aircraft maintenance; in 1989 it incurred a loss of £1,375 on turnover of £705,853.
KINGSTON OIL & Gas made
pre-tax profit of \$1.15m for 18.
months ended December 31
1989, against \$1.33m previous
year. Earnings 11.31 (11.08) Europa, of which BF58,5m came from Verson. SRIW also provided a BF45m 10 year cents; final dividend 1.1 cents to make 2.6592 (1.75) cents, equal to 1.6619p (1p). The interest of 11.9 per cent.
WHITECROFT DEVELOP-

results were considered good against the background of major change in US oil and gas industry in general, and in Ohio in particular. LINCOLN HOUSE is making its first acquisition outside the home furnishing area with the purchase of Troika, which makes corporate gifts, personalised items and jewellery, and is run by Mr Peter Osborne interest of 11.9 per cent. WHITECROFT DEVELOPMENTS has sold its Fiscal House office development in central Manchester to the Electricity Supply Pension Fund for £5.7m. The building was pre-let to GRE Properties at an annual commercial rent of £350,000. Whitecroft has also let its Eldon office development in central Manchester to the Electricity Supply Pension Fund for £5.7m. The building was pre-let to GRE Properties at an annual commercial rent of £350,000. Whitecroft has also let its Eldon office development in central Manchester to the Electricity Supply Pension Fund for £5.7m. The building was pre-let to GRE Properties at an annual commercial rent of £350,000. Whitecroft has also let its Eldon office development in central Manchester to the Electricity Supply Pension Fund for £5.7m. The building was pre-let to GRE Properties at an annual commercial rent of £350,000. Whitecroft has also let its Eldon office development in central Manchester to the Electricity Supply Pension Fund for £5.7m. The building was pre-let to GRE Properties at an annual commercial rent of £350,000.

The Mark

Land

television market.
The announcements follow

in respect of 98.85 per cent of the ordinary and 84.63 per cent of the preference. NSM has paid £650,000 in-161,290 shares and cash to pur-chase Environment (Irvine).

chase Envirotank (Irvine).
SIMON ENGINEERING SAYS

95.5 per cent of the recent rights offer has been taken up. Tak received acceptances in respect of 70.43m convertible

unsecured loan units, repre-senting 81.02 per cent of the

VAUX GROUP: The 6% per cent debenture stock 1987/90 will be redeemed at par on

at par plus a premium of 1 per cent of the nominal amounts of

stock on April 30 plus accrued

VERSON INTERNATIONAL has exercised its option and increased its holding in Verson

company and Verson agreed to an aditional capital subscrip-tion of BF73.5m (£1.3m) to

unsecured loan to Verson at

Jones Group rises 6% to I£5.47m

Apart from its stake in Chris

Bearde Entertainment, Central already has a small US produc-

tion and distribution company called Zodiac set up a year ago. Mr Leslie Hill managing

director of Central said yester-day of its new deal : This

venture is part of Central's strategy of growth from the group's core strengths of pro-gramme production, broadcast and distribution."

A rise in pre-tax profits in 1989 from I£5.18m to I£5.47m, or 25.32m sterling, was yesterday reported at the Jones Group, the Dublin-based company. Turnover was up at 15:112.21m (16:86.32m) and earnings advanced to 35.9p (33.8p) per share. The final dividend is a recommended 8p (7p) to make 1lp (10p) for the year.

Receivers in at rest of General

By Andrew Hill

to concentrate on retaining its UK franchise. Earlier this year Thames Television completed the 557m acquisition of Reeves Commu-nications Corporation producer BARCLAYS BANK, which called in administrative receivers at Equity & General's financial services operation last week, has now appointed the same receivers of situation comedies such as Gimme a Break and Kate & Allie and TVS Entertainment paid \$320m for MTM. to administrate the rest of the

The appointment of Mr John
Richards and Mr Anthony
Houghton of Touche Ross was
again made at the request of
the Equity board.

Equity's loss-making asset
leasing activities were known
to be a drag on the group's
motor division, which owns a

motor division, which owns a string of motor dealerships. It is understood that the motor division is not in difficulties.

The receivers needed access to the whole company because the financial services arm was involved with leasing, finance and contract hire business for

the motor dealerships.

Equity announced in February that it planned to sell the finance division, which it said had been hit by high interest rates. At the same time, it warned that the division's losses would overshadow the better performance of the motor division, so that group would only produce nominal trading profits in 1989.

Second half loss cuts Hartons profit by £4m to £608,000

HIGH INTEREST rates caused a loss in the second half at Hartons Group, the plastics manufacturer and distributor.

on, particularly in building and retailing."

Explaining the company's profits decline, he said: "We This downturn resulted in sharply reduced pre-tax profits of 2608,000 for 1989 and compared with profits of £4.92m in 1986 and with £627,000 in the first half of 1989.

The recommended final dividend has been significantly reduced from 1.09p to 0.1p to make 0.2p (1.7p) for the year. The loss per share worked through at 0.06p (earnings

Mr Colin Astin, chief execu-

tive, said that the company was particularly vulnerable to the UK economic scene, because it had more than 30,000 customers with no one customer accounting for more than 1 per cent of turnover. "We are in every aspect of industry," he said, "and there has been a lot of hurting going

when decisions on capital expenditure had to be made more and more of our customers were asking themselves what they could cut back on until interest rates came down." Mr Astin maintained that Hartons' products fell into this "first savings to be made"

noticed at the start of 1989 that

category.
The company has made 80

redundancies in cutting the number of its branches from 32

to 27 and, although Mr Astin felt that the rationalisation was now complete and the "dif ficult trading landscape had now flattened out", he added: "I just hope it isn't the lull before the storm. Turnover climbed from £124.53m to £153m in the full

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EUROPEAN INVESTMENT LOCATIONS

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5th JUNE 1990

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or write to her at:

Number One Southwark Bridge London SEI 9HL

FINANCIAL TIMES

SUNALLIANCE

CHAIRMAN'S STATEMENT

1989 was a difficult year. There was sharper competition in the marketplace, particularly in the UK where high interest rates, which are the Government's main resource to fight the rapid rise in inflation, encouraged some underwriters to take on business at unrealistic rates. It was a year of natural disasters, with destructive hurricanes in the Caribbean and the south-eastern United States, and earthquakes in California and Australia. In all these calamities the Group bore its share of loss, but inevitably for our company nothing was more costly than the long hot summer in the UK which has so far produced some 7,800 claims for subsidence. Some of these arise only when houses change hands and prospective purchasers have a survey. Consequently we may expect further claims when the residential property market in due course revives.

In all these circumstances we regard the Group profit of £318m as satisfactory, particularly since this result does not fully disclose the immense strength of the Sun Alliance. The benefits of our consistent policy of looking for long-term growth in our portfolio of equities and property were clearly demonstrated during 1989 by the increase of more than £800m in the Group's net assets. This balance sheet strength gives us the capacity to underwrite with confidence on a European and worldwide scale, to expand our business in a coherent manner in the developing financial services market, and to maintain dividend growth despite the inevitable fluctuations of underwriting results.

The embedded value, which represents the shareholders' interest in our existing UK long-term insurance business, has been independently valued as at 31st December 1989 at over £550m. Whilst this is considerably less than the appraisal value of our long-term business, which includes the value of future new business, it does furnish further evidence of the strength of the Group.

The Group reorganisation foreshadowed in last year's report, and established by the Scheme of Arrangement sanctioned by the High Court, has gone ahead smoothly with a more logical coordination of marketing, underwriting, and dealing with claims. This will enable us to offer an even higher standard of service to our long-standing connections.

The Group welcomes Sir Leon Brittan's efforts to speed up the process of bringing freedom to supply personal general and life business services throughout Europe, but conditions must be the same for all competitors in the market, and this applies

particularly to taxation. It is unsatisfactory that reserves set aside to allow for catastrophes such as the recent storms should be eligible for tax relief in many European countries but not in the UK. It is equally unhelpful that the Inland Revenue continues to seek to discount outstanding general business claims, which would effectively tax investment income before it was received. We should not be placed under a handicap in competing for business at a time when other trade barriers are being dismantled, and when Government expenditure abroad and the heavy outflow of funds on interest payments are making serious inroads into the hardwon invisible earnings to which insurance has been so vital a contributor over the years.

1990 has started with violent hurricanes much more widespread than those of October 1987 and well insured companies and individuals will have reason to be thankful for their cover. The cost, although mitigated by catastrophe reinsurance, will be high. If these storms prove, as some suggest, to be the harbingers of serious climatic change, there can be no doubt that rates will have to reflect the risk. Nevertheless, after the Group's steady advance in the 1980s there is every reason to look forward with confidence to the last decade of the century.

Dividend

The Directors recommend a final dividend for 1989 of 8p per share, making a total dividend for the year of 12.5p.

Conclusion

The setting up of our new structure and its smooth inauguration has called for imagination, meticulous planning and much hard work. Its success and the good results for 1989 are due to the enthusiastic support of all the people who work for the Group at home and abroad. To all of them I express my admiration and gratitude.

The audited Group results for 1989 are as follows:	1989	1988
t he addited Group results for 1969 are as follows:	£m	1930 £m
Premium income		
General insurance	2,475.3	2,252.2
Long-term insurance	810.6	859.6
	3,285.9	3,111.8
Profit and loss account		
General insurance underwriting result	(63.7)	58.7
Long-term insurance profits	40.5	34.0
Investment and other income	-341.8	279.7
Profit before taxation	318.6	372.4
Taxation	90.9	110.3
Minority interests	12.3	10.4
Profit attributable to shareholders	215.4	251.7
Dividend	99.0	80.9
Profit retained	116.4	170.8
Share capital and reserves	2,936.5	2,103.1
Earnings per share	27.3p	31.9
Dividend per share	12.5p	10.25

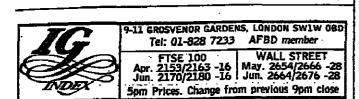
The Annual General Meeting of Sun Alliance Group plc will be held at 12.30 pm on 16th May, 1990 at the Head Office, I Bartholomew Lane, London EC2N 2AB. The Annual Report and Accounts were posted to shareholders on 23rd April, 1990. If you are not a shareholder and would like a

Sun Alliance Group plc

copy please write to the Company Secretary at the above address.

Head Office: 1 Bartholomew Lane London EC2N 2AB

Meta	lrax	Meta	irax
Group Broad spectrui	_		cielists
	1989	1988	
	£000	£000	
Turnover	60,243	52,117	+16%
Group profit before taxation	7,055	6,087	+16%
Dividends per ordinary share	3.8p	3.16p	+20%
Earnings per share	8.79p	7.74p	+14%
"For the rest of t much better that competitors."			
John Wardle Cf	nairman	-	-
	-		-
Report and Accounts f Metalrax Group PLC, / Birmingham B38 9PN	Ardath Road,	Kings Norta	



Incorporated with limited liability in the Republic of France

Share capital: FF547.136.010 Head Office: 7 rue de Téhéran - 75008 Paris, France NOTICE OF MEETINGS

Shareholders are hereby informed that an Ordinary General Meeting and an Extraordinary General Meeting will be held at the Automobile Club de France, 6 Place de la Concorde, 75008 Paris on 30th May, 1990 (AGM at 11a.m., EGM afterwards) to consider the following agenda:

Annual General Meeting

- Reports of the Board of Directors and the auditors; Approval of transactions failing within Arnele 101 of the law of 24th July, 1966;
- Approval of the accounts for the year ended 31st December, 1989 and quietus to the Board of Directors;
- Apportionment of profits and determination of dividend;
- Proposal for payment of dividend in shares; Re-election of Directors; Renewal of the authorisation to the Board of Directors to purchase shares of the Company on the Stock Exchange; Renewal of the authorisation to the Board of Directors to issue bonds.

Extraordinary General Meeting

Reports of the Board of Directors, the Commissaire aux apports et à la fusion and the auditors.

- Merger with the company FINALIM II by way of absorption of the latter, increase in share capital and amendment of Article 6 of the Articles of Incorporation, authorisation to the Board of Directors to apply all or part of the share
- premium as it sees fit.

 2. Election of one additional Director.

 3. Authorisation to the Board of Directors in the case of a takeover bid for the company to increase the share capital on one or more occasions, by up to a maximum nominal amount of FF300 million through the issue of new shares, with maintenance of the shareholders' preferential subscription rights.

 4. Authorisation to the Board of Directors to increase the share capital, on one or more occasions, in France or abroad, by up to a maximum nominal amount of FF75 million through the issue of new shares, and waiver of the shareholders' preferential subscription rights.

 5. Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, bonds convertible into shares of the company up to a maximum nominal amount of FF5 billion with maintenance of the shareholders' preferential subscription rights.

- Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, bonds convertible
 into shares of the company up to a maximum nominal amount of FFS billion and waiver of the shareholders'
 preferential subscription rights.
- 7. Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, bonds redeem
- Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, bonds redeemal
 through the issue of shares of the company up to a maximum nominal amount of FF5 billion with maintenance of
 shareholders' preferential subscription rights.
 Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, bonds redeemal
 through the issue of shares of the company up to a maximum nominal amount of FF5 billion and waiver of the
- shareholders' preferential subscription rights.

 9. Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, bonds with warrants attached for subscription to shares of the company up to a maximum nominal amount of FP5 billion, the maxim nominal amount of shares to which warrant holders may subscribe being fixed at FF150 million, with maintenar
- nominal amount of shares to writen warrant notices may substant to being made in the shareholders' preferential subscription rights.

 10. Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, bonds with warrants attached for subscription to shares of the company up to a maximum nominal amount of FF5 billion, the maximum nominal amount of shares to which warrant holders may subscribe being fixed at FF150 million, and waiver of the
- 11. Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, warrants to Authorisation to the Board of Directors to issue, on one or more occasions, in Prance or around, warrants to
 subscribe to shares of the company up to a maximum nominal amount of FF5 billion, the maximum nominal amount
 of shares to which warrant holders may subscribe being fixed at FF75 million, with the maintenance of the
 shareholders' preferential subscription rights.
 Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, warrants to
 subscribe to shares of the company up to a maximum nominal amount of FF5 billion, the maximum nominal amount
 of shares to which warrant holders may subscribe being fixed at FF75 million, and waiver of the shareholders'
 preferential subscription rights.
- preferential subscription rights.

 13. Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, securities giving the
- right through conversion, exchange, redemption, presentation of a warrant or otherwise to the issue of shares of company up to a maximum nominal amount of FF5 billion, the maximum nominal amount of shares issued in respect of this class of capital being fixed at FF150 million with maintenance of the shareholders' preferential 14. Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, securities giving the
- Authorisation to the Board of Directors to issue, on one or more occasions, in France or abroad, securities giving the right through conversion, exchange, redemption, presentation of a warrant or otherwise to the issue of shares of the company up to a maximum mominal amount of FF5 billion, the maximum mominal amount of shares issued in respect of this class of capital being fixed at FF150 million and waiver of the shareholders' preferential subscription rights.
 Limitation to FF150 million of the total amount of increases in capital that may be permitted by virtue of the authorisations contained in resolutions 5, 6, 7, 8, 9, 10, 11, 12, 13 and 14.
 Authorisation to the Board of Directors to grant options to subscribe to shares of the Company for the benefit of employees or managers of the Company and companies and "groupements d'intérét économique" in which the Company holds at least 10% of the equity.
 Harmonisation of the Articles of Incorporation with the provisions of the law of 2nd August, 1989 concerning commercial companies, and consequential modification of Article II III (transfer of shares).
 Power of autorney for carrying out formalities.
- 18. Power of attorney for carrying out formalities.
- All shareholders will be entitiled to attend the Meeting, regardless of the number of shares held.
- To be entitled to attend or to be represented at the Meeting:

 holders of registered shares must be recorded in the Company's share register at least five days before the date of the
- holders of bearer shares must deposit at the head office of the Company or at a branch of the instimitions listed below, at least five days before the date of the Meeting, a certificate evidencing that the shares have been deposited with authorised intermediaries until the date of the Meeting:

Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT, ENGLAND. Lazard Frères et Cie, 121 boulevard Haussmann, 75008 Paris, FRANCE. Crédit Lyonnais, 19 boulevard des Italiens, 75002 Paris, FRANCE. Banque Paribas, 3 rue d'Antin, 75002 Paris, FRANCE.

Banque de Neuflize, Schlumberger, Mallet, 3 avenue Hoche, 75008 Paris, FRANCE.
Crédit Industriel et Commercial de Paris, 66 rue de la Victoire, 75009 Paris, FRANCE.
Société Générale, 29 boulevard Haussmann, 75009 Paris, FRANCE.
Banque Transatlantique, 17 boulevard Haussmann, 75009 Paris, FRANCE.
Crédit du Nord, 6 et 8 boulevard Haussmann, 75009 Paris, FRANCE. Société Lyonnaise de Banque, 8 rue de la République, 6900 I Lyon, FRANCE. Banque Nationale de Paris, 16 boulevard des Italiens, 75009 Paris, FRANCE. Mutuelle Industrielle, 55 rue la Boétie, 75008 Paris, FRANCE. Générale de Banque, 3 Montagne du Parc, Brussels, BELGIUM, Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, FRANCE.

Lombard, Odier et Cie., 11 Corraterie, Geneva, SWITZERLAND.

A. Sarasin et Cie., 107 Freiestrasse, 3, Basle, SWITZERLAND.

J. Vontobel et Cie., Bahnhofstrasse 3, Zurich, SWITZERLAND.

Banque Worms, 1 place des Degrès, Cedex 58, 92058 Paris la Defense, FRANCE, Banque Demachy et Associés, 223 rue Saint Honoré, 75001 Paris, FRANCE, Caisse des Depots et Consignations, 56 rue de Lille, 75007 Paris, FRANCE.

A voting form will be sent to every shareholder registered on the share register in order to vote by post. Holders of bearer shares desiring to vote by post may obtain a voting form from the above institutions; holders must request such forms by registered letter to arrive at the institution not less than six days before the date of the Meeting. Postal votes will be accepted only if received by the institutions at least five days before the date of the Meeting or received at the registered office of the Company at least three days before the date of the Meeting. Copies of the resolutions to be submitted to the shareholders at the Meeting may be obtained from the offices of Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT.

Le Conseil d'Administration

This announcement appears as a matter of record only.

The Indonesia Equity Fund Limited (Incorporated with limited liability under the laws of the Island of Jersey)

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Daiwa Europe Limited

Co-Lead Managers Asian Finance and Investment Corporation Limited

Baring Securities Ltd

Swiss Bank Corporation Investment Banking

Co-Hanagers

Banque Indosuez

The Development Bank of Singapore Ltd Goldman Sachs International Limited Ssangyong Investment & Securities Co Ltd County NatWest Limited Enskilda Securities Skandinaviska Enskilda Limited

UK COMPANY NEWS

Bibby expands paper side with £13.9m Belgian deal

By Clare Pearson

ters, a Belgian company, in a move which creates for its paper and converted products division the first manufactur-

ing facility outside the UK. Eurofilters claims to be Europe's biggest producer of filtration bags for use in a wide range of vacuum cleaning equipment. Its net assets amount to £8.1m and its profit before tax in 1989 was

By Philip Gawith in Johannesburg

GENBEL, the investment arm

of Gencor, the South African mining and industrial, group

has purchased a 6.3 per cent stake in TransAtlantic Hold-ings, the investment company

48 per cent owned by Liberty Life, the South African life

Genbel paid R341m (£51.26m

or £4 each) for their 12.83m

convertible preference shares. The shares are convertible into

ordinary shares on a one-for-one basis at Genbel's discre-

The sale of certain foreign

Gencor has held a 8.3 per

holdings helped to finance the transaction.

J BIBBY & Sons, the industrial and agricultural group, is paying £13.9m to acquire Eurofilheart of a group pre-tax profits downturn from £30.18m to £28.64m in the twelve months to end-September. The division made a trading surplus of £1.41m, against £5.41m the pre-

vious year. But Mr Richard Mansell-Jones, chairman, said this had reflected difficulties in passing on to customers increased costs of wood pulp experienced

cent stake in TransAtlantic since 1982 and Mr Derek Keys,

the executive chairman, sits on

Mr Anton Botha, Genbel's managing director, said the move was strategic. "In one move we have streamlined our offshore investment portfolio

by acquiring a meaningful minority stake in an interna-

tional investment company

with international growth

ments are a 71 per cent stake in Capital & Counties, the

property developer and 28.9 per cent in Sun Life, the insurance

TransAtlantic's major invest-

TransAtlantic board.

Gencor spends £51m raising

stake in TransAtlantic

by the paper activities. Converted products had produced good results.

Eurofilters already buys Ribby's filter papers for conversion. Mr Mansell-Jones said the purchase moved the division not only into Continental Europe but also further downstream in the paper converting process.

Bibby's other activities, in science products and agriculture, have a wide geographical

The TransAtlantic holding

represents about 9.6 per cent of Genbel's net assets. Some of its

Guinness chairman attacks increase in Scotch whisky duty

THE GOVERNMENT'S Budget increase in Scotch whisky duty comes under sharp attack today from Mr Anthony Ten-nant, chairman of Guinness No other trading nation I

know of discriminates so markedly against one of its own spe-cial interests," Mr Tennant says in the company's annual

report.
His comments follow further strong criticism of the 10 per cent increase in duty from Mr David Connell, chairman of the Scotch Whisky Association (SWA), in Glasgow

yesterday.
Mr Connell said the Budget "had done much to handicap and nothing to help" the indus-

try.

Mr Termant, taking up the theme, points out that the British consumer now pays 69 per cent of the the average price of a bottle of Scotch in tax. "In the other 11 of the top 12 markets, tax averages 37 per

other large holdings are in Engen and Impala Platinum, both subsidiaries of Gencor, The UK - through Guinness, Grand Metropolitan and Allied-Lyons - is now the world's largest exporter of and in Iscor, the recently-priva-tised South African iron and steel corporation. Genbel's cur-rent market capitalisation is

Mr Botha added that the In 1986, the last year for which comprehensive data is available, these exports amounted to \$1.23bn(£751m). Yet both wine and beer, in investment was of sufficient size and potential to serve as the nucleus for further interna-tional expansion. He added that the move could improve Genbel's credit rating with the which Britain has a £500m trade deficit with the rest of the European Community, are more favourably taxed. international banking commu-

Mr Tennant has aiready made it clear that he supports the SWA's call for a revision of excise duties - by stages if necessary - so that all drinks are taxed equally on a unit of alcohol basis.

The issue is assuming greater importance in the context of the current debate on fiscal approximation within

The UK, as a net exporter of spirits, has a special interest in arguing for fairer tax treatment, Mr Tennant believes. But the Budget decision had "sent the wrong signals" to Brussels.

The EC's current proposals reflect the bias of the wineproducing member states. Spirits would be taxed 13 times as heavily, and beer twice as heavily, as wine in the major-

ity of countries.
"This would be extremely damaging...and must be rejected. The adoption of a more equitable structure of taxation in the UK would be both rational and defensible in itself. It would also strengthen the hand of the UK in opposing the Commission's discriminatory proposals."

Mr Tennant, the highest paid director of Guinness last year on £495,000, in his annual report also stoutly defends the company's inclusion of acquired brands - currently valued at £1.37bn - in its balance sheet.

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or write to her at:

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FINANCIAL TIMES

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Turkey Tel: (1) 1792648/ 1795350, Telex: 27265 CIROTR,

80600 Istanbul,

or Chris Schaanning in London on

Fax: (1) 1641761 FT

on 071-873 3428 or write to him at: Number One, Southwark Bridge London SE1 9HL.

FINANCIAL TIMES

STA ROCCONI

Schlumberger

SCHLUMBERGER FIRST QUARTER EARNINGS UP 56%

New York, New York, April 1990 Schlumberger Limited reported that "across-the-board" improvements in their Olifield Services businesses worldwide helped boost first quarter earnings 56%. Net income in the first quarter was state rearrings 50%. Net income in the first quarter was \$129 million compared to \$82 million earned in the same period of the previous year. Earnings per share were \$0.54 versus \$0.35. Operating revenue in the first quarter was \$1.22 billion, led by a 16% increase in Oilfield Services; on a comparable basis, adjusted for Measurement & Systems businesses acquired and sold, consolidated revenue was up

Euan Baird, Chairman, stated that, "The much improved results posted by all of our olifield operations, including those in North America, strengthen our conviction that we are at the start of an upcycle in the oil industry. We believe that increased global demand coupled with OPEC's commitment to price stability in the long term should assure continued oil exploration and development worldwide."

Saird noted that, "Our utility metering businesses, Schlumberger Industries, had another solid and strong first

U.S. \$100,000,000



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Interest Period

Interest Amount per U.S. \$100,000 Note due

23rd October 1990

U.S. \$4,511.45 23rd October 1990

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MARKETING TO INDUSTRY IN THE USSR

The Leningrad International Management Institute is a graduate school of business set up jointly by Bocconi University of Milan and Leningrad

LIMI now offers a series of seminars for both the Soviet and Western business communities, such as: DOING BUSINESS WITH THE USSR, EAST-WEST JOINT VENTURES ACCOUNTING SYSTEMS, FAIRS & EXHIBITIONS MANAGEMENT, and so on.

LIMI's next seminar, MARKETING TO INDUSTRY IN THE USSR, will take place in Leningrad from the 18th to the 22nd of June 1990. it will focus on the following issues:

An overview of the Soviet market for industrial goods

 Buying practices of Soviet customers: needs and expectations Experience of Western suppliers in developing business relationships with Soviet counterparts. The course is intended for both Western and Soviet managers.



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IMI - Leningrad international Management Institute	>
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MARKETING TO INDUSTRY IN THE USSR

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FINANCIAL TIMES SURVEY



The authority of the new Government is under threat from internal squabbles and its handling of a

series of issues that displayed a lack of direction. The anxieties over troubles in Kashmir have added to the nation's growing crisis of identity. David Housego reports

Identity crisis takes its toll

INDIA embarked after November's general election on what has been only its second experiment with non-Congress rule with that mixture of expectation and apprehension that comes with large change. Almost five months into the government of Prime Minister Singh, the authority of his new administration has been eroded both by its own internal quarrels and its failure to give

a firm direction to policy.
On issues such as the handling of the separatist movements in Kashmir and the Punjab — which have emerged as traumas that Indians feel challenge their very identity as a nation — the Government has so changed tack in its approach that it seems unsure

TURKEY

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what policy to follow.

Over economic policy, the Government's approach is one of gradual change in line with the minimum common programme agreed among the coalition partners. Liberalisation will thus continue at a pace that seems likely to postpone India's closer integration into a more competitive world economy.

economy.

The Government has embarked on a series of investigations into allegations of "kickbacks" paid in contracts with multinationals — both in

an effort to nail former Prime Minister Rajiv Gandhi and to diminish the level of corruption in public life that quantitatively increased under his premiership. But their own moral credentials have been undermined by failing to disown the eldest son of Mr Devi Lal, the deputy Prime Minister, for widespread ballot rigging in Haryana, and for appointing chief ministers in other states

with dubious records.

The administration has been ridiculed for the humiliating drama of Mr Lai's resignation from the administration — precipitating the Government's first political crisis in March — and then for his withdrawal of it. It came under attack over its incompetency in allowing the initial constitutional bill for maintaining President's rule in the Punjab to fail in the

The list is long but can be extended. It has mishandled the grounding of the Airbus A320 fleet after the crash in Bangalore; it allowed telecommunications policy to be disrupted by a quarrel over personalities; and it took on the Reliance group in a battle for control of Larsen and Toubro, the high technology engineering company, without fully forseeing the consequences.

Some of these mistakes can be put down to inexperience and to the difficulties that stem from being a minority administration. Mr Singh's Janata Dal party has only 141 seats in a Parliament of 543 – and it is an amalgam of disparate groups

rate groups.

It is thus dependent for support in the Parliament on the right-wing Hindu radical BJP party, which has 88 seats, and the Marxists, with 44 seats. As issues have emerged on which these two movements hold widely divergent views so the Government has found itself under contradictory pressures. Much of the Government's difficulties are due to the leadership style of Mr Singh. In opposition his success was in leading the discovery pressures.

mader contradictory pressures.

Much of the Government's difficulties are due to the leadership style of Mr Singh. In opposition his success was in holding the disparate opposition forces together against Mr Gandhi by allowing conflicts to run their course until they lost momentum. Mr Singh has continued the same tactic in government, seeking to build a consensus before announcing policy. The result has been an impression of indecisiveness

and drift.

Indicative of this is that he initially established a small ministerial team with a view to broadening it — preferably by drawing in Congress defectors or representatives from the other parties supporting him in the Assembly. But by mid-April he had still not enlarged his cabinet, with the result that ministers were overloaded with business. Decisions were consequently delayed.

If Mr Singh faced a strong opposition, he would by now be in trouble. But the November general election left a fragmented political landscape in which none of the leading players yet command a dominant position and in which new alliances and alignments to provide for a stabler long term majority have yet to be formed. The election confirmed what seems increasingly like a long-term erosion of the Congress party, which has been decimated in the north while remaining a force in the south, which in political terms is outside the main fulcrum of power. Mr Gandhi has shown little sign of how he intends to reinvigorate the party and its flagging local organisation. He was saved as party leader by the lack of any credible chal-

The main new factor on the Indian political horizon is the rise of the BJP, which has extended its base from two seats in the last Parliament to 88 in the new Lok Sabha and to participation in the government of several states. It voices a militant Hindu nationalism that has grown in strength from what is seen as the government's weakness in the handling of Kashmir and the Punjab and from Hindu fears



The crowded streets of old Dehi

INDIA

over rising Hindu-Moslem tensions. The BJP is still mainly a northern, party but clearly alms to be a national party and

to take power in Delhi.

This fragmentation in the political landscape that emerged in November is an inevitable reaction to the strains that have surfaced from maintaining an over-centralised system of government in a country of over 800m people. Resentment over this has made itself felt in a host of regional, ethnic, linguistic, tribal and religious movements that gather strength by reflecting local discontents.

local discontents.

The break-up of the old order – symbolised by the almost uninterrupted Congress rule since independence – when there is no clear idea of when new political majorities will emerge and how the balance will be struck between regional and central power is one of the factors behind India's sense of fragility. Old insecurities that date back to Partition and reflect fears of the union falling apart have come to the surface again.

several states. It voices and Hindu nationalism as grown in strength that is seen as the govert's weakness in the g of Kashmir and the and from Hindu fears ing apart have come to the surface again.

This crisis of identity is at its most severe in the handling of Kashmir, where anxieties that a Moslem state could secede from the union touch the nerve of India's foundation

as a secular state embracing Hindus and Moslems. It is in this sense that the insurgency in Kashmir by Mos-

lem separatists faces India with what is arguably its greatest challenge since independence – with a real risk that the increasingly bellicose rhetoric between India and Pakistan over the issue could carry the two countries to war.

The problem of Kashmir is made worse by its bordering the Punjab where the Sikh secessionist movement has intensified its terrorist campaign. Fears that a newly elected state assembly in the Punjab could declare its sup-

ernment this month to postpone elections again and prolong President's rule.

This sense of insecurity has all-but stalled attempts to improve relations with India's neighbours — one of the priorities of this government. Relations with Pakistan are at their lowest ebb for many years. Relations with other neighbours suffer from uncertainties

port for Khalistan led the Gov-

over India's use of force.

The sense of fragility, and an anxiety not to exacerbate social and economic strains, has put the brakes on economic liberalisation, and on the shift to a more outward-

looking India — both of these having been marked trends in the 1980s. India has all the potential for achieving even higher economic growth than the record rise of over 6 per cent of GDP that it realised over the last five years. In particular it has the potential for higher rates of manufacturing growth by exploiting its competitive advantages to gain a

1980/1

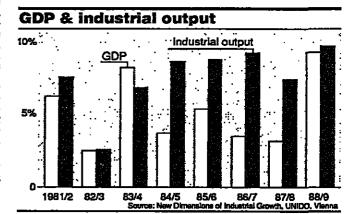
larger share of world markets.
But the high growth of the 1980s was accompanied by strains over the balance of payments, larger fiscal deficits, growing inflationary pressures and wider disparities of wealth.
The new government wants

The new government wants to avoid such tensions or the difficulties and pain that could come from more rapid adjustment. It wants to achieve change by proceeding slowly, by combining growth with equity, and by maintaining as wide a consensus as possible.

The next few months will see whether Mr Singh can establish a firmer foothold or continue to tread on moving sands. At the very least the political parties that support him in the Assembly still see more gain from his continued survival than in bringing him down. But once the prospect of elections emerges it is likely to be each man for himself.

IN THIS SURVEY **■** Economy: E Foreign Policy .. Manufacturers' Outlook: Map: ■ The New Millionaires Agriculture; E Profile: Unit Trust of India; Page 4 E Car Industry; ■ Profile: Garment Exporter; ■ Petrochemicals Page 5 Foreign trade US \$ billion Trade defici

KEY FA	CTS		
Area (km sq)	lamaswa 100	my Venka D paise =	796.60 ataraman 1 Rupee
ECONOMY	everage 1979-89	1988	1989
Total GNP (US\$)		269.697	267 251
Real GNP growth		8.8	5.0
GNP per capita		300	
Current Account Balance		-5,500	
Total reserves minus gold		4,899	
External Debt		48,302	
Debt service/exports		24.4%	
Exports Incl. non-factor svcs		14,000	
imports incl. non-factor svcs		19,250	
Trade Balance Export Volume growth rate		-5,250 -11.6%	
inflation	9.3	7.3	7.0%
SOCIETY	average		
<u> </u>	1980-67	1968	1989
Life expectancy	- 58		
Population growth rate	2.1%		



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RHIZIC - GC-7

Cautious approach emerges

emerged in the Budget and statement of trade policy in March, it revealed an administration more cautious about the pace of economic change than its predecessor. It had been bound by the political imperatives of holding together a weak and disparate coalition. and the need to avoid policies that might exacerbate social or economic strains.

The trend towards liberalisation will be slower and with a change of emphasis. The main priority will be on improving internal competition by simplifying and reducing industrial licencing procedures. Mr V.P. Singh, the Prime Minister has said he still considers controls necessary. Emphasis will shift from physical to fiscal and financial controls, to ensure the channelling of a larger share of resources to priority areas, such as agriculture.
On foreign investment –

where the previous govern-ment had seemed likely to move towards allowing foreigners to hold a majority stake in an Indian company - the new administration has confirmed that the normal ceiling for foreigners equity participation will be 40 per cent. Within this ceiling the Government intends to provide almost automatic approval for foreigners vishing to invest. Foreigners will be barred from certain areas such as soft drinks where

for foreign investment.
The Prime Minister has given no sign that he favours privatisation of India's substantial public sector. But the Government is encouraging the private sector to invest in the electric power industry and other sectors previously reserved to the state.

On the opening up of the economy towards foreign com-petition by reducing tariffs, the Prime Minister has said that the process would be gradual and in line with the improvement in India's balance of payments. India has one of the highest rates of industrial pro-tection in the world with effective tariff rates of between 80

and 120 per cent. Fears that the Government, under pressure from the left, would re-impose import con-trols appear unfounded. Car manufacturers have had their foreign exchange allocation for imported components cut by 15 per cent and the Government being more attentive to the foreign exchange content of

The Budget was equally timid in its approach to what the Economic Survey (the Finance Ministry's annual

problem of the economy - the cumulative Budget and current account deficits that have produced an unsustainable build up of debt.

Mr Madhu Dandavate, the

Finance Minister, plans a reduction in the fiscal deficit from about 8.5 per cent of gross domestic product in 1988-89 to 7.5 per cent. This would reduce inflationary pressures and help to shelve the issue of high public sector borrowing squeezing increasing the pressure for higher interest rates.

This preference for a "soft landing" is reflected in the decision not to return to the IMF to borrow the \$2bn-3bn India needs to bolster foreign exchange reserves. The fund would have pressed for a sharper deflation of demand and further moves on tariff reform, privatisation, and foreign investment to improve India's competitiveness and get

higher long-term growth. Officials argued that India steps forced on countries like Mexico and Brazil whose economic situation is much worse. They said that this Government is averse to taking risks over high growth policies that could exacerbate social and

economic strains.

Over the medium term, the Government's intention is to move towards internal deregulation and to open the economy up to foreign competition. In terms of the fiscal and external balance, the aim is to reduce the Budget deficit to 6 per cent over three or four years and from just under 3 per cent of GDP to 1 per cent.

Mr Raymond Barre, the for-mer French Prime Minister highlighted the danger of this recent World Economic Forum meeting on India. Countries tural changes and resist the stimulus that comes from making their economies internationally competitive take the risk of falling behind, he said. The Budget decisions were

taken against the background that over the last five years the Indian economy has been growing at its fastest rate since independence. Real GDP, dur-ing the five-year-plan which has just ended, rose at over 6 per cent per annum. Most of the new growth came from the industrial sector with manufacturing output rising by over 8 per cent a year.
Growth in agriculture was

slower prompting the new administration to announce a shift in resources towards agri-

Twenty-six years ago,

one motto... and two objectives.

the small investor an opportunity

investment with minimum risks.

The second was to use the

savings thus collected, to assist in

development by investing the

money in industries vital to the

has been in achieving these

objectives can be seen in its

Just how successful the Trust

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dividend in all its 26 years. In fact,

dividends have been constantly

on the rise - reaching 18% in

The Trust's consistent

performance has helped it win

the country's economic

nation's prosperity.

performance.

1988-89.

to get the best returns on his

The first objective was to offer

Unit Trust started out with

"Wise investment leads to prosperity."

the confidence of Unit-holders

everywhere. The proof of this can

be seen in the way the number of

Unit-holding accounts has been

growing every year - from

6 million today. To its

to suit varying needs.

ever-widening family of

2 million in 1986-87 to nearly

Unit-holders, the Trust offers a

On the global front, Unit Trust

has introduced the India Fund.

Exchange, it provides foreigners

opportunity to invest in securities

in the Indian capital market. The

Fund raised £ 75 million at the

a further £ 40 million through a

time of launch and, recently,

package of saving schemes

Listed on the London Stock

and non-resident Indians the

The other side of the coin to this fast growth has been the surge in the fiscal and current account deficits.

The Budget deficit has jumped from 5-6 per cent of GDP in the late 1970s to over 8 per cent in recent years. Interest payments on the government's domestic debt have doubled in the decade to 4 per cent of GDP - absorbing a growing proportion of current expendi-ture and accounting for the declining share of capital spending in government out-

The current account deficit has risen from an average of 1.3 per cent of GDP in the first half of the 1980's to 2.5 per cent over recent years. India's external debt has thus risen to well over \$60bn.

In one way the Government's position in framing the Budget was more difficult than these long trends suggest. After a record in growth in real GDP of 10.6 per cent in 1988-89 as the agricultural sector rebounded in the wake of two years of drought, the economy slowed down in 1989-90 to an estimated increase of 4-4.5 per

The Government's room for further deflating the economy was tempered by the political desire to maintain buoyant growth. In another way, the new administration had its path eased. Partly because of the slow down in the economy and also because of the impact of currency depreciation, the trade deficit had shrunk by 16 per cent in the first nine months of the last financial year. Behind this were slowly

38 per cent increase in exports. In volume terms exports have been growing at an annual rate of 10 per. Within the context of achieving a small reduction in the Budget deficit, the most difficult objec-

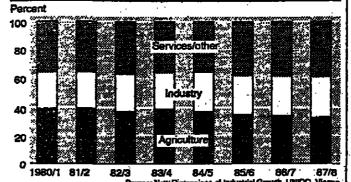
tive in the Budget is contain-

ing the growth of expenditure to 7 per cent. Additional subsidy pay ments, the cost of living allow ance for state employees and defence could all push spending beyond that rate.

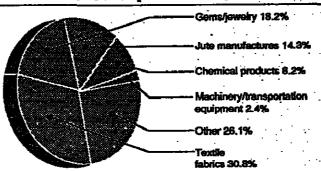
With little room for manoeu vre over spending, the shift in resources to agriculture was modest. The most striking measure was the Rs10bn allocated for debt relief for farmers. This was less than anticipated and relatively small beside the outstanding Rs140bn of rural debt.

On the tax side, the corporate sector had expected a sharp increase in new levies. Though companies were asked to pay an additional Rs8bn or 44 per cent of new taxes -this was accompanied by a lowering of corporation tax from 50 to 40 per cent. The additional revenue came from the scrapping of exemptions such as investment allowance.

The Government sees these changes as part of a move towards a simpler and more moderate tax structure and with the tax base being gradually widened. Like the Budget, the new import-export policy issued at the end of March adopted a gradualist approach. The main emphasis was on providing incentives for exporters. The main move in this direction was to allow compaDistribution of GDP



Manufactured exports 1987/88

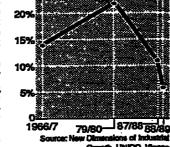


Inflation

dispose of the 10-20 per cent of export earnings they are allowed to retain in foreign exchange. In future companies will be allowed to use this "replenishment" allowance either to purchase freely what imports they require or to trade it, thus creating a market

in free foreign exchange.

Over the long term this type of incentive is no substitute for a macroeconomic policy aimed at reducing the high costs of the Indian economy and improving industry's competitiveness. This remains the surest way of securing a long-term improvement in India's export performance.



ons of Industrial Growth, UNIDO, Vi<u>enna</u>

K.K. Sharma on attempts to improve foreign relations

Fence mending is a lengthy job



culture and rural development. | I.K. Gujral (left) and Prime Minister V.P. Singh

New York Stock Exchange,

The Trust's investible funds

Over the years, Unit Trust's

considerably. But its inspiration is

"Wise investment leads to

UNIT TRUST

have crossed £5.57 billion, while

reserves and provisions have.

it mobilised \$ 60 million.

crossed £ 731 million.

activities have widened

Sanskrit motto ...

prosperity.'

grits issue.
Unit Trust also introduced the OF INDIA

India Growth Fund. Listed on the (A Public Sector Financial Institution)

still contained in its simple

THE National Front government took office with the promise that it would take bold and creative initiatives to weave a new pattern of rela-tionship with our neighbours," raising hopes that a new era would be launched that would end the confrontation with many of them. The government's foreign policy has not moved quite along these lines. Indeed, Mr V.P. Singh, Prime Minister, has

Once again, dark war clouds hover ominously over the sub-

twice spoken to Parliament in the last few weeks about the country's "will and capability"

Relations with Pakistan, India's most important neighbour, have worsened and the traditional mutual hostility

intensified. One ominous result is that the new government has been forced to reverse Mr Rajiv Gandhi's budgetary cuts on defence expenditure made last year and has raised defence allocations in spite of the effort to curtail the budget-

ary deficit.
Mr Singh has spoken of
Pakistan's nuclear programme and hinted broadly that India would also have to revise its policy of using nuclear energy for peaceful means if the neigh-bouring country made nuclear bombs. These statements are similar to those made in the

Strains in Indo-Pakistan relations have intensified and the hostile content and tone of exchanges between them remain unchanged. The main reason is the impact of domes-tic events, particularly the secessionist movements in Kashmir and Punjab, on for-

eign policy.
Mr I.K. Gujral, India's Minister for External Affairs, made a brisk start towards carrying out the promises in the elec-tion manifesto. The first few weeks of office of the new gov-ernment witnessed visits by Ministers or special envoys to New Delhi, particularly from Pakistan, Sri Lanka and Bhuranistan, Sri Lanka and Bruttan. Indian officials took up with two of Ms Benazir Bhutto's special envoys what they allege to be Pakistan's support of subversion and rebellion. Their visits coincided with increased violence in Kashmir where militants have launched

a violent movement for seces-sion from the Indian union. As the situation in Kashmir worsened, the statements made by Ministers became more belby Ministers became more belligerent. In the first parliamentary debate on foreign policy earlier this month, Mr Gujral spent nearly half his speech on Pakistan, stating that while India wanted to "keep all channels over," and settle all channels over," and settle all channels over," and settle all channels over," and settle all channels over," and settle all channels over, and settle all channels over, and settle all channels over, and settle all channels over, and settle all channels over and settle all channels over and settle all channels over and settle all channels over a set nels open" and settle all problems through negotiations, "Pakistan cannot take Kashmir by war or subversion in a thou-

sand or million years." The hopeful part is that both countries remain committed to exchanging official delegations to discuss problems of their internal security, defence, irrigation and trade. But so far, there is no talk of a meeting between Mr Singh and Ms

Relations with Sri Lanka and

slow pace of the improvement has been due to appreciation of the fact that politicians in power have to deal with reali-ties and do not have the same dom to speak and act as they did when not in office.

Indian troops have finally been withdrawn from Sri Lanka, ending an unfortunate intervention that has not settled the Tamil issue in the island republic and has left a legacy of suspicion about New Delhi's intentions. The withdrawal was to have coincided with a new treaty of friendship but little progress has been made on finalising an Indian draft submitted some months

Relations with Nepal, on the other hand, seemed to improve when Ministerial-level talks on month ago. But internal events in Nepal, where the Prime Minister and Foreign Minister who negotiated new treaties with India have resigned, have again muddled the picture.

A new relationship will now

have to be forged with the politicians who take power under the constitutional changes envisaged in Nepal. Mr Singh's for democratic reforms began in Nepal - that "these are internal affairs" of that country, thereby not giving even tacit support to the move-ment's leaders - make the

task more difficult. Sino-Indian relations; on the other hand, appear to be on the mend after nearly four decades of confrontation. The new Indian government has pressed ahead with the initiatives taken by Mr Gandhi – who visited Peking late in 1988, the first time an Indian Prime Minister has gone there since the border war of 1962. Recent talks between the Foreign Ministers of both countries have been acclaimed by both as her-alding a new era in Sino-Indian relationships.

Yet the new government has been criticised by some for pressing ahead with normalisa-tion of relations with China without making progress on resolving the intractable boundary issue over which the two countries fought a short but bloody war in 1962. The government's critics claim it has collaborated with China to put the border issue

aside by assigning it to a slowmoving committee of officials. At the same time, the Government has not been able to clarify what it considers India's role should be in a changing world. It has found mending fences with neighbours a slowmoving and difficult process even though its message is that it is giving priority to this. Indeed, Mr Gandhi has been able to take political advantage by pointing to the new government's sometimes inept handling of foreign policy issues and lack of clarity on India's role. Mr Gandhi preceded Mr Singh with his own delegation to Namibia, for instance. He has also raised embarrassing questions about Mr Singh's soft" attitude towards Pakistan at a time when there is turnoil in Kashmir and Pun-

jab. To many observers, it seems the new government has

still to get to grips with foreign

PROFILE: Devi Lai

At the centre of a controversy

MR DEVI LAL, deputy Prime.
Minister, had a large say in the
founding of the ruling Janata
Party. Yet just over 100 days after the new Indian Government took office he was instrumental in plunging it into its first serious crisis by submitting his resignation.

ing his resignation.

In doing so, he underscored the fragility of India's coalition. Although the Government survived the crisks when ment survived the crisis when Mr Lai was persuaded to withdraw his resignation, the scars remain and speculation is rife over whether the Janata Dal and the coalition will survive.

Mr Lai is the centre of the controversy. He is big, burly and coarse. He heiped to install Mr V.P. Singh as Prime Minister after last November's general elections, rejecting the office after declaring he preferred to be the Janata Dai's

ferred to be the Janata Dal's "Tau" (elder uncle).

He was then persuaded to join the Cabinet as deputy Prime Minister – and controversies have dogged his actions and utterances since then. His avuncular image has vanished and been replaced by the belief that he could wreck the party. He is seen as a person who places the interests of his fam-

places the interests of his ramily above the party's.

The controversies in which Mr Lal is involved began when he named his eldest son, Mr Om Prakash Chauthala, to succeed him as Chief Minister of Haryana, thereby attracting flak for perpetuating a dynas-

Mr Chauthala has been a grasping and unprincipled poli-tician. His dictatorial approach tician. His dictatorial approach to Haryana politics earned him new enemies. Allegations that Mr Chauthala rigged a by election in the Meham constituency to ensure his election to the Haryana legislature—the election commission has ordered another political have led to demands that he should quit the chief ministership of Haryana.

Haryana.

Mr Lal says the attack on his son is part of a conspiracy against himself and has reacted like an angry built accusing the "capitalists" and Press barons" of conspiring to remove him from politics because they opposed his demands for giving priority to agricultural development. agricultural development

He has charged sentor leaders in the Janata Dal of allying themselves with the capital

themselves with the capital in the important Hindi speakist conspiracy. Crude off the ing belt
cuff remarks about senior senior. His emerged as a national
ate ball leader such that Mr. Aits, politician after his victory in
Singh, Minister for Endustry. The Haryana state elections in
and also a farmers leader, 1987 and the campaign against
have led to quarrels within the Mr Gandhi in northern India.
party. The party is widely He was largely instrumental in
viewed as being divided and getting the opposition to unite,
riven by factionalism.

Yet until the controversies in the process.

Yet until the controversies in the process. was said to be one of the most agreeable men in Indian poli-tics with a direct and uncom-plicated, if somewhat simplis-tic, approach.

The grant sheen of the Jan-

ata Dal'is due to Mr Lal. He is responsible for the controve sial decision to waive farmer debts, to allocate 50 per cent of

funds for development to agriculture and the party's com-mitment to give priority to the interests of the rural popula-

Mr Lal is accused of using the farmers' card to make political capital and make unwarranted demands. In his resignation letter, for instance, he asked that 50 per cent of judges, state governors and ambassadors be appointed from rural areas. This has led to the charge that he is making an aggressive claim to be the sole representative of the vast majority of the Indian people and thus claim for himself and his family an exalted position in the country's politics.

' ~ · ·

In the process, he has deni-grated others by accusing them of belonging to elitist sections. These accusations have created the impression that the leaders of the Janata Dal are at logger-



Devi Lai, deputy PM

heads, each striving to topple the other. Mr Lal is very much in the business of toppling people he considers his enemies. Opinion is divided on how powerful Mr Lal is. He belongs to Haryana, a small state which has 10 members in parliament. Against this Mr Lal played a prominent role in selecting Janata Dal candidates for Jana dates for the parliamentary elections and many of them are indebted to him. Although his own following in the party is said to be no more than 20 members of parliament, he is supported by such influential chief ministers as Mr Mulayam Singh Yaday of Uttar Pradesh in the important Hindi speak-

Lal's popularity has rubbed off since he tried to save his son's political career, a stone on which many Indian politicians have stumbled. Whether he will split the Janata Dal in the process remains to be seen.

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> > ÷ 5

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Nepal, on which Mr Gandhi attracted criticism because of "bullying tactics" have been

When demand is Monsoon-driven

THE NATIONAL Front among indian businessmen is government had barely been in not hard to find. It is a quesgovernment had barely neen in office when they blew the whistle. Or so it seemed.

A December 1989 white paper by the economic advi-sory council predicted not only rising inflation and a balance of payments crisis but also a "substantial deceleration" in industrial growth.

According to the council the rate of industrial growth which had averaged over 8 per cent in the past five years had fallen to 3.8 per cent. However, in spite of the dire predictions of an imminent slowdown in the economy with its natural corollary of reduced demand, most ssmen do not appear to be unduly worried.

Their optimism is reflected in the level of investments. Few companies appear to be scaling down their investment programmes. Grasim Industries, the Bombay-based viscose staple fibre producer, remains committed to its ambitious Rs24bn expansion and diversification programme. Bajaj Auto, Pune-based scooter manufacturer, is planning to crease its two-wheeler capacity from 1m units to 1.75m units by 1995 at an investment

According to Dr Manu Shroff, a leading economist, the reason for such optimism

IN 1980, nobody had heard of

their respective businesses. They are a whole new genera-

without inherited money who are India's new millionaires.

as their means of reaching the

top, the only thing they share

in many ways is Mr Dilip Kul-karni. His father earned

Rs3,000 a month working for

the Modi group. The son drives to work in a Mercedes-Benz

where he runs the Rs330m Sky-

pak group, perhaps the largest courier service in India.

money, but convinced that an

employer would always pay him less than his worth, Mr

Kulkarni in 1981 gambled on a

hunch. DHL had just come to

India. He managed to bring

DHL and Skypak together. Within months he had built a

network of offices in 130 Indian

cities backed by the interna-

Out of work and out of

success. Typical of the tribe

and a staying

272

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S. Chartered

With backgrounds as diverse

m. Today, they tower over

of entrepreneurs, men

tion of demand. We had two had monsoons and it has taken nearly two years for demand to build up again. The economy had slowed down, but now I think industrial growth will pick up once again," he says. Mr Amitav Ghosh, deputy

governor of the Reserve Bank of India, agrees. "There is no need for pessimism about a general slide in the rate of industrial production. Though some sectors have declined, others have accelerated." The contours of industrial

growth may be significantly different from earlier years. In order to fortify its lean store of foreign exchange, the Govern-ment is exerting a steady pressure on business houses to develop India's export potential. Responding to the directive, some indian companies are looking beyond simple export drives and portraying India as a global source for a wide spectrum of products and services - with some success.

Among them are Tata Con-

sultancy Services (TCS), a leading software development company, and Proctor and Gamble, the US consumer products group. Mr Y.P. Sahni, senior vice president of TCS, explaining IBM's decision to source software development in India,

tional partner. As sales took

off, the Skypak group diversi-fied into air freight, travel and tourism and it is planning to

build a five-star hotel in Goa.

Mr Kulkarni made it to the front pages before he was 30

Brijamohan Lall's progress might appear more pedestrian. Before 1985, few outside the

ial group.

rs old. In comparison, Mr

World Records as the

group's many talents,

world's biggest cycle manufac-turer did the Indian financial

pany group. But if the media was slow to recognise the Mun-

jal group's m Honda was not.

says: "In terms of human. resources, we have a large, well-educated pool which is easily trainable. We have an excellent cost structure."

Mr Gurucharan Das, managing director of Proctor and Gamble India, says: "We are the lowest cost producer for Clearasil and the Vicks range of cold remedies, cheaper than our Mexico operations. We are trying to convince Proctor and Gamble of the logic of sourcing their global requirements for these products in India. My objective is to get 1 per cent of the company's worldwide turn-over sourced from India."

If he succeeds, exports would raise Proctor and Gamble's India's sales by nearly Rs3bn. At another level, the National Front administration has repeatedly stressed that it would like to initiate large structural changes in industrial erowth. One suggested change is a shift away from "white" goods such as videos and washing

machines towards labour-gen-erating "essential wage goods" such as soaps, handlooms and Professor Madhu Dandava

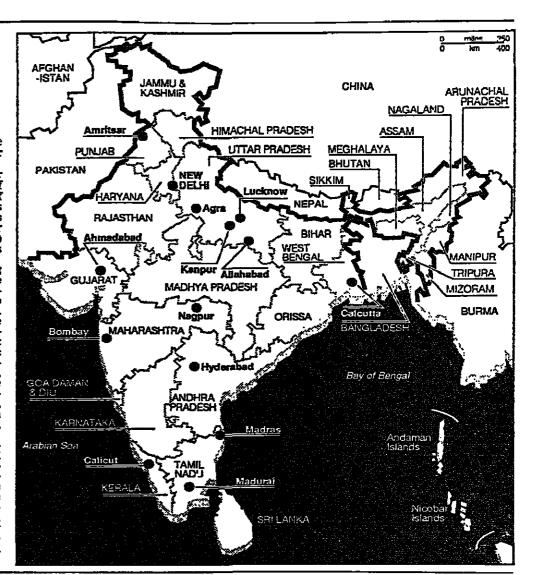
Finance Minister says: "We all want growth but the question has to be asked, growth for whom? Earlier, the entire per spective was for elitish growth, a trickle-down theory. Research (Ncaer) unveiled the "The gains of growth will percolate down and the people at the grassroots level should impressive purchasing power of rural consumers.

According to the Neger study, in 1987-88, this section of wait with begging bowls to gain the fruits of growth. This is not consistent with the prinsociety bought a lion's share of consumer durables such as ciple of equity. In our model it bicycles (75 per cent), radios (72 per cent), watches (71 per may sometimes appear that numerically the rate of growth cent), motorcycles (45 per cent) is slow but the pattern will be as well as substantial numbers such as to remove structural inbalances and we will try to of television sets (27 per cent). Television, in fact, is playing ensure that vast sections of society can take advantage of the gains of growth."

a large role in opening up the rural market. Through television, we have a medium to reach this untapped market. Over the past few years, we had noticed that the rural market was expanding, but we felt that a lot of it was for basic goods and that a large percent-age of it was for sales of soaps, toothpastes and bikes. The Ncaer study is quite a sur-prise," says Mr Anil Bhatia, vice president of Hindustan Thompson Associates (HTA), advertising agency.

The opening up of this mar-

ket of over 600m people would lead to an explosion of indus-trial activity. But in an economy where mother nature holds sway, it will not be India's sons-of-the soil politicians, erudite economists. clever managers or marketing whiz kids who will determin demand and industrial growth but the fickle monsoon rain.



A new generation of wealthy entrepreneurs is emerging

The elusive secret of success

achievement for a group which started out in India in 1956 as a facility to manufacture 25 bicy-

industry had heard of his Mun-It was only when his flagship company, Hero Cycles, peddled its way into the Guiness Book press sit up and take notice of the Ludhiana-based 13-com-

A year earlier, the Japanese car company linked with this apparent non-entity in a joint venture to produce motorcycles in India. No mean cles a day.

Production has climbed to

over 1,000 bikes per hour. Beyond the stunning performance in bicycles is a transport empire churning out motorcycles, mopeds, twowheeler components, castings and bicycle machinery closely monitored by the 16 working members of Ludhiana's first family,

Mr Lall's triumph in northern India is matched by Dr Pra-thape Reddy in healthcare in the south. In a country where hospitals are generally govern-ment bureaucracies providing indifferent health care. Dr

Reddy's Apollo group has opened up a frontier based on the US principle that hospitals should be efficient public limited corporate entities paying dividends to shareholders.

Keeping in mind the new

government's priorities, some businessmen are re-thinking their manufacturing strategy.

Mr Siddharth Shriram, an

aggressive Delhi-based busi-

nessman with interests in

sugar, refrigeration, and fertil-

isers says: "A businessman

cannot formulate a business

strategy according to which government is in power.

Today, I would not start mak-ing jacuzzis but I would con-sider expanding my sugar

Over the next few years, the

focus may shift towards rural markets. Until now most con-

sumer goods companies used

to direct their marketing and

distribution efforts almost

entirely at urban markets. A recent study by the National

Council for Applied Economic

When Dr Reddy first put forward this idea, investors laughed him out of their offices. Seven years after his first multi-speciality hospital in Madras opened in 1983, ominent industrialists such as Mr Vijay Mallya are queuing up to sign partnerships

He has two hospitals under his microscope, a third about to start operations and 14 more on the drawing board. Mr Ramesh Chauhan saw a niche in soft drinks when

Coca-Cola left India in 1977. He stepped into their shoes and created an empire which controls 70 per cent of the Indian cola market, 80 per cent of the lemonade market and 55 per cent of the orange market. Turnover of his secretive and closely held Parle group is esti-

mated to be over Rs2.5bn. It was not an easy battle. Every bottler in the country as well as a few large business houses started manufacturing their own brands. One by one Mr Chauhan took them on, making his Parle group the

There is no common surefire formula for success. Each has reached the top through personal blends of tal-

ent, technique and tenacity. In the case of the Skypak group, Mr Kulkarni added a new dimension to the courier business: inter-city clearances for the banking sector. A simple idea and highly profitable. Mr Lall's secret lies in manufacturing bicycles cheaper than

the competition. The Munjal group's cost-cutting effectiveness is unparalleled: inventory levels are the lowest in the industry while productivity is among the highest. Along with pared manufacturing costs are low interest costs making the company a high-octane fuel for

the group's expansion. For Mr Chauhan and the Parle group, it is the creation network of franchises, a dash of political patronage and marketing know how.
In the case of the Apollo

group, it is Dr Reddy's ability to give a practical twist to the Asian tradition of the rich giving almost to the poor enabling him to tap large business houses into providing him with venture capital. At the same time, his willingness to keep nearly 30 per cent of a hospital's capacity for the free treatment of the poorer sections of society has endeared him to the Government - and led to the waiving of import and cus-toms duties for hospital equipment, making healthy bottom

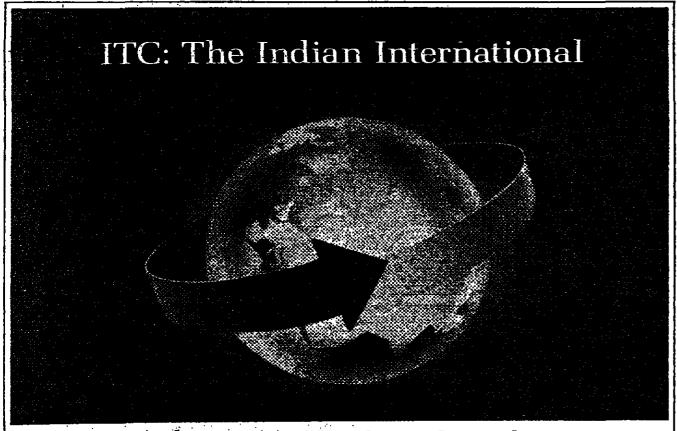
Juxtaposed in front of India's older groups, these new groups may be small beer. As they expand their fiefdoms at breath-taking speed, can the youngsters cope with the inevi-table problems of transition? Some have had a few hicrups.

lines even sturdier.

latest motorcycle have not met targets. Will Dr Reddy be able to raise the Rs4.75bn cash infusion he needs? Once Pepsi-Cola goes into production this sum-mer, will Parle be able to maintain its cool or will it wilt under the US group's blaze? As Skypak diversifies, will Mr Kulkarni be able to organise a manpower structure to cope with managerial requirements? All four are fearfully con-

scious of the pitfalls of rapid growth. However, they do enjoy certain advantages. Hard workers, they pay meticulous attention to detail. The Apollo group apart, most of the others are closely held. They do not have to make showy dividend pay-outs and can reinvest prof-

its into the business. In spite of the doubts, this new tribe of go-getters are going to play large roles in several crucial sectors of the economy over the next few years.



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HTA 6748

K.K. Sharma examines strategies to increase agricultural output

A rural revolution takes shape

of the possibility of "quantum jumps" in production in the next few years, suggesting that another green revolution of the kind that changed the country's agricultural picture in the

1960s is in the offing.

The first "quantum jump" has taken place. Foodgrain production in 1989-90 is estimated at a record 174m tonnes after reaching 172m tonnes in 1988-89. This is a substantial rise from the previous peak of 152.4m tonnes in 1983-84 and shows that the stagnation in production has ended.

A new strategy is being worked out by planners and agriculture officials to raise production further. They expect this will get a fillip from the priority given to agricul-ture and rural development by

the new Government. That this is to be taken seriously was borne out by the first budget of the Government in which 49 per cent of the total expenditure for development has been earmarked for the National Front's commitment to allocate at least 50 per cent of the funds to agricul-

Planners concede, however, that the increased allocations have been made to existing schemes since the time available to the Government was too short to finalise a new strategy or formulate new schemes. The way for the higher allocations was paved by the previous Government's action plan for foodgrain production worked out in 1988 to tackle the drought of 1987-88, the worst in memory.

good in 1988 and 1989 when production picked up by more than 20 per cent to reach record levels. Since Indian agriculture is dependent on rains, the main ingredient of the action plan is on increasing the country's irrigation poten-tial. The emphasis is on tap-ping the Indo-Gangetic belt, considered a "huge bowl of underground water."

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If plans succeed, 400,000 to 600,000 shallow tubewells will be drilled in this region each year. This has been found to be the most effective way of increasing irrigation in the short term since shallow tubewells are quick-yielding and labour intensive.

Other elements of the action plan include the spread of high-yielding varieties of seeds to more areas through the Government's seed programme that envisages some imports of necessary varieties and an increase in fertiliser consumption through incentives.

Efforts are being made to reclaim saline and waste land so that the total arable area increases. This is paying off. Yet imbalances in Indian agriculture hold up progress in many parts of the country. Low production areas have a high potential but many of them have not been well man-aged or exploited. More importantly, the rural employment situation has become a matter of serious concern, especially

as there is a declining employment potential in better-developed areas. Officials concede that in

spite of the reasonably good agricultural performance, the incomes of large sections of farmers continue to be low and their capacity to invest money and adopt modern science and technology is small. Ironically, it is only because of the low incomes that the country is self-sufficient in food production. Thirty per cent of the population lives below the pov-erty line. If their purchasing power filled their stomachs, the country would have to

The Government wants to improve the lot of the farmers and the rural poor even though independent economists think this will remain difficult unless the rapid growth of the popula-tion is checked.

The Government will need to evolve policies and implement schemes that will generate employment for 15m to 17m people in rural areas. If productivity is to improve and foodgrain output to rise to an average of 7m tonnes (from 3.7m a year) in areas of low produc-tion, the Government will need to improve the management of natural resources as well as tackle the problem of declining land holding size.

One of the Government's main policies is to use the instrument of support prices to influence both production and cropping patterns. It plans a national agricultural policy (an industrial policy was implemented in 1962 but India has never adopted an agricultural policy) and remunerative rices for farmers are certain

The 1988-89 level of produc-tion of 172m tonnes will be used as the base for a 4.4 per cent annual rise over the next five years and 3.5 per cent in the last five years of the century (in place of the existing 2.5 per cent). Should this succeed, annual foodgrain production will be 210m tonnes in 1994-95 rising to 250m tonnes

Farmer tries to till the dried fields of Chamboda village in Hassanpur

by the end of the century The strategy worked out in 1968 remains and there will be continued emphasis on increas-ing use of fertilisers, highyielding varieties of seeds, harnessing ground water through tubewells and increased flow of short-term credit.

A related strategy given

importance by the previous Government included food-processing industries so that agricultural produce could be used for value addition as well as increase rural employment. The present Government has

not yet given the same empha-sis to this and there has been talk of doing away with the new Ministry of Food Processing established by Mr Rajiv Gandhi. This has not been implemented but the attack by some Ministers on the Pepsico project in Punjab, involving establishing of food processing plants partly for export, has raised questions about the Government's intentions.

R. C. Murthy looks at capital markets and the banking sector

Still undecided about autonomy

A COMBINATION of events has led to a lull on India's capital market which last year saw activity reach a record Rs79.41bn. Business ebbed in the first quarter of 1990 and no large flotations are expected in

the next few weeks. The National Front adminis-tration has proposed reforms to eliminate the distortions seen last year and to enhance investor protection. Norms for fixing premiums for rights issues of equity and convertible debentures have been tightened making many proposals unattractive.

The capital market reform is a sequel to the "November debacle" when several large convertible debenture issues ran into trouble, unable to muster the required investor support following a change in the mood of the market after general elections were called in November and the opposition National Front gained popular-

ity.
The capital market wilted under the weight of six large issues that hit the market in a span of 10 weeks from mid-Sep-tember. Subscriptions received by four large convertibles launched for a combined Rs24.31bn were frozen by the new administration. Stateowned financial institutions intervened at the insistance of the Government to monitor the projects and release cash in phases from the frozen funds. The volume of under subbecame known after several months as merchant bankers who first claimed overwhelming response, started making alternative arrangements to make up for the shortfall.

There were many omissions and commissions by companies at the height of capital market activity between September and November to which the Gandhi administration turned a blind eye but the present Government feels strongly about them.

Deviations from the norm ranged from failure to mention in the prospectus the project for which finance was sought to dropping clauses from the prospectus to refund the subresponse fell below three-quar-ters of the capital issue.

The new administration has

tightened the capital issue norms. Appraisal by stateowned financial institutions of large projects (investments of more than Rs500m) is mandatory and allotment of shares of debentures cannot be made unless a minimum 90 per cent is received in cash as subscrip-tions from the public or by way

of underwriting.
The capital market is confused over the moves of financial institutions to oust the Ambanis family of Reliance Industries from Larsen and Toubro which came to the Reliance fold two years ago. The Ambanis, which had an excelort with the previou scriptions to the capital issues administration, have soured

PROFILE: Unit Trust of India

The leader that

turned follower

relations with the present regime, which wants to restore the status quo. The incident is expected to cast a shadow on the capital market and only Rs1.02bn has been mobilised in the first quarter of this year.

Analysts say the initiative for the Ambani move came from New Delhi, although it talks of autonomy for financial institutions. The Gandhi administration never recognised autonomy, whose resto-ration would probably be after clearing what the Government considers to be the Augean stables at Larsen and Toubro. If there is a change of guard at New Delhi before the clearing operation is finished, the

autonomy of the financial institutions will be a casualty. The capital market has been enlarged by the introduction of commercial paper, a new short-term savings instrument, early this year. With the suc-cessful test marketing of commercial papers by some leading commanies the terms are being liberalised to allow other com-

panies to enter the market.

commercial paper issues are not additional to what commercial banks give as working capital to companies. The stip tion of the Reserve Bank of India, the central bank, is that banks should cut working capi-tal credit corresponding to commercial paper issue:

Companies have an incentive to launch commercial paper, whose cost is 145-15 per cent against a minimum 16 pe cent charged by commercial banks. The success of commercial paper would result in ero-sion of the low profitability of banks. Only 15 per cent of the Re920hn-worth of bank loans is lent profitably. The loss of blue-chip business would

aggravate their problems.
The World Bank, in a classified report, is said to have warned the Indian Government of a danger to the banking sys-tem unless commercial banks are allowed to earn enough to build reserves after providing fully for bad debts. Most banks are making losses but their balance sheets

are window-dressed. The poor profits arise from the pattern of resources deployment, which includes the investment of 40 per cent of the Rs1,620m-worth of deposits in low-yield-ing government securities. Of the Rs965bn loan portfolio, 40 per cent is earmarked for agri-culture and sections of society identified by the Governmen such as small businesses, at subsidised interest rates.

The banking system, com-prising the State Bank of India and 22 state-owned banks, has another large problem. The National Front government has to set aside a staggering Rsi40hn to fulfil its poll pledge to write off small bank loans of up to Rs.10.000 made to farmers and other rural people.

The administration diluted

the pledge by providing Rs10bn in this year's budget and mak-ing ineligible the so-called will-ful defaulters from loan write-off. Moves are a foot to acrap bank secrecy legislation and make balance sheets of banks more transparent. The administration has strengthened the capital structure of banks to provide a cushion for the mounting bad debts and prepare them for enhanced competition from foreign banks in the next decade when the services sector is to be

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UNIT TRUST of India, the country's top savings institu-tion with investments exceeding Rs150bn has reached its zenith, catapulted by Mr Manohar Pherwani, who was its chairman until March 30.

Mr Pherwani was asked to quit the job for his alleged role in facilitating the takeover of Larsen and Toubro, a leading

engineering company, by Reli-ance Industries, headed by Mr Dhirubhai Ambani, two years ago with the blessings of the Rajiv Gandhi administration. UTI sold 3.9m Larsen shares to Reliance, which gave a foot-hold to the Ambanis family. The unit trust dominates the mutual funds scene, all of which are state-owned, and efforts by the private sector to break in have not succeeded. The new administration may Indian branch in the country.

not come to grips with the issue for quite some time. UTI was content with double digit growth until Mr Pherwani became chairman six years ago. He introduced more than a score of savings schemes to meet the needs of a wide spec-

The engine for UTI growth was income-tax concessions. Unit sales trebled in two years to Rs87.6bn for the year ended June 1989 and are expected to reach Rs100bn this year. Total investible funds of the unit trust should reach Rs150hn. Three years ago UTI launched, with Merrill Lynch,

the India Fund, a Guernseybased sterling-denominated fund to attract expatriate Indian money. It now has a premium on the London stock exchange. Then came the Indian Growth Fund in the US.

Mr Pherwani says that success lies in offering a product that investors want. The flotation of Master Share, a growth-oriented mutual fund, three years ago attracted overwhelming response - Rs2.5bn in subscriptions for an issue expected to mobilise Rs500m.

The new chairman of UII is Dr S.A. Dave, who continues to hold dual charge of the Securities and Exchange Board of India, the counterpart of the Securities and Exchange Com-mission in the US. But it is yet to get legal recognition although legislation to achieve this is to be introduced in the current session of parliament.

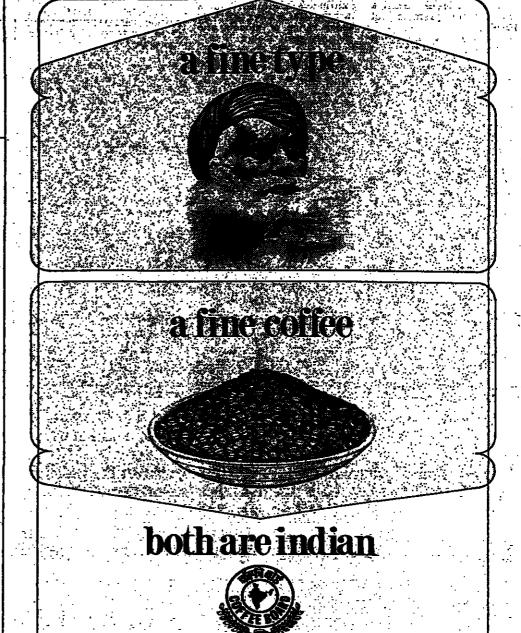
The rapid growth UTI is a matter of envy for many state owned institutions. But for the changes in the income tax laws, which places other mutual funds on a par with UTI, the growth rate would have continued to outstrip the Life Insurance Corporation, the state-owned life insurance monopoly that began a decade before UTL

Analysts say the days ahead are crucial for UTL SBI Capital Markets and Canbank Financial Services, subsidiaries of state-owned commercial banks, launched mutual funds last year and Life Insurance Corpo-ration has entered the fray. At least two other commen cial banks - Bank of India and Bank of Baroda - and the

General Insurance Corporation of India are to launch mutual funds over the next few weeks with others in the pipeline. The growth of mutual funds has broken the UTI monopoly

and the age of income-tax rebate is gone, offering several alternatives to investors. The Government's budget for the current fiscal year has diluted the income-tax concessions to corporate investors as well making UTI's main savings scheme less attractive.

UTI will be a low-profile group, and is expected to be a follower rather than a leader. It is to abandon the policy of active market intervention but will continue to expand its overseas operations to bring in foreign investment, which is preferred to foreign currency loans. But the competition at home is expected to intensify.

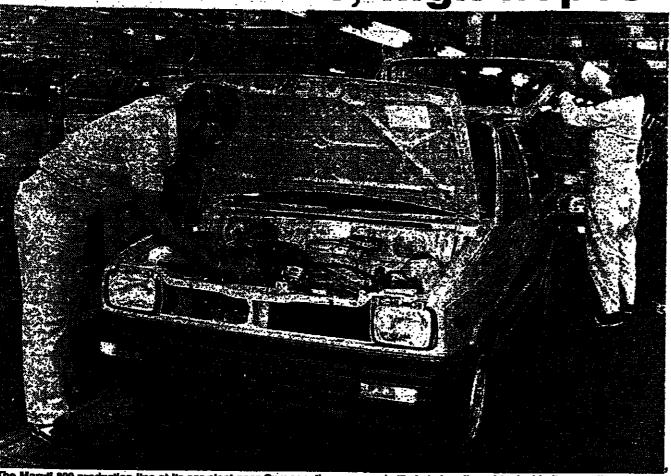


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Low volumes, high hopes



The Maruti 800 production line at its car plant near Gurgaon: the company is likely to be allowed to double its capacity

INDIAN motorists are enjoying some of the benefits of more internal competition within the domestic automobile industry. But the sector still remains a monument to the errors of the import substitution policies

that India is abandoning.

Volumes are low; total production of the three producers is no more than 160,000 units per year. Economies of scale are difficult to achieve while the components industry is small and insufficiently attentive to quality.

Protection is high - the duty on imported cars is between 250-350 per cent. On domestically produced cars, taxes account for between 40-70 per cent of the retail price which means that a car is still a luxury product. The price of the Maruti 1000cc, based on the Suzuki Esteem and to be launched in October, is Rs320,000 (\$18.800).

Purchasers anxious to jump the queue and obtain early delivery could expect to pay a black market premium of

The industry had feared that the new Government would place further restrictions on its tors' import of components was restricted by 15 per cent this year as a way of accelerating indigenous production. But the fears proved largely unfounded with the Government giving the go ahead in what was seen as a test case for Maruti-to produce its 1000cc version.

Maruti seems likely to be allowed to double its capacity
- in what will be its largest investment to date -250,000. But while India's twowheeler industry of scooters and motorbikes is increasingly internationally competitive, the car industry remains largely outside the global production chain.

India's engineering industry has failed to reap the advan-tages in terms of cost, quality and foreign exchange earnings that come from "sourcing" components or finished prod-

ucts for global producers. Manufacturers are making some changes. Hindustan Motors (which last year produced 29,326 cars) is updating the Ambassador, the Indian version of the Morris Oxford,

which has remained unchanged for over 40 years.

A luxury version of the
Ambassador with improved dashboard, upholstery and other features, named the Regent, is being brought out in October. The Ambassador is being given improved steering and suspension. A new engine, which Ricardo of the UK has designed to give 20 per cent more fuel efficiency and power, will be fitted from the middle of next year. The climax of these changes is to be a remo-delling of the exterior of the

antique appearance. At the upper end of the market, Hindustan Motors has introduced the Contessa, a 1800cc saloon. It currently produces up to 5,000 a year and hopes to expand to 10,000 over the next three years.

Ambassador to dispel its

Hindustan Motors has made losses of more than Rs90m over the last two years, with the automobile division a large contributor, but it believes it is turning the corner with its wider range of models and improved performance. Output has remained stagnant at 25,000-80,000 units for the last few years. Mr S.L Bhatter, president of the company which is part of the C.K. Birla group, sees it increasing by

8-10 per cent a year. Installed capacity is about 60,000. Production was hit last year by shortages of parts for the Contessa and by delays in

deliveries of imported steel. Maruti (output 117,000 units a year), the company started by Mr Sanjay Gandhi, younger son of the former Prime Minis-ter in which Suzuki of Japan has a 40 per cent stake, wants to double annual capacity to 250,000 units. It has discussed its Rs3.5bn expansion plan with the Government which seems ready to accept it if the company covers its foreign

To build up its foreign exchange earnings, Maruti has been selling its 800cc car based on an older version of the Suzuki Alto – in France through Chardonnet, the French distributors. Since December it has exported 2,800 cars to France where it has gained a good reception.

Maruti estimates that its foreign exchange earnings will, climb from \$22m this year to between \$40m-60m in 1990-1991. Maruti, as a state-owned producer, has no competitor for its popular 800cc car. It is the only producer allowed to attack the middle range market with what amounts to a Japanese vehicle - the Suzuki Esteem.

Maruti plans to manufacture 25,000 of these in the first 12 months. More than 250,000 people each paid a deposit of Rs100,000 to obtain a place in the queue – meaning the vehicle was 10 times oversub-scribed even though the high level of demand reflected a good deal of speculation.

If it can double its output to 250,000 Maruti believes it can obtain better quality and lower costs from its component suppliers. One of Maruti's prob-lems has been that they have been unwilling to make the necessary investments on the basis of Maruti's current out-

Production at Maruti's plant outside Delhi has suffered both from shortages of deliveries and defects in components.

Premier Automobiles, India's third large car manufacturer has been making substantia investments and seen its share of the car market climbing at the expense of Hindustan Motors. It had an output of 42,000 units last year and it made 44 per cent more cars than Hindustan Motors. This compared with a 20 per cent

lead five years ago. Premier's market lies between the Maruti 800 and the Ambassador which sells mainly as an official car or a taxi. It has updated its basic Padmini model and added a host of new features. It also introduced in 1986 the 118E with a Nissan engine - which will face competition from the Maruti 1000cc.

Premier is upgrading its manufacturing facilities and introducing a new high speed diesel engine developed by Frateli Negri Machines, the Italian company, for use mainly by taxis it is also planning to taxis. It is also planning to expand output on the assumption that it can fight Maruti's challenge while gaining ground from Hindustan Motors.

ready-made garments for India with annual sales worth a mere Rs30,000 but on his first Australian sales trip he won orders for Rs10m. He decided then that his future lay in exports rather than in domes-

He established Mohan Exports and steadily built up the company until it is now one of the three largest gar-ments manufacturer-exporters in India. The company's gar-ments exports last year were worth a record Rs160m.

Mohan Exports sells ready-made fashion and industrial garments not only to Australia but also to the US, European countries and those in the Middle East. Mr Puri's business expanded so fast that he brought in his brothers to help him. Together, they run a factory equipped with modern machines in New Delhi's Okhla Industrial Estate that employs 600 workers. Some 50 other smaller facto-

under close supervision of its quality controllers. The com-pany is now building its second large factory in Bangalore in the south Indian state of Karnataka and has plans to expand further. So profitable has the garments exports business been for Mr Puri that he has now diversified his business and set up four other divisions for engineering and other exports. Clearly, Mr Puri is now in the big league and has plans for further expansion. Mohan Exports is one of India's largest garments

MR A.K. Puri, the portly chairman of the flourishing Mohan Exports of New Delhi, has not looked back since a trip to Australia in 1972. He had been making

Year Plan. Much will, of course, depend on the quotas available under ries owned by others carry out orders for Mohan Exports

PROFILE: Garment exporter

Money in fashion

exporters. The industry is estimated to have earned Rs24bn in foreign exchange in 1989-90. It consists of about 8,000 other small and large manufacturerexporters who also deal in the country's fastest-growing exports - many of them using antiquated pedal sewing

Such is the rise in garments exports that the Apparel Export Promotion Council expects foreign exchange earnings to reach Rs38.13bn in 1990-91, Rs 46.9bn in 1991-92, Rs 57.69bn in 1992-93, Rs 70.96bn in 1993-94 and as much as Rs87-28bn in 1994-95, the last year of India's eighth Five

the Multi-Fibre Agreement (MFA) being negotiated because the bulk of the exports are to countries which have fixed quotas for such imports. This means that any sub-stantial hike in exports can be

achieved only after either the textile trade reverts to the mainstream of the General Agreement on Tariffs and Trade (GATT) system or when available with the renewal of

Mr Puri is fed up with quotas and strongly recommends that the Indian Government should use its bargaining posi-tion arising out of large engineering and other imports from the US and Europe to extract larger quotas. "We extract larger quotas. keep having orders cancelled

simply because no quotas are available," he complains.

Mohan Exports has found it has had to diversify into industrial garments like overalls and uniforms to keep its factories

fully employed.

Industrial garments are in demand in non-quota countries (Mr Puri's main customers are in the Middle East) as well as ments can also take advantage economies of scale unlike fashion garments which are made in much smaller quantities. Yet Mohan Exports main

exports remain fashion garments which account for 75 per cent of its turnover. Mr Puri thinks that relatively bigger companies such as his have a distinct advantage over India's thousands of smaller units since they can afford to have their own design office that enables us to remain ahead all the time. We have American. French. German and Italian designers who are always bringing out something new in designs and colours."

Mr Puri agrees that India has cashed in on the cotton look in the world but its main advantage lies in its cheap labour. "I pay no more than 130 a month to my workers and can make a blouse that can sell for £3. Western labour costs are so high that they cannot compete with us." he says. He is strongly of the view that the West should bow out of the textile business alto-

more competitive rivals in the Third World. Mr Puri, like the Apparel Export Promotion Council, feels that India must start using blended fabrics and not just cotton if its garments

exports are to grow faster. For this, he wants textile mills to modernise quickly since the quality of the yarn they supply is not good enough. Mr Puri feels that the entire textile industry needs to be modernised with govern-

ment help if India is to cash in on the popularity of clothing. "It must give financial assis-tance, provide duty free raw materials and other incentives so that the synthetic yarn is provided at internationally competitive prices". Mr Puri

says.
The Apparel Export Promotion Council endorses these views. It feels government help is essential if the full potential of the garments industry is to be realised. It says some basic requirements are diversification of the fabric base, strengthening of manufactur-ing facilities, promoting manpower development and train-ing and providing fiscal incentives and infrastructural

support. Mr Puri is strongly of the view that India should rely increasingly on larger companies such as Mohan Exports rather than on thousands of units based on obsolete pedal sewing machines. There is also scope for diversification.

K.K. Sharma

PETROCHEMICALS

Held back by indecision

seems to be on hold; some 40 vears after the Government announced that India would build large complexes in different parts of the country, devel-opment has moved at a snail's

In 1948, the Government's industrial policy resolution stressed that mineral oil would be a "first category industry." Since then 12 refineries with a total capacity of 45.4m tonnes per annum (mtpa) have been built but it remains insufficient to bridge the gap between demand and supply.

India imports one third of her requirements of petroleum products at a cost of Rs42.45bn, largely because of a lack of refining capacity. The situation in the fertiliser industry is somewhat better but is not

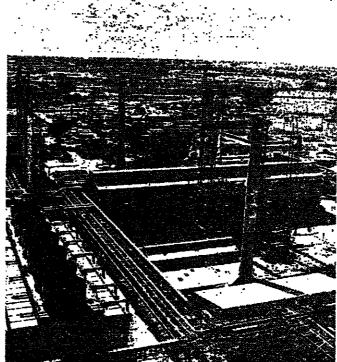
near fixed targets. Of the six 726,000 tonnes annum (tpa) fertiliser plants planned alongside the 1,730km Hazira-Bijaipur-Jagdishpur (HBJ) gas pipeline, only three have gone into commercial

The HBJ pipeline which snakes its way through four states, for example, was built to distribute 29m cubic metres of gas to eight fertiliser plants, four power plants, a large pet-rochemical complex, and a liquid petroleum gas bottling

It was commissioned in mid-1988 but only three fertiliser plants and one power plant are using the gas from the pipe-line. The other facilities have not yet been built.

At Nagothane (Maharashtra), the opposite is true. The plant is ready but not the pipe-line. Construction of the Rs13.9bn Maharashtra complex is complete but unaccountable delays are stalling its commis-

sioning by over a year.
Such dilatory and erratic growth in petrochemical pro-duction is inevitably translat-ing into unsatisfied domestic



Fertiliser plant at Kanpur, Uttar Pradesh

demand which has to be met

India is importing some 400,000 tpa of various polymers or almost 50 per cent of her requirements. Given India's balance of payments problems, such imports are ill-affordable. At the same time, available At the same time, available resources are being wasted. At Assam, gas has been flared since 1966. The Department of Petroleum rejuctantly acknowledged that nearly 38 per cent of India's production of gas is flared annually.

Mr M.S. Gurupadaswamy, the new union Minister for

the new union Minister for Petroleum and Chemicals, is quick to defend the national front administration. "This Government is extremely concerned about the flaring of gas. We are giving top priority to developing uses for the gas,"

he says.
As the debate continues on how India should use her oil and gas resources, plans for various complexes gather dust, while costs rise. A case in point is Nocil, a part of the highly-diversified Rs10.6bn Arvind Mafatlal group. In 1986, the Bombay-based ethylene manufacturer applied for gov-ernment permission to expand its naphtha cracker from 75,000 tpa to 300,000 tpa. More than three years later, one branch of the Government allotted Nocil a letter of intent but another branch withheld environmen-

tal clearances.

The Nocil case is a classic example of the malaise which dogs the Indian petrochemical industry. A large cause of delays is lobbying and counter-lobbying by the private sec-tor which has suddenly discov-ered that the petrochemical industry is profitable.

As one after another of the existing petrochemical companies announced good results, many industrialists started lobbying for a licence.

By late 1986 the great race for the allotment of naphtha crackers along with their downstream units had begun. In October 1989, it appeared as if the race had been run. As

Mr Rajiv Gandhi, the former Prime Minister, layed foundation stones, the winners appeared to be Indian Petro-chemicals and Gas Authority of India from the public sector, and Mr Dhirubhai Ambani, Mr R.P. Goenka and Mr Vijaymal-

lya in the private sector. Post-election events however have shown how realpolitik can re-arrange the best laid plans of politicians, civil servants and industrialists. Overnight, yesterday's approvals became today's snubs and no-one is quite sure what is going to happen in the Indian petrochemical industry over

the next few months.

The only certainty is that change is inevitable and the remodeling process is already evident. Mr R.P. Goenka, a former winher, had to surrender his letter of intent for the important Haldia petrochemi-cals to Mr Darbari Seth of the

Tata group.

Mr C.K. Birla, a former loser, now possesses a potentially profitable letter of intent for downstream facilities at the Auraiya complex (Uttar Pra-desh). But will the private sec-tor be able to put up these large complexes? And will it be able to meet the primary constraint of finance?

Raising rupee funds in India's discerning capital markets will be difficult given the long gestation period of petrochemical complexes and the impossibility of assuring quick returns to investors. Success will depend some-

what on the Indian promoter's ability to attract an established and reliable foreign collabora-tor who can bring in the technology and help arrange the foreign component of the project's investment requirements. Hampered by its own financial crunch, the public sector has no option but to rely on

the private sector. It may well be another few years before the lights turn green for the petrochemical industry.

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COMMODITIES AND AGRICULTURE

Major calls for restraint at EC farm price talks

By Tim Dickson in Brussels

MR JOHN MAJOR, the British Chancellor of the Exchequer, yesterday urged his fellow Finance Ministers to put the brakes on accelerating European Community farm spend-

ing.
His plea for restraint made in Luxembourg at a routine Council of Ministers meeting - demonstrated the depth of Britain's concern that some member states were now trying to loosen the price disciplines painfully imposed on the Common Agricultural Policy in

The involvement of senior British Ministers in the EC farm debate was routine during the budget crises of the mid 1980s - but it is something that has not happened in

recent years.

Mr Major's remarks - which were welcomed by the European Commission – are intended to influence EC Farm Ministers who gather tomorrow in another attempt to reach a compromise on this year's price proposals. Last month's meeting was aban-doned after three days of negotiations failed to find an agreement and amid signs that several countries were detersions for their producers.

The British Chancellor pointed out that as far as Britain was concerned the final package offered by the Com-mission — involving spending an extra Eculbn (£740m) in 1991 - was already quite generous enough. It added, he claims, an extra Ecu600m to what was originally proposed

in the Brussels package. EC Finance Ministers, he added, should not only be concerned at the budgetary impact of any further spending on the sector, they should bear in mind that this will send the wrong signals to EC farmers.

On the issue of the CAP stabilizers set in place in 1999 M-

bilisers, set in place in 1988, Mr Major gave strong backing to the arguments of Mr Raymond MacSharry, the EC Farm Com-missioner. Mr MacSharry has insisted that any cuts in the co-responsibility levy (or production tax) on cereal producers should be offset by equiva-lent reductions in the level of

guaranteed prices.

His final point underlined the importance of the current international trade negotia-tions known as the Uruguay Round, especially those that relate to agriculture. Mr Major reminded his colleagues that

the Community's position was for a short-term freeze on price support followed by a "sub-stantive and progressive" reduction in agricultural subsi-dies. He said that the EC would be undermined if anything was done to reduce the impact of the stabiliser price cuts and wondered how the the EC's international trading partners would reconcile the EC's negotiating position with the spending of an additional Eculbn in 1991.

• The US and the European Community agreed to hold meetings of farm officials every two weeks from now on to narrow their differences over agricultural trade reform in the context of the Uruguay Round of the General Agreement on Tariffs and Trade, Mr Clayton Yeutter, the US Agri-culture Secretary said yester-day, reports Reuter from Washington.

The agreement to hold the meetings was reached at a discussion between Mr Yeutter, Ms Carla Hills, the Trade Representative, and visiting senior

EC officials.

He said the working level meetings would be held from now until the end of the Uru-

guay Round in December. Sweden plans reform cushion

By Robert Taylor in Stockholm

THE SWEDISH Government plans to provide SKr13.6bn (£1.35bn) in financial aid for the country's farmers to ease their adjustment to the deregulation of agricultural prices. Deregulation is due to begin on July 1 next year and the aid will be available over the five-

year transition period.

The latest change, which will end the system of export subsidies for disposing of Swetzerichies and subsidies for disposing of Swetzerichies and subsidies for disposing of Swetzerichies and subsidies for disposing of Swetzerichies and subsidies for disposing the subsidies of the subsidi den's agricultural surpluses, is part of a wider government strategy to discourage over-production. It is estimated that 500,000 hectares will be taken out of production as a result of the planned reform out of the total of 2.9m hectares covered by arable land.

The Ministry of Agriculture said that the main impact of the proposed changes would be to make Swedish agriculture much more sensitive to consumer demand and to help in reducing the cost of food, which remains among the highest in the industrialised

"Consumer choice will deter-mine production," said Mr Matts Helstrom, the Agriculture Minister, yesterday. But he added: "I cannot guarantee food will become cheaper."

Ministers believe that in

Government has no plans at the moment to abolish the existing import levy system, so it seems unlikely there will be any substantial drop in food costs. During the past decade food prices have risen much faster in Sweden than in other countries and about 20 per cent

of the total Swedish household



Matts Hellstrom: "I cannot guarantee food will become

budget now goes on food. The Government has admit-ted that in the short term the new policy will reduce the income of cereal producers as future food prices will not have to rise any faster than other production is brought more into balance with demand. It is goods and services, but the also estimated that there will

be a cut of about 12,000 in the 100,000-strong farming commu-nity – but the Ministry of Agriculture says it believes this can be compensated for by the creation of alternative forms of employment in the countryside as a result of a more dynamic regional policy and the encouragement of new forms of energy, such as those based on biotechnology, as well as other environmental

protection measures.

Over the past few weeks the ruling Social Democrats have sought to achieve a broad political consensus for their new agricultural policy. But yester-day the country's influential farmers' lobby reacted angrily to the proposals and promised to fight strongly against changes.

However, the Social Democrats are determined to beein the phased withdrawal of the system of income support and price regulation that has underpinned Swedish agriculture since the 1930s.

The Ministry of Agriculture said yesterday that the pro-posed reforms were heavily influenced by demands for lib-eralisation from the General Agreement on Tariffs and Trade in the present Uruguay round and discussions between the European Community and inventories are down and we the European Free Trade Asso-

Pork belly prices rise sharply in Chicago

By Barbara Durr in

THE PRICES of pork bellies THE PRICES of pork belies rose substantially yesterday morning on the Chicago Mercantile Exchange as traders adjusted to tighter supplies. Belly prices hit their 200 point daily movement limit in early trading for the May and July contracts, which both rose to 64.32 cents a lh.

The market's bullishness

The market's bullishness stemmed from a cold storage report by the US Department of Agriculture released after the close of trade last Friday. The report said that as of March 31 there were 97.53m lb of bellies in cold storage, whereas analysts predictions had averaged about 100.4m lb. "The numbers were much lower than what the trade was looking for," said Mr Bob Price, a livestock analyst with Cargill Investor Services.

While it was unclear whether bellies would remain at their trading limit or come down later in the day, it was expected that they would show a good gain.

a good gain.

The strength of pork bellies also pulled up live hog prices by 60 to 70 points in a largely by 60 to 70 points in a largely technical rally. The rise was also in part a reflection of the cash market, where the three largest packers, trying to keep their excess kill capacity from growing, were competing for hogs. Processors were paying up to a dollar more a cwt.

Slaughter levels are lower this year Pigures for last

this year. Figures for last week showed hog slaughter-ings down 12.5 per cent compared with a year ago.
"There's lots of strong user interest and it's a pretty good

hedge," said Mr Dale Benson. a livestock analyst with Dean Witter Reynolds. "Tremendous export demand" for pork was tightening supplies and higher cattle prices was also a contributing factor. Near record high cattle prices last week were also

related to good export demand during the first quarter, according to Mr Benson. But cattle prices were expected to edge lower following another USDA report last Friday that said the number of cattle in 18 key states on feedlots was 10.1m, the highest level since

The number of young cattle placed on feedlots in seven major ranch states fell just 4 per cent in March compare with a year ago instead of the 10 per cent drop that the market had anticipated.

Analysts expected hog and pork belly prices to continue to move up because slaughter

minium Analysis report, levels would continue to be light. Mr Price said, "Hog see any sign of them coming back up soon."

LAX FARMERS on the Canadian prairies are crossing fingers that this year are reflected in a sharp fall in forward prices to about C\$300 (£160m) a tonne they will be next to benefit in a

big way from the growing con-sumer concern about health with the present spot price of about C\$400 a tonne. If the rosy predictions of some of those in the industry sumer concern about health and the environment.
Used in its long-fibre form for linen and as a short fibre for flarseed or linseed oil, flax is staging a remarkable come-back, which ranges from the growing popularity of lineleum come true flax could be one of the stars of soft commodity markets in the 1990s. "We see farm-gate prices being quite good next year," Mr Hanley floor coverings to research into its nutritional qualities. Last week BASF, the Ger-

On the other hand, the num-On the other hand, the number of growers also appears to be increasing, and not only because of its expanding enduses. Flax has gained recognition as a good rotational crop, especially in the light of the diseases and weed problems which have plagued rapeseed production recently. Mr Hanley notes that "rather than quit oilseeds, many farmers have turned to flaxseed for a year or two to try and break the disease cycle."

All this activity is especially good news for farmers on the Canadian prairies. With an average crop of 758,000 tonnes between 1984 and 1988, Canada is by far the world's biggest producer of short-fibre flax, accounting for about half of total world exports. According to Statistics Canada, drought forced production down to 373,000 tonnes in the season to two to try and break the disease cycle."

For the time being, flax's advance is tied most closely to the recent revival of lincisum flooring, which not long ago was decided as the cheap and ugly predecessor of vinyl and ceramic tiles. Mr David Muncey, lincieum marketing manager at Forbo Nairn in Kirkcaldy, Scotland, forecasts that demand for lincieum will double over the next decade from Hanley, chairman of the Flax Council of Canada and himself a flax farmer in Saskatchewan, the market of 20m to 22m sq ft a year. Sales are already roughly twice the level to which they sank at the nadir of the market in the late spring plantings to about 2.2m Expectations of a bigger crop

Forbo Nairn is one of a handful of linoleum flooring producers — and the only one in Britain — to survive the shake out of the 1970s. The other two major producers are The Netherlands' Forbo-Krom-menie and DLW of West Ger-

Healthier outlook for flax growers

many.
One sign of the stigma that used to be attached to linoleum is that the Scottish and Dutch companies' parent, Forbo of Switzerland, changed its name from Continental Linoleum Union. DLW used to be known by its full name, Deutsche Linoleum-Werke. One Scot remembers being told by her parents on train trips in the 1950s to close the window whenever the train passed the foul-smelling plant at Kirk-

caldy.

We're still minnows compared to the world vinyl and carpet industries." Mr Muncey says. But he adds that "we're becoming a significant con-sumer of linseed oil." Mr Muncey says that the most promising markets for lineleum are in environmen-

tally conscious societies like The Netherlands, Scandinavia and West Germany. Several hospitals in these countries, as well as Canada, have installed linoleum flooring.

In the US, you have to build the market from scratch, whereas in Europe you have a base you can build on," he

On the nutritional front, the revival of flax has so far been more tentative as scientists at

Bernard Simon on the latest beneficiaries of green consumerism universities in Canada and the US await results of several experiments now under way. What has been discovered so far is that flaxseed oil is a rich plant source of Omega 3 fatty acids, which appears to give it some of the blood-fat lowering properties of fish. As a soluble fibre, flax also appears to slow down digestion of carbohy-drates. But the tangible benefits, if any, have yet to be

'We don't have enough hard "We don't have enough hard data to go on, beyond saying that flax in general does the same thing as oat bran," says Dr Stephen Cumnane, assistant professor of nutritional sciences at the University of Toronto. He adds that a four-week study he has just completed on people with blood-fat levels was inconclusive. Another project will be started within the next few months.

Researchers at North Dakota State University are about half-way through a similar project to determine the effects of the Omega 3 fatty acids in flaxseed on about 45 people who are fed freshly-ground flaxseed in muf-

fins.

"Flax needs a little more marketing, and we're trying to get some science into the marketing," Dr Cunnane says. One of these putting marketing before science is a baker in Wisconsin, who adds brown, ground flaxseeds to many of the products which he distributes to saveral hundred retail utes to several hundred retail

Set-aside seen having limited impact

By Bridget Bloom, Agriculture Correspondent

EUROPEAN Community's scheme to take land out of cereal production is unlikely to cut estimated total output of 170m tonnes this year by more than 1m tonnes, Agra Europe,the independent Brussels based weekly

man chemicals group, unveiled a new printing ink which replaces part of the traditional petroleum distillate content with more environmentally

acceptable linseed oil. And Cargill, the US agri-business group, is about to launch a new coatings product with a substantial linseed oil content.

All this activity is especially good news for former to the

373,000 tonnes in the season to July 31, 1989. But Mr Garvin

predicts an increase of more than a third in next month's

According to recent provi-sional figures from the Commission, fewer than 500,000 hectares have been taken out of production under the set-aside scheme which pays farm-ers to leave land fallow for five

On the Commission's assumption that only the most marginal land has been put into the scheme, and that yields would therefore be only two tonnes a hectars, the scheme will have a negligible effect on this year's harvest, Agra Europe says. Set-aside was introduced last

year in an effort to cut back cereal surpluses. West Gerwhich pays farmers the highest premiums -accounts for just under 50 per

cent of the total land removed from cultivation with Britain's 110,000 hectares accounting for just over a fifth fialy (91,600 ha) Spain (34,200 ha) and France (15,700 ha) follow. Greece has not submited figures while Denmark has so far falled to get parliamentary approval for the scheme.

scheme.

• Britain has protested to the Soviet Union over Moscow's decision to prohibit imports from Britain of live cattle, sheep, goats, boving semen and

embryos as well as all beef and sheepmest and milk products.
The ban, believed to have taken effect late last month, stammed from the prevalence in the UK of bovine spongiform encephalopathy, or "mad cow disease", Ministry of Agricul-ture officials said.

Officials said trade with the Soviet Union in the affected products was small, but Mr Keith Meldrum, the chief vetermary officer, had written to his Soviet counterpart protesting

Return of tight aluminium market forecast

By Kenneth Gooding, Mining Correspondent

IT WOULD not take a very marked acceleration in demand for primary alumin-ium to bring about a return to tight market conditions, says the Anthony Bird consultancy organisation in its latest Alu-

"We expect this will indeed happen in 1991-92," it adds, because stocks are low and rates are only slightly below forecast to grow by a further

Bird forecasts that primary aluminium consumption this year will increase by only 1 per cent to 14.54m tonnes com-pared with growth of more, than 4 per cent in 1989. Production will keep pace with a 1.2 per cent increase to 14.273m tonnes following a 4.1 per cent rise in 1989.

48 per cent while production is expected to advance by only 2.7

per cent.

Bird says that, given stable exchange, rates, the average. Metals Week price of altiminum this year will be 78.4 cents a lb compared with 92.4 cents last year. In 1991 the price is forecast to average 82 cents a lb, rising to 91.2 cents

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(Change during week ended last Friday)

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WORLD COMMODITIES PRICES

MARKET REPORT

CRUDE OIL prices in Europe and the US rose yesterday as modest short-covering emerged ahead of next week's Opec meeting. Traders also cited market nervousness after the falled coup in Nigeria. News of the coup boosted London cocoa prices in early trading, but London followed New York down in the afternoon. However, London traders said industry was underpinning the market and prices were expected to rise again if fresh fundamentals emerged to support bullish sentiment. On the LME coppe rose by 12,325 tonnes to 66,900 tonnes - but the increase was widely expected and the prices

London Markets

SPOT MARKETS		
Crude ell (per barrel FOS)		+ or -
Dubai Brent Blend W.T.I. (1 pm est)	\$14.95-5.05x \$17.75-7.80x \$19.45-9.46x	+0.65
Off products (NWE prompt delivery per to	onne CIF)	+ or -
Premium Gasoline Gas Oil Heavy Fuel Oil Naphtha Petroleum Argus Estimates	\$215-217 \$160-161 \$81-83 \$165-167	+1 +1 +4
Other		+ or -
Gold (per troy oz) Silver (per troy oz) Platinum (per troy oz) Palladium (per troy oz)	\$376.00 \$09c \$483.0 \$127.50	+0.75 +3 +0.6 -0.85
Atuminium (tree market) Copper (US Producer) Lead (US Producer) Nuckel (tree market) Tin (Kuela Lumpur market)	\$1535 124c 50c 410c 17.31r	+5 +5 -0.15
Tin (New York) Zinc (US Prime Western)	301c 83c	-4
Cazle (live weight)† Sheep (dead weight)† Pigs (live weight)†	112.31p 237.27p 100.99p	-2.34° -20.6° +0.73°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price		+2.5 +2.5
Barley (English feed) Malzo (US No. 3 yellow) Wheat (US Dark Northern)	£107.75 £1381 £119y	-0.75
Rubber (May)♥ Rubber (Jun)♥ Rubber (KL RSS No 1 May)	56.25p 56.75p)230.0m	+0.25 +0.25 +0.5
Cocosut oll (Philippines)§ Palm Oll (Malayslan)§ Copra (Philippines)§ Soyabeans (US)	\$345.0z, \$255.0 \$230.0y 167.5	+2.5 +5.0 -2.5
Cotton "A" index Wooltops (64s Super)	83.20c 562p	+0.45

a lb early on, but by midsession had recovered. "I still wouldn't rule out the possibility of bouncing back up to 115 or 116 to redefine the uptrend," said one trader. LME nickel prices moved ahead on short-covering, with the premium for cash metal widening to \$362.50 from \$187.50 a tonne on Friday. In New York, orange juice futures were in sharp retreat in early trading on heavy commission house and speculative selling The spot price fell below the key

			Anny	Close	Previous	High/Low	
el FOS)	\$14.95-5.05x \$17.75-7.80x \$19.45-9.46x	+0.65	May Aug Oct Mar Aug	337.80 345.00 339.20 314.60 313.00	338.80 346.00 340.20 317.00 315.00	339.00 337.00 346.00 344.20 340.60 338.00 315.00 314.00 312.60)
ery per t	onne CIF)	+ or -	White	Close 439.5	Previous 441.0	High/Low 440.0 438.0	
)	\$215-217 \$160-161 \$61-63 \$165-167	+1 +1 +4	Oct Dec Mar May	408.5 397.0 394.6 392.1	410.0 369.5 395.5	410.0 408.0 397.5 396.5 395.0 394.0 392.0	
stimates		+ or -	White 48 Paris- W	17 (761) hite (FFr		ts of 50 tonne Aug 2505, Oct 70	
() 4 (OZ)	509c \$483.0	+3 +0.6		CGL – EP			bern
y 0≥)	\$127.50	-0.85		Lutes	t Previo	Is High/Low	
terket) cer) r) r) r market)	\$1535 124c 50c 410c 17.31r 301c	+5 +5 -0.15	Jun Jul Aug Sep IPE Inde	17.70 17.90 18.00 18.04 x 17.26	17.87 17.87	17.79 17.3 17.98 17.8 18.00 17.9 18.04	5
estam)	83c	-	Turnove	4525 (8	162)		
)† Htj†	112.31p 237.27p	-2.34° -20.8°	GAS OII	- IPE	Previous	High/Low	tonn
r (raw) r (white) ort price		+0.73* +2.5	May Jul Jul Aug	158.50 154.75 154.75 158.75	157.00 153.25 153.00 155.00	159.00 156.75 155.50 169.25 155.00 153.25 156.75 156.00	
ed) eliow) orthern)	£107.75 £1381 £119y	-0.75	Sep Oct Nov	158.00 160.50 161.25	157.00 157.50 158.00	157.25 155.25 159.00 156.50 161.25 158.60	1
lo 1 May	56.25p 56.75p 230.0m	+0.25 +0.25 +0.5	Jeri Turnover	160.50 160.50 4885 (56	160.00 158.50 45)kdts of 1	161.00 158.50 160.50 159.00 00 torines	
pines)§ m)§	\$345.0z, \$255.0	+2.5 +5.0	TEA There		20 nacionas	e on offer this	

and declined by 3p to 5p per kilo. Cayl attracted strong compatition with price often advancing by 5p to 10p following

Close Previous High/Low closed fairly steady. On Comex, 880 894 912 926 944 958 973 867 883 900 916 934 946 961 May copper fell through 112 cents Turnover: 5721 (10894) lots of 10 tonnes ICCO Indicator prices (SDRs per tonne). Daily price for Apr 23 1065.75 (1076.16) 10 day sver-age for Apr 24 1048.34 (1042.38) 699 692 702 716 703 687 698 685 711 696 722 711

ppo	ort leve	of 190	cents	a ib.	Jan Mar	734 748	729 743	735 730 749 740
Co	moiled	from Re	ruter		May	762	774	763 758
AR	- Londo	en FOX	(5	per tonne!			837) lots o	
	Close	Previous	<u>·</u>		Apr 20:	Comp. c	ielly 75.81	ents per po (74.36). 15 d
_	337.80	338.80	339.00 :		age 75.	.67 (75.49))	
	345.00	346.00	346.00		POTAT	OES - E	FK	
	339.20	340.20	340.60			Ciose	Previous	High/Low
	\$14.60	317.00	315.00 3	314.00	-			
	313.00	315.00	312.60		May	241.0	229.2	250.0 234.0
	Close	Previous	High/La	NY	Nov Apr	115.0 165.0	105.5 156.9	115.0 114.0 168.0 155.0
	439.5	441.0	440.0 45	38.0	·			
	408.5	410.0	410.0 40		Idinov	BT 421 (2)	2) lots of 4	U IDIAICS.
	397.0	369.5	397.5 39					
	394.6	395.5	395.0 39	24.0	SUTAL		AL — BPE	
	392.1		392.0			Close	Previous	High/Low
		153 (2844)id	ts of 50	tonnes.	Aug	126.00	126.50	126.50 126
	7 (761)		A 000	5. Oct 2342	~~	129.00	129.50	129.50 129.
		76, May 22		s, oa 2342,		er 430 (20) lots of 20	tonnes.
DE	O(L - #	Æ		\$/berrel	FREIGH	HT FUTU	123 - SFI	R S10/Ind
	Lates	t Previo	us Hìgh	/Low		Close	Previous	High/Low
	17.70	17.25	17.79	17.37	Apr	1395	1400	1410 1395
	17.90	17.87		17.65	May	1350	1340	1380 1345
	18.00		18.00	17.95	da	1208	1195	1214 1206
	18.04		18.04	ı	Oct	1298	1296	1315 1306
inde	x 17.26	18.81			Jan	1330	1313	1340 1330
ove	r. 4525 (8	162)			8F1	1414	1418	1414
OII	IPE			\$/tonne	Turnove	357 (6 1	3)	
	Latest	Previous	High/La	W	QPAN(- SFE		
	158.50	157.00	159.00 1		Wheat	Close	Previous	High/Low
	154.75 154.75	153,25 153,00	155.50 1 155.60 1				_	
	158.75	155.00	156.75 1		May Jun	116.10 118.10	114.75 117.00	116.15 114. 118.35117.3
	158.00	157.00	157.25		Nov	111.70	111.00	111.40
	160.50	157.50	159.00 1		Jen	115.10	114.50	111.40
	161.25	158.00	161.25 1		Mar	118.40	117.85	
	160.50	160.00	161.00 1	58.50	May	121.55	121.00	
	180.50	158.50	160.50 1	59.00				IN-b O
over	4886 (56	45) lats of 1	IQO torine		Berley	Close	Previous	High/Low
					May	102.50	108.86	103.65 102.
			_		Sep	106.30	105.90	106.10
		30 package			Nov	110.25	109.90	110.25
Mark I	nctuding	15,400 offet	lore, repi	orts the	Jen	113.40	113.10	

	Close	Previous	High/Low
wg.	126,00	126.50	126.50 126.00
)ct	129.00	129.50	129.50 129.00
umow	¥ 430 (20) lots of 20	tonnes.
TE SOL	IT PUTU	RES - 87	£ \$10/Index point
	Close	Previous	High/Low
lpr	1395	1400	1410 1395
Agy	1350	1340	1360 1345
ui 🗀	1208	1195	1214 1206
let	1298	1296	1315 1306
ar	1330	1313	1340 1330
FL	1414	1418	1414
WITHOVE	r 357 (61	3)	_
PANI	- SFR		£/tonne
firest	Close	Previous	High/Low
lay	116.10	114.75	116.15 114.90
un .	118,10	117.00	118.35117.30
CY	111.70	111.00	111.40
en	115.10	114.50	
ler -	118.40	117.85	
ley	121.55	121.00	
erley	Close	Previous	High/Low
lay	102.50	103.86	103.65 102.10
00	106.30	105.90	106.10
OY	110.25	109.90	110.25
en .	113.40	113.10	
lay	117.40	117.15	
UTTOWN	c Wheet	465 (364)	Barley 111 (51).
		100 tonnes.	
108 -	SPE	(Cı	esh Settlement) p/kg
	Close	Previous	High/Low
DF	124.2	124.5	124.0
Jn.	123.2	124.0	123.2
uq.	117.0	117.0	117.0
GY C	118.5	119.0	
	- 15 (1/2		A l
AL LING VO	r 10 (10)	lots of 3,25	n di

1700 1750 1800

TOWNOON	BLAL LA		<u></u>	THOSE BUDDINGS I		
	Close	Previous	High/Low	AM Official	Kerb close	Open interes
Aluminian	, 99.7% puri	ty (\$ per tonne)			Ring turn	over 13,900 tons
Cash	1540-5	1520-2	1637	1637-8		· .
3 months	1553-4	1535-8	1583/1523	1851-2	1583-4	42,920 lots
Copper, G	rade A (£ pe	r tonne)		-	Ring turns	over 36,150 tons
Cash	1578-80	1580-2	1603/1601	1601-2		-
3 months	1507-8	1518-9	1529/1504	1527-6	1507-9	74,419 tota
Leed (£ pe	r tonne)				Ring tun	nover 3,675 toer
Cash	491-8	495-7	501/493	501-2		
3 months	458-90	499-90	483/488	403-4	488-90	10,394 lots
Mickel (\$ p	er tonne)				Aling turn	nover 2,508 tonn
Cash	9100-200	6800-60	9150/8800	8800-25	:	
artinom 6	8775-800	8625-50	8650/8620	8620-5	8625-50	7,226 lots
Tio (\$ per t	onne)				Ring tu	rnover 435 tonn
Cash	6450-70	6546-50	6435	6430-40		
addroin S	6550-75	9635-40	9620/6540	6550-60	6540-50	6,259 lots
Zinc, Speci	al High Grad	ie (S per tonne)			filing turr	over 6,875 tons
Cesh	1639-40	1630-5	1665/1640	1653-6		
3 months	15 89-9 0	1590-2	1595/1585	1595-6	1680-2	17,042 lots
LME Clock	ng E/S raikt 62	3 months: 1.6		6 months: 1.58		9 months: 1,564

POMBOK R		KET			M	· •	fork		
Gold (fine oz) S price	2	equiv	elent		344 1	OFK		
Close	375-4-376-4		29 \ 2		30F	0 100 troy	oz.; Sitroy	CZ	
Opening Morning fix	3761 ₄ -3781 ₄ 375.85		29 4-2 29.482	30 ¼		Close	Previous	High/Lo	
Afternoon fix			29.308		Apr	378.9	378.6	379.tt	375
Day's high	3764-3764				May	379.7	377.5	0	.0
Day's low	375-375 ¹ 2				-Jun	382.1	379.9	363.0	378
					. Aug Oct	387.0 382.0	384.7 389.6	388.0 369.5	363
Coine	\$ price	3	equiv	lent	Dec	398.9	294.4	307.3	393
Mapleleaf	384-389		34 2-2		Feb	402.0	389.4	0 -	0.
Britannia IS Coole	384-389 384-389		34 2-2		Apr	406.9	404.2	404.0	404
US Eagle Angel	38612-39112		34 ¹ 221 38-239	2.45	4m	412.2	400.4	. 0.	0
Kruserrand	375-378		29-231						
New Sov.	8812-9012	5	4-5512					<u>:</u> _	- : :
Old Sov.	883 ²⁻⁶⁰ 3		4-5612		PLAT	INUM 50	אסא מבי אַע	D) OZ.	n 2/3
Noble Plat	489,40-497.1	15 Z	99.15-3	08.90		Close	Previous	High/Lov	
Silver fix	p/fine cz	Ü	Sease		Арг	490.3	481.6	485.0	484
Spot	310.40		08.00		الغ	494.3	485.5	496.0	485
a months	321.90		18.45		Qct	500.3	4923	501.5	· 482 505
months	334,30		30.20		Jan Apr	608.3 512.3	498.3 504.4	507.0 509.0	506
2 months	358.20	5	52.80		- Apr	518.5	510.6	2444	0
		<u> </u>			ı				·
RADED OF		<u> </u>			SILVE	R 5,000 to	roy oz; cent	PURDY CIZ.	· · · · · · · · · · · · · · · · · · ·
Alumbikan (S	9.7%) C	ells		Puts	SELVE	R 5,000 to	roy oz; cent		
Alumbhken (S Strike price	9.7%) C 3 torme May	July	May	July	Apr	Close 508.3	Previous 509.9	High/Low	, <u></u>
Numbrium (S Strike price :	9.7%) C 3 tome May 100	July 111	May	July 17	Apr May	509.3 510.0	Previous 509.9 510.8	High/Low 0 512.0	0 508
Aluminium (S Strike price : 1450 1550	9.7%) C 3 tome May 100 21	July 111 57	May 1 21	July 17 53	Apr May Jun	508.3 510.0 514.2	Previous 509.9 510.8 515.0	High/Los 0 512.0	0 508.
Aluminium (S Strike price : 1450 1550	9.7%) C 3 tome May 100	July 111	May	July 17	Apr May Jun Jul	508.3 510.0 514.2 518.4	Previous 509.9 510.8 515.0 519.2	High/Low 0 512.0 0 520.5	0 508 0 614
Alumbolom (i Strike price : 1450 1550 1650	18.7%) C 3 torme May 100 21 1	July 111 57	May 1 21 100	July 17 53	Apr May Jun Jul Sep	508.3 510.0 514.2 518.4 527.2	Previous 509.9 510.8 515.0 519.2 527.9	High/Low 0 512.0 0 \$20.8 529.0	0 508: 0 514: 524.
Ukursinium (i Strike price : 1450 1550 1650 Copper (Grad	18.7%) C 3 torme May 100 21 1	July 111 57 22 alis	May 1 21 100	July 17 53 116 Puts	Apr May Jun Jul	508.3 510.0 514.2 518.4	Previous 509.9 510.8 515.0 519.2	High/Low 0 512.0 0 820.5 529.0 541.5	0 508: 0 514: 524.
Ukurstnium (i Strike price : 1450 1550 1650 Copper (Grad 1400	18.7%) C 3 torme May 100 21 1	July 111 57 22	May 1 21 100	July 17 53 116 Puts	Apr May Jun Sep Dec	508.3 510.0 514.2 518.4 527.2 539.3	Previous 509.9 510.8 515.0 519.2 527.9 539.9	High/Low 0 512.0 0 \$20.8 529.0	0 508 0 614 524 538
Uturatrium (2 Strike price : 1450 1550 1650 Copper (Grad 1600	18.7%) C 3 torme May 100 21 1 de A) C	July 111 57 22 alls	May 1 21 100	July 17 53 116 Puts	Apr May Jul Sep Dec Jan May	508.3 510.0 514.2 518.4 527.2 539.3 543.1 551.2 556.9	Previous 509.9 610.8 615.0 519.2 527.9 539.9 545.6 651.7 560.0	High/Lon 0 512.0 0 820.5 529.0 541.5 0 0	0 506: 0 614: 524: 536: 0
Uturninken (2 Strike price : 1450 1550 1650 Copper (Grad 1600	180.7%) C 3 torme May 100 21 1 de A) C	July 111 57 22 4/8 120 75	May 1 21 100	July 17 53 116 Puts 84 137	Apr May Jun Jul Sep Dec Jan Mar	508.3 510.0 514.2 518.4 527.2 539.3 543.1 551.2	Previous 509.9 610.8 615.2 527.9 539.9 543.6 651.7	High/Low 0 512.0 0 820.5 529.0 541.5 0	0 506: 0 614: 524: 536: 0
Alumbrium (f Strike price : 1450 1550 1650 Copper (Grad Mid) 2500	180.7%) C 3 torme May 100 21 1 de A) C	July 111 57 22 4/8 120 75	May 1 21 100	July 17 53 116 Puts 84 137	Apr May Jul Sep Dec Jan May	508.3 510.0 514.2 518.4 527.2 539.3 543.1 551.2 556.9	Previous 509.9 610.8 615.0 519.2 527.9 539.9 545.6 651.7 560.0	High/Lon 0 512.0 0 820.5 529.0 541.5 0 0	0 506: 0 614: 824: 536: 0
Aluminiam (i 11450 1550 1650 Copper (Grad 2400 2500 Coffee 350	93.7%) C 3 torme May 100 21 1 1 de A) C 151 79 26 Jul 83	July 111 57 22 alls 120 75 44 Sep 86	May 1 21 100 6 28 80 Jul 19	July 17 52 116 Puts 84 137 294 Sep 29	Apr May Jun Sep Dec Jan May Jul	508.3 510.0 514.2 518.4 527.2 539.3 545.1 555.9 568.1	Previous 509.9 510.8 515.0 519.2 527.9 539.9 543.6 651.7 580.0 888.4	High/Low 0 512.0 6 820.5 529.0 541.5 0 0	0 506 0 614 524 536 0 0
Aturninium (i Strike price : 1450 1590 1650 Cepper (Grad 1400 2500 2600 2600	92.7%) C \$ torme May 100 21 1 151 79 26 Jul 83 95	July 111 57 22 44 120 75 44 Sep 86 59	May 1 21 100 6 26 80 Jul 19 41	July 17 53 116 Puts 84 137 204 Sep 29 61	Apr May Jun Sep Dec Jan May Jul	508.3 510.0 514.2 518.4 527.2 539.3 543.1 551.2 558.1 586.1	Previous 509.9 510.8 515.0 518.2 527.9 539.9 545.6 651.7 580.0 568.4	High/Low 0 512.0 0 820.5 529.0 541.5 0 0 1668.5 0	0 506 0 614 524 536 0 0
Aluminium (i Strike price : 1450 1550 1650 Cepper (Grad 1500 1500 1500 1500	92.7%) C \$ torme May 100 21 1 1 de A) C 157 73 26 Jul 83 85 18	July 111 57 22 alls 120 75 44 Sep 86 59 39	May 1 21 100 6 28 80 Jul 19 41 74	July 17 53 116 Puts 84 137 204 3ep 29 61 82	Apr May Jun Sep Dec Jan May Jul	509.3 510.0 514.2 518.4 527.2 539.3 543.1 551.2 558.9 588.1	Previous 509.9 510.8 515.0 519.2 527.9 539.9 545.6 551.7 580.0 568.4	High/Low 0 512.0 0 520.5 520.5 541.5 0 1566.5 0 07 Rbs; cen	0 508 0 614, 824, 536, 6 8 558,
Alternitation (i Strike price : 1450 1550 1650 1650 1650 1650 1650 1650 16	92.7%) C \$ torme May 100 21 1 10e A) C 157 73 26 Jul 83 85 18 Jul	July 111 57 22 4lls 120 75 44 Sep 86 58 39 May	May 1 21 100 6 28 80 Jul 19 41 74 Jul	July 17 52 116 54 137 204 Sep 29 61 82 May	Apr May Jun Sep Dec Jan May Jul HRaki HRaki	509.3 510.0 514.2 518.4 527.2 539.3 543.1 551.2 5562.1 3RADE C	Previous 509.9 510.8 515.0 519.2 527.9 539.9 543.6 561.7 560.0 568.4 OPPER 25.0 Previous 118.50	High/Low 0 512.0 0 820.5 529.0 541.5 0 558.5 0 7588.5	0 508. 0 614. 536. 0 858. 0
Alternitation (5 Strike price 1 450 450 550 650 Copper (Grad 460 500 Coffee 50 50 50 50 50 50	93.7%) C 3 torme May 100 21 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	July 111 57 22 alls 120 75 44 Sep 86 59 39 May 86	May 1 21 100 6 28 80 Jul 19 41 74 Jul 28	July 17 52 116 Puts 54 137 204 Sep 29 61 82 May 37	Apr May Jul Sep Dec Jan Mar May Jul HRGH (508.3 510.0 514.2 518.4 527.2 539.3 545.1 551.2 556.9 568.1	Previous 509.9 510.8 519.2 527.9 539.9 545.6 651.7 560.0 568.4 0PPER 25.0 118.50 112.53	High/Low 0 512.0 0 520.5 520.5 522.0 541.5 0 0 1508.5 0 0 120.40 114.20	0 508. 0 514. 524. 536. 0 558. 0
Murahikan (i Strika price : 1450 1550 1650 1650 1500 1500 1500 1500 15	82.7%) C \$ torme May 100 21 1 151 73 26 Jul 83 95 18 Jul 81 38	July 111 57 22 4dis 120 75 44 Sep 86 58 39 May 86 60	May 1 21 100 6 28 80 Jul 19 41 74 Jul 28 53	July 17 53 116 54 137 204 56 61	Apr May Jul Sep Dec Jan May Jul HRaki Apr May Jun	509.3 510.0 514.2 518.4 527.2 539.3 545.1 551.2 558.9 566.1 2RADE C Close 119.10 112.10 108.90	Previous 509.9 510.8 515.0 519.2 527.9 539.9 545.6 651.7 580.0 568.4 OPPER 25.0 Previous 118.50 112.56	High/Low 0 512.0 0 820.5 522.0 541.5 0 90 Rbs; cen High/Low 120.40 114.20 110.00	0 508. 0 614. 536. 0 858. 0
Uturatnium (i Strike price : 450 .550 .550 .550 .550 .550 .550 .550	93.7%) C 3 torme May 100 21 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	July 111 57 22 alls 120 75 44 Sep 86 59 39 May 86	May 1 21 100 6 28 80 Jul 19 41 74 Jul 28	July 17 52 116 Puts 54 137 204 Sep 29 61 82 May 37	Apr May Jul Sop Dec Jan Mar May Jul HRati Apr May Jul	508.3 510.0 514.2 518.4 527.2 539.3 545.1 551.2 556.9 568.1	Previous 509.9 610.8 615.0 519.2 527.9 539.9 543.6 651.7 580.0 658.4 OPPER 25.0 Previous 118.50 112.55 109.56	High/Low 0 512.0 0 520.5 520.5 522.0 541.5 0 0 1508.5 0 0 120.40 114.20	0 508. 0 514. 536. 0 558. 0 118. 111. 110.
Juminium (i Strike price 3 450 550 650 6650 6650 6600 6600 6600 66	88.7%) C 3 torme May 100 21 1 de A) C 73 26 Jul 83 26 Jul 61 36 21	July 111 57 22 alls 120 75 44 Sep 86 53 39 May 86 80 42	May 1 21 100 6 26 80 Jul 19 41 74 Jul 28 83 88	July 17 53 116 Puts 84 137 204 Sep 29 61 82 May 37 61 22	Apr May Jul Sep Dec Jan May Jul HRaki Apr May Jun	508.3 510.0 514.2 518.4 527.2 539.3 543.1 558.9 588.1 2PADE C Closs 119.10 109.70	Previous 509.9 610.8 615.0 519.2 527.9 539.9 543.6 651.7 580.0 658.4 OPPER 25.0 Previous 118.50 112.55 109.56	High/Low 0 512.0 0 820.5 522.0 522.0 541.5 , 0 0 820.5 522.0 541.5 , 0 0 820.5 9 0 841.5 0 100.0 110.0 110.0 110.0 110.0 110.0 110.0 110.0 110.0 110.0 110.0	0 508. 514. 524. 536. 0 0 118. 111. 110. 105. 106.
Aurishikas (i 450 550 650 650 650 650 660 660 6	82.7%) C 3 torme May 100 21 1 de A) C 151 73 26 Jul 83 26 36 31 41 31 32 31 32 31 32 31 32 31 32 31 32 31 32 31 32 31 32 32 32 32 32 32 32 32 32 32 32 32 32	July 111 57 22 4dis 120 75 44 Sep 86 58 39 May 86 60	May 1 21 100 6 28 80 Jul 19 41 74 Jul 28 53	July 17 53 116 54 137 204 56 61	Apr May Jul Sep Dec Jan May May Jul Apr Mey Jul Aug Sep Oct	509.3 510.0 514.2 518.4 527.2 539.3 543.1 551.2 556.9 588.1 240.0 210.0	Previous 509.9 610.8 615.0 519.2 527.9 539.9 543.6 551.7 560.0 568.4 OPPER 25,0 Previous 118.50 112.55 109.56 108.50 102.90	High/Low 0 512.0 0 820.5 522.0 522.0 541.5 6 0 Ros; cent 114.20 110.0 114.20 110.0 108.32 108.32 108.32 108.32 108.32	0 508. 514. 524. 536. 6 0 558. 118. 110. 110. 1105. 1103.
ukuminium (i Strike price : 450 550 650 copper (Grad 460 500 600 600 600 600 600 600 600 600 6	88.7%) C 3 torme May 100 21 1 de A) C 73 26 Jul 83 26 Jul 61 36 21	July 111 57 22 alls 120 75 44 Sep 86 53 39 May 86 80 42	May 1 21 100 6 26 80 Jul 19 41 74 Jul 28 83 88	July 17 53 116 Puts 84 137 204 Sep 29 61 82 May 37 61 22	Apr May Jul Sep Dec Jan May Jul Heati May Jul Apr May Jun Jul Aug Sep	509.3 510.0 514.2 518.4 527.2 539.3 543.1 551.9 566.1 2RADE C Closs 119.10 105.70 105.70 105.70	Previous 509.9 510.8 519.2 527.9 539.9 545.6 651.7 550.0 569.4 OPPER 25.0 Previous 118.50 109.55 109.55 103.50 103.50 103.50	High/Low 0 512.0 0 820.5 522.0 541.5 0 0 00 00 00 00 00 00 00 00 00 00 00 00	0 508. 614. 624. 536. 0 558. 118. 1110. 105.

	- :-	TRANSPORT OF THE		:	٠		-
CRUC	ME ONL IL	Ht) 42,000 US ga	la S/berrel .	C h	icag	0	
	Letest	Previous High	_		-443		
				- SOYA	BEANS 5.	000 bu mh	
'Jui	. 19.44 19.71	. 18.82 19.4 19.31 19.7			Close	Previou	=
Aug	19.89	19.56 19.8		May	806/B	604/6	=
Sep	20.03	19.79 20.0	5 19.88	Jul .	620/4	819/4	
Oct	20.15	19.93 . 20.1		Aug	625/6	624/2	
Nov .	20.13 -20.12	19.94 20.14 19.94 20.14		Sep	626/2	624/2	
Jan-	20.09	19.92 20.1		Nov Jen	632/0 642/0	630/0 640/6	
Feb	20.13	19.90 20.1		Mar	653/0	849/4	
Mer	20.01	19.88 20.0	19,93	÷		_,	
HEAT	TMG OR_ 4	2,000 US galls, co	ents/US gelle	50V4	REAN OF	. 60,000 lb	=
	Latest -	Previous High	/Low	3311			_
May	6350	5294 5370	· . 5290	• —	Close	Previo	₩.
Jun	5206	5088 5215	5110	. May	23.30 23.48	23.08	٠.
. Jul	5200_ 5200	5061 5200 5162 5265		Aug	23,48	23.28 23.22	
Aug Dec	5850	5102 DESC		Sep	23.27	23.10	
Jan	5670	5585 5680		Dec	23.07 22.96	22.87	•
Feb .	5630	∴6530 6650	. 5595	_ Jan	22.80	22.67 22.46	
COCC	3A 10 tonn	es;\$/tonnés :		Mer	- 22.75	22.45	
_	Close	Previous High	Low	•			_
May	1306	1315 1320		- SOYA	BEAN ME	AL 100 tor	ŧ;
Jul	1325	1337 1335	1316	·. :	Close	Previou	16
Sep -	1341	1551 1348	. 1354	T May	171.5	172.8	_
Dec	1362 1374	1369 1365 1382 1377		Jul	176,1	177.2	
May	1390	1397 0		Aug. Sep	177.9	179.2	
Jul	1406	1412 1408	1305	Oct	180.1 181.6	181.1 182.4	
COFF	2E °C" 37	,600lbs; cents/lbs		Dec	185,5	186.1	٠
	Close	Previous High	<u></u>	- Jan Mar	187.2	187.7	_
May	96.06	95.61 . A97.10			190.9	190.9	
Jul	98.27	97.67 99.10		MAIZ	5,000 bu	min; cent	7
Sep	100.15	. 99.53; ``` 100.	75 29.80		Close	Previou	_
-Dec	102,40. 104,50	101.57 102.7 104.25 104.7		· —	278/0		-
		104.25 104.	is interest	Jul	279/0	277/2 278/6	
· and	UR WORKS	#112 112 000 lbe	contactos	Bep	271/4	271/8	
<u> </u>	Close	Previous High		- Dec Mar	256/0 271/6	296/6 272/6	
May	15.31	15.28 99, 15.2			274/2	275/2	•
. اول .	15.34	15.37 15.3	15.29				_
Oct . Mar	15.18 14.34		215.32			min; cen	2/1
May	14.21	14.41 14.4	0 : 14-29 2 14,20	, f. <u></u>	Close	. Previou	8
Juli	14.08	14.10 2 0	σ	May	370/2	370/6	_
COTT	ÓN 60,000	; cents/los:		– .dus - Sep	836/2 344/2	341/2	
	Close.	Previous High	/Low	Dec	356/0	347/0	-
May	75.31	74.01 76.8		Mer	361/4	364/6	
Jel T	74.83	73.56 74.8	74.20 73.80	LIVE	ATTLE 40	,000 lbs; c	_
Oct	69.35		68.75	· · · - · ·	_ Close		_
Dec	65.60	96.20 66.70				Previou	_
. Mar . May	. 67.40 67.60	67.10 67.41 67.50 67.5	67.24 67.30	Apr_	74.87	74.72	
Jul	67.50	67.80 0	0	~ Aug	72.60	73.70 . 72.77	
ORAN	عادي بي	15,000 fbs; cents	Alba.	≕;;:Oct .	74.20 .	74.22	
			 _	Dec Feb	74.52	74.46	
	Close .	Previous High	/Low	P80	74.65	74.45	
May	189.65	195.50 193.			<u>::</u>	<u>:.</u>	
Sep.	189,30 184,75	198.70 192.1 188.40 187.1			(035 30,0	00 lb; cent	-/4
Nov	178.50	188.40 187.1 181.90 181.0		}	Close	Previou	÷
Jea	172.40	176.00 174.0	X) 171.5E				<u>-</u>
	172.25	175.75 176.0	0 170,75	Jul	61.75	61.20 60.97	
		175,25 0		Aug	59.67	58.72	
May .	171.75						
		<u> </u>			62.70	52.40	
Rebic	E \$			Doc	62.70 61.90	. 51.50	
Rebic	E \$			Doc	52.70 51.90 50.35	51.50 50.15	
Rebic	ERS (Base	K September 18 1	1981.— 100)	Dec Feb Apr	62.70 61.90	. 51.50	
Rebic	ERS (Base Apr 23	September 18 1 Apr 20 menth	931.— 100) ago yr ago	Petr Febr Apr	52.70 51.90 50.35 47.42	51.50 50.15 47.00	
REUT	Apr 23	September 18 1 Apr 20 mnth 1918.5 1900	981 — 100) ago yr ago 7 2038.1	Petr Febr Apr	52.70 51.90 50.35 47.42	51.50 50.15 47.00	, 0
REUT	Apr 23	September 18 1 Apr 20 menth	981 — 100) ago yr ago 7 2038.1	PORK	52.70 51.90 50.35 47.42	51.50 50.15 47.00 40,060 lbs	_
REUT	Apr 23	E September 18 1 Apr 20 menth 1918.5 1900.	1931 — 100) 1930 yr 1930 1 — 2033.1 1 — 100)	PORIC	62.70 61.90 50.35 47.42 BELLIES Close	51.50 50.15 47.00 40,060 ibs	_
REDIC REDIC	Apr 23 1827.6 JONES (B.	Apr 20 ments 1918.5 1900; 192.5 1900; 192.5 1974 Apr 19 ments	1931.— 100) 1931.— 100) 2033.1 — 100) 1900 yr 1900	PORK PORK	62.70 61.90 50.35 47.42	51.50 50.15 47.00 40,060 lbs Previou	_
REDIC RESULT	Apr 23 1827.6 JONES (B.	Apr 20 mnth 1918.5 1900; aper Dec. 81 1974 Apr 19 mmth	1931.— 100) 1931.— 100) 2033.1 — 100) 1900 yr 1900	PORK PORK	91.90 50.35 47.42 BELLIES Close 64.32	51.50 50.15 47.00 40,060 ibs	_

High/Low 23.47 23.65 23.45 23.25 23.07 22.57 22.75 22.97 23.15 23.13 23.00 22.75 22.65 22.45 \$/ton High/Lo 173.4 178.0 179.7 181.8 183.0 186.8 188.0 High/Low 279/2 280/4 273/2 268/0 273/2 278/0 High/Low 371/8 341/2 347/0 359/6 363/0 high/Low 75.10 74.12 72.70 74.82 74.62 74.76 High/Lov 62.17 61.90 59.85 52.95 52.12 50.45 47.42 84.32 64.32 63.10 59.70 69.00 63.15 63.40 61.90 68.00 67,60

Since Compilation High Low

105.4 50.53 (28/11/47) (3/1/75)

(15/2/83) (26/10/71)

2009.6

2453.7 (3/1/90)

Basis 100 Govt, Secs 15/10/25, Fixed Int. 1908, O/Ginary 1/7/35, Gold Intines 12/9/55, Basis 1000 FT-SE 100 31/12/63, ⇒ NII 9.97

GILT EDGED ACTIVITY

92.91

378.5 (6/2)

(3/1)

84.89 (23/4)

1692.7

245.2 (23/4)

2159.2 (23/4)

5 - Day avorage

49.18

43.5

69.7

LONDON STOCK EXCHANGE

Selling remains light as market falls

INVESTMENT confidence in London suffered a fresh jolt yesterday as concern over the near-term outlook broadened to include the prospects for next month's auctions of US Federal securities, and the Japanese attitude towards the sale. A prediction by Merrill Lynch, the US brokerage, that Wall Street was set for a sharp fall put London on the downslope, and UK shares closed nearly 28 points down, at the day's worst levels, after the New York market came in with an early loss of 33 Dow points. The announcement that Hoy-lake, the Sir James Goldsmithled consortium, would not renew its bid for BAT Indus-

APRILL

Apr 30 May 10 May 24 May 11 May 25 May 21

tries came after equity trading had closed, leaving BAT shares 4 off at 724p. "BAT will open iower this morning, but that will present a golden buying opportunity," said one trader. The withdrawal of the Hoylake bid, the largest takeover move so far attempted in the UK market, is expected to join the

group would not be renewed. Turnover was a modest 1m

The withdrawal of the bid for BAT represented a disap-pointment for many large insti-tutions, which would have expected to profit on their

holdings in the group, and the absence of reinvestment of these profits could have a tem-porarily bearish effect on the

equity market, according to

The British & Commonwealth affair and a general per-ception that the banking sector

was experiencing a growing

list of bad corporate and per-sonal debts combined to meet-

tle the major clearers. There

were also several large individ-

ual deals in yesterday morn-

ing's programme trades.
Barclays, which featured prominently in the first of the

programmes, dropped 17 to 519p on turnover of 5.9m

shares, which included a single deal of 2m. The deal was thought to have been a sale

and the stock was said to be

overhanging the market.
There was and still is a lot of

stock swilling around the mar-ket," observed one dealer, who added that the banks remained

an unhappy sector. "But there was support for most stocks at the lower levels," he said.

closing 17 off at 310p on 2.6m. Lloyds lost 10 to 264p on 3m and Midland dipped 7 to 309p on 1.1m. TSB, which also fea-

tured in the programme via a

single trade of 1m, fell 3 to 124p

on overall turnover of 2.8m. Other weak stocks included

Royal Bank of Scotland, 7

lower at 168p, and Standard Chartered, which fell 14 to 502p. Bank of Scotland, sched-uled to report preliminary fig-

off at 111p.

Merchant banks were weak-

ened by a bearish note from UBS Phillips & Drew. Mr Steven Thorn, UBS's merchant

banks analyst, said the sector had outperformed the FT-A

All-Share index by 37 per cent

since last June, but that

increasing evidence of a slow-

down in corporate finance

activity underlines our forecast

earnings growth of only 2 per cent in 1990." He expects the

merchants to return to their

tomorrow, were a shade

NatWest also fared badly,

list of beerish factors hanging over equities. There was not much sign of improvement across the broader domestic front. UK money supply data for March showed a jump of £9.2bn in bank and building society lend-ing for the month, higher than expected. Discouraging news from the battered proper-ty/building sector, where shares in Anglia Secure Homes were suspended and Hammerson Properties disclosed a disappointing net asset revalua-tion, maintained pressure on these sectors and also on the UK lending banks, already under fire in view of the risks

to corporate lending books.

FT-A All-Share Index

Equity Shares Traded

from current ratings."

Apart from the forecast slow-

down in corporate activity, Mr

Thorn said there would be "lit-tle comfort elsewhere; securi-

ties volumes have collapsed by

20 per cent to approach 1988's loss-making levels. With

depressed equity indices, asset

management profits growth

UBS labelled Hambros, Schroders and S.G. Warburg as sells. It rated Warburg as 10

per cent too expensive relative

to the market, says Schroders are expensive "with no bid and a poor yield," and described

Hambros as "overvalued on a fundamental basis." Hambros

lost 8 to 254p, Schroders 25 to 1500p and Warburg 8 to 451p.

Allied London, the property company, slipped 8 to 93p fol-lowing a fall in first-half profits

to £3.8m from £5.5m last time. An analyst commented: "These

results are a lot worse than expected." Priest Marians, a notoriously volatile stock,

dropped 30 to 220p.

T&N resisted the market

trend, firming a penny to 163p, boosted by the success of the

recent rights issue. The com-pany said that 81.02 per cent of the new shares had been taken

will moderate.

Turnover by volume (million)

1150

1100

400

200

Equities fell steeply during the morning, although selling pressure was light. A US securities house operated a mixed trading programme worth about £100m and involving a list of FT-SE stocks. However, traders described the session "boring, rather than alarm-

ahead of Wall Street's opening, but then quickly extended its 22 point fall to close 27.9 points down on the day at 2,159.2. Seaq volume was a meagre 381m shares.

The Footsie Index paused

Market strategists took yes terday's setback calmly although it was admitted that the market has now fallen

through two chart support levels - at FT-SE 2,211 and 2,170. "We don't think there is a big black hole out there," was the view at County NatWest, although the strategy team admitted to wider concern about the chances for Japanes support at the US Treasury funding next month.

Kleinwort Benson Securities, which turned bearish on London some weeks ago, also pointed to the increasing impli-cations for the UK market of Wall Street's prospects in the face of an apparent repatriation of funds by Japanese investors just as US Gover-ment funding needs are

price, by Hoare Govett. Hunting closed 3 lower at 187p; the company reported an improvement in profits from 234m in 1988 to £48.4m last year. Despite that increase, the market was concerned that the JP233 weapons contract to pro-

duce an airfield denial weapon, a significant contributor to profits, is to be wound down at the end of this year. Mr Sandy Morris at County NatWest said: "Although avia-tion and oil and the technology divisions are both expected to produce growth, this will not offset the downturn in JP233." County has downgraded profits expectations to reflect the fall in contribution of the defence

previous forecast of £52m, and expects 1991 profits of £47m.

Aquascutum, the UK classic clothing company, jumped 205 to 545p following a recom-mended £73.8m cash offer from Renown, a leading Japanese clothing group.

division. It now expects 1990 profits of £49m, down from its

Ratners, the jewellery group, gained a penny to 227p on news of a 41 per cent jump in final profits. An analyst commented: "The market liked the indications that it will not be making any major acquisitions in the US." He added that a belief that any hid made by the company would be funded out of cash resources rather than by issuing equity helped senti-

Great Universal Stores slipped 14 to 901p on worries about its mail order business and involvement in the prop erty market. Burton was also depressed, losing 7 to 150p.
The building and construction area of the market was

given another rough ride. Ang-lia Secure Homes, the sheltered housing group, dipped to 65p prior to the shares being suspended at the company's request. Anglia said it was involved in discussions over its sheltered homes services busi ness with a major financial institution, full details of which it hopes to announce by the end of the week.

McCarthy and Stone, another sheltered homes builder, suffered from persis tent selling which drove the stock down to 34p before a close of 38p, a net decline of 11.
But there was relief for Fair-briar, hit by a wave of selling last week. Fairbriar shares rebounded 10 to 45p, sustained by a reassuring statement from the company issued late on Fri-

day.
Tarmac, scheduled to report preliminary profits this morning, dropped 10 to 208p. The market range for pre-tax prof-its was £350m to £385m, compared with £393.1m. UBS Phillips & Drew was going for £370m and said the key to the figures was how badly the UK housing operation has fared following the profits warning in November last year. "A land

bank provision would clear the decks for a better 1991," UBS said. The broker also said that Tarmac was revaluing its mineral reserves, which should double in value in the balance

sheet to around £500m.

A press report regarding the excessive profit margins on international calls unsettled telecom stocks. British Telecom receded 4 to 254½p on 3.6m shares, while Cable & Wireless were given an uncomfortable ride on the same story, closing 11 lower at 485p on turnover of 2.5m. At least two leading securi-

ties houses, UBS Phillips & Drew and Hoare Govett, reaffirmed their bearish stances on C&W, while analysts elsewhere took the view that C & W's Mercury could be more at risk than BT from official investigations into international call charges. BICC, after a profits down-grade by BZW, lost 5 to 415p. Farnell, the components group, progressed to close 4 higher at 162p after preliminary figures described by Mr Ian McNeill of County NatWest as "excellent." Pre-tax profits came out at £30,63m, against £27.1m. Mr McNeill has increased his forecast for the current year by

for being the only stock in the FT-SE 100 to buck the market trend. Bargain hunters lifted the shares 2 to 188p as some 2.1m shares changed hands. The shares have been weak since last month's lower than forecast results and the profits downgradings that followed. The rest of the chemicals sector followed the market trend lower. Allied Colloids

declined 5 to 151p after County

Cookson took the honours

£2m to £35.5m.

"SE Activity 1974, tExcluding intra-market business & Oversess turnover. Calculation of the FT indices of Caju Equity Bayars and Equity Value and of me thre-day swerages of Equity Value and of me thre-day swerages of Equity Value, was discontinued on July 31 Closing values for July 28 available on request. Day's High 2185.1 12 pm 1 pm 2 pm 3 pm 2167.3 2167.0 2165.3 2164.3 trading volume in major stocks Volume Classing Day's 000's Price station inds

were being postponed for some weeks. The company also

warned of a first-quarter loss and omission of the dividend.

Irish-based Albion dropped to 40p before closing 11 down on

the session at 49p. Textile man-ufacturer Tomkinsons gave up

18 to 258p on agency reports of high interest rates affecting

carpet sales. The listing of Bes-twood was suspended with the

shares at 41/ap pending the out-

come of meetings with the

company's bankers. The disclo-

sure of sharply lower profits

pushed Hartons down 3 to 33p.

to 57p following a buy note

Owners Abroad moved up 3

Among other small retailers,

FINANCIAL TIMES STOCK INDICES

1732.6 1736.3

250.6

5.15 11.90 10.21

19,214

216.9

1 pm 2 pm 3 pm 4 pm 1698.5 1698.8 1696.2 1693.9

10.91

22,231

Day's Low 1692.

Day's Low 2159.1

248.D

13.20

19,557 588.84

19,178 311.5

75.58

17126

247.8

12.01 10.11

19,802 628.13

20.197 357.3

2159.2 2167.1

12.65 10.07

20,238

1712.2

248.7

2184.7

20,566 681.60

Based on trading volume for most Alpha securities dealt through the SEAO system yesterday until 4,30pm.

Day's High 1711.0

Fixed interest

Ordinary Shave

FT-SE 100 Share

Orc. Div. Yield

Jurzi Surved Cii

Earning YiC %(bill) P/E Rabo(Net)(c)

SEAQ Bargns 4.45pm

Equity Turnover(Em): Equity Bargainst

Ordinary Share Index, Hourly changes

Open 9 am 10 am 1719.1 1708.2 1704.3

Gold Mines

NatWest advised investors to switch out of Colloids into British Vita or Laporte. County said: "We forecast (for Colloids) compound average growth in earnings per share and pre-tax profits of around 10 per cent per annum for the three years to March 1991. Although solid, we do not believe that this justifies a 32 per cent prospective price earnings premium on the shares." There was no interest, however, in either British Vita, 3

lower at 172p, nor in Laporte, 4 easier at 514p. Alan Paul's acquisition of Essanelle, operator of a chain of hair and beauty salons in West Germany, a deal which accompanied news of a share placing and an open offer to shareholders, put Paul shares

issued by Schroder Securities which rated the shares a buy down 10 to 135p.

PML almost halved to 8p from 15p on the announcement that the preliminary figures

40

Brent Walker lost 6 more to 260p, still unsettled by worries about the preliminary figures expected next month. Mecca, whose recently announced figures upset the leisure sector recently, rallied to end at 68p, after 71p. Carlton Communications dropped 13 more to 463p. French buying interest boosted Eurotunnel, the shares adding 5 at 578p. The Anglo French Channel tunnel group yesterday said it planned to raise another £2.5bn to cover increased costs of building the

■ Other Market statistics including the FT-Actuaries share index, Page 31

Another property setback

HAMMERSON, the property investment company, came under pressure after a smallerthan-expected 6 per cent rise in asset value to 1118p per share for the year to December, 1989, reported in its final results. The "A" shares fell 13 to 730p after the results were sed. Turnover was a brisk

169,000 shares, with dealers noting modest selling. The market had slipped last week on fears that the results might disappoint, although few had expected such a small rise in its asset value. Mr Alastair Gunn of Charter-

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house Tilney said: "Six per cent asset value growth is one of the worst performances of any property investment company recently reporting."
Mr John Atkins of UBS Phillips & Drew noted that Hammerson had been on a pre-mium rating to the rest of the sector. "After these results, its shares are looking around 5 per cent overvalued," he said. The growth from overseas property had not been suffi-cient to offset its stagmant UK

Some analysts lowered their asset forecasts for the current year. Charterhouse Tilney moved to 1200p per share from 1340p and UBS to 1150p from 1200p.

Glaxo/Astra

Stock market analysts were hurt by their exclusion last weekend from the seminar organised in London by Astra, the Swedish medicines group, at which the verbal battle over the respective medical properties of Losec, Astra's anti-ulcer drug, and Zantac, the world market leader manufactured by Glaxo, flared up again. Glaxo shares fell 16 to 770p but turnover, at 2.2m shares, indicated that selling pressure was

City analysts took a cautious view of the attacks on Zantac made at the seminar. At BZW advise portfolio managers to be have no commercial impact on Zantac whatsoever." Asked if he was recommending the sale of Glaxo stock, Dr Erlig Refsum of Nomura Research replied: "Good God, no."

by 4 to 724p ahead of the statement, after trading hours, that Hoylake's bid for the tobacco

Senior posts

at Security

Pacific

■ SECURITY PACIFIC MERCHANT BANK,

investment banking arm of

Security Pacific Corporation, has appointed Mr George Handjinicolaou (London) and Ms Denise Boutross (New

York) as managing directors of Security Pacific's global

management group. The appointments follow the

resignation of Mr Michael

Soden who was managing

director and chief executive

officer, since its creation in 1985, of Security Pacific Hoars

Govett, operating company for swaps in London. He says he is leaving to smell the

INSTITUTE OF MARKETING

has appointed Mr Terence J.

Nash as director general from

Commerce and Industry, and

■ The following join the partnership of FRESHFIELDS

on May 1: Mr Roger Dyer, Mr

Ian Falconer, Mr Patrick

Mr Mark Stebbings.

Gaynor, Mr Timothy Jones,

Mr David Pollard, Mr Mark

Rawlinson, Ms Sally Roe and

June 1. He is chief executive

roses," and to be with his

THE CHARTERED

of Bristol Chamber of

previously was managing director of RELCOM.

interest rate and currency risk

traditional 15 per cent discount to the market - there is scope Mr Steve Plag continued to "overweight" in Glaxo, and maintained that Astra's attacks "will almost certainly

BAT news

BAT Industries shaded lower

np, with the balance of some 16.5m shares easily placed in the market at 80p, a 5p premium to the underwriting for 10 to 15 per cent downside

NEW HIGHS (22).
STONES (4) ELECTRICALS (3) POODS (2)
STONES (4) ELECTRICALS (3) POODS (2)
HDUSTRIALS (6) Alumasc, Beris, Cathay
Pacific, Portmetrion Potts, Robie & Nokin,
Swire Pacific "A", LEBRISE (1) PROPERTY
(3) THISTIS (3) THIRD MARKET (1).
SHETIGH FURDS (60) BITLESHK & O'SEAS
GOVY, STLL INSUES CR COSPORATION

Celestion, Co. of Designers, Cosett, De La Rue, Elbief, Erskine Hoese, Do. 7's po Pt., Exparmet Int, Flotelio C. & W., Gleves, Grampian Hidge, Granada, Do. 7's pc net Cv., Grovswood, Henson Wirts., Hartous, Hepworth, Husting, HWP Int, Kalemazzo, London Fin. & Invs., Lync, MY, Norton, Page (Michael), Philadgion, Reliant, Riscardo, SAC Int, Bacuricor "A" N-V., Sacuricor, Sacurity Services, Seroo, Shew (Arthur), Smithkines Bort. Eq. Lints., Do. "A" Sotheby's Cless "A" Scotdake, Stormgard, Tamaris, Unigroup, Wast Inds., Willehaw, RESURANCE Co. Lessus (10) BROPERTY (20) SHOES (3) PAPERS (16) BROPERTY (20) SHOES (3) PAPERS (16) PROPERTY (20) SHOES (3) CAS (17) OVERSEAR TRAINERS (20)

COVT. STLO. ISSUES (3) CORPORATION
LOAKS (2) FOREIGN ECHNES (1) AMERICAN
(3) CANADIANS (13) BANKS (13) SREWERS
(4) BUILDINGS (23) CHEMICALS (3) STORES
(13) ELECTRICALS (23) ENGINEERING (11)
FOCOS (3) HOTELS (2) BROWSTRALS (33)
ADT, Albed Part, Anglo URC, Apollo Winch,
ASSOS, Srit. Ports, BET, Burdon, Barret
(Hearny & Sarter Let Refugner.

NEW HIGHS AND LOWS FOR 1990

APPOINTMENTS

director of Universal Flavors David N. James as group chief executive at the annual meeting in May when Mr James will resign. Mr Parker was group director of corporate Worldwide in the UK. development at the Plessey

Mr Antony Beevor has taken over from Mr Michael Sorkin, a vice chairman, as head of the corporate finance division at HAMBROS BANK, Mr Beevor has recently returned from two years as director general of the Takeover Panel. The bank says "This change will allow Michael Sorkin to devote his time exclusively to his existing clients, and as importantly, to help extend the size and scope of the division's UK and international

■ GSi Motor Trade, a UK division of Generale Service de Informatique, has appointed Mr Gerard Levesque as managing director. He was

■ Following UNIVERSAL FLAVORS acquisition of Frost has been appointed managing director of the Europe and Middle Eastern region, Mr Robert Clarke has

in the UK. Universal Flavors Inc is a subsidiary of Universal Foods Corp, US. Dr Frost was managing director of Felton

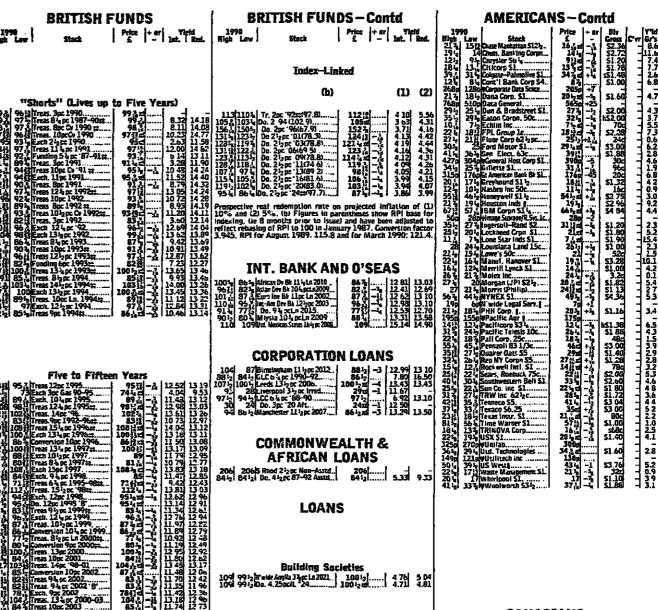
■ MOWLEM SCOTLAND has promoted Mr Frank Dick from commercial manager to ercial director.

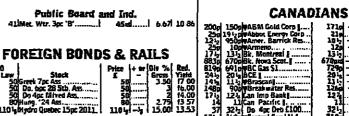
BARING INTERNATIONAL INVESTMENT has appointed Mr Ian Kennedy (London), Mr David Brennan (Hong Kong)

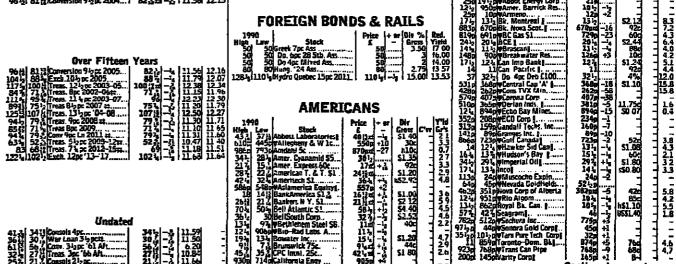
as an associate director in the corporate finance department. ore joining the company last December he was with Ernst and Young in the



LONDON SHARE SERVICE







Andrew J. Smith has been finance director appointed chairman of LA FAVORITE, condiments ■ AWD TRUCKS marketing and customer service direction Mr Maicolm Jefferies has specialist. Mr Gaetan Gauci becomes technical manager, and Mrs Linda Smith and Mrs additionally been made responsible for all UK sales. Jean Cunningham are made He succeeds Mr Sandy Young directors. who joins his family's haulage

■ GLAMAR GROUP has appointed Mr David Grattan as chief financial officer and finance director designate. He was chief accountant of The Albert Fisher Group.

AVDEL has appointed Mr

Clive Jackson (above),

as finance director of subsidiary Avdel Systems to replace Mr Peter Brook who

divisional financial controlle

retires on June 7.

Following the recent management buyout. Mr

Mr Philip H. Parker has joined the board of NORTH SEA ASSETS to succeed Mr

and Ms Ann Janis (San Francisco) to its board. **■ BEESON GREGORY bas** appointed Mr Nick Rodgers

Felton Worldwide, Dr Geoffrey been appointed managing



■ NATIONWIDE ANGLIA BUILDING SOCIETY has appointed Richardson (left) as genera manager (retail). He was Midlands area general manager. Mr Peter Munday (right), central London area general manager, has been promoted to general manager (business development).

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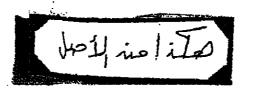
	LONDON SHARE SERVICE	Share Code Booklet ring the FT Cityline help deak on Control
BANKS, HP & LEASING BUILDING, TIMBER, ROADS — 1990 Stock Price - Net Currige's Price 303 234/ANZ SAI - 244/ 1.4 8.5 83 196 172/Aber National Vot of 184 3 174 4 175 Hubb Low Stock Price - Net Currige's Price - Net Currig	1990 + or Div 1991	RIALS (Miscel.) - Contd INDUSTRIALS (Miscel.) - Contd. RIALS (Miscel.) - Contd INDUSTRIALS (Miscel.) - Contd. 1990
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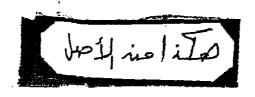
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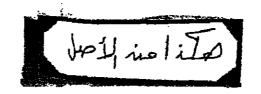
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## Striptey & Co Ltd (1000)F **Durment Trust Mingrat Ltd (Sespended) **LTP Perymonating Hywards Wth 0644 412262/3/4/15 **Mange P folio late	Strategy Famile Strategy F	symbols are as follows: 9 - 0001 to 1100 hears; \$ - 1100 to 1400 Spect; \$ - 1400, to 1700 hears; \$ - 1701 to 1600 Spect; \$ - 1400 hears; \$ - 1701 to 1600 Spect; \$ - 1400 hears; \$ - 1701 to 1600 Spect; \$ - 1400 hears; \$ - 1701 he many factorists. The lotter H depotes that the instanges will deal on a historic price back, This means that pressure controlled a firm contains at the time of dealing. The prices shown are the latest and labely before polyhopton and may one be the current shallow levels because of an intermental portfolio recalculation or a switch to a forward pricing to the current shallow levels because of an intermental portfolio recalculation or a switch to a forward pricing to the current shallow levels because of an intermental portfolio recalculation or a switch to a forward pricing	Communication 123 132
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:-	Yes Carrency	. Rail		•		AV AP 23 \$13 90 1 -0 051 -	rates of MAV recognised.	nucrease, an en dividend (**) Fands age SIB

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark falls on unity offer

NEWS THAT West Germany has made a qualified offer to convert East German marks at parity put downward pressure on the D-Mark yesterday. According to the Government in Bonn, East German wages and savings up to 4,000 marks will be converted at one-for-one if the two Germanys achieve monetary union in July.

The market regarded this as a generous offer and noted that the Bundesbank had reservations about the conversion plan. It was seen as a move motivated by political rather than economic reasons. Dealers are now waiting to see whether the central bank will allow the D-Mark to slide lower, or will intervene with determination on the currency market. Another option could be higher interest rates, bringing consequences for many

other currencies.
Mr Karl Otto Pöhl, president
of the Bundesbank, said last week that Germany would suf-fer if the stability of the D-Mark was endangered, and that maintaining a stable cur-rency was more important for the Bundesbank than monetary union

Speculation that this may result in higher interest rates had no impact on the foreign exchanges yesterday. The D-Mark lost ground to the dol-

£	IN	NEW	YORK
_			Previous

Apr.23	Latest		Previous Close			
£ Spot	1.6360-1.63 0.87-0.86 2.57-2.56 9.30-9 23	om i	380-1,6390 3 68-0 86em 2,60-2,57em 9,45-9 40pm			
Forward premiums and discounts apply to the US dolla STERLING INDEX						
		Apr.23	Previous			
8.30 am		87.3	87.2			

CURRENCY RATES

Apr.23	Bank rate	Special* Drawing Rights	European † Carrency Unit
halian Lira Japanese Yen Norway Krone Spanish Peseta . Swedish Krona .	61966 676135 676135 676135 676135 676135 676135 676135	0.793842 1.30452 1.51650 15 44040 45.39440 45.39450 45.39450 7.36987 1611.25 205.266 8.51852 1.93656 2.14 072 0.818391	0.737395 1.20653 1.40078 14.4095 42.3340 7.78873 2.04806 2.30386 6.87358 1502.85 190.052 7.92326 129.002 7.40083 1.79821 199.704 0.763286

CURRENCY MOVEMENTS

Apr.23	England Index	Garanty Changes %				
Steriling	87.4	-24.4				
U.S Dollar	68.5	-9.7				
Canadian Dollar	105.4	+2.0				
Austrian Schilling	110.0	+12.1				
Belgian Frant	171.1	.23				
Danish Krone	110.9	+5.4				
Deutsche Mark	118.8	+24.9				
Swiss Franc	110.3	+17.9				
Guilder	114.8	+16.7				
French Franc	104.9	116				
Lira	101.8	-17.9				
Yen	118.7	+46.3				
TOTAL TOTAL	p.20.7	1403				
Morgan Guaranty changes: average 1980- 1982 a 100. Rack of Febland Index (Base Average						

OTHER CHEDENCIES

OTHER CURRENCIES							
Apr.23	ų.	\$					
Argentina Anstralia Brazili Brazili Finland Greez Hong Kong Iran Kongali Kongali Larenboury Halaysi Heteto N. Zealand Singapore S At (Cm)	8240 40 - 8251 80 21335 - 21355 96.465 - 98.165 6.5410 - 6.5535 270 86 - 271 12,7426 115.89 1146.40 - 1164 90 0.4795 - 0.4805 57 30 - 57.40 4 4400 - 4.4515 4 4578.20 - 4853 20 2.8020 - 2.8055 3.0655 - 3.0735 3.0655 - 3.0735	\$5040.00 -5050.00 1.3045 -1.3055 59.000 -60 000 3.9960 -4.0010 165.60 -165.70 77.715 -7.7935 70.40 702.30 -707.90 0.2939 -0.2935 35.00 -35.10 2.7175 -2.7195 2800.50 -2900.50 1.7125 -1.7145 3.7500 -3.7510 1.8765 -1.8775 2.6555 -2.6570					
S. Al 'Fri Taiwan U.A.E.	6.4135 - 6.5420 43 10 - 43 20 6 0080 - 6 0155	3 9215 - 4 0000 26 35 - 26 40 3 6715 - 3 6735					

MONEY MARKETS

day. There was little reaction on the money market to news

that sterling M4 bank lending rose by £9.2bn in March, against expectations of around

28.4bn. Annualised growth of 6.3 per cent in M0 money sup-ply was in line with most fore-

casts. Three-month interbank

was unchanged at 151-152 per cent, and 12-month money was quoted at 151-15% per cent,

UK clearing bank base leading rate

15 per cent from October 5

in spite of nervousness caused

by the inflationary implications of the UK money

supply figures. September short sterling opened slightly higher at 81.81, but this was

the day's high. The contract

touched a low of 84.72, before closing at 84.80, unchanged

from Friday. Credit remained in short

supply on the London money

market. The Bank of England

initially forecast a day-to-day

shortage of £950m, but revised this to £900m at noon, and

back to £950m in the afternoon. An early round of assistance

was offered, and at that time

the authorities bought £350m

against 1513-1514 on Friday. Short sterling futures showed little change on Liffe,

London rates steady

A FIRM pound kept interest rates steady in London yester-bank bills outright, in band 1 at 14% per cent. Before lunch

lar and members of the European Monetary System.

The D-Mark hovered around the bottom of the EMS, with the French franc rising to its highest level against the Ger-man currency for 2 4 years. At the Paris fixing the D-Mark fell to FFr3.3598, without any intervention by the Bank of France, and by the London close it had declined to FFr3.3560, from FFr3.3580 on Friday. The D-Mark also fell to L733.65 from L734.40 against the lira at the finish of trading in London. In Milan the lira was fixed at its highest point against the D-Mark since mid-November.

Intervention by the Bank of Spain has failed to prevent the peseta strengthening at the top of the EMS. The Bank of Spain bought French francs against the peseta on Friday, and continued to intervene yesterday, with further purchases of francs. The peseta remained very firm, however, but within

its 6 per cent EMS divergence limit. The lira was also strong, nudging up towards its 2½ per cent limit against the weaker

currencies. The Japanese yen has moved out of the spotlight, as long D-Mark positions have been liquidated. The D-Mark fell to Y92.90 from Y93.45 in London, and the yen was little changed against the dollar.

In London the dollar rose to DM1.6970 from DM1.6885, after touching a peak of DM1.7000. It also advanced to FFr5.6950 from FFr5.6700; and to SFr1.4930 from SFr1.4910, but

eased to Y157.65 from Y157.80. Its index rose to 68.5 from 68.3. Sterling benefitted from the weak D-Mark, rising to DM2.7775 from DM2.7625; to FFr9.3200 from FFr9.2725; and to SFr2.4425 from SFr2.4375, but were appleared at Y258.00 but was unchanged at Y258.00. The pound gained 10 points to \$1.6365, and its index rose 0.2

	-							
	E	JRO-CI	URRENÇ	Y INT	RE	ST I	ATES	
Apr 2	2	Short Lerm	7 Days notice	One Mosth		hree ontis	Six Months	One Year
Sterling	E	15-14 % 82-82 12 \$-12 % 12 \$-12 % 10 \$-10 % 712-72 13-11 10 % 13-11 11 % 81-81 5: two years 9	15.4-141 8.4-8.4 13-12.4 84-8 104-93, 73-714 94-93, 12-104 104-10 7.4-7.4 84-8.2	15, -15 8, -8, -15 13, -12, -12, -12, -12, -13, -13, -13, -13, -13, -13, -13, -13	85 135 95 95 125 125 125 125 125 125 125 125 125 12	-15 3 -13 4 -13 4 -13 4 -13 4 -13 4 -10 3 -7 1 -11 4 -11 15 %-15 % 813-813 % 13 %-13 % 814-813 % 814-82 % 12 %-12 % 12 %-12 % 12 %-12 % 12 %-12 % 13 %-81 % 14 %-14 % 15 %-81 % 15 % 15 %-81 % 15 % 15 % 15 % 15 % 15 % 15 % 15 % 1	15[]-15% 01-9 134-13-9 93-93-93-93-93-93-93-93-93-93-93-93-93-9	
years 91, -95	Long term Eurodollars: two years 9,4-9,5 per cent; titree years 9½-9½ per cent; four years 9,5-9,5 per cent, The years 9½-9½ per cent nominal. Short term rates are call for US Dollars and Japanese Yen; others, two days' antice,							
POU	POUND SPOT- FORWARD AGAINST THE POUND							
Apr 23		Day's pread	Clase	One mo	nth	- p.a.	Tkree ගැනීරි	% p.a.
IS anada Anberlands	1 895	5 - 1.6375 0 - 1.9030 2 - 3.12 4	1.6360 - 1.6370 1.8985 - 1.8999 3 114 - 3 124	0.31-0.2	Score	6.38 1.71 6.48	2 <i>51-</i> 2 <i>54</i> 0.77-0.65 5-43	om 1.49

Apr 23	Day's spread	Clase	Ope month	, by	Three months	% p.z.		
IS	57 20 - 57 50 10 53 4 - 10 58 5 1 0295 - 1 0385 2 764 - 2 78 244 35 - 245 65 174 45 - 175 25 2032 4 - 2039 4	16380 - L6370 18965 - L8975 3 114 - 3 124 10 554 - 10 564 1 0565 - 10 564 1 0565 - 10 564 1 0565 - 10 564 1 0565 - 10 564 1 0 74 - 2 10 74 9 - 11 2 9 3 2 10 74 9 - 11 2 9 3 2 10 74 257 2 258 19 55 - 10 64 257 2 258 19 55 - 10 56 2434 - 2444 1 3690 - 1 3700	0.88-0.95-cm 0.31-0.25-cm 13-13-cm 32-21-cm 0.33-0.28-cm 15-13-cm 18-1-cm 18-1-cm 18-1-cm 13-23-cm 13-13-cm 13-	638 171 648 555 6757 6757 628 307 7.86 6.14 5.17	2.57-2.54pm 0.77-4.65pm 5-44pm 77-54pm 10.54-9.79pm 45-45pm 8-70m 8-70m 42-25pm 44-34pm 44-34pm 33-254pm 33-254pm 33-254pm 33-254pm 31-254pm 31-254pm 31-254pm 31-254pm	6.23 4.74 4.84 3.22 6.57 -1.88 3.09 2.79 5.162 7.47 5.93 4.37		
Commercial rates taken towards the end of London trading. Sto-month forward dollar 5.05-5.00cpm 12 month 3.32-9.22cpm								

Apr.23	Day's spread	Close	One month	% p.a.	Three mostis	%. 9.a.
IK? relandt andt andt sether lands leignum relmark V. Germany tortugal pain kance weden ustria ustria ustria witzerland.	34.90 - 35.15 6.434 - 6.464 1.6910 - 1.7000 149.80 - 149.90 106.30 - 107.10 1242 - 1247	5.694 - 5.694	0.88-0.88-pm 0.40-0.35-pm 0.40-0.47-pis 0.0248-parcents 2.00-8,00-pis 1.45-1.65-press 80-90-25: 47-53-ds; 2.90-3.90:press 1.70-2.05-pps 1.70-2.05-pps 0.57-0.45-ps 0.57-0.45-ps 0.37-0.15-p	638570671884286234574122051204	257-254ga 130-120ga 140-145ds 0.63ds-arrgen 9.00-19.00ds 3.75-4.45ds 0.14-0.11ga 280-278di 145-155ds 145-155ds 174-12ds 174-12ds 0.49-0.46ga 0.20-130ds 0.20-130ds 0.50-0.77ga	6.2 3.1 4.9 0.0 -1.6 -2.2 -7.6 -3.2 -3.2 -4.8 1.2 -0.2

EMS EUROPEAN CURRENCY UNIT RATES								
	Ecu central rates	Corrency amounts against Ecu Apr.23	% change from central rate	% change adjusted for divergence	Divergence fight, %			
elgian Franc Janish Krose Janish Krose Janish D-Mark Franc Jurch Goll Ider Janish Pont Janish Peseta	42.1679 7.79845 2.04446 6.85684 2.30358 0.763159 1529.70 132.889	42.3340 7.78873 2.04808 6.87358 2.30386 0.763286 1502.85 129.002	+0.39 -0.12 +0.18 +0.24 +0.01 +0.02 -1.76 -2.92	+0.55 +0.04 +0.34 +0.40 +0.17 +0.18 -1.60 -2.92	±15508 ±1.6453 ±1.1762 ±1.3618 ±15272 ±1.6689 ±1.5162 ±4.2705			
of E. A. S. could a house too be combined.								

at 14% per cent. Before lunch another £288m bills were purchased, by way of £70m bank bills in band 1 at 14% per cent; £60m Treasury bills in band 2 at 14% per cent; and

£158m bank bills in band 2 at

via £39m Treasury bills in

band 2 at 14% per cent and £78m bank bills in band 2 at

14% per cent. Late assistance of around £105m was also

hands, repayment of late assistance and a take-up of

Treasury bills drained £2,023m.

This outweighed Exchequer transactions adding £450m to liquidity, a fall in the note

circulation of £555m, and bank

balances above target of £70m. In Frankfurt call money firmed to 7.80 from 7.70 per

cent. Tax payments drained

funds from the money market,

but this was partly offset by funds flowing back from the transfer of Bundesbank profits

to the Government. Conditions

were confused because a

technical problem at one of the

Bundesbank's regional centres

meant there was no up-to-date

information on banks reserve

holdings. The last figure on

reserve holdings was DM63.3bn, against expectations

of around DM59bn for the

Bills maturing in official

In the afternoon the Bank of England bought £117m bills,

14% per cent.

provided.

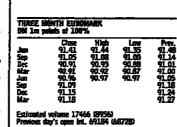
Apr.23	£	5	DM	Yes	F Fr.	S fr.	H FL	Lira	C S	8 Fr.
£	0.611	1.637 1	2.778 1.697	258.0 157.6	9.320 5.693	2.443 1.492	3.123 1.906	2038 1245	1.899 1.160	57.35 35.03
OM	0.360	0.589	1	92.87	3,355	0.879	1.124	733.6	0.684	20.64
YEN	3.876	6.345	10.77	1000.	36,12	9.469	12.10	7899	7.360	222.3
F Fr.	1.073	1.756	2.981	276.8	10.	2.621	3.35I	2187	2.038	6 <u>1.53</u>
S Fr.	0.409	0.670	1.137	105.6	3.815	1	1.278	834.2	0.777	23.48
H Fi.	0.320	0.524	0.890	82.61	2.984	0.782	1	652.6	0.608	18.36
Lira	0.491	0.803	1.363	126.6	4.573	1.199	1532	1000.	0.932	28.14
CS	0.527	0.862	1.463	135.9	4.908	1.286	1.645	1073	3311	30.20
BFr.	1.744	2.854	4.844	449.9	16.25	4.260	5.446	3554		100.

FINANCIAL FUTURES AND OPTIONS LIFFE LONG GILT FUTURES OPTIMS 130,000 (4ths of 100% LIFFE US TREASURY BOND FUTURES OPTIONS \$100,000 64th of 190%

Price 76 77 78 79 80 81 82 83	2-32 3- 1-47 3- 1-06 2- 0-41 2- 0-22 1- 0-11 1-	60 Jun 38 0-08 54 0-16 11 0-31 36 0-54 62 1-25 38 2-95 38 3-53	\$89 0.38 0.54 1-11 1-36 2-02 2-38 3-14 3-58	Price 86 87 88 99 91 92 93	3-37 2-44 1-56 1-12 0-45 0-25 0-14 0-08	Sep 4-03 3-24 2-25 1-69 1-25 1-04 0-51
Previous d	volume total, 29's open let. Ca 1909MARK OPTS lets of 188%	Calls 885 Peris ills 2640 Pass i	854 14093	Previous d	ay's open is	otal, Calis 5 el. Cells 214 el ce ^p tiens
Strike	Catis-cettiem	O	ettiernenis	Strike	Calle an	tt lements

LONDON (LIFFE)

Jan Sep Dec Estimated volume 43 (80) Previous day's open int. 724 (722)



1-mth, 3-mth, 6-mth, 12-mth, 16279 16110 15863 15438 Spot 1,6365 DIGH-STEELING S; per I

FT LONDON INTERBANK FIXING

The fixing rates are the arithmetic means rounded to the nearest one-stressth, of the bid and offered rates for \$10m quoted to the market by five reference banks at \$11.00 a.m. each working day. The banks are Retional Westonhoster Bank, Bank of Tokyo, Denscribe Bank, Banger, Rational de Paris and Morgan Genaranty Treat.

MONEY RATES

Two Mosths

117-12

LONDON MONEY RATES

Cas Month

780-7.90 91-93 93-93 8.28-8.38

73.73 113.113 10-104 113.114

14;3

114-114

15

Treasury Bills and Bonds

8.10-8.25 9%-10\) 94-93 843-853

124-124

One Year

첉

(11.00 a.m. Apr.23) 3 months (IS dollars

NEW YORK

(Lunchtime)

Strike Price 8000 8050 8150 8250 8250 8250 8350 8350 0.32 0.41 0.55 0.72 0.92 1.19 1.53 1.85 \$403 3-24 2-49 2-15 1-25 1-04 0-51 A Puts 1091 11 Pots 3849 0.01 0.02 0.04 0.12 0.28 0.74 0.74 0.03 0.01 Estimated volume total, Calls O Puts 105 . Previous day's open int. Calls 3279 Pats 2346" CHICAGO U.S. TREASURY BONES (CRT) 8% 5189,000 32ms of 180% 92.22 92.15 92.06 92.01 92.01 91,28 91,11 90,79 90,59 90,59 90,50 90,50 PHILADELPHIJA SE SIS OPTIONS ES1,254 (cods per EL) Pats Sept. 0.77 1.05 1.41 1.95 N/A N/A volume 24,009 Total Once CAC-40 FUTURES (MATER) Stock Inde

LIFFE BUND FUTURES OFTENS DM250,000 points of 100%

BASE LENDING RATES

Adam & Company 15 Courts & Co	
when a familiar from the contract of the contr	-
Allied Trest Bank	
Al lled Irish Bank	Bank
Heary Anshacher	itel
Associates Cap Corp 15½ Equatorial Bank pk 15 Provincial Bank Pl	
B & C Merchant Bank 15 Exeter Trust Ltd 151 Anaborghe G'rante	
Bank of Baroda	
Bauco Bilbao Vizcaya 15 First Hational Bank Pic. 16½ Royal Trest Bank	
Bank Hapoarlan 15	
Bank Cresh & Comm 15 Robert Fraser & Pinrs 15½ Standard Chartered	
Bank of Cypros 15 Girokask 15 TSB	
Bank of Ireland	
Bank of India	
Bank of Scotland	
Banque Belge Ltd	
Barclays Bank 15 Heritable & Gen law Book . 15 Westpac Bank Com	
Beschmark Bank PLC 15 . ● HIII Sassuel	
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Brown Shipley 15 Hoogtong & Staugh 15	·
2. Back Nederland 15	i He

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SPONSORED SECURITIES

High	Low	Сотралу	Price	Change	Gross div (a)	Yield %	P/E
343	295	Ass. Brit. let. Ordinary	325	0	10.3	32	
38	19	Armitage and Rhodes	23	ŏ			
230	149	Bardon Grosp (SE)	140xd	-š	43	31	13.6
125		Bardon Group Cr Pref (SE)	106m	-1	- 6.7	6.3	
123	74		- 86	. 0	5.9	7.4	71
110	82	Brembilli Com, Pref	82	8	11.0	13.4	
315	285	CCL Group Ordinary	311	0	14.7	4.7	3.8
		CCL Group 11% Conv.Pref	'168	Ø	14.7	8.8	-;-
225		Carbo Pic (SE)	210 zá	0	7.6 *	3.6	124
		Carbo 7.5% Pref (SE)	110	Q-	20.3	9.4	
		*Magnet Gp Hos-VotingA Cav		0	_		٠.
5	<u>0.325</u>	"Magnet Gp Non-Voting® Cov	0,125	٥		•	-
130	91	isis Group	91	0	8.0 '		5.2
145	58	Jackson Group (SE)	.108 -	ō	3.6	. 33	
322	243	Maithouse NV (AmstSE)	305	0-			
158	98	Robert Jeakins	139	-1	10.0	7.2	5.2
467	360	Screttors	360	ā	18.7	5.2	9.6
160	106	Unistrat Europe Conv Pref	155	Ď.	9.3	6.8	
395	265	Veterinary Drug Co. PLC	265		22.0		-7.1
370	278	W.S Yestes	320		16.2		21.7
Secur ISE. These	rities d Other Secur	esignated (SE) and (USAN) are dealt in securities listed above are dealt in itles are dealt in strictly on a mate Exchange Limited nor Granville i	in subject subject to t	to the roles the rules of a	and regula TSA her Indene	tions of	the .

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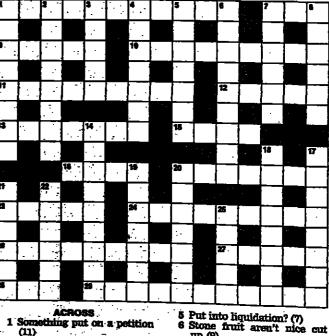
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NOTICE OF MEETING

JOTTER PAD

CROSSWORD

No.7,221 Set by DANTE



1 Something put on a petition

(11)
7 Pen mate (3)
9 Draw a small amount (5)
10 Appeal to a charledy to confess? (4.5)
11 Nurseryman's guarded forecast about hawthorn? (9)
12 A right to be different from others (5)
13 Anything in New York to 14 All being well, they should be empty (9) 16 Agree to get less (8) 17 He has a telling part in play

13 Anything in New York is slightly wicked (7)
15 Ancient Mariner's story brought back by an Arab

prince (4)
18 Goddess lives again (4)
20 Broken romance in Italy (7)
23 All right, a sanctimonions

creature (5) 24 Sheep cheese (9) 26 See 3 down 27 The doctor's behind with a rough report (5)
28 The old-fashioned way to

get money (3) 29 Well content (6,5) 1 One metal fused into many
(8)

2 Egg-producer's supply at capacity (8) 3, 26 across The best of

an entrance (7)

up (9) 7 Believe one side of the

8 Fruit for a bachelor girl (6)

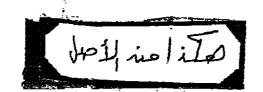
(8)
19 At least he's private (7)
20 There's possibly nigh on a hundred worn in the hair

25 Note down new present (5)

Solution to Puzzle No.7,220

(7) 21 Slightly sensitive? (6) 22 Private servant? (6)

MEMBERAFED



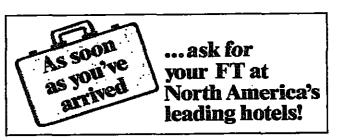
WORLD STOCK MARKETS

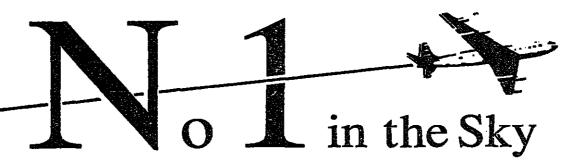
·)			770 -	W	ORLD STOCK
	AUSTRIA April 23 Seb + ar - Austrian Akrines 4,900 ar -140 Creditantain 6,300 ar -140 Creditantain 22,400 -900 Jumphariant 22,400 -100 Jumphariant 1,540 -20 Jumphariant 1,540 -20 Delity -20 -40 Refulnquans -2,920 -40 Refulnquans -2,920 -10 Styr-Dainnier -185 -11 Vertoon -18 BELGIOSA/LUXEMBOURS April 23 Fes. + sy - Arbed 5,560 -40 B.B.L. 2,970 -20 Band led -1,550 Band led -	FRANCE (continued) Frs. + 9r -	Belerstant	April 25 Line + sr -	SWEREN April 23 Krawer + ex - AGA 8 (Free) 250 -2 AGA-Lace 18 Gree) 225 -1 Aga A Free Assa A A A A A A A A A A A A A A A A A A
	Bangse Sen, Du, Lim. 11,2525 Bangse Nat. Belg. 33,2525 Barto. 9 32,270 -5 Barto. 12,270 -7	Dorters-Mileg	Correspondence 334 52 53 53 53 54 54 54 54 54	Bocsmit Weery 80,50 12 Buchumani-Tet 63,80 1-16 Buchumani-Tet 63,80 1-16 Centrale Seller 81,70 -2.1 DAF 35,00 -0.3 BSM 116,50 -2.3 Darksche Petrolem 129,40 -0.9 Elsmeier 45,50 -2.2 Darksche Petrolem 129,40 -0.9 Florier 45,50 -2.2 Caness 92,00 -1 Althoughout 45,50 -2.2 Arthoughout 19,80 -1.5 Holingeres 119,80 -1.5 Holingeres 119,80 -1.5 Holinger 100,00 -0.5 Int Macller 36,30 -0.5 Int Macller 36,30 -0.5 Int Macller 42,77 -1.2 NMB Festimals 49,70 -0.4 Relier 15,50 -0.5 Relier 15,50 -0.5 Relier 15,50 -0.5 Relier 17,80 -0.8 Relier 19,50 -0.1 Relier 19,50 -0.1 Carrier 10,80 -0.7 Carrie	Trelleborg 8 Fr 157 Volvo 8 (Free) 355 -6 133 SWITZERLAND April 23 Frs. + er - 165 April 23 Frs. + er - 165 April 23 Frs. + er - 165 April 23 Frs. + er - 165 April 23 Frs. + er - 165 April 24 Frs. + er - 165 April 25 Frs. + er - 165 April 26 Frs. + er - 165 April 27 Frs. + er - 165 April 27 Frs. + er - 165 April 27 Frs. + er - 165 April 27 Frs. + er - 165 April 28 Frs. + er - 165 April 29 Frs. + er - 165 April 29 Frs. + er - 165 April 29 Frs. + er - 165 April 29 Frs. + er - 165 Bank Loi - 254 Bank Loi - 254 Bank Loi - 255 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Do. Pt 25 Holdshand (Sr - 255) Do. Pt 200 Lacots Sachert - 6, 900 Do. Pt 200 Do. Pt
	Baffineric Tirle 3,250	1.668 1.66	Manuscher Manu	Patible 179,50 4 Patible 39,20 0.9 Robesto 94,70 0.4 Robesto 94,70 0.4 Robesto 80,00 0.2 Robinsto 80,00 0.2 Robinsto 57,90 -0.1 Rotesto 57,90 -0.1 Rotesto 142,00 -3.2 VMF Start 53,50 -1.3 VMU 94,50 -1.2 VMF Start 94,50 -1.2 VMF Start 69,70 -1.9 Webstert 69,70 -1.9 Wolters Kluster 51,50 -0.4 MFGRE 170,00 -1 Christian Bis Free 150,00 -1 170,00	Jehnof
	Danisco 994 +2 Der Danske Bank 327 -4 East Actatic 241 -2 FLS Inds. 650 650 FLS Inds. 655 -15 Hafnis Ionest A 375 +15 Hafnis Ionest A 375	Polist	Verda-West 400 -13 Verda-West 411 -9 Verda-West 411 -9 Verda-West 411 -9 Verda-West 411 -9 Verda-West 411 -9 Verda-West 553 -26 De Pref. 405 -28 Westa Pref. 757 -105 Zanders Febri per 1530 -12 ITALY Agril 23 Like + ar - Banca Cord're 4,950 -110 Banca Raz Agric 8,100 +99 Banco Larieno 7,215 -44 Bastogl-Hests 5,50 Dergo Cardero 133,220 -210 CR 5,370 -41 Carlaro 1,395 -20 Camentis 3,730 -30 Cigalocei 5,460 -60 Cordice 4,765 -80 Crosto Italiano 2,696 -29 Daniel 11,600 -95 Eridaela 11,650 -95 Eridaela 10,550 -165 Fiet 10,550 -17 Fiels 7,772 -70 Fiels 7,772 -70 Fiels 7,772 -70 Fiels 10,550 -110 General Resicar 40,570 -620 Gilardial Inds. 4,969 -61 Gilf Friv. 27,750 -500	Natemer (Free)	Do. Pig. 480 -0
	Esco-Garzett R 20.1 1.0.1	Total-petrols Fr. 147.5 -1.9 Total-petrols Fr. 665 -17 Total-petrols Fr. 665 -17 Total-petrols Fr. 665 -18 UAP 622 -8 UB 10 699 -1 Uaion Ignato Fr. 698 +33 Valico 428 +16.5 GERMANY 428 +16.5 GERMANY 307 -4.5 Agin & Verbor 307 -4.5 Alitana & 468 5 -10.5 Ado Destsche K 220 -23 Ado Destsche K 220 -25 Ado Destsche K	Italicable 19,700 -100 Italicable 19,700 -100 Italicable 13,300 Italicable 13,300 Italicable 1,750 -30 -	Corp., Radore 8,800 +10 Dragados 3,005 +10 Dra 3,250 +50 Electra Viespo 3,000 +50 Electra Viespo 3,000 +50 Electra Viespo 3,000 +90 Erros -1,1,010 +100 Ego Carbares Mt. 7,090 +180 Ego Azam Tontor 1,1,350 +80 Fasa Rerusit. 7,090 +180 Ego Azam Tontor 1,1,350 +80 Fasa Rerusit. 7,090 +180 Ego Azam Tontor 1,1,350 +80 Fasa Rerusit. 7,090 +180 Fasa Rerusit. 7,090 +100 Fasa Rerusit. 575 Hidroel Caritab. 1,740 +20 Hidroel Caritab. 1,740 +20 Hidroel Caritab. 1,740 +50 Hidroel Caritab. 2,555 Hidroel Caritab. 2,555 Hidroel Caritab. 2,555 Hidroel Caritab. 2,555 Hidroel Caritab. 2,550 +15 Regiol 2,450 +5 SHANE 7,60 -20 Sarrio 1,365 +50 Sarri	Desers D
	Sephia-Say S75 Do. Certs S45	286 -4.5	Age'll 23 Yea + er - Hikko Ser 1,220 +10 Hikko Ser 1,570 +50 Hippon Cref Sels 15,700 +200 Hippon Cref Sels 15,700 +200 Hippon Cref Sels 15,700 +200 Hippon Electro 780 +10 Hippon Electro 2,250 +10 Hippon Floor 2,250 +18 Hippon Hodo 2,250 +18 Hippon Hodo 2,250 +70 Hippon Hodo 2,250 +70 Hippon Hodo 2,700 +70 Hippon Hodo 2,700 +70 Hippon Hodo 2,700 +70 Hippon Hodo 3,700 +40 Hippon	Telefestica	SA Mang. Antor 23.5 -0.5 Tager Data 25 -0.5 Tager Data 26 -0.5 Tager Data 26 -0.5 Tager Data 26 -0.5 Tager Data 26 -0.5 Tager Data 27 Veal Reefs 348 -0.1 Veal Reefs 348 -0.1 Veal Reefs 348 -0.1 -0.1 More Deep -0.6 -0.0 More Deep -0.0 -0.0 More Data -0.0 -0.0 -0.0 More Data -0.0
7.4	Bank Tokyo	Castingeria Castingeria	Mispon Sano	Tadyo 8" casting 2,550 -20	SA Brewing 225 10.02 Bast 25.00 Miles 10.02 Solida (M.) 5.50 Solida (M.) 5
	Dail Mispoor Pear 2,540	Kyoda Salaye	Nitho Elect Ind	1901 Million 2340 70 70 70 70 70 70 70	Cress H bear Hat 14.00 Dan Heag Hidgs 1.35 Dan Heag Hidgs 1.35 Everyo 3.365 Everyo 3.365 Everyo 40.2 E
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July 1997 High Cost Close Chig	ages and ing.	ones and life one order		_	
Apm prices April 23 Guominona in constanted anument 5. 30720 AMCA Int. 3070 3800 370 - 5 17342 Abundi Pr. 514% 1414 1414 1414 1415 30800 Apmoo E 57 57 74 74 74 141 1414 1414 1415 30910 Apmoo E 57 57 74 74 74 141 1414 1414 1415 30910 Apmoo E 57 57 77 74 74 141 1414 1414 1415 30910 Ammoo E 57 58 74 74 74 74 74 74 74 74 74 74 74 74 74	\$5000 Camputod	1887 Laisrop p \$21\(\) 21\(\) 21\(\) 21\(\) 22\(\) 23\(\) 23\(\) 33\(\) 34\(\) 3\(98425 Seag 28879 Sear 28579 Shaw 695	s Can 511½ 11 C 8	1 11 12 1 12 1 12 1 12 1 12 1 12 1 12
\$2000 C P Let \$21\hat{1}_2 20\hat{1}_2 21\hat{1}_3 \hat{1}_3 \\ \$17650 C Inte A f \$21\hat{1}_2 20\hat{1}_2 21\hat{1}_3 1 \hat{1}_3 \\ \$17650 C Inte A f \$21\hat{1}_4 20\hat{1}_2 21\hat{1}_3 1 \hat{1}_3 \\ \$17650 C Inte A f \$15\hat{1}_4 20\hat{1}_3 21\hat{1}_3 1 \hat{1}_3 \\ \$17650 C Inte B \$19\hat{1}_4 10\hat{1}_4 1 \hat{1}_4 1 \\ \$1200 C C C C C C C C C C C C C C C C C C	1100 Haley 320 230 330 - 10 11600 Haley 324 2 34 2 34 2 34 5 24 5 564 Hayes D 5124 124 124 124 125 56575 Hees Infl	Seff Pour Cor S15 1476 1476 709 Pour Fin S17 71 7 12 37215 Provigo S814 S14 S14 S00 Queborn S12 S12 S12 S12 S00 Ranger S1 S12 S12 S12 S00 Ranger S1 S12 S12 S12 S00 Ratinan A S12 S1 S12 S1 S00 Ratinan A S12 S1 S12 S1 S00 Ratinan A S12 S1 S12 S1 S100 Repair S14 S12 S1 S12 S100 Robotha S12 S12 S1 S100 Robotha S12 S12 S12 S100 Robotha S12 S12 S12 S1600 S12 S12 S12 S1600 S12 S14 S14 S14 S14 S14 S1600 S12 S16 S16 S16 S16 S1600 S12 S16 S16 S16 S16 S1600 S1600 S12 S14 S14 S14 S14 S1600 S1600 S1600 S1600 S1600 600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600 S1600	300 Bombrd 31975 Barn 12000 Cami 23115 Casc 5634 Bom 8850 Mem 83147 NguB 33600 Provi 201 Queb 2875 Queb 2875 Queb	######################################	
NEW YORK		Apr Apr	Apr Apr		190
	ton anno anno de la constante			_	
	Apr 1990 Since compilation	23 20	19 18	HIGH	LOW
23 20 19 eledestrials 2666-67 2695.95 2711.94 27	18 HIGH LOW HIGH LOW 32.88 2810.15 2543.24 2810.15 41.22	AUSTRALIA AU Ordinarios (1/1/80) 1483.4 1492.3 All Milelog (1/1/80) 738.3 743.5	1495.0 1501.4 748.0 760.6	1713.7 (12/1) 860 8 (5/1)	1483.4 (23/4) 738.3 (23/4)

CANADA

NEW YOR										Apr	Apr	Apr	Apr	J 7	996
DOM JONE		Apr	Apr	Apr		1990	-	mpilation		23	20	19	18	HIGH	LOW
∳ ledestrials	25 2566.6	20 7 2695.9	19 5 2711.9	18 4 2732.8			2810.15	41.22	AUSTRALIA All Ordenies (1/1/80) Ali Mining (1/1/80)	1483.4 738.3	1492.3 743.5	1495.0 748.0	1501.4 760.6	1713.7 (12/1) 860.8 (5/1)	1483.4 (23/4) 738.3 (23/4)
Home Boads	89.4	89.76	89.94	89.91	93.04 671)	(30/1) 29.46 (23/4)	(2)1/90)	(2/7/32)	AUSTRIA Creat Autles (20/12/84)	642.92	659.31	657 81	667.92	703 29 (19/3)	526.59(2/1)
Transport.			7 1160.5		2 1201.10	103L83	1532.01 (5/9/89)	12.32 (8/7/32)	BELGIUM Brussels SE (1/1/80)	6128 95	6135 45	6122.68	6122.64	6599 43 (12/1)	5568 16 (26/2)
value	<i>203.</i> 4	7 208.1	9 211.33	211.90	2%.23 (2/1)	205.67 (23/4)	235.23 (2/1/90)	20.50 (8/4/32)	DENMARK Coperager SE (3/1/83)	363 41	364,17	360.32	363.79	380.47 (28/3)	358.77 (Z/I)
STANDARD	AND	200	R'S	∳D2	y's High 269	0.77 (2722.0	7) Low 2650.	90 (2668,47)	Fine_AND Unite General (1975)	586.3	591.0	592.2	596.9	677.3 (23/1)	586.3 (23/4)
Composite #	330 9	2 335 1	2 338.09	340.72	359.69	322.98	357 80	4.40	FRANCE CAC General (31/12/82)	557.11	550.23	544 45	553.79	6E7 11 87140	*****
Industrials	385.2		392.74		(2/1)	(30/1) 371.92	(9/10/89) 411.20	0.16/325 3.62	CAC 40 (31/12/87)	2089.77	2129.32	2097.12	2098.68	557.11 (23)41 2129.32 (20)41	482.94 (26/2) 1800.32 (26/2)
-	~ ~			~~~	12/1) 31.87	G0/T)	(2/1/90)	(21/6/32)	GERMANY FAZ Aktes (31/12/58)	781.91	798.75	793,40	802.5ö	830.92 (349	732.71 (24/1)
Financial	26.97	21.37	27.78	28.06	עאט	26.97 (23/4)	35.24 (9/10/89)	8.64 0.710/749	Commerchant (1/12/53)	2267.7	2316.2 3884.33	2340 B	2327.6	2414.0 (3/4)	2151.5 (24/1)
NYSE Composite	181.9	3 184.00	6 185.57	186.93	198.00	178.43	199.34	4.46	BAX (30/12/87) HONG KONG	1637.50	1684.13	1878.87	1889 76	1968 55 (30/30	1756.41 (24/1)
Amer Mit. Value			5 350.73		12/1)	(30/1) 344.95	(9/10/89) 397.03	(25/4/42) 29.31	Bassy Sensy Bassis (31/7/649)	3055.86	3967.30	3067 67	3052.35	3067 67 (19/4)	2738.24 (1/2)
AMERICAN TANK					6 /10	(23/4)	020/20/290	(9/12/72)	IRELAND ISED Overall (4/1/88)	1706.72	1716 45	1707.37	1712.77	1843 TO 655\(T)	1706.72 (23/4)
MASDAQ Composite	420.0	425.79	9 429.00	431.52	460.90	410.72 (30/1)	485.73 (9/10/89)	54.87 (31/10/72)	ITALY						
Apr 20 Apr 12 Apr 5 House and Japan JAPAN									707.00	713.01	713.06 (17/4)	646.73 (26/2)			
Dow Industrial Div.	Yield	_	pr 20 4.07	Apr	13	Apr 6 4.03	year ago 3.6		2016 (16/5/49) Tolyo SE (Topb) (4/1/68)	29679.07 2201.20	29835 44 2214.16	2213,49	29249.06 2167.96	38712.88 (4/1) 2867.70 (4/1)	26002.07 (2/4) 2058.82 (5/4)
		A	pr 18	Apr	11	Apr 4	year ago	(approx.)	2nd Section (4)1/68)	3549 85	3562.20	35143	3524.56	4284.68 (9/2)	3313.92 (5/4)
	S & P industrial div. yield		305 3.04		4	3.05 3.26		MALAYSIA KLSE Composite (4/4/86)	532.12	541.88	546.47	550.39	622.30 (20/2)	532.04 (9/4)	
S & P Incil. P/E ra			15.08			15.09			NETHERLANDS CBS TU-Rin Gen (End 1983) CBS All Sar (End 1983)	255.8 195.2	259.0 197.7	258.¢ 197.2	259.7 198.6	259.0 (3/1) 205.3 (3/1)	240.1 (25/2) 184.2 (25/2)
NEW YORK			-			IG ACTI			NORWAY						
Monday	Stocks. traded	Closk	ng Chan e on d		† Votum	ne Apr 2	Millions 3 Apr 20		Oslo SE (2/1/839	782.29	790.03	788.24	7%.29	845.40 (16/3)	701.67 C/U
Merrill Lyada	2,854,100	221/2		<u> </u>	New York	137.0	57 174.2	0 152 930	Manila Comp (2/1/85)	1062.85	1075.31	1084.67	1094.52	1150.70 (21/3)	1014.09 (5/3)
	2,068,60(1,758,00(يا 10	- 5		Amex Nasdaq	- 11.7	(a) 150.31	9 145.642	SINGAPORE SES All-Singapore (2/4/75)	413.34	417 67	#19.97	420.58	443.34 (6/2)	413.34 (23/4)
Gen Electric Citicorp (x2)	1,421,20(- 1,		ksoes Tradel Rises		173 1,97 130 39		SOUTH AFRICA JSE Gold CBP9/780	1762.04	1808.0	1833 0	1803.0	2230.0 (16/1)	1762.0 (23/4)
ISM	1,348,70				Falls		23 1,07		SSE Industrial (28/9/78) SOUTH KOREA**	2833.04	2869.0	2873 0	2871.0	3211.0 (6/2)	2795.0 (2/1)
Du Poet Coase Manhattes	1,270,80(Unchanged New Highs		20 50 4 1		Korea Comp Ex. (4/1/80)	774.40	767.45	768.31	781.53	928 82 (4/1)	767,45 (20)40
Harcourt Brace	1,142,800 1,139,800	34			ies los	1		8 70	SPAIN Madrid SE (30/12/85)	281 12	277 97	275 66	276.49	302.85 (4/1)	248,17 (2)49
riii-saci sacci	,,,,,			•					SWEDEN						
CANADA						_			Affirsabides Ges (1/2/37) SWITZERLAND	11724	1172.4	1159.60	1153.50	1317.68 (12/1)	1127.20 (2/4)
TORONTO		Apr	Apr	Apr	Apr		1990		Series Bank Int. (31/12/58)	ㅂ	7539	¥ 748 <i>7</i>	752.3	ען בט 787 ב 787	737 £ (27/3)
		23	20	19	18	HIGH		LOW	TANWAN** Weighted Price (30/6/66)	9428.63	9292.39	8830.57	8994.40	12495.34 (10/2)	8830.57 (19/4)
Metals & Minerals Composite				2946.60 3410.70	2971_50 3476.50	3453.05 (4/1 4009.47 (3/1		.80 (23/4) .10 (23/4)	THAE AND Barglok SET (30)4/75)	844 55	840.56	834.99	835.90	918.67 (5/1)	760.39 (7/2)
MONTREAL Portfol	lio j	725.92	1730.45	1747.71	1782.64	2060.90 (3/1	1726	92 (23/4)	WORLD M.S. Capital bul (1/1/70)	(a)	425.7	487 6	484.3	571.0 (4/1)	468.3 (2/4)
Base values of all Toronto Composh 83. † Excluding b	sase values of all indices are 100 except NYSE All Common—50: Standard and Poor's—10; and organic Composite and Metals—1000. Toronto Indices based 1975 and Montreal Portfolio 4/1/4 \$ Subject to official realizatation of Correction. 3. † Excluding bonds.† Industrial, plus Utilities, Financial and Transportation. (c) Closed, (u) 68ase values of all Indices are 100 except. Brusses SE, ISEQ Overall and DAX = 1,000, USE Gold = 255.7, USE Indicating and Missing = 500 (of Closed (n) Unique and Missing = 500 (of Closed (n) Uniq									==					





Of European businessmen who take 6 or more international business airtrips per year, readership of the Financial Times is 65% greater than any other international English language publication.*

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*Source: European Businessmen Readership Survey 1989.

FINANCIAL TIMES

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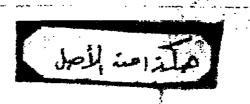
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Sales figures are unofficial. Yearly highs and lowe reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursaments based on the latest declaration.

a-dividend size xira(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend in preceding 12 morths, g-dividend in Canadian tands, subject to 15% non-residence tax. I-dividend declared or paid in preceding 12 morths, g-dividend in Canadian tands, subject to 15% non-residence tax. I-dividend paid this year, onlited, deterred, or no action taken at latest dividend meeting, k-dividend declared or paid in grears, n-new issue in the past 52 weeks. The high-low range begins with the azar of trading, nd-max day delivery. PfE price-earnings ratio. I-dividend declared or paid in preceding 12 months, plus attock dividend, s-stock split. Dividends begin with date of split, sis-eales. I-dividend paid in stock in preceding 12 months, plus attock dividend, s-stock split. Dividends begin with date of split, sis-eales. I-dividend paid in stock in preceding 12 months, plus attock dividend, v-taxing halted, vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. wd-distributed, wi-she issued, www.withusurants. x-au-dividend or as-rights adde-ex-distribution, x-without werrants. y-ex-dividend and eales infull. yid-yield, z-sales in fulf.

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the WEEKEND FT.

Interest rate concerns keep pressure on Dow

Wall Street

CONCERNS ABOUT rising interest rates kept pressure on the US equity market yester-day with price falls exacerbated by selling related to stock index arbitrage, writes Janet Bush in New York. The Dow Jones Industrial

Average closed 29.28 points lower at 2,666.67 on a sluggish volume of 137m. On Friday the Dow had plunged nearly 40 points before rebounding to close 15.99 points lower at

The selling yesterday, albeit in low volume, was broadly-based. The American Stock Exchange Composite index was quoted 3.01 points lower at 344.95 and the Nasdaq Composite index of over-the-counter shares was quoted sharply lower, down 5.71 points at

Dominating the market is concern about the outlook for interest rates. Last week's plunge in the Treasury bond market of 3% points, which took yields to their highest level in almost a year, has made stocks significantly less attractive to investors. Rising long-dated bond yields reflect higher inflation expectations and an anticipation that mone-

tary policy may be tightened.

There has been no sign as yet of any official response from the Fed to last week's disappointing news that consumer prices added 0.5 per cent in March with Federal Funds trading around their 814 per cent target. However, even before the latest batch of economic statistics showing something of a rebound in economic activity and persistent inflation pressures, there was a camp within the Fed which favoured a tendency towards

tighter policy. Yesterday, Mr Manuel John-son, Fed vice chairman, said that he saw signs of a pick-up in economic activity and said that this was a time to be cautious. He also termed last week's consumer prices figures disappointing. One of the few aspects of the economy which has been seen as a justification for easier interest rates is talk about a new rejuctance to lend by banks. Mr Johnson called oncerns about a credit crunch

'hvsteria". Both stock and bond markets are waiting this week for Friday's advance report on first quarter gross national product with the consensus forecast for a gain of 2.3 per cent compared with growth in the final quarter of last year of 1.1 per cent. The bond market was modestly lower again yes-terday which helped put pressure on stocks. In late trading, the Treasury's benchmark long bond was quoted % point lower to yield 8.95 per cent.

Companies continued to release their quarterly earnings yesterday. Among those reporting yesterday was Time-Warner which fell \$1% to \$92% after it announced a net loss of \$51m in the first quarter, mostly due to interest expenses related to Time's acquisition of Warner Communications.

McDonnell Douglas slumped \$3% to \$51% in the wake of news after the market closed on Friday of a 98 per cent

first quarter from a year ear-lier when results were boosted

Storage Technology added \$1% to \$22% on a favourable

reaction to news of operating

net income in the first quarter

of 34 cents a share, up from 6

cents a share a year ago. Handleman slumped \$3% to

\$14% after the company said

that it expected to report net

income of 8 cents to 15 cents a

share compared with 33 cents a

share a year ago.

Merck fell \$1 to \$73% after

the company said that it pro-posed to make prescription drugs available to Medicaid

patients at lower prices.
On the over-the-counter mar-

ket, Digital Microwave col-

lapsed \$13% to \$14% after the company's statement late on

Friday that it expected its

fourth quarter profits to be much lower than the 28 cents a

share it earned a year ago.

SHARE prices in Toronto continued the declines registered over the past two weeks but yesterday's drop was not as severe, with trading slow.

The composite index, which had been down about 25 points earlier yesterday and fell 54.99 on Friday, lost 11.44 to 3,344.07.

Declines outnumbered advances 476 to 180 and vol-

ume of 22.67m worth C\$284.3m was down from Friday's 30.66m

Ten of the 14 sub groups were lower, with an index decline of more than 1 per cent

for mining issues. Consumer products shares were off 0.94

shares worth C\$441.7

Canada

by an accounting change.

Frankfurt falls after monetary union move

POLITICAL and economic concern about the price of German monetary union pushed Frankfurt down 2.5 per cent, and had a domino effect on other bourses with the exception of Spain, writes Our Mor-kets Staff. Zurich was closed for a local holiday. FRANKFURT suffered its biggest one-day decline since

January on the news that the Government planned to convert East German Marks into D-Marks at a more favourable rate than the Bundesbank had proposed. There were also fears of growing militancy by IG Metall, the powerful metalworkers' union, which is seeking higher wages and shorter

The DAX fell to a low of 1,832.38 before closing 46.83, or 2.5 per cent, down at 1,837.50, its higgest drop since January 16 when it fell 2.9 per cent. The FAZ, calculated at midsession, fell 16.84 to 781.91. Turnover

rose to DM5.9bn from DM5.1bn on Friday. Daimler led the market lower, dropping DM39.50 to DM858.80 after several newspaper articles about its 1989 earn-

SOUTH AFRICA

GOLD STOCKS fell further in Johannesburg yesterday as political and economic worries continued to weigh on the

market.
Trading was mostly thin.
The JSE Gold index declined
46 points to a preliminary
close of 1,762, while the overall index fell 60 to 3,633.
Among gold shares, Southvaal dropped R7 to R154 and
Randfontein lost R2 25 to

Randfontein lost R2.25 to R21.25. Diamond stock De Beers eased R1.25 to R84 and platinum miner Rustenburg

West Germany DAX Index

ings. It was the most actively traded stock, with 750,092

1990

shares changing hands.
One magazine, Manager, reported that Daimler's 1989 operating profit had been cut in half to DM600m last year. Another magazine, Der Spiegel, said operating profit had fallen 30 per cent to DM1bn from DM14bn, because of a progresse for the cuts and elecpoor year for its auto and elec-tronics divisions. Daimler, which does not publish operat-ing profits, denied the reports.

The company announces group furt weighed on sentiment.

Active blue chips in retreat A report in the Stuttgarter Nachrichten newspaper that Mr Edzard Reuter, Daimler chairman, had said the com-pany would lock out workers if the IG Metall struck at its factories, also dampened senti-ment. After the market closed, the union said that it would stage warnings strikes at two Daimler plants next Monday. Fears that the Bundesbank

would soon tighten monetary policy hit the banks, with Deutsche falling DM23 to DM764 and Dresdner losing DM9.50 to DM411.50. Siemens fell DM16.50 to DM746.50. Against the trend, Feld-mühle Nobel rose DM5 to

DM530 after announcing a onefor seven rights issue.

PARIS began the new monthly account with a sharp decline after finishing the April account at a record. Profit-taking and the taking of posi-tions at the start of the account pulled the CAC 40 index down 39.55, or 1.9 per cent, to 2.089.77, after its 32.20-

point rise on Friday. Declines on Wall Street and in Frank-

included Saint Gobain, the construction group, which dropped FF131 to FF1632, while L'Oréal fell FF1190 to FF15,190 and food company BSN lost FFr28 to

Bucking the trend, Eurotun-nel gained FFr1.90 to FFr55.75 after saying that it planned to raise up to £2.5bn from banks and shareholders to finance the Channel tunnel project, and high-technology stock Thomson gained FFr49 to FFr1,239. Overall turnover was

estimated at FFr3bn.
MADRID retained the strength it showed late on Friday on the news that the Government had given Banesto tax relief worth Ptai9.2bn. The general index gained 4.33, or 1.5 per cent, to 282.30 by the end of the pit session, slipping to 281.12 in continuous trading. Banesto rose Pta240, before closing at Pta4,200, up Pta50, in

the continuous session.

MILAN fell in sympathy
with Frankfurt in dull trading. Volumes were expected to remain low before Wednes-day's Liberation holiday and as the May local elections drew near. The Comit index lost 8.12 to 697.24. Telecommunications stock

Stet fell L180 to L5,550 and Ofivetti dropped L138 to L7,215, easing to L7,185 after hours.

AMSTERDAM followed Frankfurt lower in quiet trade and the CBS tendency index dropped 22 to 117. Among the multinationals, Unilever certificates fell F13.20 to F1 143.40 as speculation that its first quarter earnings would disappoint became more widespread, and Philips lost 90 cents to Fl 39.20. Transport group Neilloyd continued to fall after its disappointing results last week, eas-

ing F1 2.20 to F1 91.50.
STOCKHOLM saw the free B shares in building and cement shares in building and cament company Euroc gain 15 per cent, up SKr30 to SKr230, on speculation that a planned bridge between Sweden and Denmark, announced by the Swedish Government on Friday, could lead to huge profits as Euroc owns the land on the Swedish shore.

The Affärsvärlden General

The Affärsvärlden General index was steady at 1,172.4 on low turnover of SKr205m.

Caution ensures a tight rein on trading

Tokyo

THE MARKET began the week on a dull note yesterday, with professionals unable to lend support at the end of the month's trading and investors wary in the face of weakness on Wall Street. Share prices retreated in very quiet trading, writes Michiyo Nakamoto in

Tokyo.

The Nikkei average showed resilience in early trading, supported by firmness in the yen. But by mid-morning, the index went into reverse as buying fizzled out. After falling to a low of 29 520 63 it programed some of 29,520.63, it recovered some losses and closed down 156.37 at 29,679.07. The day's high was 29,953.41. Declines outpaced advances by 583 to 357 while 169 were unchanged.

Turnover slumped to 830m shares, down from 700m on Fri-day. The broad-based Topix index lost 12.96 to 2,201.20 and, in London trading, the ISE/ Nikkei 50 index eased 1.21 to

This sluggishness is normal

at the beginning of the week, particularly as trading for set-tlement within the month winds to a close. Today is the last day of trading for settle-ment in April. Concern about inflationary signs in the US contributed to cautiousness.

None the less, market sentiment was said to be showing signs of improvement, "The fear that after a rise, the market would see a bort of celling

ket would see a bout of selling

is receding, said Mr Masami Okuma at UBS Phillips and Drew Securities.

Profit-taking took its toll on recent winners. Isuzu, the auto maker, was second in volume

with 17.8m shares and lost Y15 to Y995. It had been bought on news of a large capacity batnews of a large capacity bat-tery developed by Isuzu.

TDK, the magnetic film maker which had been pursued on good earnings and its parts production for high definition television, fell Y90 to Y6,810.

Buying focused on heavy industries, with Sumitone.

19.8m shares, it closed up Y10

industries, with Sumitomo Heavy Industry a favourite. At the top of the volumes list with

at Y955. Enthusiasm for Sumitomo stemmed from news that it had won contracts for its double-hulled tankers. Mitsui-Engineering and Shiphuilding, third in volume with 16.6m shares, gained Y10 to Y940. Share prices in Osaka eased for the first time in four trad-

ing days. The OSE average dipped 129.36 to 31,786.22. Vol-ume declined to 19.7m shares from 46.6m on Friday.

TOKYO'S weakness and several holidays this week kept investors in the Pacific rim markets close to the sidelines. HONG KONG edged lower after last week's big gains, with utility and property shares bearing the brunt of the downturn. The Hang Seng index lost 10.44 to 3,056.86 and turnover declined to HK\$1.33bn

Roundup

from HK\$1.55bn on Friday. New World Development gained 19 cents to HK\$11 on news that it had agreed to sell 17 of its Ramada hotels in the

US for US\$183m_

incentives and fell in thin turnover. Trading was expected to remain lacklustre before Thursday's holiday. The Straits Times industrial index fell 15.95 to 1.504.61.

MetaLock, the engineering group, eased 6 cents to \$\$3.04 after a block of 23.99 per cent, worth about \$\$17.5m out of a total market turnover of S\$81m yesterday, was crossed at

TAIWAN reversed early losses to end higher on late bargain-hunting. The weighted index, which rose 73.54 on Saturday, added 62.70 to 9,428.63.

AUSTRALIA fell for the third consecutive session. depressed by weakness in Wall Street and Tokyo and a firm domestic dollar. The All Ordi-naries index fell 8.9 to 1,483.4. SEOUL started late because of a computer failure, ending lower as rumours that the Government planned to slash taxes on stock transactions to 0.2 per cent from 0.5 per cent were not confirmed. The composite

index fell 5.64 to 774.40.

Spain picks up as inflation slows

MARKETS IN PERSPECTIVE

By Antonia Sharpe

ETTER-than-expected Spanish inflation figures for March last week triggered the first serious gains on the bolsa since the general elections late last year. Across the Atlantic, however, Toronto was pulled lower by poor cor-porate results from the exportoriented forestry product com-

Based on the FT-World Actuaries indices, the Spanish bolsa rose 4.4 per cent last week in local currency terms, narrow-ing its decline since the start of the year to 8.26 per cent, compared with a fall of 16.25 per cent by mid-April. Investor confidence was bolstered by the small 0.4 per cent rise in March consumer prices, which took the annual rate down to 7.0 per cent from 7.3 per cent in Hughes at Nikko Securities. Signs of a recovery by banking stocks, which had underper formed since last summer because of high-street rivalry over interest-yielding current accounts, also lifted the mar-

Madrid's recovery was accompanied by increased volumes. Daily turnover reached

Pta19.8bn (\$185m) on Friday, a level not seen for six months, compared with daily volumes of between PtaSbn and Pta10bn (\$74-93m) in the first quarter. International investors are looking around for alternatives to West Germany and France, and Spain seems a natural progression," says Mr Hughes. Germany fell 1.15 per cent last week on concerns about the political and economic consequences of monetary union while France, which reached record highs, rose 0.87 per cent, taking its gain over the last four weeks to 7.39 per cent.

Sweden was the other Euro-

NATIONAL AND REGIONAL MARKETS

per grouping

Austria (19)

Australia (81)

finland (26)

France (125).

Japan (454).... Malaysia (35).

Norway (24)..... Singapore (26).... South Africa (60)

Spain (42)...... Sweden (35)..... Switzerland (65

United Kingdom (306).....

Europe Ex. UK (683). Pacific Ex. Japan (207)... World Ex. US (1843)...... World Ex. UK (2074).....

The World Index (2366)...

Hong Kong (48)

-	% :	dienge in io	% change starting †	% change in US S 1		
_	1 Wook	4 Weeks	1 Year	Start of 1990	Start of 1990	Start of 1990
Austria	- 1.68	-2.77	+ 101.51	+48.48	+47.13	+49.2
Belglum	+0.05	-0.02	-2.86	-6.34	-5.81	-4.4
Denmark	-0.17	-4.49	+23.00	-0.01	+ 1.07	+2.5
Finland	- 1.70	-6.48	- 17.36	- 1.40	-1.15	+0.2
France	+0.87	+7.39	+ 22.13	+ 4.22	+4.84	+6.3
W. Germany	-1.15	-244	+36,91	+6.77	+5.46	+6.9
Ireland	-0.04	- 1.22	+ 14.72	+ 1.03	+ 1.85	+3.3
Italy	+0.74	+4.97	+ 10.72	+0.97	+ 1.81	+3.2
Netherlands	+0.61	-0.40	+4.20	-3.43	-4.24	-28
Norway	- 0.30	- 5.82	+ 13.46	+13.02	+12.15	+13.7
Spain	+4.40	+7.09	-8.61	-8.26	-7.04	~5.7
Sweden	+4.00	+4.66	+ 15.49	-3.89	-3.96	-2.5
Switzerland	-0.83	-0.79	+8.10	-6.77	-4.91	-3.5
UK	-1.44	-4.38	+3.82	-9.73	-9.73	-8.4
EUROPE	-0.38	- 0.73	+11.87	-3.02	-2.93	-1,5
Australia	- 0.55	-4.88	+6.71	-8.89	- 12.53	-11.1
Hong Kong	+2.53	+2.02	-3.08	+8.15		+8.3
Japan	+ 4.15	-3.19	- 12.56	-24.03	-31.74	-30.7
Malaysia	-2.10	-8.44	+21.42	-6.09	-8.09	-6.7
New Zealand	+ 0.63	÷3.96	-277	-10.80	- 13.59	- 12.3
Singapore	- 0.97	- 5.04	+ 19.54	+4.68	+4.59	+6.0
Canada	-5.22	-7.78	-5.50	- 13.33	- 14.84	-18.6
USA	-2.78	- 1.06	+7,74	-5.22	- 6.56	-5.2
Mexico	+2.75	+9.14	+ 172.61	+31.94	+24.65	+26.4
South Africa	-0.80	-2.26	+25.02	+4.89	7.57	-6.2
WORLD INDEX	+0.17	-1.90	+0.29	-12.38	16.34	-15.1
† Besed on April 20th 1 and County RelWest Se			Financial To	oes Limited,	Goldman, S	ache & Co

pean market to show healthy gains. Stockholm rose 4 per cent on the week, lifted mainly by investor demand for Erics son, the telecommunications company, and Astra, which makes the anti-ulcer drug,

Canada, which has fallen 13.33 per cent since the start of the year because of record high interest rates and a strong Canadian dollar, dropped 5.22 per cent last week on confirmation that these factors were hurting corporate earnings. The poor results from CP Forest, Fletcher Challenge and Noranda Forest have kept investors close to the sidelines

or in short-term paper," says

MONDAY APRIL 23 1990

-1.2 -3.7 -0.5 -0.2 -1.4 -1.8 -2.6 -0.2 -1.1 -1.5 -0.6 -2.5 -1.8

+0.3 -1.1 -1.0 -1.7 +0.4

-1.4

-1.0 -1.0 -1.2

- 1.0

261.96 146.99 131.21 245.41 131.71 162.92

126.93 126.61 185.52 100.09

401.34 137.27

137.27 63.35 224.85 186.02 181.15 154.43 185.94 90.60 143.63 133.99

138.15

138.15 187.71 135.31 136.82 133.73 132.87 128.29 137.21 134.19 134.73

135.01

Switzerland (Zurich market) closed April 23

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

-0.6 -2.7 -0.3 -0.9 -1.4 -2.2 -0.6 -1.7 -1.3 +0.3 -0.9 -1.7 +1.0 +0.0 -1.7 +1.0 -1.7

-1.2 -0.5 -0.7 -0.9

-1.1 -1.2 -0.5 -0.9 -1.0

-1.0

231.10 127.05 110.31 215.37 110.55 145.54 113.75 126.67 135.37 220.44 1250.80 119.57 57.64 120.29 160.90 156.82 125.18 168.87 83.86 130.13 133.18

122.99

132.43 117.99 115.96 130.11

131.42 131.07 129.28

222.33 119.32 147.60 116.80 114.70 168.07 90.68 123.06 129.75 124.36 57.39 203.71 168.52 164.11 139.91

168.45 82.08 130.13

125.16

170.06 122.58 123.95

121.15 120.37

116.23 124.30

121.57 122.06 123.16

122.32

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Gross Div. Yield

6.00 1.15 4.56 1.53 2.42 2.71 4.91 2.60 2.45 0.41 1.59 1.87 4.24 2.38 2.34 2.34 2.35 3.59

3.62 1.95 0.95 2.04 3.60 2.76 5.22 2.11 2.36 2.61 3.67

2.62

147.77 131.42 148.32 133.64 165.91 132.88 187.54 101.65 213.51 411.51 139.76 68.18 227.33 187.99 184.26

187.07 90.73 145.31 135.58

140.18 189.48 136.15 138.14 135.24 135.06

129.32 138.52

135.56

136,41

121,99 246,47 133,95 119,15 225,10 121,15 150,40 115,00 92,14 123,85 136,52 126,63 126,63 126,63 126,63 127,03 126,63 127,03 128,55 127,03 128,55 128,53 128,53 128,53

169.58 82.24 131.72

127.07 171.76

123.42 125.23 122.59 122.43

117.23 125.57

122.88

Mr Mark MacLean at BZW Canadian Securities. Friday's decision by three

leading banks to raise their prime rate to 14.75 from 14.25 per cent in spite of a smaller rise in consumer prices in March was likely to make Toronto even more vulnerable, he adds. Canada's fall com-pared with a 2.76 per cent decline on Wall Street, where much better-than-expected first quarter results from IBM were not enough to offset concerns about inflation and tighter

monetary policy.

An unexpected turnaround by the yen and a perception that large capitalisation shipbuilding and trading compa-

nies had been oversold enticed investors and dealers back into the Japanese market. It rose 4.15 per cent on the week, reducing its fall over the past month to 3.19 per cent.

While sentiment had improved and bargain-hunting by foreign and domestic investors was evident, the market was still expected to trade in a narrow range in the coming weeks. "The major players are likely to remain on the side-lines ahead of the Golden Week [series of holidays], the release of corporate earnings results and inflation figures next month," writes Tarek Fadlal-lah at Nomura International. In the Pacific Rim, Hong Kong was relieved that the Easter weekend did not witness any demonstrations on the first anniversary of the start of the civilian pro-democracy movement in China. The market which rose 2.53 cent on the week, breached the important 3,000 support level on the Hang Seng index, mainly thanks to heavy over-

seas huving. While Hong Kong had been a beneficiary of the depressed trading conditions of other regional markets, such as Sing-apore and Malaysia, notes Mr Nick Peacock, at Citicorp Scrimgeour Vickers International, the fundamentals in Hong Kong had not changed enough to justify further significant advances.

Mr Peacock points in particular to the political situation in the British colony and the poor outlook for the property sector, due to the excess supply of commercial property.

Malaysia and Singapore con-

tinued to slip, falling 2.10 per cent and 0.97 per cent respectively, as volumes contracted for the third consecutive week, with the result season largely over and in the absence of

DOLLAR INDEX

236.69 130.39 141.69 122.05 112.24 181.49 91.85 124.40 208.65 324.53 60.31 202.34 179.70 180.67 132.84 173.89 88.73 143.63 143.63

135.57 185.01 124.63 130.35 131.02

124.81

126.77 131.30 130.80

131.95 135.25

260.82 152.29 136.43 137.71 126.90 198.57 103.73 197.26 245.20 145.86 745.90 199.38 251.39 185.19 206.95 99.12 164.34 184.40

146.66

145.78 136.21 139.32 173.77

162.00

162.05

111.51 147.58 116.35 94.13 136.32 223.54 1252.94 121.19 57.48 202.18 166.39 159.51 123.99

169.21 83.86 131.72 135.58

124.47 161.90 134.99 131.38

133.93 119.40 116.52 131.27

132.69

132.32 122.34 135.91 136.26 179.03 155.05 122.35 87.47 130.41 147.42 83.55 186.07

178.18 176.06 121.85 69.97 196.18 152.70 144.71 154.99 157.59 76.02 146.00 125.52

120.50 155.36 181.56 157.17 126.06 104.50 127.45 156.33

144.09

144.24 124.26

All these Bonds having been sold, this announce-



PETROLEOS MEXICANOS

DM 100,000,000 111/4 % Bonds due 1995

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WESTDEUTSCHE LANDESBANK

GIROZENTRALE

COMMERZBANK AKTIENGESELLSCHAFT

DEUTSCHE BANK AKTIENGESELLSCHAFT

BAYERISCHE LANDESBANK GIROZENTRALE

BAYERISCHE VEREINSBANK AKTIENGESELLSCHAFT

CSFB-EFFECTENBANK

DAIWA EUROPE

AKTIENGESELLSCHAFT

(DEUTSCHLAND) GMBH

DEUTSCH-SÜDAMERIKANISCHE BANK AG -DRESDNER BANK GROUP-

DG BANK DEUTSCHE GENOSSENSCHAFTSBANK

HESSISCHE LANDESBANK -GIROZENTRALE-

MERRILL LYNCH BANK AG

MORGAN STANLEY GMBH

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SALOMON BROTHERS AG

SCHWEIZERISCHE BANKGESELLSCHAFT

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SÜDWESTDEUTSCHE LANDESBANK

GIROZENTRALE

VEREINS- UND WESTBANK AKTIENGESELLSCHAFT

mon FINANCIAL TIMES



Airlines are battling to win a bigger share of the lucrative business travel

market by revamping

their executive and first class services. But congestion in the air and at airports is casting a cloud

over the future of business air travel. Paul Betts reports

Defying old assumptions

COMMERCIAL aviation has cent compared with the same traditionally been regarded as month in 1989. Most other a barometer of economic activity. It usually feels the chill of an economic downturn or the warmer air of a recovery sooner than other industries and no more so than in the business travel sector.

Accounting for between 20-25 per cent of world air traffic, business air travel, either with scheduled airlines or through company owned or leased aircraft, has tended to be a function of economic development, international trade and growing industrial globalisation. When the world stock markets crashed in 1988, the decline in the passenger load factor on Concorde supersonic flights across the North Atlantic was almost a mirror image of the fall in the leading stock market

Quite surprisingly, however all the old assumptions have been proved wrong this year. Although economic activity has been slowing down, pas-senger traffic and especially business travel has held up more strongly than expected. British Airways, for exam-ple, reported record passenger traffic growth in March with sengers increasing by 11.5 per

international airlines have also reported continued sustained growth in traffic and demand both on long distance and short haul routes.

The market has also been strong in the corporate aircraft sector. "After quite a long period of stagnation, the mar-ket is buoyant," says Mr Gor-don Wilson, vice president of marketing at British Aerospace's corporate aircraft division. "But the market in the non-American world is devel-oping faster than in the US,"

All the latest forecasts point to better than average growth for air transport in the coming years. The International Air Transport Association (Iata) expects international schedule passenger traffic growth to reach 8 per cent or more this year, settling down to 6.5 per cent, and then rising to 7 per cent over the next three years.

Asia and the Pacific will remain the fastest growing region during the next decade offering significant opportunities for expansion for both business and leisure travel in and out of the region. Iata expects passenger traffic to show annual average increases of 11 per cent in the North Pacific area and of 9 per cent in south-east Asia and the south-west Pacific. For their part, Europe and North Amer-ica are forecast to show very respectable growth of 6 per cent on average over the next three years.

The biggest gainer from these encouraging trends is likely to be not so much the business market but the lei-sure travel sector. Although the charter market is going through a rocky patch, all aerospace analysts concur that the potential for long term traffic growth remains impressive.

A recent study by the European Airbus aircraft manufac-turing consortium said that even in mature markets like North America and Europe the

high. But although the leisure side is likely to take an ever increasing share of traffic, business travel will continue to provide airlines with high yield revenues which subsidise to some extent the high volume low fare economy class.

The significance of business travellers to all airlines is eloquently reflected in the fierce competitive battle carriers have been waging all round the world to attract business men to their executive or first class services. Pan Am, for example, recently offered pas-sengers flying first class from the UK to the US a money back guarantee if they felt the ser-vice was not up to scratch in an effort to win back some of the high yield business it had lost to other competitors.

The competition for business and first class passengers has been intensifying in recent months with airlines investing huge sums either to revamp their existing services or to launch new services. The bat-tie has involved both long dis-tance and short haul services. In Europe, the gradual but steady process of liberalisation in air transport coupled with the approach of the Single Market in 1992 has created new opportunities for airlines and provided a further stimulus for

business travel on shorter

routes. Airlines have thus been jostling for position in an increasingly open European market with some, like Lufthansa, reviving a first class service on short haul routes and others upgrading their business classes to try to give the businessman a better deal. In the long distance market, the predominant trend has been to provide non-stop services, using new aircraft with extended range performance following the introduction in many leading airline fleets of

the new Boeing 747-400 jumbo

or the Boeing 767 extended range twin engine airliner. Airbusiness travellers want to

BUSINESS AIR TRAVEL

lines are also investing in a new generation of wide body long distance aircraft which the three main airframe manufacturers are now developing. These include the Airbus A330/ A340 family, the new McDon-nell Douglas MD11 trijet which is expected to be followed by a larger derivative called the MD12; and the planned Boeing 767X twin engine wide body

Schedule, speed and punctuality are increasingly emerging as the keys to success in the fiercely competitive long distance and short haul business air travel market. Comfort, especially leg room, is another important component. But all the airlines are continuing to struggle with the dilemma of accommodating all the differ-ent requirements of business class passengers, who often claim they are not really get-ting full value for the money

they are paying.
"The problem is that some

work in flight, others want to relax and sleep, and others want to have a good time. explains one senior international airline official.

The airlines also defend the hefty price of executive and first class travel, arguing that the businessman pays a premium for a better service and the flexibility of no ticket restrictions. This is at the heart of the problem of over-booking. Many businessmen book themselves on several different flights on any given day and end up taking only one. The airlines claim that if they did not protect themselves against all the no shows on a flight by over-booking they would lose an enormous amount of money.

BA, for example, estimates it could lose as much as £75m in revenues from full fare paying passengers not showing up for a flight. "An airline seat is not like a can of beans which you can keep on the shelf if nobody buys it. Once the aircraft has

taken off, the empty seat is lost," remarked a BA execu-

The battle for business travel is not only being fought in the air but also on the ground. Airlines have been multiplying new facilities at airports because with congestion and delays passengers are spending more and more time on the ground. In the old days, passengers drank a cup of coffee and watched TV while they waited

for their flight in airline execu-tive lounges at airports. Today they can send fax messages, make international telephone calls, check stock market prices from lounges which have also been converted into business centres. Airlines also offer valet car parking services at airports and much else. Congestion at airports and in

the air, especially in Europe, is casting a cloud on the otherwise encouraging prospects for business travel and air transport in general. All the airlines

agree that urgent action must be taken to improve air traffic control and airport infrastructures to avoid a crisis developing by the end of the decade. A report by the Stanford Research Institute for Iata warns that air transport in western Europe could be brought to a standstill in the late 1990s because of congestion and urges an international

conference of governments, air-lines and aviation organisa-

tions to come to grips with the

problem.

The issue of airport congestion is not only affecting schedule airlines but also owners and operators of private company aircraft. Some airport and civil aviation authorities are considering restricting access to congested airports like Heathrow to small business jets. These moves are provoking alarm in the corporate jet sector at a time when the market for mid-size and smaller

business jets has been enjoying

a relative recovery.

ANATHIS SURVEY

Ground improvements 2 Supersonic travel2

EuropeThe long distance private aircraft .

their access to leading airports.....4 BAe 125 executive jet 4 project

London City Airport High-tech trends

Helicopters

Airline shuttle service.. 8 US business alrcraft.

The market for the bigger corporate jets is already sufferg because industry in general is becoming leaner: "Business jet owners and operators are going downsize for middle range corporate jets," says Mr Wilson of BAe. And if an economic downturn persists, it is likely to start having an impact on the middle and smaller end of the market. As a sign of the restructuring now taking place in the business jet sector. Chrysler recently decided to divest itself of its Gulfstream aerospace interests while Lear Jet has just been taken over by Bombardier of Canada.

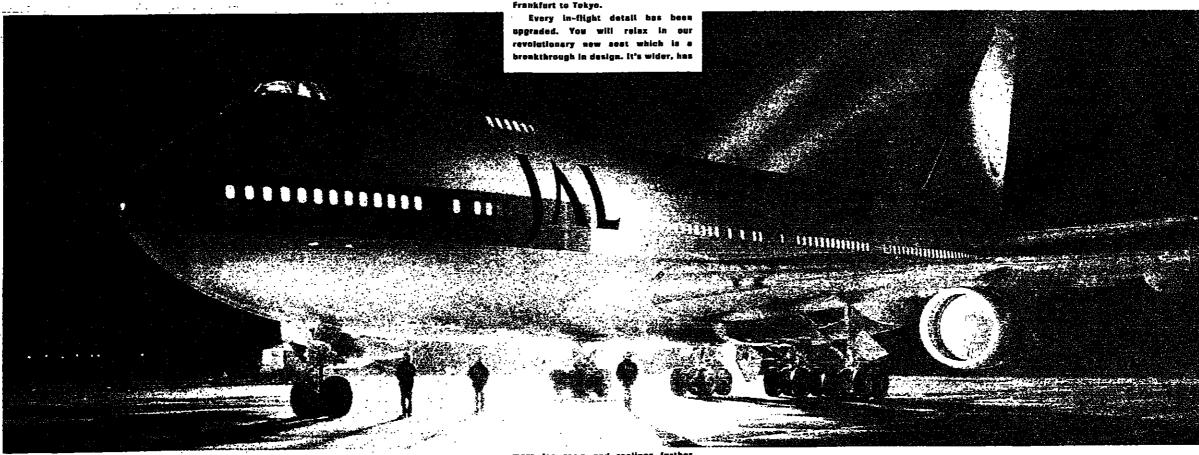
In the longer term, supersonic business air travel is expected to expand. Concorde has turned into a big success at the top end of the business air travel market and all leading aircraft manufacturers believe that a successor to Concorde will be developed at some stage in the next century. Apart from the US and European aerospace industries, Japan is now taking an active interest in the development of a second generation supersonic aircraft. The Soviet Union is also interested and has started preliminary studies to develop jointly with Gulfstream a supersonic business jet.

But before the next generation of supersonic passenger jets appears, which itself is bound to involve some form of broad collaboration between all leading airframe and aero-engine manufacturers, the industry is likely to see the development of a new breed of wide-body jumbo aircraft. Boeing, McDonnell Douglas

and Airbus are already all working on projects to stretch their largest aircraft in preparation for what is likely to be the advent of the new double-decker jumbo airliner.



JAL has introduced an entirely new cless of service. It's available on nonstop flights from London, Paris, and



more leg room and reclines furthe

bas ever before. With a 2-3-2 seeting arrangement you'll notice there's one fifth more space in the cabin overall.

Together with some unique little touches - a new menu of European





Five ways to pick the best

JAPAN Airlines this month charged in business classes is re-launched its international business-class services, while Air France re-vamped its medium-haul executive class

Last month, a couple of other airlines did the same to their business classes; over the next few months there will probably be several more. Qantas has announced plans for a re-launch later this year. Once ignored by the airlines, the business traveller has become the important element in the profitability of interna-

It was British Airways' decision, two years ago, to re-launch its international and European business class operations, at a cost of £25m, which effectively sparked off the latest round of updates by major competitors.

tional airlines.

major competitors.

Now BA faces the problem of keeping its Club World and Club Europe business class brands looking fresh against the new competition. BA says it is constantly improving the facilities that its Club classes have to offer, although there are rumours of another rethink on its European services. think on its European services. Even if BA's Club classes have their critics in some quar-ters, the airline's popularity with travelling executives was shown by its being voted best international airline by readers

of Business Traveller magazine in its last poll. The prestigious US magazine Aviation Week also recently voted BA "Best Airline on the Atlantic". The question faced by travelling executives is: how to choose the best business class from the range on offer? Choice usually depends on at

that the traveller is getting more snace, either in terms of leg-room or seat-width. This, however, generally applies to international business classes; short-haul business class trav-ellers are often left with the same sized seats as economy

Virgin Atlantic offers seats with probably the largest pitch: 55 inches in its Upper Class seats. These are typically the same size as would be found in first class on other airlines. Virgin, however, eschews a first class service in favour of just business and economy clas

Other seat pitches in business class include BA's 40 inches, Pan Am's 37 to 38 inches, and Continental's 38 # Food: Boredom on long

flights means that some execu-tives will consider the quality of the food important when choosing an airline.

American Airlines has a

strong reputation for its food in-flight, and came top in a recent "blind" testing carried out by Business Traveller mag-azine. Singapore Airlines was second and BA third.

■ Service: This is the most intangible factor - but, equally, the most important reason for many. Airlines operating to the Far East, such as Cathay Pacific and Singapore Airlines, have established a well-deserved reputation for service. BA also improved its service levels with its well-pub-licised "putting people first"

staff training programmes.

Many travellers, moreover, prefer the policy adopted by some US airlines in giving the stewards and stewardsses jobs to long-time staff. Mature cahin staff, they believe, give better

in-flight service.

Amenities: The ubiquitous toiletries and amenities kit, offered by most airlines, varies considerably. Delta Airlines is regarded as having one of the best, while several other well-known striines kits leave much to be desired.

Some airlines, however, offer alternatives. Virgin, for exam-ple, provides a torch or pen, while Canadian Airlines International gives a selection of leather or executive gifts.

•Routes: Choice of an airline

often has as much to do with its route patterns as in-flight services. BA, for example, is picking up business to the west coast of the US by its direct flight to San Diego. It is the only international carrier to offer a direct route to San Diego: others require travellers to change planes at one of the US "hub" airports. One feature of the new-style

ness of airlines to take note of customer requirements. JAL, for example, asked passengers on its international flights for comments. Another source was its "Hello Line", a consumer response system set up in language in November 1987, when Japan, in November 1987, when the airline was completely pri-

The key question for airlines, however, is how far busi-ness class development can go in the 1990s? One way forward is clearly the Virgin route – scrapping first class and pro-viding significantly extra leg-room for business passengers in an expanded cabin.

man expanded cann.
What at present prevents
many sirlines from adopting
this policy, however, is not
only the loss of prestige by not
having a first class cabin but
also the loss of revenue seats at the front end of the plane typically cost twice as much as business class fares.

Yet, equally, airlines are aware that increased cost-consciousness by companies towards business travel may make them look for alternatives. BA, for example, is experimenting with giving full-fare economy passengers on its London to Houston and Dallas/Fort Worth routes who are mainly business travellers - greater facilities to differentiate them from discounted economy travellers.

Most airlines, however, are fully committed to making evolutionary rather than revolu-tionary moves. Ways of giving-travelling executives greater control of their environment, for example, will be increas-ingly sought.

Perhaps the most significant Perhaps the most significant advances in business class services, however, will not be made in the air but on the ground. The airline that can really offer the business executive a better way of getting to the airport and checking in will set the recent for business. will set the pace for business air travel by the late 1990s.

SUPERSONIC FLIGHT

Way ahead by a long nose

a reality for captains of indus-try, rock stars, and others with access to money for the past 21 years ever since Concorde first entered commercial service.

Even after all this time the sight of Concorde sitting on a runway waiting for take-off can still lead to a craning of necks from even the most sophisticated of business travellers sitting in sub-sonic

planes.
Yet Concorde is still perceived largely as an expensive status symbol for the egocantric individual with wealth be it personal or corporate rather than the business to which BA (and to a lesser extent Air France) would

rather have portrayed.
Concorde's real strength is
its speed. Flying at supersonic
speeds — at twice the speed of
sound — and at twice the height of normal planes means that on the New York route, for example, executives can leave London (on BA001) at 10.30am and arrive at 9.20am in New York ready for a day's

The flight time of three and a-half hours, moreover, is little more than the equivalent of a train journey within the UK; and the lower cabin pressure and the lower cann present in Concorde than in a jumbo means that passengers arrive less dehydrated and unconfortable than is often the case.

Time is also saved on the ground: check-in time is 30 minutes before departure (instead of the usual hour for business class passengins) and with a maximum of 100 passengers there are fewer processing delays on both departure and arrival Arrival and departure times at New York's JFK inter-

times at New York's JEK international airport are also scheduled to avoid the rush-hours
and other sub-sound flights at
BA's own terminal.
So conscious is BA' of its
speed advantages that it offers
a special "awayday" fare at a
discount to the admail New
York return fare of \$250. This
package of flight to New York
and back on the same day is
aimed at executives who need
to meet colleagues face to face;
some four flours of meeting
time is available and the fare
includes a conference room at

inchuses a conference room at BA's serminal as a significant But even Concorde's speed cannot help it in all circumstances. The return flights from New York to London are often less crewded because the time difference works spainst

IS SUPERSONIC travel worth though the elapsed time is it? Flying by the Concorde services offered by British Air. Supersonic flight out of JFK to London does not a resilite for contains of indian of JFK to London does not arrive in London until 6.20pm. The 1.45pm flight is more popular, since it enables a morning in the office, but does not reach London until 10.25pm

local time. The result is that many travellers might choose to fly First Class overnight and get a night's sleep in preference to losing a day in the office.

In fact, apart from its speed and style, Concorde compares unfavourably with first class and many business class services. Concorde's seats may be leather-covered but they are small and rather cramped in comparison with the space most business travellers are used to in business class.

The food and service offered on Concorde is, not surpris-ingly, of a high quality, but there are limits to what can be achieved given the space limitations on the galley and staff. Many frequent Concorde fly-ers, for example, often decide to forgo eating on the plane since they can be in Manhattan

for lunch. Yet BA remains committed to flying its Concordes well into the early years of the next century. Apart from its New York service, it has regular scheduled services to Miami and Washington and is starting a service to Toronto in June. An France only operates one service, from Paris to New York, at a return fare of

FE130,750. BA, however, is targetting its marketing effort towards making more executives aware of Concorde's benefits to them. It often upgrades frequent business travellers paying full fares on busy sub-sonic flights on to Concorde, as well as offering special promotions from time to time. For example, last year it offered an automatic Concorde upgrade for Club World passengers book-ing three tickets to the US. But even if such efforts

introduce a whole new generation of customers to Concorde, mevitably the day will come when the plane will finally have to be taken out of service simply because no new ones are being produced and there are only a limited number of spare parts available. When that happens the rock stars, captains of industry and other top executives will have to readjust to the slower-than-sound travel that most travel-lers take for granted.

Extras on the ground include...

least five factors:

Space: The chief justification for the higher fares

Discounts and stopovers

they can in the air, and are turning their attention to onthe ground extras. Free transport, hotel and

car-hire discounts, leisure club

access, free accommodation while awaiting a connection are almost the norm nowadays. For example, those who fly with Qantas from Heathrow or Manchester to Bangkok, Singapore or Australia, receive benefits worth between £100-200 programme. These include a free night at Heathrow's Excel-sior hotel (with dinner and breakfast) and a free chauffeur-driven car to the airport (within a 40-mile radius) if you fly first class, or one or the

If you plan to drive in Australia, you can take advantage of the deal the carrier has done with Avis: a 20 per cent dis-count on standard time and mileage car hire rates for Qantas' first and business class sengers. And a Qantas firstor business-class passenger, staying at the Regent hotel in Melbourne, can pay a special rate of A\$245 and stay in a deluxe room which would nor-

other perk if you're go busi-

mally cost A\$350. If you're flying to South Africa or southern Africa on South African Airways, this carrier offers a 20 per cent dis-count off hotel rates in 14 destinations, and an upgrade to the luxurious Towers section of the Johannesburg Sun hotel if you book in advance in the UK. Stay at any of the Protea chain hotels, in South Africa, and receive a 25 per cent discount and 15 per cent off Budget and

Generally, airline stopover ckages let you stay at luxury notels for almost half price. Air France, for example, offers good savings in the Middle East and Asia through its Connections programme. All air-lines tend to offer the best savings at their home base, where they have the most pur-

chasing power.
UAE flag-carrier Emirates, for example, offers huge dis-counts in Dubai under its Emirates Holidays packages. Stay at the InterContinental hotel for \$74.68 through Emiror at the Hyatt Regency for £44.30, rather than £87.93. Savings at the nearby resort hotel of Jebel Ali are even greater: £139-158, instead of £307-353, depending on whether you have a garden or sea view.

Such stopover deals offer

hidden savings, as usually they include return airport/hotel transfers, service/tax and breakfast. For example, the deals Singapore Airlines offers in Singapore, are even more appropriate now hotel rates there have hardened over the last 12 months. Passengers can stay at the deluxe Pan Pacific hotel for just £35 per person per night, or in the first-class category Taipan Ramada for 226 in a shared twin room. These deals are part of SIA's Singapore Stopover Holidays scheme and include full American breakfast, transfers, sightseeing tours, and discounts on Avis car rental and at the

Tanga department store. In Europe, passengers who fly Dan-Air and rent from Europear become eligible for the airline's Link Drive car hire deals at UK airports and in Dublin, which are up to 50 per cent cheaper than compa-

rable fly-drive prices.

Meanwhile Richard Branson's Virgin Atlantic airline pioneered the free Economy

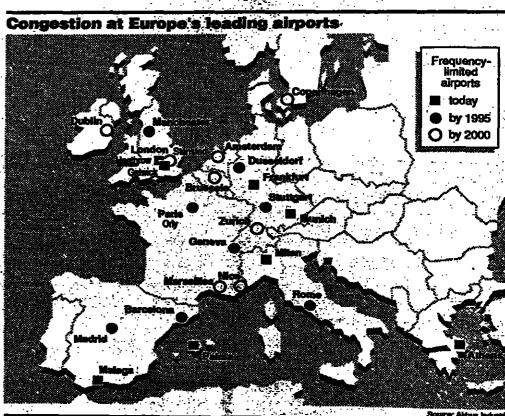
ability) when travellers sample its Upper Class (business class) service - something that Emirates has since copie Dominant home-based air-

lines, like British Airways, are not over-generous in showering passengers with on-the-ground extras, but do pay lip-service to the idea by offering (until June, on a trial basis) free chauffeur drive for firstand business-class passe Hong Kong and New York); valet parking at Heathrow Ter-minal 4 (220 for first day, £15 for second, £10 for subsequent days) for all classes of passen-ger, and free helicopter trans-fer from New York's JFK airport to Manhattan if you're a first or Concorde passenger.

At a very minimum, most sirlines provide the tranquil surroundings of a private lounge, although this is sometimes only open to airline club members or if, because of the pressure on space at major airports, the lounges are so small that they are just as chaotic as the general public areas. Oth-ers, like SAA's at Heathrow, offer showers, bathrobes, changing facilities, fax and sec-retarial services – though only for use by SAA first-class passengers and its Prestige club

Until new airports are built plans are under way at Paris, Amsterdam, Frankfurt, Munich, Brussels, five British airports and four Spanish cities - more lounge space will not become available. But as the competition intensifies, the consumer will benefit most

Editor, Business Travelles



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A BREATH OF FRESH AIR.





Thai Airways International's flight kitchen, at Bangkok Airport, produces 20,000 meals a day

BUSINESS AIR TRAVEL 3

A flying 'Orient Express' is slowly emerging as airlines continue to upgrade their services in the competitive long-distance market

Non-stop engine of growth

COMPETITION among the airlines for traffic in the longdistance travel market to and from western Europe has been increasing rapidly in recent years, as more and more pas-sengers have been seeking to fly further - preferably non-

while much of this has been, and still is, business traffic, reflecting the growing signifi-cance of global export markets st European commerce. and industry, a significantly increasing proportion of it is leisure traffic, reflecting the more ambitious travel patterns of holiday-makers and expanding ethnic communities. Both trends seem likely to continue, as world air passenger traffic is expected to double by the end of this decade to more than 2bn a year, and perhaps even dou-bling again by 2010.

Much of this expansion has been, and will continue to be, made possible by significant improvements in engine, airframe and avionics (airborne electronics) technology. As a result of developments in these areas over recent years there has been a significant change in the pattern of air transport operations worldwide.

What in the days of the earliest four-engined jet airliners of the late 1950s and early 1960s were regarded as long-range the North Atlantic between western Europe and the eastern seaboard of North America - have now become, as a result of the technological dvances in aeronautics, comfortable, safe and reliable operations for medium-range twin-engined airliners.

Today, regular non-stop transatlantic flights between west European cities and North American are made with twin-engined Airbus A-300-600s and A-310s, or Boeing 757s and 76ls, under what is variously known as "Etops" or "Erops extended range twin-engined operations over water.

Progressively, as experience with such operations grows, the number of such flights is increasing. There are now several thousand every month on a variety of routes, especially across the North Atlantic, and across the Pacific between the US West Coast and Hawaii.

widen the market for medium-range twin-engined airliners but also to extend individual airlines' own route expansion

New types of medium-range airliner now under development will extend such operations even further. Such bus twin-engined wide-bodied A 330, due to enter service in 1993, and which will be capable of flying up to 4,550 nautical miles non-stop with a payload

At the same time as the medium-range twins have moved into what was originally the preserve of the bigger four-engined airliners, the latobliged to make one stop in the westbound direction against prevailing headwinds.

The entry into service of the improved Series 400 Jumbo late last year, however, has changed that situation again, with non-stop operations in both directions now expanding as more 747-400s flow into the fleets of the world's leading

Looking further ahead, even more significant long-range airliner developments are on the way. Airbus, the west European airliner manufacturoping its A:340 four-engined wide-bodied long died long-range airliner in two versions, the Series 200

Growth in air traffic demand Change in 1970

5.9% 2000 Average annual RPM growth 4.8% 100 Billion Revenue Pas ter have also expanded the capable of carrying 262 passen-

frontiers of range and payload performance even further. The best example has been the evolution of the Boeing 747 Jumbo jet, which since it entered service 20 years ago has enabled millions of passengers to fly to places that previously would have been impos-sible to reach at fares within

One result has been for an increasing number of airlines to operate longer non-stop flights, especially on some routes between western Europe and the Far East and south-east Asia - the fastest growing air transport region in the world.

The earliest versions of the 747 still required airlines to make refuelling stops between western Europe and south-east Asia and the Far East. But the emergence of the Series 300 version of the 747 in the late 1980s made it possible for air-The most significant results lines to fly non-stop eastbound

gers over distances of 7,550

nautical miles, and the Series

300, capable of lifting 295 pas-

sengers over 6,750 nautical

miles. The first A-340 enters

service with Lufthansa in September 1992. At the same time, McDonnell Douglas, whose DC-10 series of three-engined airliners did much to help extend both the medium and long-range capa-bilities of the airlines in competition with the Boeing 747, is now developing the improved MD-11 series of tri-jets.

Initially capable of carrying 293 passengers over more than 7,000 nautical miles, McDonnell Douglas is planning a stretched MD-11, carrying 368 ngers over 6,200 nautical miles. But it also has plans for an "advanced stretched" version capable of more than 8,000

nautical miles. Boeing also has ideas, as yet not revealed in detail, for fur-

and payload performance, for service towards the end of this decade. Such an aircraft could targeted at the ultimate in long-distance non-stop operations, between the UK or western Europe and Australia,

with a profitable payload.

The 747-400 has already achieved such a feat, albeit on a delivery flight with a very small payload. A decision to develop such a new 747 variant will depend upon airline demand, but several airlines

are already showing interest.

Because of the long-range capabilities of both the Airbus A-340 and the McDonnell Douglas MD-II, both those manufac turers have been giving much thought to ways of making ourneys more comfortable for business passengers.

Airbus, for example, starting in effect with a clean sheet of paper in the design of its A-340, is studying the possibility of using lower-deck space in that aircraft for either a lounge go to get a change of surround-ings, or for a more formal dinarea. One idea is even to use the space for a small gym-

But the most obvious idea is to provide sleeping accommo-dation. Modules based on standard containers could enable the forward under-floor area in the A-340 to become a "flying Orient Express", offering very high comfort and privacy for first-class passengers

Looking even further ahead, much research is under way in the US, western Europe and Japan on a possible second generation supersonic airliner to replace the Concorde, with a range of more than 6,000 nautical miles and a payload of up to 300 passengers, against Concorde's 3,000 miles and 100 passengers.

However, much more work on both engine and airframe technology will be necessary before any design can be finalised. Moreover, such a development will be costly, and would require extensive international collaboration. Increasingly, the airlines want to see such an aircraft but on present estiates, it seems unlikely that it will emerge until after 2000.

Michael Donne reports on the need to overcome air congestion

Danger: crowded skies ahead

Europe, the battle for the increasing volume of business traffic has become much fiercer in recent years, as the overall number of passengers has shot up, and the business traveller, in particular, has become much more selective in his or her choice of airline.

From a total of just over 400m passengers in 1988, Euro-pean short-haul air traffic is expected to double to about 800m a year by the end of this decade, and to triple to around

1.2bn a year by 2010. Much of this will be business traffic, which because it tends to pay the higher fares is much sought after by all the airlines to offset the rising percentage of lower-fare economy-class leisure travellers within the over-

As a result, all the leading European airlines have signifi-cantly improved the quality of services they offer to business travellers, ranging widely from better seating arrangements in flight, improved quality meals and other in-flight cahin services, special lounges on the ground at airports, and even the provision of secretarial and other specialist services at airports if desired.

Every leading airline now offers a separate check-in facility for business class travellers, and a separate section of the cabin to ensure some measure of exclusiveness in flight. These facilities are not always provided, however, as religlously as they might be, and there are as many opinions on business travel standards as

there are business travellers. But one complaint often heard is that while some airlines do make an effort to ensure that in-flight seating is maintained at a high standard such as keeping empty the middle of the three-abreast seating arrangement on Boeing 737s - on some late evening flights on busy days those mid-dle seats are filled. As a result, the airlines make more revenue but the business-fare paser endures a lower stan-

dard of in-flight comfort. Also, the types of aircraft used can make a big difference to overall comfort - the European Airbus A-320s used by some airlines have more comfortable business class seats than the Boeing 737s used by

Throughout the entire Euro-

pean airline industry, competi-tion is certain to become even more formidable with the anticipated introduction of more liberal regulations governing market access, capacity shares and fares levels in the European Community from January 1 1993.

The precise nature of these new regulations is still being discussed, and it is not yet clear whether airlines of countries outside the EC will also follow suit, although many in the airline industry believe

that they will.
At the same time, the leading US airlines are already planning attacks on Europe through the 1990s, with the aim of winning bigger shares in a market that will match, if not exceed, that of the US itself in overall size.

Larger aircraft are also on the way - such as the twin-engined narrow-bodied Airbus

services in western Europe may also be significantly changed in the not too distant future as a result of ambitious plans by some airlines to forge specialist links to expand their route networks. The best example is the plan by British Airways to spend £34m on a 20 per cent stake in the new Sabena World Airlines of Belgium,

held by KLM of The Nether-While such inter-airline financial links are not new -Scandinavian Airlines has a stake in BA's rival, British Midland of the UK - they have in the past been directed more towards formal but lucrative business partnerships than to the generation of totally

new techniques of operation. The RA plan however, now being studied by both the UK's Monopolies Commission and the European Commission, is

Tackling congestion on the ground at airports and in the air is the number one priority for the entire European air transport industry

A-321, the stretched version of the popular A-320 and capable of around 186 seats, due in service in 1994, and the even bigger 335-passenger wide-bodled twin-engined Airbus A-330, due in 1993 – offering improved performance, and more flexibility in interior cabin styling.

the growth of competition is the increasing strength of the smaller regional airlines, providing direct links between smaller towns and cities throughout western Europe as well as connections from peripheral points into the leading hub airports.

Some airlines, such as British Airways, are investing heavily in such operations (BA has a significant stake in The Plimsoll Line which owns both Brymon Airways and Birmingham European Airways; BA is also developing its activities at Birmingham, Glasgow and Manchester.)

Many business travellers are finding these regional operations more comfortable and convenient than the main trunk routes between hub airports, many of which are now becoming increasingly con-

The pattern of short-haul port Association (Iata) has esti-

designed to create an entirely new hub operation on the mainland Continent, as a means of generating feedertraffic into Brussels international airport for onward connections to long- haul routes to other parts of the world. The deal is being contested

not only by British Midland in the UK, but also in Brussels by the Belgian airline, Trans European Airways (TEA), both of which believe the BA plan to be anti-competitive.

What remains to be seen is whether such arrangements ultimately benefit the consumer, either through the introduction of a wide range of new, competitive air services. at competitive fares, or whether they will be used solely to strengthen the posi-tions of individual airlines at specific hub airports. There are many airlines on the Continent which will be watching closely to see what decisions the Monopolies Commission and

the EC take in the matter. Airport congestion is now one of the major issues threatening the expansion of all European air transport through the 1990s.

The International Air Trans-

ing European airports, 16, including Heathrow and Gatwick in the UK, Frankfurt in West Germany and Madrid in Spain, will be saturated well before the end of this decade unless what it calls "enhance improvements to permit more aircraft movements at those airports - are

In the UK, British Midland Airways, the second largest operator at Heathrow in terms passenger numbers, is already prevented from expanding its services on domestic trunk routes and from starting new routes to the Continent for which it holds licences, because of a lack of available "slots" - take-off

times at Heathrow. British Midland is currently conducting a campaign to influence the Government, the National Air Traffic Services and the British Airports Authority (BAA) to take measures to improve matters, but is facing some resistance in the light of the availability of the redeveloped Stansted airport in Essex as the natural air transport expansion chamber for

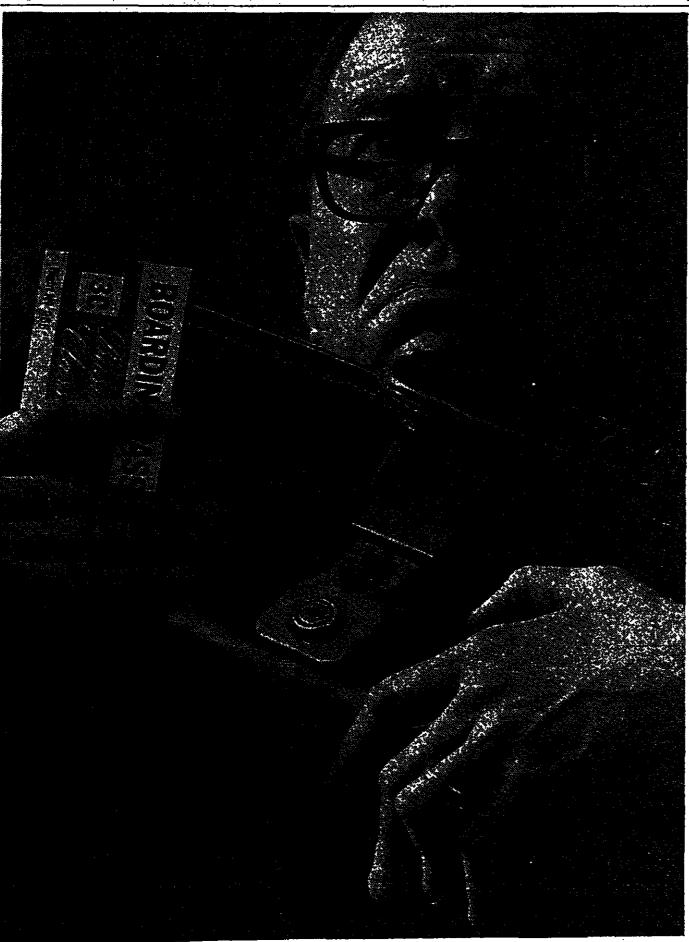
London and the south-east. But serious though airport congestion is, probably the single most important factor now governing businessmen's attitudes to travel on short-hauls especially those making one-day out-and-back trips — is the problem of delays due to

air congestion.

lata has estimated that over the past four years, the proportion of flights delayed by more than 15 minutes has almost doubled from around 12 per cent of all flights to close to 25 per cent, and there are fears that this will get worse as the volume of passenger traffic and the numbers of aircraft using the crowded European skies increase, causing yet more con-

gestion. Tackling congestion on the ground at airports and in the air must now rank as the numher one priority for the entire European air transport indus-

Unless it is successfully met and overcome, these problems threaten to bring the air transport industry to a near stand-still before the end of this decade, wrecking everything that so many people in the industry have worked so hard for so long to achieve.



number 7mal free man.

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Business aircraft owners are worried about policies to limit their use of large airports

'Relievers' are handy but often restricted

BUSINESSMEN who use company aircraft feel they are being handicapped in their tasks. Air traffic is growing, airports are increasingly congested, and corporate aircraft operators are being discour-

aged from using main centres. Pressure is on corporate flyers internationally, and the Rusiness Aircraft Users Association, the industry's interest group in the UK, notes that overcrowded large airports are encouraging business aviation to use smaller, "reliever" airfields to ease demand on run-ways and facilities.

Nowhere is the situation more graphically illustrated than at Heathrow and Gatwick. London's biggest and

busiest airports.

Last year, Heathrow handled
369,039 aircraft movements – each landing or take-off is termed a "movement" - of which 17,318 were business flights. That proportion might have been smaller still. Mr Derek Leggett, chief executive of the BAUA, says his association has three times averted a decision to ban company air-

SMALL CABIN

Beechiet 4000

IAI Westwind 1
IAI Westwind 2

Learjet Model 31 Learjet Model 35A

Learjet Model 25

Cessna Citation 111

Learjet Model 55B/C

Canadair Challenger 60

Dassault Faicon 50

Dassault Falcon 900

GAC Gulfstream 4

Dassault Falcon 20

IAI 1125 Astra

LARGE CABIN

TOTAL

TOTAL

TOTAL

MID CABIN BAe 125-800

leech Diamond 1A

Cessna Citation 2 Cessna Citation S2

Dassault Falcon 100

18

116

73

12

15

Citation 1

craft from Heathrow alto-

gether.

Airlines come first at Heathrow and Gatwick, business aviation second. That is an official policy and was reaffirmed late last year by Mr Cecil Parkinson, Secretary of State for Transport, in his response to an advice document - CAP 559 - from the Civil Aviation Authority and to representations from the industry.

Mr Leggett's objections to that centre on the importance of corporate aviation to the economy. Aircraft save valuable company time and can function as mobile office space. Even in business class on an airliner, he says, "you can't have a meeting in flight. You an't discuss company affairs." Speed is important, too.

The BAUA has about 50 members, including many of the biggest names in British husiness. Members operate mainly turboprop aircraft such as the twin-engined Beech King Air and jets such as the BAe 125. "It's all two-man, pro-fessional crews," Mr Leggett

BUSINESS JET DELIVERIES 1985-1989

11

82

21

1987

71

68

58

Professionalism in his mem-bers' crews is an aspect Mr Leggett emphasises with pride. Hand in hand with that professionalism is the elaborate level of equipment aboard BAUA members' aircraft. Inertial navigation and satellite positioning enable them to fly very precise courses and heights, and landing aids enable them to approach airports safely in bad visibility.

Instrument landing system uses radio to relate the pilot's position to that of the runway. Category I ILS permits a pilot to land when the cloudbase is down to 200ft, Category II allows 100ft.

Trusthouse Forte and J. C. Bamford are BAUA members. Both operate BAe 125s with Category II ILS. Not all airliners are so well equipped. The snag is that not all airports have any ILS, let alone Category II. That is one of the reasons the association wants to be assured of being able to go on using Heathrow, Gatwick and other big airports

Another reason is interlin-

5 year Total

485

153 106

337

369

98

32+6

73

General Aircraft Manufacturers

ing changing flights, typically from a company aircraft flown from a small regional airfield in the UK or the Continent, on to a scheduled intercontinental airline. Fast interlining demands that a company aircraft fly into the airport from

which the airliner departs. In the UK, Concorde scheduse only Heathrow. British Airways estimates that Concorde interlining from business aircraft alone is worth

The BAUA says it has three times averted a ban on company aircraft at Heathrow

over £1m annually. Many of the reliever airports that the CAA would encourage the business community to use have no airline services.

For all his criticism of the

big airports, Mr Leggett praises what he terms the "flexible" attitude towards his members that he finds at Heathrow. Mr Bill Oatey, the airport's director of safety and security, sums up the management's approach: "It's Dunlops hitting the runways that make our tills turn." Airlines take prior-

ity, but "we are in favour of retaining business aviation at Heathrow. At Gatwick, business traffic is falling. Last year Gatwick handled 189,000 aircraft movements, an increase of 5 per cent over 1988. Of those, 7,042 were business flights, 3.7 per cent of the total. In 1988, the

figure was 7,926. In terms of journey times into central London, most of petitive with Beathrow and Gatwick.

At Farnborough, the Minis-try of Defence airfield best known for its international air show every two years, Carroll Aircraft, a subsidiary of Carroll Group, a property concern, has this month received planning approval from Rushmore Council for an executive terminal and offices which will transform the present group of small hangars and reception buildings.

As a developing business aviation centre, its constraint is less the precision approach radar, which permits a military-style ground-controlled talkdown, or the large runway. which has handled the Soviet ampton's 1,723m runway is Antonov 124 heavy transport, but rather its opening hours: Monday to Friday, and Saturday morning.

Mr Joe O'Neill, Cartoll Aircraft chief executive, says: "It's one thing to force people out of the major London airports, it's another to provide facilities at reliever airfields. Those facilities must include seven-day availability and full customs."

Biggin Hill, in Kent, famous for its RAF role in the Battle of Britain, is managed by Airports UK, a subsidiary of BAA (formerly the British Airports Authority), on behalf of the owners. Mr Colin Sewell-Rutter Airports UK managing ter, Airports UK managing director, believes Biggin Hill has the potential to be the most important of the London relievers but agrees that until now the airport has lacked the navigational aids that business

pilots want At 1,815 metres, the main runway can accept most pur-pose-built business jets, but until this month the airport has had no ILS. Its advantages lie in swift customs processing - 12 minutes from leaving the sircraft to entering the car and good public-transport links with central London. No air-lines use Biggin Hill, but the M25 is a quick link with

Airports UK also manages

used extensively by light single and twin-prop types and by air-liners up to the size of the McDonnell Douglas MD83, a development of the DC9; the airport also hosts Genavco, an executive service company offering facilities from corporate passenger handling to

telex and photocopying are via customs to limousine as

Instead of ILS, the airport has area rader and precision radar for ground-controlled talkdown. Usually the system works well, but Mr Malcolm Olson, Southampton's airport director, observes: "Some for-eign pilots are not used to pre-

fast, but drawbacks remain, and the pressure at the main airports will not go away. Until proper facilities are in place, UK and foreign business travellers will still feel they are working with one wing tied behind their back.

Southampton airport. South-

engineering support for aircraft. It is experienced at main-taining the BAe 125. Southampton's executive unges – Airports UK's and Genavco's - are functional rather than lavish. Fax, phone,

available, but the emphasis, as elsewhere, is on speeding the business traveller from aircraft fast as possible.

cision radar approach."

The relievers are developing

THE DRAGON'S DYNASTY

BRITISH AEROSPACE's BAe 125 executive jet has been a quiet success story for 28 years. It is also typical of the aircraft used by the businessman in is hurry:

The type was designed by De Havilland, now incorporate into BAe, and first flown in 1962 as the Jet Dragon. That name was soon dropped. The aircraft seats about six people and is powered by twin, rear-mounted jets.
Currently in production are the Series 800 and 1000
models, the latter announced late last year. Previous models no longer in production sold a total of 473 aircraft. Improvements to the type over the years have seen the original Rolls-Royce Viper turbojets replaced by quieter Garrett and, on the 1000, Pratt & Whitney Canada turbofar

which have also helped to extend the range flown. The aircraft has become longer and roomler. Aerodynamic improvements on the 1000-model include a wing redesigned with the benefit of Airbus technology. With increased fuel, the sircraft can reach New York from London in one leg, or cross the US from coast to coast. Flight instruments, keeping abreast of latest developments In the industry, are electronic. Navigation uses two

high-precision instruments: the inertial reference system which uses accelerometers in three axes, and the global pelitioning system, which takes signals from satel At present, the 1000 is authorised to use its instrument landing system — whereby guidance signals from ground equipment registers on instruments in the aircraft, telling the pliot his position relative to the runway — in so-called Category I conditions: with a cloud base down to 200ft. BAe is working on getting the aircraft cleared to use Category II ILS, allowing it to operate with cloud down to 100ft.

ILS acuipment is used at most big international airports but more rarely among smaller airfields. -DAVID BOGGIS

An east-west joint venture

Three partners plan prototype

-skills.

son, chairman of the board and chief executive of Gulf Stream,

and Mr Mikhail Simonov, gen-eral designer at the Sukhoi Design Bureau, signed their first memorandum of under-

the avionics and marketing

Mr Balabam believes that Rolls-Royce should be able to

produce a quiet-mough engine within the necessary time-scale, while the Soviets' design

should be able to overcome the problems of sonic boom that so

dogged Concorde.
Rolls-Royce, however, is not quite so confident. In a recent

interview, Mr Phil Ruffles, technical director at the Brit-

ish company, said that a pro-

ish company, said that a pro-duction engine would probably not be ready until the end of the decade. The prototype would probably have to be powered by Soviet engines. If the design of a small busi-ness jet proves possible, there are plans to design a stretch version for about 50 passen-gers.

Paul Abrahams

THE IDEA of capitalists flying Show last year, Mr Allen Paulbetween business meetings at son, chairman of the board and supersonic speeds in a jet powered with British engines, fitted with American avionics and based on a Soviet strirame originally designed for a fighter aircraft may sound

highter aircraft may sound standing within 72 hours.

The idea behind the project
But the scenario could is that the Soviets should probecome a reality if plans of vide the airframe, the British
Gulf Stream Aerospace, the US the engines and the Americans become a reality if plans of Gulf Stream Aerospace, the US business aircraft manufacturer, Rolls-Royce, of the UK, and the Sukhoi Design Bureau, previously best-known for its Soviet fighters and bombers, come to fruition.

The three concerns are planning a supersonic business jet for between 16 and 19 passen-gers, capable of landing on standard business airstrips and being maintained by business aircraft personnel, yet also being able to travel at Mach 2.2

- some 7 per cent faster than
the Anglo-French supersonic
jet, Concorde.
One of the memoranda of
understanding between the
American and Soviet concerns also specifies that the aircraft should have a range of 5,000 statute miles. Gulf Stream believes that there is a considerable market for such an aircraft if it were to cost about \$50m. It is presently undertak-ing a marketing study to assess the project, and expects to find that its original estimates of a potential market of about 50-60 jets is a conserva-

The company says that originally it believed the \$1bn project would take about 10 years to complete. However, the Soviets are far more ambitious. They envisage being able to fly three or four prototypes by 1993, and actually marketing the aircraft in five years.

Mr Alvin F.Balabam, direc-

tor of corporate communica-tions at Gulf Stream, says that, although the American com-pany was initially sceptical of the Soviets' time-scale, once its employees had visited the Soviet Union it came to believe that it was achievable.

The Soviet design team certainly appears keen on the enterprise. After meeting for the first time, at the Paris Air and out of airports. Many have therefore turned to business jets, either directly owning or leasing private aircraft.

The corporate jet offers the flexibility required by business

executives, as well as the com-forts of a flying gin palace. Although the market for these aircraft has gone through a sticky patch following the last oil shock, it has shown signs of recovery after a long period of stagnation.

In part, the recovery reflects the preference of a growing number of businessmen to turn to small corporate jets rather than depend on schedule air-line services. But the buoyant business climate of the last few years has been largely respon-sible for the pick-up of the private jet aircraft market.

Business jet manufacturers warn that there are now beginning to be some clouds on the horizon. A downturn in US economic activity risks having repercussions on the market in the short term. But in the Ionger run, the major worry of business jet manufacturers and

port authorities, especially in Europe, are now considering imposing bans on small corporate aircraft at some big crowded airports like, for example London Heathrow to relieve some of the congestion at these airports. Already landfor smaller aircraft

the British Aerospace BAe 125, the Cessna Cibation III, the Dassault Falcon 20, the IAI 1125 Astra, and the Learjet Model 55B/C. Total deliveries in this section of the works in this section of the market rose to 73 aircraft last year from 56 in 1988. The small end of the corporate let market also showed a small rise last year with deliveries rising to 99 from 97 sircraft in 1988

market has suffered as indus-try in general has become leaner, and corporate users have preferred to opt for mid-die-size aircraft, rather than large cabin jets. The market for larger jets — including the Canadair Challenger 601, the Dassault Falcon 50 and Falcon 900, the GAC Guifstream 3 and 900, the GAC Gulfstream 3 and 4 - saw total deliveries fall to

The BAe 125 is among the bestselling company jets THE CORPORATE JET

Flexible and comfortable

LARGE number of businessmen find even first-class or Concorde air travel a hassle in these days of increas ingly congested airports, air-traffic control delays and at times difficult road access in

operators is the threat of restrictions of airport access to business aircraft users. Many civil aviation and air-

ing fees for smaller aircraft have been increased at some airports, as part of the concerted action to tackle the airport congestion problem.

The strongest part of the corporate jet market is that for middle size aircraft, such as the British Agregator RAs 125.

However, the top end of the market has suffered as indus-

86 aircraft last year, from 110 the previous year.

In the medium-sized corporate jet market, BAe unveiled last year a new derivative of its long established and successful BAe 125 family of corporate jet aircraft. The new aircraft is called the BAe 1000, and the UK group claims it is the first medium-sized twin engined business jet able to carry six passengers more than 3,200 nautical miles, giving it transatlantic and intercontinental capability. The company describes it as " a long-range aircraft with a medium-range price tag".

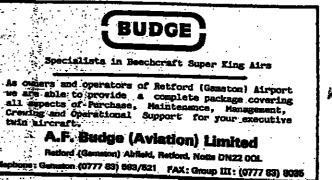
Corporate aircraft makers are also increasingly looking at new markets for their jets. BAe, for example, says there is growing interest from regional operators and military customers for its BAe 125 family. The US air force have bought six BAe 125-800s for electronic flight surveillance operations, and the Japanese air force intends to use three BAe 125-800s for similar purposes. Japan, which has been a poor market for business jets, because of access problems for small aircraft at busy Japanese airports, is understood to have an overall need of about 70 small jets for military and coast guard applications.

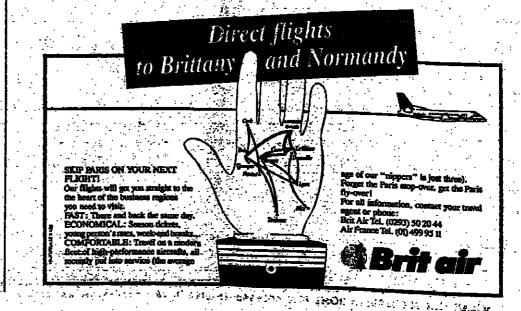
At the same time, Japan is now showing interest in participating in the development of second generation supersonic aircraft. Of particular attrac-tion to the Japanese and south-east Asian market is a supersonic business jet with a range of around 6,000 nautical miles, which could fly businessmen in record time across Soviet Union is also working on a supersonic business jet concept, with Gulfstream of the US and Rolls-Royce of the

UK on the engine side. However, the days of a supersonic business jet are still a long way off. Although studies have now begun, the industry agrees that a new generation of supersonic air-craft is unlikely to emerge until well into the next century. But corporate jet manufacturers also believe that there is a real need for a new supersonic business aircraft, especially if no successor to Concorde is built by the large airframe makers.

"We are continuously looking at supersonic, and we believe there is a need for a large business supersonic jet," says a senior executive at BAe's corporate aircraft divi-sion. But he also concedes that the studies are still only at a very preliminary phase.

Paul Betts







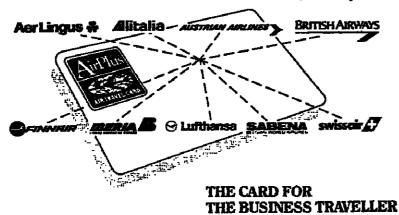
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The market for civil helicopters is improving, as more...

Rise above the hassle

increasing, and rail travel often uncomfortable, unreliable and increasingly expensive, many businessmen are turning to the helicopter as a means of moving around quickly and

conveniently.
The Civil Aviation Authority reports that the number of civil helicopters on the UK register currently stands at nearly 860. compared with 820 last October, 674 in January last year, and 582 at end-1987. Although not all of those machines are in active service, the steady increase in numbers clearly indicates a growing desire on the part of more and more people to save time and money through ease of mobility in conducting their affairs.

This trend is not just occur-ring in the UK, but on the Continent and in the US too. Over all, the world market for civil helicopters appears to be improving. At the Heli Expo QO event in Dallas earlier this year, industry experts were forecasting world civil helicop-ter sales over the next decade of some 5,100 aircraft, out of of some 10,000 aircraft. The civil figure was some 17 per forecast of only 4,500 aircraft. By far the biggest proportion of that market is expected to con-tinue to be in the light single and twin-engined types, which are the cheapest to buy and to

fly.

The ubiquitous nature of a helicopter – its ability to land and take off from virtually any small, flat area, either in car parks, fields or the roofs of buildings, for example, apart from specifically constructed helipads and heliports -ensures that much of the bassle in everyday communications is removed. And the smaller the aircraft, the easier such mobility becomes.

Businessmen can use helicopters in a variety of ways. Companies can either buy aircraft outright, and employ professional pilots to undertake the flying, or charter aircraft from any of the many organisations engaged in the rotary-winged business. This is usually the case with the larger types of aircraft, where it is necessary to transport several executives around at the same time, but there is an increasing prefer to use smaller aircraft, and to fly themselves, finding

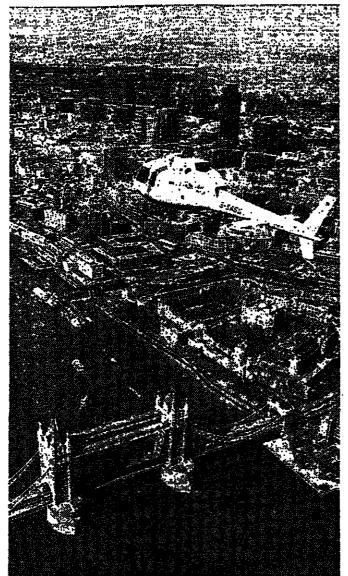
AIR TAXIS

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DANGEROUS CARGO

AIRCRAFT SALES AND MANAGEMENT

PRIORITY AND



An Aerospatiale Twin Squirrel, of Aeromega Helicopters

it a relaxation from the normal strains of driving on increas-

ingly congested roads. Contrary to some opinions, it is neither difficult nor expensive to learn to fly a helicopter, and the longer-term benefits of the easier mobility thus gained far outweighs both the initial investment in training and aircraft procurement, and subsequent operational costs.

The British Helicopter Advi-sory Board, established some time ago to promote the use of helicopters and to communicate with government and other authorities on all matters

relating to helicopter activities, lists among its members not only helicopter manufacturers but also a large number of companies specialising in the maintainance, operation and leasing of aircraft, and in helicopter flying training, as well as many private owners, companies and other organisations which have discovered the ben-

efits of rotary-winged flight.
The BHAB also lists in its regularly updated handbook – an invaluable document for any businessman interested in rotary- winged flight - the surprisingly large number of BHAB member heliports and helipads throughout the country, including those for which prior permission to land is

required.

A wide range of types of aircraft is available on the UK register, either for hire or for purchase. Prices vary widely according to size of aircraft, but the smallest and cheapes - and also individually one of the most popular aircraft - is the US-built Robinson R-22 Beta single piston-engined twoseater, with a speed of just over 100mph and a range of up to 360 statute miles. Another popular type is the four-to-five seat single-turbine powered Bell Jet Ranger, with a speed of up to 150mph and a range of

Larger single-turbine engined types available include the five-to-six seat French Aérospatiale Squirrel, with a speed of 150mph and a range of

These types are popular not only because of their small size and good range and payload performances, but also because they are environmentally suit-

Helicopter noise has often aroused hostility in the past, and is still today probably the most important single factor mitigating against much more widespread use of such aircraft, by both businessmen and

The BHAB has therefore also produced a code of conduct, to which all its members adhere. designed not only to ensure safety in rotary-winged operations but also to show an increasingly environmentallyconscious public that helicopter operators are aware of the need to preserve the environment from unnecessary noise

The BHAB's view is that the whole belicopter industry must demonstrate a responsible and co-operative attitude to this sit-uation, and insists that this can best be done by observing the code of conduct at all times, but particularly in congested urban areas.

Michael Donne

Further information on all aspects of helicopter operations can be obtained from the BHAB, Building C2, West Entrance, Fairoaks Airport, Chobham, Woking, Surrey, GU24 8HX.

LONDON CITY AIRPORT

A longer runway is crucial

LONDON City Airport has steadily built up over the past two years a growing number of devotees who find flying on short business hops to Paris, Brussels or Amsterdam infinitely more agreeable from the new Docklands airstrip than from the crowded congested atmosphere of Heathrow or

The airport has pioneered a new style of business air travel. The building looks more like a comfortable modern hotel than an airport terminal. It never seems crowded. formalities are quick and painless. The restaurant serves good food and has a lovely view over the airfield sur-rounded by water where on a clear day people often water

The flights on the small four engine turboprop De Havilland Dash 7 short take-off and landing (stol) passenger aircraft also offer a more intimate and uncrowded service than on the larger conventional jets. All the airlines operating with the Dash 7 out of London City

have made big efforts to offer passengers all the comforts expected by business travel-lers, ranging from a good stock of newspapers, a snack and a wide variety of complementary alcoholic or non-alcoholic drinks. Because the aircraft are small, boarding and disembark-ing are both swift and easy.

The airport and the flights in and out of London City was built with the businessman in mind. The idea was to provide mind. The idea was to provide the City of London with an air-port within easy reach by boat, car or rail. But in spite of its undoubted attractions and novel travelling concept, the airport, which last winter cele-brated its second anniversary, still faces an uncertain future. still faces an uncertain future and is struggling to make ends

The next few months are likely to be crucial for London City Airport, which is awaiting anxiously the outcome of a public inquiry into a \$7m pro-posal to extend the airport's runway. The long term finan-cial viability of the airport hinges on the runway exten-

At present only the small hash 7 can operate out of Lon-don City Airport. This limits the range of destinations the airport can serve. However, if London City receives the go-shead to extend the runway, go anead to extend the runway, other commuter and regional aircraft will be able to operate out of the airport including the BAe 148 jet, the Fokker 50, the De Havilland Dash 8, the Saab 340, among others. The airport owners the John Mowlem construction group, is especially

don City because the aircraft is noise friendly; it has been dubbed "the whisper jet", and has short take off and landing capabilities.
Increasing the length of the runway would greatly expand the range of destinations served by London City. This would attract more airlines. especially national carriers. Many large airlines have in fact adopted a "wait and see" attitude and have been reluc-tant to consider committing

struction group, is especially auxious to see the BAe 146 four

engine jet operate out of Lon-

themselves to opening new services until they can be assured of the airpost's fature.

The problems of extending the runway has become all the more pronounced since Boeing's decision to halt produc-tion of the De Havilland Dash 7, the only sincraft at present allowed to fly into London City

airport.

The planning inquiry on the runway extension is due to start in July and the airport owners hope a decision will be finally taken in spring 1991. If the extension is approved by them, the expanded airport could be operated from the beginning of 1992. This would coincide with the timetable for the European Single Market,

which is expected to boost demand for short haul airline services between London and leading business centres on the

London City has lobbied the local community hard, sending leaflets and organising polls showing favourable reaction to the introduction of BAc 146 flights out of the Dockland air-strip. The airport has also organised an exhibition in the terminal lobby to explain its development plans and the need for the runway extension. expand public awareness about London City.

Another handicap has been access from the City to the airport. Construction and road works in the Dockland area can often provoke long delays. Indeed, as long as it takes more than 15 minutes by taxi to reach the airport from the City, it cannot take full advantage of one of its main attractions to business people. At the same time, while the Riverbus service provides an efficient and rapid way to reach the City, boats operate only at hourly intervals.

However, access to the airport is expected to improve in time. The big question is the need to extend the runway to expand the range of aircraft operating out of the airport. Unless London City wins ib planning application for the runway extension, it will continue to lose money and its future will remain in doubt even though passenger traffic has been building up steadily with between 5,500-6,000 busi-ness travellers now using the airport every week.

Paul Betts

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SALES OF Robert Ludlum novels - those old stand-bys for tedious and time-consuming long-haul flights - may be about to take a dip, if market research on the future of aeronautical satellite communications is correct. New second-generation satellite technology, due to be launched this October, should

mean that businessmen on aircraft around the world will instead be able to fax, telex, talk to their offices and even download data from their portable computers while in the

At present, two voice systems based on VHF are already available in the US. However, the technology behind these services, which have been running about five years, has some serious limita-

In the first place, the equipment on the aircraft is limited in its range to the line of sight between the aircraft and the nearest ground stations — a maximum of about 200 miles. This also means that the ser-vice is not available over the ocean. In addition, there is no means of handing over from ground station to ground station, which results in frequently interrupted calls.

Finally, the quality of sound on the system is lamentable. Terrestrial communications' effectiveness is limited because the electrical properties of the short-wave radio band are affected by sunspots and solar flares. This means that applications are essentially limited to voice communications. The integrity of any data sent by these methods would be dubi-

However, new technology being offered by Inmarsat, the international agency operating satellite services for the world's merchant ships, should mean that such limitations become a thing of the past.

The company is launching six satellites during the 1990s, which should completely change the market, according to Mr Fintan Ryan, head of applications development of the aeronautical division of Inmarsat. He argues that, although terrestrial systems have been successful, they have been held up by problems

of quality. "The quality of the satellite communications is excellent," explains Mr Ryan. "You wouldn't notice the difference in quality between a call made in the air and one made in the

The satellite system is com-

At present, the BA scheme has only four channels, but once Inmarsat launches the

first of the second generation satellites this October, using the Delta platform, as many as 32 channels will be available Eventually, the six new satellites should provide complete coverage of the globe except beyond 80 deg north and 80 deg

class. The caller will be also be

able to provide a limit on the cost of the call before it is

made, in case he or she is wor-

ried about spending too much

Three consortia have been

set up to provide aeronautical satellite communication ser-

vices. These are Skyphone, which is backed by British

Telecom, Norwegian Telecom

and Singapore Telecom; Société Internationale de Télé-

communications Aeronauti-

Racal Electronics believes that within two years passengers will be able to make calls from each seat in first and club class

pletely digital, which improves the sound quality, explains Mr Ryan. In addition, each call is tagged so that, when possible, the communication passes from the satellite to the ground station, and then to the ulti-mate destination via ground links. It takes a quarter of a second from the satellite to the ground station, and this procedure prevents a double delay.

At present, the company is running combined trials with British Telecom, British Air-ways and Racal Electronics on trans-Atlantic flights since February last year. The passenger moves to the front of the aircraft to the tele-

phones and swipes a credit card through a reader for verification. He or she is then able to call out to most countries using the standard interna-tional telephone codes. A bill is then sent to the customer in the normal way via the credit card customer. Racal Electronics believe: that within two years passen-gers will be able to make calls

ques (Sita), financed by France Télécom, Teleglobe Canada and OTC of Australia; and Comsat of the US. There are two main markets for the aeronautical satellite communications. The first is the private corporate jets sec-tor. Inmarsat expects to have 30 corporate customers by the end of the year.

The second sector consists of the airlines. Inmarsat believes

that airlines should have plenty of reasons for investing in such systems, despite the high cost of installation. The avionics necessary range from about \$250,000 to \$500,000. Racal Electronics argues that aeronautical satellite com-

munications could generate considerable revenue for the airline as well as provide added

value to carriers' business and from each seat in first and club first class services.

The airlines will also be able to link up the telephones with selected hotels, car rental companies and other services, so the executives can call ahead to them, generating further revenue for the carrier. The airline also receives about 40 per cent of the call charge. At present, BA is charging about One final advantage for the

airline, once the system is installed is that it can benefit from the technology by providing real-time information on the aircraft's engines and per-formance, its position and speed. Air traffic controllers or the airline's headquarters could then instruct the pilot or engineer of any adjustments that might be necessary.

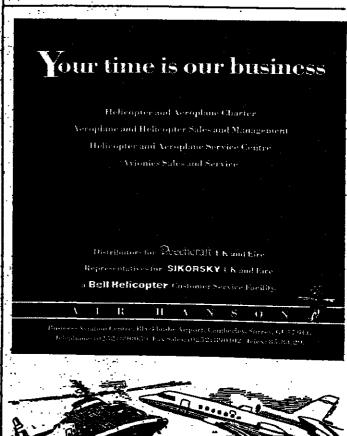
The systems might therefore help our jet setting, telephone wielding, portable computer operating executives to arrive on time. The technology could be used to provide air-traffic controllers with the exact location of the sircraft in areas without adequate radar cover-age. This would allow them to reduce the separation between aircraft, which in some cases is as much as 60 miles.

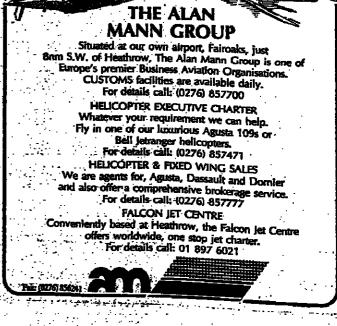
Immarsat expects the take-up by the airlines to be similar to that in the shipping sector. It now has more than 10,000 users, compared with 3,000 three years ago. Airbus esti-mates that the world fleet, excluding the Soviet Union and China, consists of about 7,397 aircraft and should grow to about 13,000 by the year 2008. Multiply that by the cost of the avionics necessary for aeronautical satellite communications, and it becomes clear that the potential market for both hardware and services is not incon-

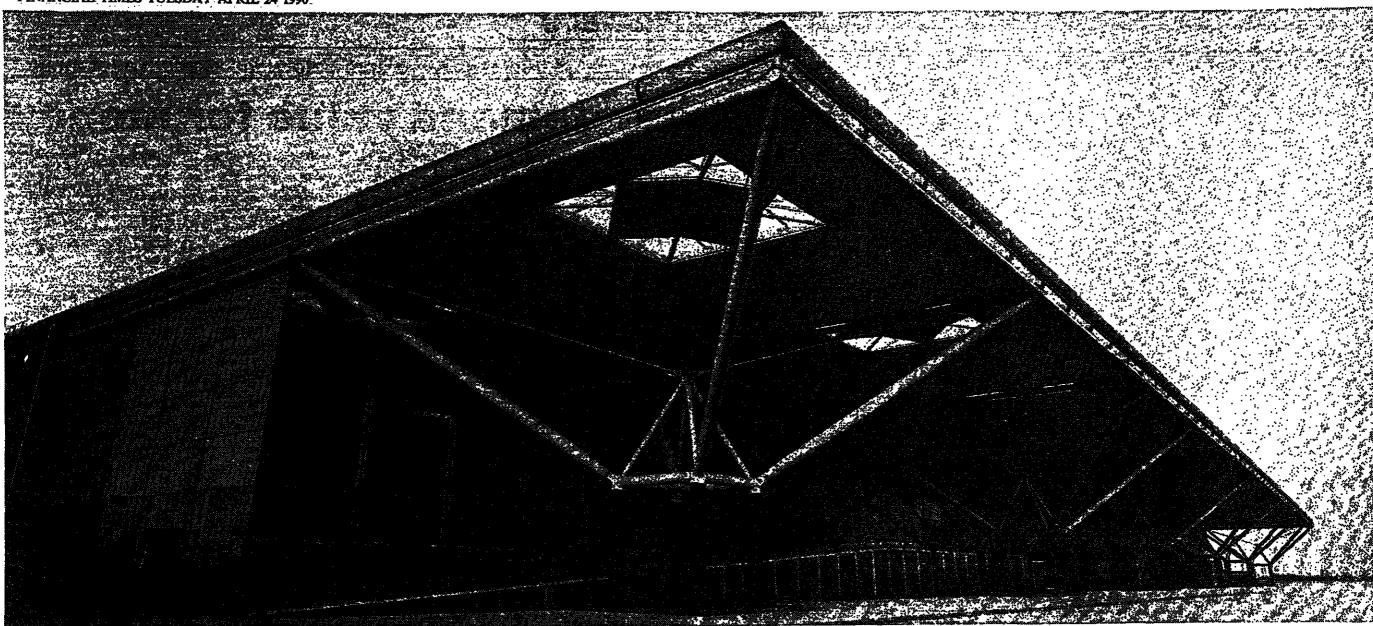
Paul Abrahams











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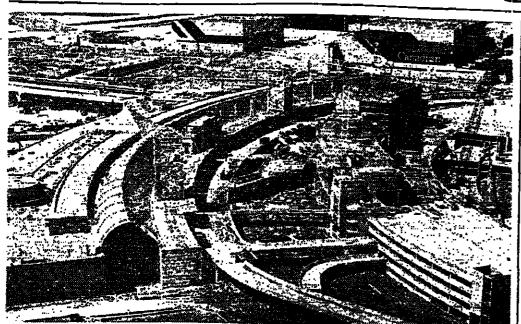
We are also planning the Heathrow Express rail link which will take just 16 minutes from Paddington.

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UK SHUTTLE SERVICES

Rivalries intensify

AS BOTH business and leisure travel throughout the UK have grown steadily in recent years, so has the rivalry between airlines for a share of the "shuttle" market.

British Airways, which used to so dominate domestic routes that its Shuttle service has become established as the generic name for domestic air travel, has increasingly in recent years faced stiff compe-tition. Rivals who have devel-

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oped their own niches in the UK markets include British Midland, Air UK and Dan Air.

BA has at least 50 per cent of the overall UK domestic market with some 200 flights a day carrying 5.5m passengers. Brit-ish Midland carries about half this figure.

BA was eventually forced last September to re-launch its domestic service with a £11m face-lift to its Shuttle flights to

and Manchester out of London Heathrow. The upgrade in service meant that free meals and drinks are now provided on all flights instead of the previous

rather miserly catering. This was forced on BA by the popu-larity of British Midland's Diamond Service flights which managed to serve comprehensive meals on even short trips. BA's decision to change its Edinburgh, Glasgow, Belfast, catering services in-flight was

in line with the move away from the pure Shuttle service of the past when passengers simply turned up and took off but were guaranteed to get away on a back-up flight if the first flight was full. This was a guarantee that cost the airline

£5,000 per hour to keep. BA has now effectively created two types of shuttle service: higher-priced executive fares which gives most flexibility on flights and keeps the standby guarantee; and discount fares for passengers who can book ahead and are not on so rigid a schedule that they

cannot fly off-peak. The system, however, does not always work. "Feedback from some clients indicates that the offer of back-up aircraft does not always happen," says Mr Colin Rainbow, commercial director of Pickfords

Business Travel. Self-ticketing machines called 'TimeSaver' have also been introduced by BA at Heathrow to enable frequent flyers to buy their ticket and book their seat at the airport just 15 to 20 minutes before the flight. To use this machine, however, a special card has to

be obtained. Only TimeSaver cardholders, moreover, qualify for certain off-peak fares available which potentially can achieve savings of 20 per cent of the full fare.

The pricing structure on domestic routes is so complex, therefore, that many travellers fail to get the best bargain and the airlines have been criticated for the structure force. ised for not simplifying fares. BA, however, is pleased with the Shuttle re-launch, as route traffic is up by 10 per cent in the first quarter of this year in

comparison with 1989.

David Churchill

Roderick Oram on restive US business fliers and, below, the executive jet market

Travellers demand value for money

AMERICAN executives are travelling more than ever before but they are growing increasingly restive about escalating airfares and crowded airports.

They are also feeling resentful that money from special levies are piling up in government accounts rather than being spent as intended on new

"Quite honestly, I expect to ee a Boston tea party over this taxation without represen-tation," said Ms Margie Crace, president of the National Business Travel Association (NBTA) and travel manager for Chemed, a Cincinnati com-

Most of the anger is directed at the 8 per cent levy - soon to rise to 10 per cent - on all tickets which flows into the federal government's Airport and Airways Trust Fund. Rather than spend it, Washing ton is shuffling the funds's billions of dollars around the federal budget to help reduce the

"Business travellers make a big contribution to the econ-omy. They have the right to better facilities which the fund should finance," Ms Crace said. The need to upgrade US airports and air traffic control is ever more pressing. Total pas-senger miles on US airlines rose 2 per cent last year to a record 430bn miles. Business fliers accounted for 51 per cent of the total, up from 50 per cent in 1988.

Companies are putting more personnel on the road, according to recent results from the annual survey of Illinois-based Runzheimer International, management consultants for travel and living costs. The average number of fre-

quent travellers in each com-

pany surveyed rose 12 per cent last year to 727. Their average number of days on the road increased to 57 from 48 a year American Express. Thomas round trip ticket in the US which they use typically for holiday or personal reasons. Now some companies are earlier, surpassing peak levels of the early 1980s.

The increase came in spite of rising airfares. From the first quarter of 1988 to the last quarter of 1989, the average domestic airfare rose 25 per cent from \$356 to \$447. In the same period international fares rose 23 per cent from \$1,604 to \$1,904, Runzheimer said.

Rising prices fueled two trends. First, big companies are negotiating harder than ever with airlines for specially discounted fares; more small companies are trying to achieve similar savings by shifting their business to outside travel managers or travel

The second trend has in turn increased the pressure for con-solidation in the travel busiCook Travel Inc., for example, bought two north-eastern US travel chains last December.

Companies spending more than \$30m a year on airfares negotiate discounts on some 36 per cent of their tickets, according to a recent survey of 500 companies by Topaz Enterprise. The average price of a discounted ticket was a slender \$129, compared with \$188 for a normal advanced purchase fare, \$545 for coach class and \$663 for first class.

Another way companies tackle rising fares is to demand that employees hand over the "frequent flier" miles they accumulate on company business. Employees usually treated them as a perk with, for example, 20,000 miles of

insisting they turn them into tickets for corporate use.

Another handy application of frequent flier awards is for travellers to upgrade from coach to first-class. Alternatively, members of many frequent flier clubs can buy books of upgrade coupons which typi-cally work out at between \$15 and \$45 per flight.

Such mechanisms make domestic US flight remarkably egalitarian. A first class pas-senger is paying only a little more for the privilege but then the improvement in service or comfort over coach class is minimal compared with business class on international flights. Moreover, narrow-bod-ied aircraft often have only a dozen or so first class seats on

Airlines are beginning to wonder if there might be scope to introduce a business class on domestic flights and to sign nificantly improve first class. American Airlines, for instance, is undertaking extensive market research on the subject but implementation of any such idea could be at least OVER

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a year away. A virtually complete smoking ban imposed by the govern-ment on domestic US flights earlier this year is one factor which is giving airlines more room for revamping their seating plans, said Ms Mary O'Neill a spokeswoman for American Airlines.

Worse than the crowding inside aircraft are the tight conditions in airports and airconditions in airports and all space. The number of flights delayed is increasing slowly as traffic rises. Denver is planning to get a new airport off the drawing board this decade but it will be the first significant new US airport since Dalayers. Weath postry 20 years las-Fort Worth nearly 20 years

US business travellers are also growing increasingly active in lobbying for better conditions and service abroad. issues in Europe, for example, include the need to upgrade air traffic control and computer reservation systems and to improve airline competition, said Mr Jack Witherspoon, chairman of both the NBTA in the US and the International Business Travel Association. which groups together national organisations from some dozen countries.

With corporate customers relying ever more on air travel as a business tool, airlines can expect more pressure to improve services and hold the line on fares, travel industry officials believe.

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High prices fail to dampen outlook

IT IS not quite a return to the heady days of the late 1970s for the US executive jet market, but manufacturers are enjoying the most favourable conditions in a decade and are forecasting further modest but

steady growth.

All the factors of economy and convenience that have long favoured travel by corporate jets over scheduled carri-ers are now as valid as they have ever been. Airlines' fares are rising and congestion is getting worse in their hub and spoke route networks.

"Airline deregulation was the greatest favour anyone could do for business aviation," said Mr Henry Ogrodzinski, director of communica-tions of the General Aviation Manufacturers Association (Gama). The resulting hub and spoke networks "are terribly efficient for airlines but terribly inefficient for travellers."

Gama has a long list of typi-cal domestic journeys which are time consuming on scheduled airlines but speedy by private aircraft. One of its favourite examples is a round trip from Wichita, Kansas, to Rochester, Minnesota. The time is 14 hours by scheduled airline versus three-and-a-half

by private jet.
As the US's long period of economic growth through the

1980s began to make it easier for companies to justify the cost of using corporate aircraft, sales of new equipment picked up significantly. Deliveries of US-made business jets jumped from 122 in both 1986 and 1987 to 157 in both 1988 and 1989. It

was still a far cry, though, from the peak of 282 in 1979. Still, it was a welcome fillip for both domestic and foreign manufacturers and the trend looks favourable for the medium-term. The Federal Aviation Administration is forecasting that the business jet fleet will rise from 4,240 aircraft last year to 6,820 by 2001, implying delivery of some 200 aircraft a

Makers are also enthusiastic Pacific Rim and from Europe as western Europe unifies and eastern Europe liberalises. Besides these influences on demand, two additional factors are a shrinking supply of good, little used second-hand aircraft and an ageing fleet. The average age of US registered business jets is 14 years and the average for the oldest 25 per

cent is 20 years. The more buoyant mood among manufacturers was evident at the industry's annual convention last October. Six new or revamped models were displayed, many of them attracting a rush of orders. The small to medium seg-ment of the market is attracting a lot of interest because of the potential economies air-craft of this size should offer. British Aerospace, for example, has high hopes for its 1000 which will be the first mid-sized jet capable of flying nonstop from the eastern US to Europe. It is due to make its maiden flight shortly with first deliveries in the US in the

autumn of next year. BAe, which has yet to gear up its US marketing effort for the aircraft, will be pointing out to potential owners that they could afford two 1000s at about \$11m a piece rather than one \$25m Gulfstream IV or Faljets. Two aircraft for the price of one means considerable operational flexibility, said Mr

Kenneth Spinney, vice president marketing, corporate aviation, at BAe's US subsidiary. As bullish as the manufac-turers are, though, the aircraft operators keep reminding them of an uncomfortable truth; the price tag on a new business jet today is roughly five times the price 10 years ago for essentially a similar aircraft. Worse, in 1985 companies lost the investment tax credit that gave them a financial break on own-

ing aircraft.

Thus operators are demanding increasing efficiency and technological sophistication. Unfortunately the designs of many current models are getting long in the tooth and are as about as highly developed as they can get. Any big leap forward is unlikely before the

peak times

mid-1990s, analysts say.

The most daring project is the development of a supersonic business jet by Gulf-stream of the US and the Sukhot aircraft design bureau of the Soviet Union. They have yet to establish the configuration but it is likely be a 10 to 12 tion but it is likely be a 10 to 12 passenger aircraft with a range of some 5,000 miles at Mach 2 to 2.2 at 55,000ft-60,000ft. Sukhoi will design and build the fusions and Collection

equip them.
In spite of the huge technological and financial hurdles, Mr Allen Paulson, Gulfstream's owner, is convinced the aircraft will get off the drawing

To take matters more into his own hands he recently bought back Gulfstream from Chrysler for \$825m. He had sold it to the car company in 1985 for \$637m and run it for them in the interim.

In the other main corporate change this year, Learjet was recently sold to Bombardier of Canada after a short period under the ownership of Integrated Resources, a New York financial services company which went bankrupt in Febru-

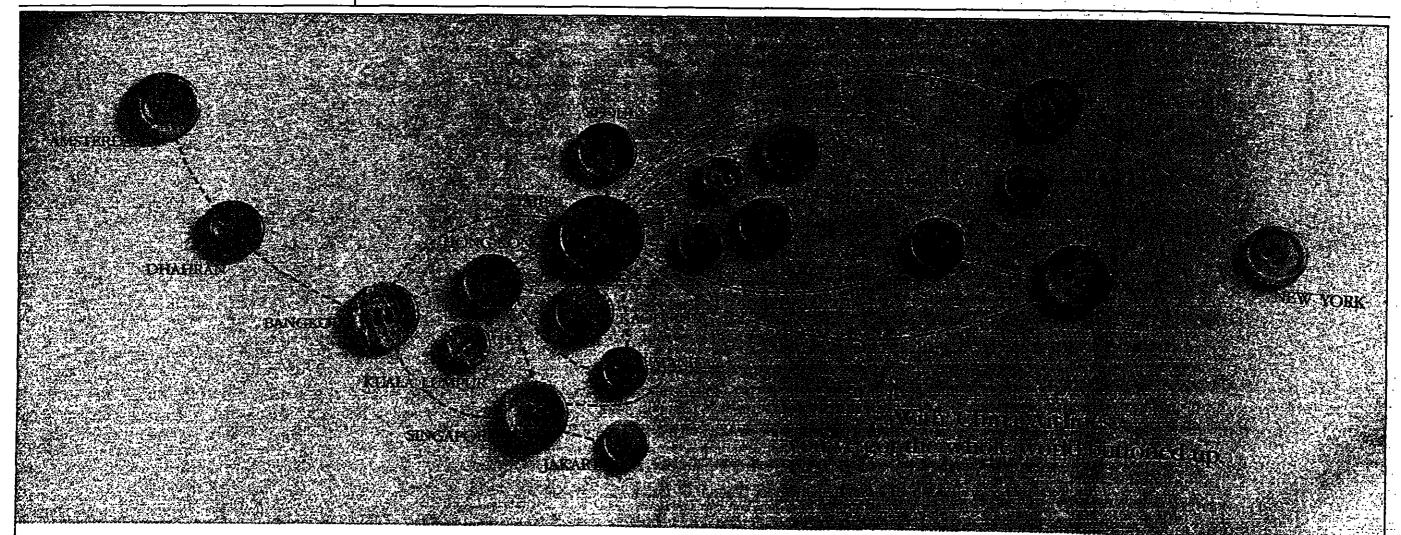
Learjet's range of smaller business jets will complement the wide-bodied executive jets made by Bombardier's Chal-lenger division. With demand for business

jets increasing, operators are fighting harder than ever for their share of airspace and airports. The National Business Aircraft Association has to lobby constantly on a wide range of issues, said Mr Jona-than Howe, its president.

Typical are attempts by some crowded airports to exclude general aviation airleast charge them high fees to discourage them. The associa-tion spent \$500,000 just to fight

such a plan in Boston. There are solutions, though. Satellite airports continue to develop with Atlanta, for example, having 12 ringing the city. The US military is also allowing general aviation air-craft to use some 160 non-strategic airbases across the coun-

Just as manufactures are scrambling for their share of a modest pie, so aircraft users are having to fight hard for & economic access to facilities.



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